# **MEETING FACILITATION Graphic Overview of Leader - Facilitator Relationship** Leader **Professional** Knowledge of the Organization **Personal Needs** Needs Executive Director Leader and **Facilitator Work Plan** Page 20 © 2005 Board Resource Center www.brcenter.org 866-757-2457



Meetings Page 1

A facilitator is a person that helps a board or committee member understand written material, discussion issues, and the rules of the Board Facilitation practice assists diverse boards and groups ensuring that all members can participate equally. Numerous community groups, boards of directors and committees have created a mentoring culture, while others provide supports, called "facilitation", to assist board members. These boards find that providing facilitation services is a helpful way to build an inclusive board.

A facilitator is a person that helps a board member understand written material, discussion issues, and the rules of the board. They help the member ask questions, express opinions and can also provide technical assistance to the board, making recommendations on how it can become more inclusive.

Facilitation supports are currently used with boards of disability service organizations. Many state-funded agencies are now required to appoint people with disabilities served by the agency to governing boards.

A board in Wisconsin developed a list of basic core values used to create a mentoring and supportive culture.

#### A Consumer Friendly Approach to Governance

- 1. Allow more board time to discuss issues or decisions, and less on organizational maintenance.
- 2. Discuss issues once, and then give people some time to think about them. Revisit the issues at the next meeting before closure.
- 3. Be more flexible regarding what is and is not "on point".
- 4. To encourage full participation, promote an atmosphere of peer responsibility and peer accountability among all board members.
- 5. Mentoring is a positive dynamic for all board members.



Meetings Page 2

Successful Facilitation:
Develop a job
description that will
guide the facilitator in
their work with the
person.

#### Questions to Ask

- What adaptations does the person need and prefer?
- What adaptations (if any) does the person use at work, at home and/or at meetings?
- Is the facilitator on the board's mailing list?

#### **Preparing for the Meeting**

How does the person review the packet? (e.g. can read themselves, need to have it read to him or her, need the highlights pointed out at a preparation meeting, etc.)

How does the person need to prepare their position or discussion remarks on action items? (e.g. determine them on their own, need impartial assistance to identify pros and cons of each item to make decisions, etc.)

How does the person speak to other self-advocates or self-advocacy groups to present a position that reflects their voice?

How will the person present their position at the meeting? (e.g. need it written down in a way that helps them remember during the meeting, need to meet with you just before the meeting to remind him or her of opinions, etc.)

#### Assistance during the meeting

How do we sit at the meeting? (facilitator at the person's side, in the audience, etc.)

What cues are requested during the meeting? (physical, pointing, verbal)

How does the person prefer clarification during the meeting?

When do we review important board or action items that need to be completed by members? (E.g. after the meeting, following week, etc.)



Meetings Page 3

#### Possible strategies for the person

Help the person attend an orientation and/or read and understand the orientation packet.

Assist the person in meeting with the organization's officers, executive director, or other members to learn about the most important issues currently being discussed and facing the organization.

Attend a Board or Committee meeting with the person before their term of office begins. Watch and discuss how the meeting operates to help the person fit in at board meetings.

#### Preparation work with the Board:

- With the person's permission, orient the Board.
- Clarify that the facilitator's role is to assist, not to speak for the person.
- Review adaptations needed by the person.
- Discuss inclusion attitudes and actions: the person is to be treated like anyone else.

#### Facilitator's observation of the person at board meetings:

- The number of times the person speaks on their own during meetings?
- The number of times the person speaks off-topic at meetings?
- The amount of time it takes the person to make their statement at meetings?
- Voting behavior matches what the person was prepared to do before the meeting?



Needs and Interest Survey Page 1

#### **Personal Needs:**

**Purpose of the Survey:** To get to know the person and support what they may need. Not all information needs to be collected. These are life areas leaders with disabilities have found important to consider for good supports to be in place. They help insure successful participation at meetings.

DO Y	OU WANT SUPPORT WITH:	YES NO	COMMENTS/DETAILS
Mob	ility		
	Walking		
	Helping with stairs and elevators		
	Transferring in and out of wheelchair		
	Opening doors		
	Other		
Off S	Site Orientation		
	Meeting room		
	3	•	
	Bathroom	•	
Hote	l Accommodations	•	
	Making reservations		
	The second second	•	
	Room accessibility requirements		
	needin decessionin, requirements		
	Location and mapping		
	Location and mapping		
	Locating others at the hotel		
	Localing officers at the florer		
	Locating mosting rooms		<del></del>
	Locating meeting rooms		



Needs and Interest Survey Page 2

Personal Needs continued  DO YOU WANT SUPPORT WITH:	YES NO	COMMENTS/DETAILS
Medication		
Taking medication at meetings	_	
Reminders about taking medication	_	
Bringing/holding medication	_	
Reminder about mixing medication	_	
Alcohol interaction	_	
Other	_	
Hygiene		
What to wear to meetings	_	
Getting ready in general	_	
Using the bathroom (how?)	_	
Turnoroutution	_	
<b>Transportation</b> Arranging public/private/special	_	
Paying for transportation	_	
Waiting until ride arrives	_	
Other Personal Needs not Listed	_	



Needs and Interest Survey Page 3

#### **Professional Needs:**

**Purpose of the Survey:** To get to know the person and support they may need. What the Leader might need from the facilitator to be successful and a contributing member of the group or board.

DO	YOU WANT SUPPORT WITH:	YES NO	COMMENTS/DETAILS
Unde	rstanding How the Group Works		
	Ground rules	_	
		_	
	Voting procedures	-	
		_	
	Meeting structure	_	
Domo	embering People And Their Jobs	-	
Keille	inbering reopie And Their Jobs	-	
		_	
Decid	ling What Is Important To Do In The (	Group	
	Which project to do first	_	
		_	
	Talking at meetings	-	
	\A/le: also so a second	-	
	Which projects or subcommittees to join	-	
	subcommittees to join	-	
Revie	wing/Reading Materials For The Me	eting	
	Minutes	_	
		_	
	Agendas	-	
	A	-	
	Action items	-	
	Reading materials	_	
		_	
	Additional information	_	
	Page 2	26 -	



Needs and Interest Survey Page 4

**Professional Needs continued** 

DO YOU WANT SUPPORT WITH:	YES NO	<b>COMMENTS/DETAILS</b>
Staying On Topic	_	<u>,                                      </u>
Remembering Things	_	
Meeting times	_	
Scheduling on the calendar	-	
Making phone calls	_	
Writing letters	-	
Obtaining information	_	
Completing the assigned work	-	
Bringing materials to meetings	_	
Phone Calls  Dialing the phone, holding the pho	ne .	
Leaving messages on answering machines		
Helping others understand me		



Needs and Interest Survey Page 5

Professional Needs continued.

DO YOU WANT SUPPORT WITH:	YES NO	COMMENTS/DETAILS
Putting Materials In Other Formats		
Adaptations:		
Large print	-	
Graphics and text	-	
Graphic only	-	
Audio tape recorded	-	
Computer disk	-	
Braille	-	
Sign language	-	
Translation into native language	-	
Easy-to-understand plain language	-	
Printing on colored paper	-	
Note Taker	-	
Write things of interest	-	
Important meeting notes	-	
Explanations	- -	



Needs and Interest Survey Page 6

Professional Needs continued.

DO YOU WANT SUPPORT WITH:	YES	NO	COMMENTS/DETAILS
Putting My Signature On Documents Helping to sign documents			
		-	
Sign my name with permission		-	
Explaining what needs to be signed (and how it will affect me)		-	
·		_	
Advocating When It Is Needed			
Making sure the board provides supports as promised		-	
Standing up with and for me to	•	_	
make sure there isn't any discriminat	ion	-	
Reminding people to treat all people with respect		_	



Needs and Interest Survey Page 7

Professional Needs continued.

DO YOU WANT SUPPORT WITH: YES NO	COMMENTS/DETAILS
Reading Materials All materials read to you	
Read with you	
Put important ideas into pictures	
Reading And Understanding Numbers Showing numbers as pictures (chart/graph)	
Writing numbers as words	
Removing zeros (2,000,000 to -2-)	
Rounding numbers off (2,567 to 2,500)	
Talking about the numbers	
Understanding the meaning of the numbers	
Remembering Important Information  Members of the group	
Things you have read	
Important discussions	
Questions you want to ask	
Other:	



Ruestions about prior board or committee involvement:  . Have you ever been a member of a board, committee or adv	
How long	ocacy group?
How long	
What was your experience	
. What is the best way for us:  Communicate between meetings  Work together at meetings  Make adaptations  AREAS THAT WE WILL WORK TOGETHER ON:  Personal Needs	
Communicate between meetings  Work together at meetings  Make adaptations  AREAS THAT WE WILL WORK TOGETHER ON:  COM  Personal Needs	No
Work together at meetings	
Work together at meetings	
Make adaptations COME AREAS THAT WE WILL WORK TOGETHER ON: COME Personal Needs	
Personal Needs	
	MMENTS/DETAILS
Professional Needs	
Agreed:	

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Person

**Facilitator** 

### A MENTOR IS A GUIDE



#### To The Mentee:

A Mentor should feel like an advisor, someone on your side; loyal, interested, trusted and experienced in areas that you may not be. A Mentor can almost be seen as an experienced friend. A Mentor leads by example and is a role model. A Mentor can help you see the big picture and understand the politics of the organization you need help with.

Few important things that will help you make the most of your Mentor.

- 1. Meet with them on a regular basis
  - a. Set clear objectives
  - b. Rely on them for guidance, not answers
  - c. Be honest
- 2. Using a Mentor is one of the best ways to develop yourself and not go it alone. A good Mentor will provide motivation and inspiration.
- 3. A Mentor can help you find ways to deal with immediate difficulties as well as help plan a long-term strategy.
- 4. A Mentor is a trusted guide; a tutor; a coach.
- 5. Board Mentors volunteer time to provide support to new members or members who need extra assistance. When Mentors are used with members with disabilities who need support, the relationship can encourage social acceptance and quality information sharing among board members.

The mutual help process provides an opportunity of increased communication between members outside of regular meetings. The experienced board member can share ways of adjusting to the demands of board participation and can prevent a new member from feeling overwhelmed and isolated. It's best when there is a group of Mentors available, so there are opportunities for relationships to develop.

## **SUCCESSFUL MENTORING**



#### 1. Identify personal boundaries and set ground rules

The board or committee sets realistic time commitments for the mentoring job.

When the mentor and mentee plan their time together, they should consider when and how often mentoring sessions happen, whether they happen by phone and/or meetings.

Mentors and mentees should interview each other to make sure that they would like to work together.

#### 2. Define the learning goals of the relationship

Mentors can help mentees identify their learning goals that will support them at meetings. The more exact the goals, greater the chance of completion.

Agree on an Action Plan for each mentoring session.

## 3. Set up an evaluation for success For Mentors

Provide coaching and advice
Share experience and knowledge
Help with creative and independent thinking
Listen, reflect, explore and explain - give positive advice
Help be a connection for getting to know other board members
Believe that the mentee can be successful
Encourage ideas of success

#### For Mentees

Are open to coaching and advice
Share ideas and concerns
Listen and ask questions to understand
Know how to ask for what is needed
Look for challenges
Are interested in new experiences and learning
Watch others and learn from their successes and experience
Take responsibility for personal growth and development
Clearly identify personal goals