DDS Vendor Rate Study

# **Rate Models for Alta California Regional Center**

Prepared for California Department of Developmental Services

Prepared by Burns & Associates A Division of Health Management Associates 3030 North 3<sup>rd</sup> Street, Suite 200 Phoenix, Arizona 85012 (602) 241-8520 <u>https://www.healthmanagement.com/about/burns-associateshealth-policy-firm/</u> January 2024

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| Community Care Facility – Staff Operated, 3 or 4 Beds, Level 4 (formerly Levels 4C, 4D and 4E) – Children's Homes |
| Community Care Facility – Staff Operated, 3 or 4 Beds, Level 5 (formerly Levels 4F, 4G and 4H) – Children's Homes |
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| Community Care Facility – Staff Operated, 5 or 6 Beds, Level 5 (formerly Levels 4F, 4G and 4H) – Adult Homes       |
| Community Care Facility – Staff Operated, 5 or 6 Beds, Level 6 (formerly Level 4I) – Adult Homes                   |
| Community Care Facility – Staff Operated, 5 or 6 Beds, Level 7 – Adult Homes                                       |
| Community Care Facility – Staff Operated, 5 or 6 Beds, Level 2 (formerly Level 2) – Children's Homes               |
| Community Care Facility – Staff Operated, 5 or 6 Beds, Level 3 (formerly Levels 3, 4A and 4B) – Children's Homes   |
| Community Care Facility – Staff Operated, 5 or 6 Beds, Level 4 (formerly Levels 4C, 4D and 4E) – Children's Homes  |
| Community Care Facility – Staff Operated, 5 or 6 Beds, Level 5 (formerly Levels 4F, 4G and 4H) – Children's Homes  |
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| Community Care Facility – Owner Operated, 3 or 4 Beds, Level 4 (formerly Levels 4C, 4D, and 4E) – Adult Homes      |
| Community Care Facility – Owner Operated, 3 or 4 Beds, Level 5 (formerly Levels 4F, 4G, and 4H) – Adult Homes      |
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| Community Care Facility – Owner Operated, 3 or 4 Beds, Level 2 (formerly Level 2) – Children's<br>Homes            |
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| Community Care Facility – Owner Operated, 3 or 4 Beds, Level 4 (formerly Levels 4C, 4D, and 4E) – Children's Homes |
| Community Care Facility – Owner Operated, 3 or 4 Beds, Level 5 (formerly Levels 4F, 4G, and 4H) – Children's Homes |
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| Community Care Facility – Owner Operated, 5 or 6 Beds, Level 3 (formerly Levels 3, 4A, and 4B) – Adult Homes       |
|--|
| Community Care Facility – Owner Operated, 5 or 6 Beds, Level 4 (formerly Levels 4C, 4D, and 4E) –<br>Adult Homes   |
| Community Care Facility – Owner Operated, 5 or 6 Beds, Level 5 (formerly Levels 4F, 4G, and 4H) – Adult Homes      |
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| Community Care Facility – Owner Operated, 5 or 6 Beds, Level 2 (formerly Level 2) – Children's<br>Homes            |
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| Community Care Facility – Owner Operated, 5 or 6 Beds, Level 5 (formerly Levels 4F, 4G, and 4H) – Children's Homes |
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# **Rate Summary**

| Personal Supports & Training Services - Alta California Regio | onal Center |
|---|-------------|
| Service   | Rate        |
| Personal Assistance, 1:1                                      | \$33.99     |
| Personal Assistance, 1:2                                      | \$17.16     |
| Personal Assistance, 1:3                                      | \$11.53     |
| Parent Coordinated Personal Assistance, 1:1                   | \$22.06     |
| Parent Coordinated Personal Assistance, 1:2                   | \$11.23     |
| Parent Coordinated Personal Assistance, 1:3                   | \$7.48      |
| Parent Coordinated Personal Assistance, OT Rate, 1:1          | \$25.87     |
| Parent Coordinated Personal Assistance, OT Rate, 1:2          | \$12.94     |
| Parent Coordinated Personal Assistance, OT Rate, 1:3          | \$8.62      |
| Independent Living, 1:1                                       | \$53.07     |
| Independent Living, 1:2                                       | \$27.13     |
| Independent Living, 1:3                                       | \$18.36     |
| Independent Living Specialist, 1:1                            | \$41.45     |
| Independent Living Specialist, 1:2                            | \$21.20     |
| Independent Living Specialist, 1:3                            | \$14.35     |
| Parent Coordinated Supported Living, 1:1                      | \$22.49     |
| Parent Coordinated Supported Living, 1:2                      | \$11.45     |
| Parent Coordinated Supported Living, 1:3                      | \$7.63      |
| Parent Coordinated Supported Living, OT Rate, 1:1             | \$26.46     |
| Parent Coordinated Supported Living, OT Rate, 1:2             | \$13.23     |
| Parent Coordinated Supported Living, OT Rate, 1:3             | \$8.82      |
| Supported Living, 1:1   | \$37.24     |
| Supported Living, 1:2   | \$18.91     |
| Supported Living, 1:3   | \$12.71     |
| Parenting Support Services, 1:1                               | \$57.41     |
| Parenting Support Services, 1:2                               | \$29.18     |
| Parenting Support Services, 1:3                               | \$19.76     |
| Respite, Agency, 1:1  | \$32.74     |
| Respite, Agency, 1:2  | \$16.51     |
| Respite, Agency, 1:3  | \$11.09     |
| Participant-Directed Respite, 1:1                             | \$22.06     |
| Participant-Directed Respite, 1:2                             | \$11.23     |
| Participant-Directed Respite, 1:3                             | \$7.48      |
| Participant-Directed Respite, OT Rate, 1:1                    | \$25.87     |
| Participant-Directed Respite, OT Rate, 1:2                    | \$12.94     |
| Participant-Directed Respite, OT Rate, 1:3                    | \$8.62      |
| Respite, Employer of Record, 1:1                              | \$25.20     |
| Respite, Employer of Record, 1:2                              | \$12.72     |
| Respite, Employer of Record, 1:3                              | \$8.55      |
| Tutor Services, 1:1   | \$55.30     |
| Tutor Services, 1:2   | \$28.29     |
| Tutor Services, 1:3   | \$19.14     |
| Housekeeping, 1:1   | \$31.44     |
| 1 0/  |             |

## Personal Supports & Training Services - Alta California Regional Center

| Service                            | Rate    |
|------------------------------------|---------|
| Housekeeping, 1:2                  | \$15.72 |
| Housekeeping, 1:3                  | \$10.48 |
| Supplemental Prog. Supp Other Svcs | \$28.59 |

## Residential Services – Alta California Regional Center

| Service  | Rate                     |
|--|--------------------------|
| Adult Community Care Facility - Staff Operated; 3 or 4 Beds, Level 2   | \$6,124.60               |
| Adult Community Care Facility - Staff Operated; 3 or 4 Beds, Level 3   | \$7,572.38               |
| Adult Community Care Facility - Staff Operated; 3 or 4 Beds, Level 4   | \$8,842.15               |
| Adult Community Care Facility - Staff Operated; 3 or 4 Beds, Level 5   | \$10,992.56              |
| Adult Community Care Facility - Staff Operated; 3 or 4 Beds, Level 6   | \$12,271.06              |
| Child Community Care Facility - Staff Operated; 3 or 4 Beds, Level 2   | \$6,442.28               |
| Child Community Care Facility - Staff Operated; 3 or 4 Beds, Level 3   | \$7,901.98               |
| Child Community Care Facility - Staff Operated; 3 or 4 Beds, Level 4   | \$9,254.01               |
| Child Community Care Facility - Staff Operated; 3 or 4 Beds, Level 5   | \$11,516.91              |
| Child Community Care Facility - Staff Operated; 3 or 4 Beds, Level 6   | \$12,884.77              |
| Adult Community Care Facility - Staff Operated; 5 or 6 Beds, Level 2   | \$4,876.14               |
| Adult Community Care Facility - Staff Operated; 5 or 6 Beds, Level 2   | \$6,836.75               |
| Adult Community Care Facility - Staff Operated; 5 or 6 Beds, Level 5   | \$8,212.48               |
| Adult Community Care Facility - Staff Operated; 5 or 6 Beds, Level 4   | \$10,375.63              |
| Adult Community Care Facility - Staff Operated; 5 or 6 Beds, Level 6   | \$10,375.03              |
| Child Community Care Facility - Staff Operated; 5 or 6 Beds, Level 0   | \$5,111.38               |
|  |                          |
| Child Community Care Facility - Staff Operated; 5 or 6 Beds, Level 3<br>Child Community Care Facility - Staff Operated; 5 or 6 Beds, Level 4 | \$7,142.60<br>\$8,600.78 |
|  |                          |
| Child Community Care Facility - Staff Operated; 5 or 6 Beds, Level 5   | \$10,886.94              |
| Child Community Care Facility - Staff Operated; 5 or 6 Beds, Level 6   | \$12,370.07              |
| Adult Community Care Facility - Owner Operated; 3 or 4 Beds, Level 2   | \$5,552.11               |
| Adult Community Care Facility - Owner Operated; 3 or 4 Beds, Level 3   | \$6,090.47               |
| Adult Community Care Facility - Owner Operated; 3 or 4 Beds, Level 4   | \$7,360.23               |
| Adult Community Care Facility - Owner Operated; 3 or 4 Beds, Level 5   | \$8,863.06               |
| Adult Community Care Facility - Owner Operated; 3 or 4 Beds, Level 6   | \$10,141.57              |
| Child Community Care Facility - Owner Operated; 3 or 4 Beds, Level 2   | \$5,870.19               |
| Child Community Care Facility - Owner Operated; 3 or 4 Beds, Level 3   | \$6,431.71               |
| Child Community Care Facility - Owner Operated; 3 or 4 Beds, Level 4   | \$7,772.49               |
| Child Community Care Facility - Owner Operated; 3 or 4 Beds, Level 5   | \$9,400.02               |
| Child Community Care Facility - Owner Operated; 3 or 4 Beds, Level 6   | \$10,755.27              |
| Adult Community Care Facility - Owner Operated; 5 or 6 Beds, Level 2   | \$4,462.76               |
| Adult Community Care Facility - Owner Operated; 5 or 6 Beds, Level 3   | \$5,766.22               |
| Adult Community Care Facility - Owner Operated; 5 or 6 Beds, Level 4   | \$7,141.95               |
| Adult Community Care Facility - Owner Operated; 5 or 6 Beds, Level 5   | \$8,834.80               |
| Adult Community Care Facility - Owner Operated; 5 or 6 Beds, Level 6   | \$10,228.40              |
| Child Community Care Facility - Owner Operated; 5 or 6 Beds, Level 2   | \$4,698.26               |
| Child Community Care Facility - Owner Operated; 5 or 6 Beds, Level 3   | \$6,060.72               |
| Child Community Care Facility - Owner Operated; 5 or 6 Beds, Level 4   | \$7,518.64               |
| Child Community Care Facility - Owner Operated; 5 or 6 Beds, Level 5   | \$9,333.45               |
| Child Community Care Facility - Owner Operated; 5 or 6 Beds, Level 6   | \$10,816.58              |
| ARFPSHN  | Custom                   |
|  | Rate                     |
| EBSH - Facility Cost   | Custom                   |
|  | Rate                     |
| EBSH - Resident Cost   | Custom                   |
|  | Rate                     |

| Service                              | Rate       |
|--------------------------------------|------------|
| CCH - Facility Cost                  | Custom     |
|                                      | Rate       |
| CCH - Resident Cost                  | Custom     |
|                                      | Rate       |
| Supported Living, Community          | Custom     |
|                                      | Rate       |
| Family Home Agency, Level 1          | \$3,498.02 |
| Family Home Agency, Level 2          | \$4,418.40 |
| Family Home Agency, Level 3          | \$5,246.53 |
| Family Home Agency, Level 4          | \$6,288.36 |
| Family Home Agency, Level 5          | \$7,382.87 |
| Family Home Agency, Level 6          | \$9,400.51 |
| Supplemental Residential Prog. Supp. | \$28.32    |

## Day & Employment Services – Alta California Regional Center

| Service  | Rate    |
|--|---------|
| Community-Based Day Programs, Center/Facility, 1:10                        | \$5.34  |
| Community-Based Day Programs, Center/Facility, 1:9                         | \$5.82  |
| Community-Based Day Programs, Center/Facility, 1:8                         | \$6.41  |
| Community-Based Day Programs, Center/Facility, 1:7                         | \$7.16  |
| Community-Based Day Programs, Center/Facility, 1:6                         | \$8.18  |
| Community-Based Day Programs, Center/Facility, 1:5                         | \$9.60  |
| Community-Based Day Programs, Center/Facility, 1:4                         | \$11.74 |
| Community-Based Day Programs, Center/Facility, 1:3                         | \$15.27 |
| Community-Based Day Programs, Center/Facility, 1:2                         | \$22.38 |
| Community-Based Day Programs, Community, 1:4                               | \$13.90 |
| Community-Based Day Programs, Community, 1:3                               | \$18.26 |
| Community-Based Day Programs, Community, 1:2                               | \$26.85 |
| Community-Based Day, Community Only, 1:4                                   | \$13.13 |
| Community-Based Day, Community Only, 1:3                                   | \$17.49 |
| Community-Based Day, Community Only, 1:2                                   | \$26.08 |
| Behavior Management, Center/Facility, 1:3                                  | \$29.18 |
| Behavior Management, Center/Facility, 1:2                                  | \$37.85 |
| Medical Management, Center/Facility, 1:3                                   | \$31.58 |
| Medical Management, Center/Facility, 1:2                                   | \$40.90 |
| Behavior Management, Community, 1:3  | \$32.17 |
| Behavior Management, Community, 1:2  | \$42.33 |
| Medical Management, Community, 1:3   | \$35.19 |
| Medical Management, Community, 1:2   | \$46.32 |
| In-Home Day Program, 1:3   | \$15.44 |
| In-Home Day Program, 1:2   | \$22.99 |
| In-Home Day Program, 1:1   | \$41.28 |
| Participant-Directed Community-Based Training, 1:3                         | \$7.75  |
| Participant-Directed Community-Based Training, 1:2                         | \$11.53 |
| Participant-Directed Community-Based Training, 1:1                         | \$23.05 |
| Participant-Directed Community-Based Training, OT Rate, 1:3                | \$8.89  |
| Participant-Directed Community-Based Training, OT Rate, 1:2                | \$13.34 |
| Participant-Directed Community-Based Training, OT Rate, 1:1                | \$26.67 |
| Supplemental Day Program Support   | \$28.79 |
| Transportation, Company  | \$18.93 |
| Transportation, Company, Non-Ambulatory                                    | \$21.81 |
| Transportation, Additional Component                                       | \$16.88 |
| Transportation, Additional Component, Non-Ambulatory                       | \$18.33 |
| Transportation Assistant   | \$30.78 |
| Transportation Coordination  | \$3.21  |
| Transportation Coordination<br>Transportation Coordination, Non-Ambulatory | \$3.55  |
| Supported Employment-Group, 1:8  | \$7.39  |
| Supported Employment-Group, 1:7  | \$8.44  |
| Supported Employment-Group, 1:6  | \$9.78  |
| Supported Employment-Group, 1:5  | \$11.67 |
| Supported Employment-Group, 1:4  | \$14.51 |

DDS Vendor Rate Study – Rate Models Prepared for California Department of Developmental Services

| Service                         | Rate    |
|---------------------------------|---------|
| Supported Employment-Group, 1:3 | \$19.22 |
| Supported Employment-Group, 1:2 | \$28.81 |
| Supp Emp, Job Development       | \$64.32 |
| Supp Emp, Job Coaching          | \$52.34 |
| Work Activity Program, 1:35+    | \$2.51  |
| Work Activity Program, 1:30-34  | \$2.64  |
| Work Activity Program, 1:25-29  | \$2.89  |
| Work Activity Program, 1:20-24  | \$3.25  |
| Work Activity Program, 1:15-19  | \$3.81  |
| Work Activity Program, 1:10-14  | \$4.86  |
| Work Activity Program, 1:9      | \$6.03  |
| Work Activity Program, 1:8      | \$6.64  |
| Work Activity Program, 1:7      | \$7.39  |
| Work Activity Program, 1:6      | \$8.43  |
| Work Activity Program, 1:5      | \$9.85  |
| Work Activity Program, 1:4      | \$12.01 |

## Behavior & Professional Services – Alta California Regional Center

| Service  | Rate     |
|--|----------|
| Specialized Therapeutic Services, Professional, 1:1  | \$141.60 |
| Specialized Therapeutic Services, Professional, 1:2  | \$74.38  |
| Specialized Therapeutic Services, Professional, 1:3  | \$50.64  |
| Specialized Therapeutic Services, Assistant, 1:1   | \$105.01 |
| Specialized Therapeutic Services, Assistant, 1:2   | \$55.07  |
| Specialized Therapeutic Services, Assistant, 1:3   | \$38.04  |
| Specialized Therapeutic Services, Professional, Clinic, 1:1                                | \$112.35 |
| Specialized Therapeutic Services, Professional, Clinic, 1:2                                | \$58.50  |
| Specialized Therapeutic Services, Professional, Clinic, 1:3                                | \$39.53  |
| Specialized Therapeutic Services, Assistant, Clinic, 1:1                                   | \$84.34  |
| Specialized Therapeutic Services, Assistant, Clinic, 1:2                                   | \$43.78  |
| Specialized Therapeutic Services, Assistant, Clinic, 1:3                                   | \$30.22  |
| Adaptive Skills Training, Licensed Professional, 1:1                                       | \$141.60 |
| Adaptive Skills Training, Licensed Professional, 1:2                                       | \$74.38  |
| Adaptive Skills Training, Licensed Professional, 1:3                                       | \$50.64  |
| Adaptive Skills Training, Specialist, 1:1  | \$104.39 |
| Adaptive Skills Training, Specialist, 1:2  | \$54.49  |
| Adaptive Skills Training, Specialist, 1:3  | \$37.81  |
| Behavior Analyst, 1:1  | \$143.43 |
| Behavior Analyst, 1:2  | \$75.33  |
| Behavior Analyst, 1:3  | \$51.29  |
| Associate Behavior Analyst, 1:1  | \$72.83  |
| Associate Behavior Analyst, 1:2  | \$38.02  |
| Associate Behavior Analyst, 1:3  | \$26.38  |
| Behavior Management Assistant, 1:1   | \$72.83  |
| Behavior Management Assistant, 1:2   | \$38.02  |
| Behavior Management Assistant, 1:3   | \$26.38  |
| Behavior Technician - Paraprofessional, 1:1  | \$69.55  |
| Behavior Technician - Paraprofessional, 1:2  | \$36.43  |
| Behavior Technician - Paraprofessional, 1:3  | \$25.16  |
| Behavior Management Consultant, 1:1  | \$87.09  |
| Behavior Management Consultant, 1:2  | \$45.74  |
| Behavior Management Consultant, 1:3  | \$31.14  |
| Infant Development Program - Early Intervention Specialist, Home- and Community-Based, 1:1 | \$106.01 |
| Infant Development Program - Early Intervention Specialist, Home- and Community-Based, 1:2 | \$55.67  |
| Infant Development Program - Early Intervention Specialist, Home- and Community-Based, 1:3 | \$38.68  |
| Infant Development Program - Early Intervention Assistant, Home- and Community-Based, 1:1  | \$73.17  |
| Infant Development Program - Early Intervention Assistant, Home- and Community-Based, 1:2  | \$38.17  |
| Infant Development Program - Early Intervention Assistant, Home- and Community-Based, 1:3  | \$26.47  |
| Infant Development Program, PT/OT/SLP, Home- and Community-Based, 1:1                      | \$150.35 |
| Infant Development Program, PT/OT/SLP, Home- and Community-Based, 1:2                      | \$79.15  |
| Infant Development Program, PT/OT/SLP, Home- and Community-Based, 1:3                      | \$53.84  |
| Infant Development Program, PT/OT/SLP Assistant, Home- and Community-Based, 1:1            | \$123.33 |
| Infant Development Program, PT/OT/SLP Assistant, Home- and Community-Based, 1:2            | \$64.96  |
| Infant Development Program, PT/OT/SLP Assistant, Home- and Community-Based, 1:3            | \$44.37  |

DDS Vendor Rate Study – Rate Models Prepared for California Department of Developmental Services

| Infant Development Program, Audiologist, Home- and Community-Based, 1:1                | \$163.02 |
|--|----------|
| Infant Development Program, Audiologist, Home- and Community-Based, 1:2                | \$85.82  |
| Infant Development Program, Audiologist, Home- and Community-Based, 1:3                | \$58.37  |
| Infant Development Program, Family Therapist, Home- and Community-Based, 1:1           | \$80.57  |
| Infant Development Program, Family Therapist, Home- and Community-Based, 1:2           | \$42.42  |
| Infant Development Program, Family Therapist, Home- and Community-Based, 1:3           | \$28.85  |
| Infant Development Program, Nurse, Home- and Community-Based, 1:1                      | \$165.75 |
| Infant Development Program, Nurse, Home- and Community-Based, 1:2                      | \$87.26  |
| Infant Development Program, Nurse, Home- and Community-Based, 1:3                      | \$59.35  |
| Infant Development Program, Dietician, Home- and Community-Based, 1:1                  | \$121.18 |
| Infant Development Program, Dietician, Home- and Community-Based, 1:2                  | \$63.80  |
| Infant Development Program, Dietician, Home- and Community-Based, 1:3                  | \$43.39  |
| Infant Development Program, Social Worker, Home- and Community-Based, 1:1              | \$108.64 |
| Infant Development Program, Social Worker, Home- and Community-Based, 1:2              | \$57.20  |
| Infant Development Program, Social Worker, Home- and Community-Based, 1:3              | \$38.90  |
| Infant Development Program, Psychologist, Home- and Community-Based, 1:1               | \$152.28 |
| Infant Development Program, Psychologist, Home- and Community-Based, 1:2               | \$80.17  |
| Infant Development Program, Psychologist, Home- and Community-Based, 1:3               | \$54.53  |
| Infant Development Program - Early Intervention Specialist, Center/Facility Based, 1:1 | \$77.60  |
| Infant Development Program - Early Intervention Specialist, Center/Facility Based, 1:2 | \$40.68  |
| Infant Development Program - Early Intervention Specialist, Center/Facility Based, 1:3 | \$28.22  |
| Infant Development Program - Early Intervention Assistant, Center/Facility Based, 1:1  | \$55.68  |
| Infant Development Program - Early Intervention Assistant, Center/Facility Based, 1:2  | \$29.16  |
| Infant Development Program - Early Intervention Assistant, Center/Facility Based, 1:3  | \$20.18  |
| Infant Development Program, PT/OT/SLP, Center/Facility Based, 1:1                      | \$115.60 |
| Infant Development Program, PT/OT/SLP, Center/Facility Based, 1:2                      | \$60.72  |
| Infant Development Program, PT/OT/SLP, Center/Facility Based, 1:3                      | \$41.42  |
| Infant Development Program, PT/OT/SLP Assistant, Center/Facility Based, 1:1            | \$93.97  |
| Infant Development Program, PT/OT/SLP Assistant, Center/Facility Based, 1:2            | \$49.45  |
| Infant Development Program, PT/OT/SLP Assistant, Center/Facility Based, 1:3            | \$33.79  |
| Infant Development Program, Audiologist, Center/Facility Based, 1:1                    | \$125.80 |
| Infant Development Program, Audiologist, Center/Facility Based, 1:2                    | \$66.05  |
| Infant Development Program, Audiologist, Center/Facility Based, 1:3                    | \$45.04  |
| Infant Development Program, Family Therapist, Center/Facility Based, 1:1               | \$59.49  |
| Infant Development Program, Family Therapist, Center/Facility Based, 1:2               | \$31.37  |
| Infant Development Program, Family Therapist, Center/Facility Based, 1:3               | \$21.48  |
| Infant Development Program, Nurse, Center/Facility Based, 1:1                          | \$127.99 |
| Infant Development Program, Nurse, Center/Facility Based, 1:2                          | \$67.20  |
| Infant Development Program, Nurse, Center/Facility Based, 1:3                          | \$45.82  |
| Infant Development Program, Dietician, Center/Facility Based, 1:1                      | \$92.15  |
| Infant Development Program, Dietician, Center/Facility Based, 1:2                      | \$48.45  |
| Infant Development Program, Dietician, Center/Facility Based, 1:3                      | \$33.09  |
| Infant Development Program, Social Worker, Center/Facility Based, 1:1                  | \$82.06  |
| Infant Development Program, Social Worker, Center/Facility Based, 1:2                  | \$43.17  |
| Infant Development Program, Social Worker, Center/Facility Based, 1:3                  | \$29.50  |
| Infant Development Program, Psychologist, Center/Facility Based, 1:1                   | \$117.16 |
| Infant Development Program, Psychologist, Center/Facility Based, 1:2                   | \$61.53  |

| Infant Development Program, Psychologist, Center/Facility Based, 1:3 | \$41.97 |
|--|---------|

# Vendor Rate Study

Development of Rate Models for Alta California Regional Center

# **Personal Supports and Training Services**

Prepared for Department of Developmental Services

#### Personal Assistance, 1:1

#### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.33 |
| Employee Benefit Rate (as a percent of wages)                 | 24.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$19.87 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 0.73    |
| Recordkeeping and Reporting                          | 0.58    |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 28.68   |
| Productivity Factor                                  | 1.21    |
| Staff Cost After Productivity Adj. per Billable Hour | \$24.04 |

#### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 75      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 65      |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$38.03 |
| Mileage Cost per Billable Hour                      | \$1.33  |

## Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 4.83%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.11    |
| Weekly Supervision Cost                            | \$1,204.40 |
| Number of Direct Care Staff Supervised             | 15         |
| Supervision Cost per Billable Hour                 | \$2.80     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$28.17 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$1.74  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$4.08  |
| Rate per Billable Hour                                      | \$33.99 |

## Personal Assistance, 1:2

#### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.33 |
| Employee Benefit Rate (as a percent of wages)                 | 24.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$19.87 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 0.73    |
| Recordkeeping and Reporting                          | 0.97    |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 28.29   |
| Productivity Factor                                  | 1.22    |
| Staff Cost After Productivity Adj. per Billable Hour | \$24.24 |

#### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 75      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 65      |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$38.03 |
| Mileage Cost per Billable Hour                      | \$1.34  |

## Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 4.83%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.11    |
| Weekly Supervision Cost                            | \$1,204.40 |
| Number of Direct Care Staff Supervised             | 15         |
| Supervision Cost per Billable Hour                 | \$2.84     |

| Description   | Value   |
|---|---------|
| A A A A A A A A A A A A A A A A A A A                       | \$28.42 |
| Cost per Hour, Before Program Operations and Administration |         |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$1.77  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$4.12  |
| Cost per Billable Hour                                      | \$34.31 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$17.16 |

## Personal Assistance, 1:3

#### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.33 |
| Employee Benefit Rate (as a percent of wages)                 | 24.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$19.87 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 0.73    |
| Recordkeeping and Reporting                          | 1.15    |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 28.11   |
| Productivity Factor                                  | 1.23    |
| Staff Cost After Productivity Adj. per Billable Hour | \$24.44 |

#### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 75      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 65      |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$38.03 |
| Mileage Cost per Billable Hour                      | \$1.35  |

## Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 4.83%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.11    |
| Weekly Supervision Cost                            | \$1,204.40 |
| Number of Direct Care Staff Supervised             | 15         |
| Supervision Cost per Billable Hour                 | \$2.86     |

| Administration and Flogram Operations                       |         |
|---|---------|
| Description   | Value   |
| Cost per Hour, Before Program Operations and Administration | \$28.65 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$1.78  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$4.15  |
| Cost per Billable Hour                                      | \$34.58 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$11.53 |

## Parent Coordinated Personal Assistance, 1:1

#### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.33 |
| Employee Benefit Rate (as a percent of wages)                 | 24.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$19.87 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 0.39    |
| Training   | 0.12    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.05   |
| Productivity Factor                                  | 1.11    |
| Staff Cost After Productivity Adj. per Billable Hour | \$22.06 |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$22.06 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Rate per Billable Hour                                      | \$22.06 |

## Parent Coordinated Personal Assistance, 1:2

#### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.33 |
| Employee Benefit Rate (as a percent of wages)                 | 24.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$19.87 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 0.69    |
| Training   | 0.12    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 30.75   |
| Productivity Factor                                  | 1.13    |
| Staff Cost After Productivity Adj. per Billable Hour | \$22.45 |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$22.45 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Cost per Billable Hour                                      | \$22.45 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$11.23 |

## Parent Coordinated Personal Assistance, 1:3

#### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.33 |
| Employee Benefit Rate (as a percent of wages)                 | 24.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$19.87 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 0.88    |
| Training   | 0.12    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 30.56   |
| Productivity Factor                                  | 1.13    |
| Staff Cost After Productivity Adj. per Billable Hour | \$22.45 |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$22.45 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Cost per Billable Hour                                      | \$22.45 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$7.48  |

## Parent Coordinated Personal Assistance, 1:1 - Overtime

#### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$23.00 |
| Employee Benefit Rate (as a percent of wages)                 | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$25.87 |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$25.87 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Rate per Billable Hour                                      | \$25.87 |

## Parent Coordinated Personal Assistance, 1:2 - Overtime

#### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$23.00 |
| Employee Benefit Rate (as a percent of wages)                 | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$25.87 |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$25.87 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Cost per Billable Hour                                      | \$25.87 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$12.94 |

## Parent Coordinated Personal Assistance, 1:3 - Overtime

#### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$23.00 |
| Employee Benefit Rate (as a percent of wages)                 | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$25.87 |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$25.87 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Cost per Billable Hour                                      | \$25.87 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$8.62  |

## Independent Living, 1:1

#### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$22.28 |
| Employee Benefit Rate (as a percent of wages)                 | 19.42%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$27.68 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 2.90    |
| Recordkeeping and Reporting                          | 0.95    |
| Supervision and Other Employer Time                  | 0.88    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 26.16   |
| Productivity Factor                                  | 1.32    |
| Staff Cost After Productivity Adj. per Billable Hour | \$36.54 |

#### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 188     |
| Number of Miles Adjusted for Mix of FT and PT Staff | 163     |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$95.36 |
| Mileage Cost per Billable Hour                      | \$3.65  |

## Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 4.83%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.11    |
| Weekly Supervision Cost                            | \$1,204.40 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$4.60     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$44.79 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$1.91  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$6.37  |
| Rate per Billable Hour                                      | \$53.07 |

## Independent Living, 1:2

#### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$22.28 |
| Employee Benefit Rate (as a percent of wages)                 | 19.42%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$27.68 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 2.90    |
| Recordkeeping and Reporting                          | 1.51    |
| Supervision and Other Employer Time                  | 0.88    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 25.60   |
| Productivity Factor                                  | 1.35    |
| Staff Cost After Productivity Adj. per Billable Hour | \$37.37 |

#### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 188     |
| Number of Miles Adjusted for Mix of FT and PT Staff | 163     |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$95.36 |
| Mileage Cost per Billable Hour                      | \$3.73  |

## Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 4.83%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.11    |
| Weekly Supervision Cost                            | \$1,204.40 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$4.70     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$45.80 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$1.95  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$6.51  |
| Cost per Billable Hour                                      | \$54.26 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$27.13 |

## Independent Living, 1:3

#### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$22.28 |
| Employee Benefit Rate (as a percent of wages)                 | 19.42%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$27.68 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 2.90    |
| Recordkeeping and Reporting                          | 1.90    |
| Supervision and Other Employer Time                  | 0.88    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 25.21   |
| Productivity Factor                                  | 1.37    |
| Staff Cost After Productivity Adj. per Billable Hour | \$37.92 |

#### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 188     |
| Number of Miles Adjusted for Mix of FT and PT Staff | 163     |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$95.36 |
| Mileage Cost per Billable Hour                      | \$3.78  |

## Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 4.83%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.11    |
| Weekly Supervision Cost                            | \$1,204.40 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$4.78     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$46.48 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$1.98  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$6.61  |
| Cost per Billable Hour                                      | \$55.07 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$18.36 |

# Independent Living Specialist, 1:1

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$22.28 |
| Employee Benefit Rate (as a percent of wages)                 | 19.42%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$27.68 |

## Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 2.90    |
| Recordkeeping and Reporting                          | 0.95    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 27.04   |
| Productivity Factor                                  | 1.28    |
| Staff Cost After Productivity Adj. per Billable Hour | \$35.43 |

# Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 188     |
| Number of Miles Adjusted for Mix of FT and PT Staff | 163     |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$95.36 |
| Mileage Cost per Billable Hour                      | \$3.53  |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$38.96 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 6.0%    |
| Administration Cost per Billable Hour                       | \$2.49  |
| Rate per Billable Hour                                      | \$41.45 |

# Independent Living Specialist, 1:2

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$22.28 |
| Employee Benefit Rate (as a percent of wages)                 | 19.42%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$27.68 |

## Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 2.90    |
| Recordkeeping and Reporting                          | 1.51    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 26.48   |
| Productivity Factor                                  | 1.31    |
| Staff Cost After Productivity Adj. per Billable Hour | \$36.26 |

#### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 188     |
| Number of Miles Adjusted for Mix of FT and PT Staff | 163     |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$95.36 |
| Mileage Cost per Billable Hour                      | \$3.60  |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$39.86 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 6.0%    |
| Administration Cost per Billable Hour                       | \$2.54  |
| Cost per Billable Hour                                      | \$42.40 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$21.20 |

# Independent Living Specialist, 1:3

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$22.28 |
| Employee Benefit Rate (as a percent of wages)                 | 19.42%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$27.68 |

## Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 2.90    |
| Recordkeeping and Reporting                          | 1.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 26.09   |
| Productivity Factor                                  | 1.33    |
| Staff Cost After Productivity Adj. per Billable Hour | \$36.81 |

#### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 188     |
| Number of Miles Adjusted for Mix of FT and PT Staff | 163     |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$95.36 |
| Mileage Cost per Billable Hour                      | \$3.66  |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$40.47 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 6.0%    |
| Administration Cost per Billable Hour                       | \$2.58  |
| Cost per Billable Hour                                      | \$43.05 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$14.35 |

# Parent Coordinated Supported Living, 1:1

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.26 |

## Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 0.39    |
| Training   | 0.12    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.05   |
| Productivity Factor                                  | 1.11    |
| Staff Cost After Productivity Adj. per Billable Hour | \$22.49 |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$22.49 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Rate per Billable Hour                                      | \$22.49 |

# Parent Coordinated Supported Living, 1:2

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.26 |

## Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 0.69    |
| Training   | 0.12    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 30.75   |
| Productivity Factor                                  | 1.13    |
| Staff Cost After Productivity Adj. per Billable Hour | \$22.89 |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$22.89 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Cost per Billable Hour                                      | \$22.89 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$11.45 |

# Parent Coordinated Supported Living, 1:3

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.26 |

## Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 0.88    |
| Training   | 0.12    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 30.56   |
| Productivity Factor                                  | 1.13    |
| Staff Cost After Productivity Adj. per Billable Hour | \$22.89 |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$22.89 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Cost per Billable Hour                                      | \$22.89 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$7.63  |

# Parent Coordinated Supported Living, 1:1 - Overtime

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$23.52 |
| Employee Benefit Rate (as a percent of wages)                 | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.46 |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$26.46 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Rate per Billable Hour                                      | \$26.46 |

# Parent Coordinated Supported Living, 1:2 - Overtime

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$23.52 |
| Employee Benefit Rate (as a percent of wages)                 | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.46 |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$26.46 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Cost per Billable Hour                                      | \$26.46 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$13.23 |

# Parent Coordinated Supported Living, 1:3 - Overtime

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$23.52 |
| Employee Benefit Rate (as a percent of wages)                 | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.46 |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$26.46 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Cost per Billable Hour                                      | \$26.46 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$8.82  |

# Supported Living, 1:1

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.26 |
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.46 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.57 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Travel Time Between Individuals                      | 0.73    |
| Recordkeeping and Reporting                          | 0.58    |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 30.43   |
| Productivity Factor                                  | 1.19    |
| Staff Cost After Productivity Adj. per Billable Hour | \$24.48 |

# MileageDescriptionValueNumber of Miles Traveled per 40-Hour Week125Number of Miles Adjusted for Mix of FT and PT Staff107Amount per Mile\$0.585Weekly Mileage Cost\$62.60Mileage Cost per Billable Hour\$2.06

## Supervision

| Description   | Value      |
|---|------------|
| Supervisor Hourly Wage  | \$23.98    |
|   |            |
| Supervisor Benefit Rate (as a percent of wages)               | 20.74%     |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%      |
| Hourly Supervisor Cost (wages + benefits)                     | \$30.11    |
| Supervisor Hourly Overtime Wage (time-and-a-half)             | \$35.97    |
| Supervisor Benefit Rate (as a percent of wages)               | 7.65%      |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%      |
| Hourly Supervisor Overtime Cost (wages + benefits)            | \$40.46    |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%      |
| Weighted Average Hourly Supervisor Cost                       | \$30.63    |
| Weekly Supervision Cost                                       | \$1,285.32 |
| Number of Direct Care Staff Supervised                        | 10         |
| Supervision Cost per Billable Hour                            | \$4.22     |

# Staff Meal Costs

| Description                                 | Value      |
|---|------------|
| Cost of Food per Person per Year            | \$3,240.00 |
| Meal Cost per Week (Annual ÷ 52)            | \$62.31    |
| Cost per Meal (Week ÷ 21)                   | \$2.97     |
| Billable Hours                              | 30.43      |
| Number of Meals (one meal per 8-Hour shift) | 3.80       |
| Cost of Meals                               | \$11.29    |
| Staff Meal Cost per Billable Hour           | \$0.37     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$31.13 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$1.64  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$4.47  |
| Rate per Billable Hour                                      | \$37.24 |

# Supported Living, 1:2

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.26 |
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.46 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.57 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Travel Time Between Individuals                      | 0.73    |
| Recordkeeping and Reporting                          | 0.97    |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 30.04   |
| Productivity Factor                                  | 1.21    |
| Staff Cost After Productivity Adj. per Billable Hour | \$24.89 |

# MileageDescriptionValueNumber of Miles Traveled per 40-Hour Week125Number of Miles Adjusted for Mix of FT and PT Staff107Amount per Mile\$0.585Weekly Mileage Cost\$62.60Mileage Cost per Billable Hour\$2.08

## Supervision

| Description   | Value      |
|---|------------|
| Supervisor Hourly Wage  | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)               | 20.74%     |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%      |
| Hourly Supervisor Cost (wages + benefits)                     | \$30.11    |
| Supervisor Hourly Overtime Wage (time-and-a-half)             | \$35.97    |
| Supervisor Benefit Rate (as a percent of wages)               | 7.65%      |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%      |
| Hourly Supervisor Overtime Cost (wages + benefits)            | \$40.46    |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%      |
| Weighted Average Hourly Supervisor Cost                       | \$30.63    |
| Weekly Supervision Cost                                       | \$1,285.32 |
| Number of Direct Care Staff Supervised                        | 10         |
| Supervision Cost per Billable Hour                            | \$4.28     |

# Staff Meal Costs

| Description                                 | Value      |
|---|------------|
| Cost of Food per Person per Year            | \$3,240.00 |
| Meal Cost per Week (Annual ÷ 52)            | \$62.31    |
| Cost per Meal (Week ÷ 21)                   | \$2.97     |
| Billable Hours                              | 30.04      |
| Number of Meals (one meal per 8-Hour shift) | 3.76       |
| Cost of Meals                               | \$11.17    |
| Staff Meal Cost per Billable Hour           | \$0.37     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$31.62 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$1.66  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$4.54  |
| Cost per Billable Hour                                      | \$37.82 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$18.91 |

# Supported Living, 1:3

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.26 |
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.46 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.57 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Travel Time Between Individuals                      | 0.73    |
| Recordkeeping and Reporting                          | 1.16    |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 29.85   |
| Productivity Factor                                  | 1.22    |
| Staff Cost After Productivity Adj. per Billable Hour | \$25.10 |

# MileageDescriptionValueNumber of Miles Traveled per 40-Hour Week125Number of Miles Adjusted for Mix of FT and PT Staff107Amount per Mile\$0.585Weekly Mileage Cost\$62.60Mileage Cost per Billable Hour\$2.10

## Supervision

| Description   | Value      |
|---|------------|
| Supervisor Hourly Wage  | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)               | 20.74%     |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%      |
| Hourly Supervisor Cost (wages + benefits)                     | \$30.11    |
| Supervisor Hourly Overtime Wage (time-and-a-half)             | \$35.97    |
| Supervisor Benefit Rate (as a percent of wages)               | 7.65%      |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%      |
| Hourly Supervisor Overtime Cost (wages + benefits)            | \$40.46    |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%      |
| Weighted Average Hourly Supervisor Cost                       | \$30.63    |
| Weekly Supervision Cost                                       | \$1,285.32 |
| Number of Direct Care Staff Supervised                        | 10         |
| Supervision Cost per Billable Hour                            | \$4.31     |

# Staff Meal Costs

| Description                                 | Value      |
|---|------------|
| Cost of Food per Person per Year            | \$3,240.00 |
| Meal Cost per Week (Annual ÷ 52)            | \$62.31    |
| Cost per Meal (Week ÷ 21)                   | \$2.97     |
| Billable Hours                              | 29.85      |
| Number of Meals (one meal per 8-Hour shift) | 3.73       |
| Cost of Meals                               | \$11.08    |
| Staff Meal Cost per Billable Hour           | \$0.37     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$31.88 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$1.68  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$4.58  |
| Cost per Billable Hour                                      | \$38.14 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$12.71 |

# Parenting Support Services, 1:1

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$29.42 |
| Employee Benefit Rate (as a percent of wages)                 | 16.57%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$35.72 |

## Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 1.45    |
| Recordkeeping and Reporting                          | 0.76    |
| Supervision and Other Employer Time                  | 0.89    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 27.79   |
| Productivity Factor                                  | 1.25    |
| Staff Cost After Productivity Adj. per Billable Hour | \$44.65 |

#### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 125     |
| Number of Miles Adjusted for Mix of FT and PT Staff | 108     |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$63.18 |
| Mileage Cost per Billable Hour                      | \$2.27  |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$46.92 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$3.60  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$6.89  |
| Rate per Billable Hour                                      | \$57.41 |

# Parenting Support Services, 1:2

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$29.42 |
| Employee Benefit Rate (as a percent of wages)                 | 16.57%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$35.72 |

## Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 1.45    |
| Recordkeeping and Reporting                          | 1.34    |
| Supervision and Other Employer Time                  | 0.89    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 27.21   |
| Productivity Factor                                  | 1.27    |
| Staff Cost After Productivity Adj. per Billable Hour | \$45.36 |

### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 125     |
| Number of Miles Adjusted for Mix of FT and PT Staff | 108     |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$63.18 |
| Mileage Cost per Billable Hour                      | \$2.32  |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$47.68 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$3.68  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$7.00  |
| Cost per Billable Hour                                      | \$58.36 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$29.18 |

# Parenting Support Services, 1:3

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$29.42 |
| Employee Benefit Rate (as a percent of wages)                 | 16.57%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$35.72 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 1.45    |
| Recordkeeping and Reporting                          | 1.72    |
| Supervision and Other Employer Time                  | 0.89    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 26.83   |
| Productivity Factor                                  | 1.29    |
| Staff Cost After Productivity Adj. per Billable Hour | \$46.08 |

### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 125     |
| Number of Miles Adjusted for Mix of FT and PT Staff | 108     |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$63.18 |
| Mileage Cost per Billable Hour                      | \$2.35  |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$48.43 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$3.73  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$7.11  |
| Cost per Billable Hour                                      | \$59.27 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$19.76 |

# Respite, Agency, 1:1

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.33 |
| Employee Benefit Rate (as a percent of wages)                 | 24.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$19.87 |

## Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 0.73    |
| Recordkeeping and Reporting                          | 0.39    |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 28.87   |
| Productivity Factor                                  | 1.20    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.84 |

#### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 125     |
| Number of Miles Adjusted for Mix of FT and PT Staff | 108     |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$63.18 |
| Mileage Cost per Billable Hour                      | \$2.19  |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 4.83%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.11    |
| Weekly Supervision Cost                            | \$1,204.40 |
| Number of Direct Care Staff Supervised             | 15         |
| Supervision Cost per Billable Hour                 | \$2.78     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$28.81 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$3.93  |
| Rate per Billable Hour                                      | \$32.74 |

# Respite, Agency, 1:2

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.33 |
| Employee Benefit Rate (as a percent of wages)                 | 24.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$19.87 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 0.73    |
| Recordkeeping and Reporting                          | 0.68    |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 28.58   |
| Productivity Factor                                  | 1.21    |
| Staff Cost After Productivity Adj. per Billable Hour | \$24.04 |

### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 125     |
| Number of Miles Adjusted for Mix of FT and PT Staff | 108     |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$63.18 |
| Mileage Cost per Billable Hour                      | \$2.21  |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 4.83%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.11    |
| Weekly Supervision Cost                            | \$1,204.40 |
| Number of Direct Care Staff Supervised             | 15         |
| Supervision Cost per Billable Hour                 | \$2.81     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$29.06 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$3.96  |
| Cost per Billable Hour                                      | \$33.02 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$16.51 |

# Respite, Agency, 1:3

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.33 |
| Employee Benefit Rate (as a percent of wages)                 | 24.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$19.87 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 0.73    |
| Recordkeeping and Reporting                          | 0.86    |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 28.40   |
| Productivity Factor                                  | 1.22    |
| Staff Cost After Productivity Adj. per Billable Hour | \$24.24 |

### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 125     |
| Number of Miles Adjusted for Mix of FT and PT Staff | 108     |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$63.18 |
| Mileage Cost per Billable Hour                      | \$2.22  |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 4.83%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.11    |
| Weekly Supervision Cost                            | \$1,204.40 |
| Number of Direct Care Staff Supervised             | 15         |
| Supervision Cost per Billable Hour                 | \$2.83     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$29.29 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$3.99  |
| Cost per Billable Hour                                      | \$33.28 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$11.09 |

# Participant-Directed Respite, 1:1

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.33 |
| Employee Benefit Rate (as a percent of wages)                 | 24.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$19.87 |

## Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 0.39    |
| Training   | 0.12    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.05   |
| Productivity Factor                                  | 1.11    |
| Staff Cost After Productivity Adj. per Billable Hour | \$22.06 |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$22.06 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Rate per Billable Hour                                      | \$22.06 |

# Participant-Directed Respite, 1:2

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.33 |
| Employee Benefit Rate (as a percent of wages)                 | 24.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$19.87 |

## Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 0.69    |
| Training   | 0.12    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 30.75   |
| Productivity Factor                                  | 1.13    |
| Staff Cost After Productivity Adj. per Billable Hour | \$22.45 |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$22.45 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Cost per Billable Hour                                      | \$22.45 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$11.23 |

# Participant-Directed Respite, 1:3

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.33 |
| Employee Benefit Rate (as a percent of wages)                 | 24.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$19.87 |

## Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 0.88    |
| Training   | 0.12    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 30.56   |
| Productivity Factor                                  | 1.13    |
| Staff Cost After Productivity Adj. per Billable Hour | \$22.45 |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$22.45 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Cost per Billable Hour                                      | \$22.45 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$7.48  |

# Participant-Directed Respite, 1:1 - Overtime

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$23.00 |
| Employee Benefit Rate (as a percent of wages)                 | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$25.87 |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$25.87 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Cost per Billable Hour                                      | 0.0%    |
| Number of Individuals Served                                | \$0.00  |
| Rate per Billable Hour                                      | \$25.87 |

# Participant-Directed Respite, 1:2 - Overtime

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$23.00 |
| Employee Benefit Rate (as a percent of wages)                 | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$25.87 |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$25.87 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Cost per Billable Hour                                      | \$25.87 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$12.94 |

# Participant-Directed Respite, 1:3 - Overtime

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$23.00 |
| Employee Benefit Rate (as a percent of wages)                 | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$25.87 |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$25.87 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Cost per Billable Hour                                      | \$25.87 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$8.62  |

# Respite, Employer of Record, 1:1

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.33 |
| Employee Benefit Rate (as a percent of wages)                 | 24.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$19.87 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 0.39    |
| Supervision and Other Employer Time                  | 0.46    |
| Training   | 0.12    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 30.59   |
| Productivity Factor                                  | 1.13    |
| Staff Cost After Productivity Adj. per Billable Hour | \$22.45 |

# Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 75      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 65      |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$38.03 |
| Mileage Cost per Billable Hour                      | \$1.24  |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$23.69 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 6.0%    |
| Administration Cost per Billable Hour                       | \$1.51  |
| Rate per Billable Hour                                      | \$25.20 |

# Respite, Employer of Record, 1:2

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.33 |
| Employee Benefit Rate (as a percent of wages)                 | 24.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$19.87 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 0.69    |
| Supervision and Other Employer Time                  | 0.46    |
| Training   | 0.12    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 30.29   |
| Productivity Factor                                  | 1.14    |
| Staff Cost After Productivity Adj. per Billable Hour | \$22.65 |

#### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 75      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 65      |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$38.03 |
| Mileage Cost per Billable Hour                      | \$1.26  |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$23.91 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 6.0%    |
| Administration Cost per Billable Hour                       | \$1.53  |
| Cost per Billable Hour                                      | \$25.44 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$12.72 |

# Respite, Employer of Record, 1:3

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.33 |
| Employee Benefit Rate (as a percent of wages)                 | 24.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$19.87 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 0.88    |
| Supervision and Other Employer Time                  | 0.46    |
| Training   | 0.12    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 30.10   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$22.85 |

#### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 75      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 65      |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$38.03 |
| Mileage Cost per Billable Hour                      | \$1.26  |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$24.11 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 6.0%    |
| Administration Cost per Billable Hour                       | \$1.54  |
| Cost per Billable Hour                                      | \$25.65 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$8.55  |

## Tutor Services, 1:1

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$27.15 |
| Employee Benefit Rate (as a percent of wages)                 | 17.31%  |
| Workers' Compensation Rate (as a percent of wages)            | 0.80%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$32.07 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 2.90    |
| Recordkeeping and Reporting                          | 0.75    |
| Supervision and Other Employer Time                  | 0.44    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 26.80   |
| Productivity Factor                                  | 1.29    |
| Staff Cost After Productivity Adj. per Billable Hour | \$41.37 |

### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 188     |
| Number of Miles Adjusted for Mix of FT and PT Staff | 163     |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$95.36 |
| Mileage Cost per Billable Hour                      | \$3.56  |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$44.93 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$3.73  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$6.64  |
| Rate per Billable Hour                                      | \$55.30 |

## Tutor Services, 1:2

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$27.15 |
| Employee Benefit Rate (as a percent of wages)                 | 17.31%  |
| Workers' Compensation Rate (as a percent of wages)            | 0.80%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$32.07 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 2.90    |
| Recordkeeping and Reporting                          | 1.32    |
| Supervision and Other Employer Time                  | 0.44    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 26.23   |
| Productivity Factor                                  | 1.32    |
| Staff Cost After Productivity Adj. per Billable Hour | \$42.33 |

### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 188     |
| Number of Miles Adjusted for Mix of FT and PT Staff | 163     |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$95.36 |
| Mileage Cost per Billable Hour                      | \$3.64  |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$45.97 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$3.81  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$6.79  |
| Cost per Billable Hour                                      | \$56.57 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$28.29 |

## Tutor Services, 1:3

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$27.15 |
| Employee Benefit Rate (as a percent of wages)                 | 17.31%  |
| Workers' Compensation Rate (as a percent of wages)            | 0.80%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$32.07 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 2.90    |
| Recordkeeping and Reporting                          | 1.70    |
| Supervision and Other Employer Time                  | 0.44    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 25.85   |
| Productivity Factor                                  | 1.34    |
| Staff Cost After Productivity Adj. per Billable Hour | \$42.97 |

### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 188     |
| Number of Miles Adjusted for Mix of FT and PT Staff | 163     |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$95.36 |
| Mileage Cost per Billable Hour                      | \$3.69  |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$46.66 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$3.87  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$6.89  |
| Cost per Billable Hour                                      | \$57.42 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$19.14 |

# Housekeeping, 1:1

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$16.58 |
| Employee Benefit Rate (as a percent of wages)                 | 23.47%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.27 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 2.96    |
| Supervision and Other Employer Time                  | 0.45    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 28.15   |
| Productivity Factor                                  | 1.23    |
| Staff Cost After Productivity Adj. per Billable Hour | \$26.16 |

#### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 188     |
| Number of Miles Adjusted for Mix of FT and PT Staff | 163     |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$95.36 |
| Mileage Cost per Billable Hour                      | \$3.39  |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$29.55 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 6.0%    |
| Administration Cost per Billable Hour                       | \$1.89  |
| Rate per Billable Hour                                      | \$31.44 |

## Housekeeping, 1:2

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$16.58 |
| Employee Benefit Rate (as a percent of wages)                 | 23.47%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.27 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 2.96    |
| Supervision and Other Employer Time                  | 0.45    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 28.15   |
| Productivity Factor                                  | 1.23    |
| Staff Cost After Productivity Adj. per Billable Hour | \$26.16 |

#### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 188     |
| Number of Miles Adjusted for Mix of FT and PT Staff | 163     |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$95.36 |
| Mileage Cost per Billable Hour                      | \$3.39  |

Administration and Program Operations

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$29.55 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 6.0%    |
| Administration Cost per Billable Hour                       | \$1.89  |
| Cost per Billable Hour                                      | \$31.44 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$15.72 |

## Housekeeping, 1:3

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$16.58 |
| Employee Benefit Rate (as a percent of wages)                 | 23.47%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.27 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 2.96    |
| Supervision and Other Employer Time                  | 0.45    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 28.15   |
| Productivity Factor                                  | 1.23    |
| Staff Cost After Productivity Adj. per Billable Hour | \$26.16 |

#### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 188     |
| Number of Miles Adjusted for Mix of FT and PT Staff | 163     |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$95.36 |
| Mileage Cost per Billable Hour                      | \$3.39  |

Administration and Program Operations

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$29.55 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 6.0%    |
| Administration Cost per Billable Hour                       | \$1.89  |
| Cost per Billable Hour                                      | \$31.44 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$10.48 |

## Supplemental Program Support – Other

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.33 |
| Employee Benefit Rate (as a percent of wages)                 | 24.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$19.87 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 29.99   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$22.85 |

## Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 4.83%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.11    |
| Weekly Supervision Cost                            | \$1,204.40 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$4.02     |

## Administration and Program Operations

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$26.87 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 6.0%    |
| Administration Cost per Billable Hour                       | \$1.72  |
| Rate per Billable Hour                                      | \$28.59 |

Vendor Rate Study

Development of Rate Models for Alta California Regional Center

## **Residential Services**

Prepared for Department of Developmental Services

Community Care Facility - Staff Operated, 3 or 4 Beds, Level 2 (formerly Level 2) - Adult Homes

| Direct Care Starr Wages and DenemitsEnte Starr Regular        | line    |
|---|---------|
| Description   | Value   |
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

## Direct Care Staff Wages and Benefits – Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

## Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

## Overnight Hours

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$15.00 |
| Employee Benefit Rate (as a percent of wages)                 | 25.14%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$19.32 |

## Staffing – Line Staff

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 168.0    |
| Offset for Overnight Hours                          | (56.0)   |
| Offset for Lead Staff Hours                         | (56.0)   |
| Offset for Administrator Hours                      | (42.0)   |
| Allocated Line Staff Hours per Participant per Week | 3.5      |
| Weekly Line Staff Cost per Participant              | \$352.56 |

| Direct Care Staff Wages and Benefits – Lead Staff Regular Time |         |
|--|---------|
| Description  | Value   |
| Direct Care Staff Hourly Wage                                  | \$17.64 |
| Employee Benefit Rate (as a percent of wages)                  | 22.52%  |
| Workers' Compensation Rate (as a percent of wages)             | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits)  | \$22.26 |

## Direct Care Staff Wages and Benefits – Lead Staff Regular Time

## Direct Care Staff Wages and Benefits – Lead Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$26.46 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$29.45 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.62 |

## Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$26.01 |

## Staffing – Lead Staff

| Description   | Value    |
|---|----------|
| Lead Staff Hours per Residence per Week             | 56.0     |
| Allocated Lead Staff Hours per Participant per Week | 14.0     |
| Weekly Lead Staff Cost per Participant              | \$364.14 |

## Wages and Benefits – Administrator

| Description   | Value    |
|---|----------|
| Administrator Hourly Wage                                     | \$23.98  |
| Employee Benefit Rate (as a percent of wages)                 | 20.74%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Cost (wages + benefits)                  | \$29.83  |
| Administrator Hourly Overtime Wage (time-and-a-half)          | \$35.97  |
| Administrator Benefit Rate (as a percent of wages)            | 7.65%    |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Overtime Cost (wages + benefits)         | \$40.03  |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%    |
| Weighted Average Hourly Administrator Cost                    | \$30.34  |
| Weekly Administrator Cost (two homes per Administrator)       | \$636.63 |
| Weekly Administrator Cost per Participant                     | \$159.16 |

| Consultant Costs                                    |          |
|---|----------|
| Description   | Value    |
| Consultant Hourly Cost                              | \$121.77 |
| Number of Consultant Hours per Participant per Year | 0        |
| Annual Consultant Cost per Participant              | \$0.00   |
| Weekly Consultant Cost per Participant              | \$0.00   |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$36.56 |

## Staff Meal Costs

| Description                                     | Value     |
|---|-----------|
| Cost of Food per Person per Month               | \$270.000 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00    |
| Weekly Staff Hours (excludes administrator)     | 126       |
| Weekly 8-Hour Shifts                            | 15.8      |
| Weekly Staff Meal Costs                         | \$47.40   |
| Weekly Staff Meal Cost per Participant          | \$11.85   |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$924.27   |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$135.58   |
| Total Cost per Participant per Week                        | \$1,129.85 |
| Rate per Month per Participant                             | \$4,912.83 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$6,124.60 |

# Community Care Facility – Staff Operated, 3 or 4 Beds, Level 3 (formerly Levels 3, 4A and 4B) – Adult Homes

| Direct Care Stari Wages and Denemits Eline Stari Regular Time |         |
|---|---------|
| Description   | Value   |
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

## Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

#### Staffing – Line Staff

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 180.0    |
| Offset for Lead Staff Hours                         | (56.0)   |
| Offset for Administrator Hours                      | (21.0)   |
| Allocated Line Staff Hours per Participant per Week | 25.8     |
| Weekly Line Staff Cost per Participant              | \$605.01 |

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$17.64 |
| Employee Benefit Rate (as a percent of wages)                 | 22.52%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$22.26 |

| Direct Care Starr wages and Benefits – Lead Starr Overtime    |         |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$26.46 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$29.45 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.62 |

## Direct Care Staff Wages and Benefits – Lead Staff Overtime

## Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$26.01 |

## Staffing – Lead Staff

| Description   | Value    |
|---|----------|
| Lead Staff Hours per Residence per Week             | 56.0     |
| Allocated Lead Staff Hours per Participant per Week | 14.0     |
| Weekly Lead Staff Cost per Participant              | \$364.14 |

## Wages and Benefits – Administrator

| Description   | Value    |
|---|----------|
| Administrator Hourly Wage                                     | \$23.98  |
| Employee Benefit Rate (as a percent of wages)                 | 20.74%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Cost (wages + benefits)                  | \$29.83  |
| Administrator Hourly Overtime Wage (time-and-a-half)          | \$35.97  |
| Administrator Benefit Rate (as a percent of wages)            | 7.65%    |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Overtime Cost (wages + benefits)         | \$40.03  |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%    |
| Weighted Average Hourly Administrator Cost                    | \$30.34  |
| Weekly Administrator Cost (two homes per Administrator)       | \$636.63 |
| Weekly Administrator Cost per Participant                     | \$159.16 |

| Description   | Value      |
|---|------------|
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 16         |
| Annual Consultant Cost per Participant              | \$1,948.32 |
| Weekly Consultant Cost per Participant              | \$37.47    |

| Mil  | eage |
|------|------|
| 1111 | cage |

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$36.56 |

## Staff Meal Costs

| Description                                     | Value     |
|---|-----------|
| Cost of Food per Person per Month               | \$270.000 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00    |
| Weekly Staff Hours (excludes administrator)     | 159       |
| Weekly 8-Hour Shifts                            | 19.9      |
| Weekly Staff Meal Costs                         | \$59.70   |
| Weekly Staff Meal Cost per Participant          | \$14.93   |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$1,217.27 |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$175.54   |
| Total Cost per Participant per Week                        | \$1,462.81 |
| Rate per Month per Participant                             | \$6,360.61 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$7,572.38 |

Community Care Facility – Staff Operated, 3 or 4 Beds, Level 4 (formerly Levels 4C, 4D and 4E) – Adult Homes

| Direct Care Starr Wages and Denents Elite Starr Regular I     | mie     |
|---|---------|
| Description   | Value   |
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

## Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

#### Staffing – Line Staff

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 220.0    |
| Offset for Lead Staff Hours                         | (56.0)   |
| Offset for Administrator Hours                      | (21.0)   |
| Allocated Line Staff Hours per Participant per Week | 35.8     |
| Weekly Line Staff Cost per Participant              | \$839.51 |

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$17.64 |
| Employee Benefit Rate (as a percent of wages)                 | 22.52%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$22.26 |

| Direct Care Starr wages and Benefits – Lead Starr Overtime    |         |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$26.46 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$29.45 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.62 |

## Direct Care Staff Wages and Benefits - Lead Staff Overtime

## Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$26.01 |

## Staffing – Lead Staff

| Description   | Value    |
|---|----------|
| Lead Staff Hours per Residence per Week             | 56.0     |
| Allocated Lead Staff Hours per Participant per Week | 14.0     |
| Weekly Lead Staff Cost per Participant              | \$364.14 |

## Wages and Benefits – Administrator

| Description   | Value    |
|---|----------|
| Administrator Hourly Wage                                     | \$23.98  |
| Employee Benefit Rate (as a percent of wages)                 | 20.74%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Cost (wages + benefits)                  | \$29.83  |
| Administrator Hourly Overtime Wage (time-and-a-half)          | \$35.97  |
| Administrator Benefit Rate (as a percent of wages)            | 7.65%    |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Overtime Cost (wages + benefits)         | \$40.03  |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%    |
| Weighted Average Hourly Administrator Cost                    | \$30.34  |
| Weekly Administrator Cost (two homes per Administrator)       | \$636.63 |
| Weekly Administrator Cost per Participant                     | \$159.16 |
|   |          |

| Description   | Value      |
|---|------------|
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 24         |
| Annual Consultant Cost per Participant              | \$2,922.48 |
| Weekly Consultant Cost per Participant              | \$56.20    |

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$36.56 |

## Staff Meal Costs

| Description                                     | Value     |
|---|-----------|
| Cost of Food per Person per Month               | \$270.000 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00    |
| Weekly Staff Hours (excludes administrator)     | 199       |
| Weekly 8-Hour Shifts                            | 24.9      |
| Weekly Staff Meal Costs                         | \$74.70   |
| Weekly Staff Meal Cost per Participant          | \$18.68   |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$1,474.25 |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$210.58   |
| Total Cost per Participant per Week                        | \$1,754.83 |
| Rate per Month per Participant                             | \$7,630.38 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$8,842.15 |

# Community Care Facility – Staff Operated, 3 or 4 Beds, Level 5 (formerly Levels 4F, 4G and 4H) – Adult Homes

| Direct Care Starr Wages and Denents Elite Starr Regular I     | line    |
|---|---------|
| Description   | Value   |
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$17.25 |
| Employee Benefit Rate (as a percent of wages)                 | 22.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.82 |

## Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Direct Care Staff Wages   | and Benefits – Line Staff Overtime |
|---------------------------|------------------------------------|
| 2 noor cure starr it ages |                                    |

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$25.88 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.80 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.17 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$25.50 |

#### Staffing – Line Staff

| Description   | Value      |
|---|------------|
| Staff Hours per Residence per Week                  | 260.0      |
| Offset for Lead Staff Hours                         | (56.0)     |
| Offset for Administrator Hours                      | (21.0)     |
| Allocated Line Staff Hours per Participant per Week | 45.8       |
| Weekly Line Staff Cost per Participant              | \$1,167.90 |

| <u> </u>  |         |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Wage                                 | \$19.40 |
| Employee Benefit Rate (as a percent of wages)                 | 21.17%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$24.22 |

| Direct Care Stall wages and Benefits – Lead Stall Overtime |  |
|--|--|
| Value  |  |
| \$29.10  |  |
| 7.65%  |  |
| 3.65%  |  |
| \$32.39  |  |
| 5.00%  |  |
| \$24.63  |  |
|  |  |

## Direct Care Staff Wages and Benefits - Lead Staff Overtime

## Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$28.32 |

## Staffing – Lead Staff

| Description   | Value    |
|---|----------|
| Lead Staff Hours per Residence per Week             | 56.0     |
| Allocated Lead Staff Hours per Participant per Week | 14.0     |
| Weekly Lead Staff Cost per Participant              | \$396.48 |

## Wages and Benefits – Administrator

| Description   | Value    |
|---|----------|
| Administrator Hourly Wage                                     | \$32.67  |
| Employee Benefit Rate (as a percent of wages)                 | 17.26%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Cost (wages + benefits)                  | \$39.50  |
| Administrator Hourly Overtime Wage (time-and-a-half)          | \$49.01  |
| Administrator Benefit Rate (as a percent of wages)            | 7.65%    |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Overtime Cost (wages + benefits)         | \$54.55  |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%    |
| Weighted Average Hourly Administrator Cost                    | \$40.25  |
| Weekly Administrator Cost (two homes per Administrator)       | \$844.55 |
| Weekly Administrator Cost per Participant                     | \$211.14 |

| Description   | Value      |
|---|------------|
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 32         |
| Annual Consultant Cost per Participant              | \$3,896.64 |
| Weekly Consultant Cost per Participant              | \$74.94    |

| N/1:1 |       |
|-------|-------|
| M1    | leage |

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$36.56 |

## Staff Meal Costs

| Description                                     | Value     |
|---|-----------|
| Cost of Food per Person per Month               | \$270.000 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00    |
| Weekly Staff Hours (excludes administrator)     | 239       |
| Weekly 8-Hour Shifts                            | 29.9      |
| Weekly Staff Meal Costs                         | \$89.70   |
| Weekly Staff Meal Cost per Participant          | \$22.43   |

| Description  | Value       |
|--|-------------|
| Cost per Week Before Program Operations and Administration | \$1,909.45  |
| Program Operations Cost per Week per Participant           | \$70.00     |
| Administration Percent                                     | 12.0%       |
| Administration Cost per Week per Participant               | \$269.93    |
| Total Cost per Participant per Week                        | \$2,249.38  |
| Rate per Month per Participant                             | \$9,780.79  |
| Monthly Allowance for SSI/SSP                              | \$1,211.77  |
| Total Rate per Month per Participant                       | \$10,992.56 |

Community Care Facility - Staff Operated, 3 or 4 Beds, Level 6 (formerly Level 4I) - Adult Homes

| Direct Care Stari Wages and Denents Elite Stari Regular i     | line    |
|---|---------|
| Description   | Value   |
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$17.25 |
| Employee Benefit Rate (as a percent of wages)                 | 22.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.82 |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

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|-------------------|-------------|----------------|----------------|
| Direct Care Staff | wages and B | enerits – Line | Staff Overtime |

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$25.88 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.80 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.17 |

Productivity Adjustments - Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$25.50 |

## Staffing – Line Staff

| Description   | Value      |
|---|------------|
| Staff Hours per Residence per Week                  | 300.0      |
| Offset for Lead Staff Hours                         | (56.0)     |
| Offset for Administrator Hours                      | (21.0)     |
| Allocated Line Staff Hours per Participant per Week | 55.8       |
| Weekly Line Staff Cost per Participant              | \$1,422.90 |

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$19.40 |
| Employee Benefit Rate (as a percent of wages)                 | 21.17%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$24.22 |

| Direct Care Stall wages and Benefits – Lead Stall Overtime |  |  |
|--|--|--|
| Value  |  |  |
| \$29.10  |  |  |
| 7.65%  |  |  |
| 3.65%  |  |  |
| \$32.39  |  |  |
| 5.00%  |  |  |
| \$24.63  |  |  |
|  |  |  |

## Direct Care Staff Wages and Benefits - Lead Staff Overtime

## Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$28.32 |

## Staffing – Lead Staff

| Description   | Value    |
|---|----------|
| Lead Staff Hours per Residence per Week             | 56.0     |
| Allocated Lead Staff Hours per Participant per Week | 14.0     |
| Weekly Lead Staff Cost per Participant              | \$396.48 |

## Wages and Benefits – Administrator

| Description   | Value    |
|---|----------|
| Administrator Hourly Wage                                     | \$32.67  |
| Employee Benefit Rate (as a percent of wages)                 | 17.26%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Cost (wages + benefits)                  | \$39.50  |
| Administrator Hourly Overtime Wage (time-and-a-half)          | \$49.01  |
| Administrator Benefit Rate (as a percent of wages)            | 7.65%    |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Overtime Cost (wages + benefits)         | \$54.55  |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%    |
| Weighted Average Hourly Administrator Cost                    | \$40.25  |
| Weekly Administrator Cost (two homes per Administrator)       | \$844.55 |
| Weekly Administrator Cost per Participant                     | \$211.14 |

| Description   | Value      |
|---|------------|
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 32         |
| Annual Consultant Cost per Participant              | \$3,896.64 |
| Weekly Consultant Cost per Participant              | \$74.94    |

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$36.56 |

## Staff Meal Costs

| Description                                     | Value     |
|---|-----------|
| Cost of Food per Person per Month               | \$270.000 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00    |
| Weekly Staff Hours (excludes administrator)     | 279       |
| Weekly 8-Hour Shifts                            | 34.9      |
| Weekly Staff Meal Costs                         | \$104.70  |
| Weekly Staff Meal Cost per Participant          | \$26.18   |

| Description  | Value       |
|--|-------------|
| Cost per Week Before Program Operations and Administration | \$2,168.20  |
| Program Operations Cost per Week per Participant           | \$70.00     |
| Administration Percent                                     | 12.0%       |
| Administration Cost per Week per Participant               | \$305.21    |
| Total Cost per Participant per Week                        | \$2,543.41  |
| Rate per Month per Participant                             | \$11,059.29 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77  |
| Total Rate per Month per Participant                       | \$12,271.06 |

Community Care Facility - Staff Operated, 3 or 4 Beds, Level 7 - Adult Homes

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$17.25 |
| Employee Benefit Rate (as a percent of wages)                 | 22.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.82 |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$25.88 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.80 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.17 |

Productivity Adjustments - Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$25.50 |

## Staffing-Line Staff

| Description   | Value  |
|---|--------|
| Staff Hours per Residence per Week                  |        |
| Offset for Lead Staff Hours                         | 0.0    |
| Offset for Administrator Hours                      | (21.0) |
| Allocated Line Staff Hours per Participant per Week | 0.0    |
| Weekly Line Staff Cost per Participant              | \$0.00 |

|   | -       |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Wage                                 | \$19.40 |
| Employee Benefit Rate (as a percent of wages)                 | 21.17%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$24.22 |

| Direct Cale Stall wages and Bellents – Lead Stall Overth      | ne      |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$29.10 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$32.39 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$24.63 |

## Direct Care Staff Wages and Benefits - Lead Staff Overtime

## Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$28.32 |

## Staffing-Lead Staff

| Description   | Value  |
|---|--------|
| Lead Staff Hours per Residence per Week             | 0.0    |
| Allocated Lead Staff Hours per Participant per Week | 0.0    |
| Weekly Lead Staff Cost per Participant              | \$0.00 |

## Wages and Benefits – Administrator

| Value    |
|----------|
| \$32.67  |
| 17.26%   |
| 3.65%    |
| \$39.50  |
| \$49.01  |
| 7.65%    |
| 3.65%    |
| \$54.55  |
| 5.00%    |
| \$40.25  |
| \$844.55 |
| \$211.14 |
|          |

| Description   | Value    |
|---|----------|
| Consultant Hourly Cost                              | \$121.77 |
| Number of Consultant Hours per Participant per Year |          |
| Annual Consultant Cost per Participant              | \$0.00   |
| Weekly Consultant Cost per Participant              | \$0.00   |

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$36.56 |

## Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 0        |
| Weekly 8-Hour Shifts                            | 0.0      |
| Weekly Staff Meal Costs                         | \$0.00   |
| Weekly Staff Meal Cost per Participant          | \$0.00   |

## Facility

| Description                                       | Value       |
|---|-------------|
| Annual Mortgage/ Rent Cost                        |             |
| Annual Property Tax Cost                          |             |
| Annual Utilities Cost                             | \$6,000     |
| Annual Newspaper/ Telephone/ Cable/ Internet Cost | \$2,400     |
| Annual Repair and Maintenance Cost                | \$6,000     |
| Annual Facility Cost                              | \$14,400.00 |
| Weekly Facility Cost per Participant              | \$69.23     |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$316.93   |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Cost (fixed at 4-Bed, Level 6 amount)       | \$305.21   |
| Total Cost per Participant per Week                        | \$692.14   |
| Rate per Month per Participant                             | \$3,009.57 |

Community Care Facility - Staff Operated, 3 or 4 Beds, Level 2 (formerly Level 2) - Children's Homes

| Direct Care Starr Wages and DenemitsEnte Starr Regular i      | line    |
|---|---------|
| Description   | Value   |
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

Direct Care Staff Wages and Benefits – Line Staff Regular Time

| Direct Care Staff Wages | and Renefits _ ] | I ine Staff Overtime |
|-------------------------|------------------|----------------------|
| Difect Cale Starr Wages | and Denemits –   | Line Stan Overtime   |

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

Productivity Adjustments - Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

## Overnight Hours

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$15.00 |
| Employee Benefit Rate (as a percent of wages)                 | 25.14%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$19.32 |

## Staffing – Line Staff

| ~   |          |
|---|----------|
| Description   | Value    |
| Staff Hours per Residence per Week                  | 178.8    |
| Offset for Overnight Hours                          | (56.0)   |
| Offset for Lead Staff Hours                         | (56.0)   |
| Offset for Administrator Hours                      | (42.0)   |
| Allocated Line Staff Hours per Participant per Week | 6.2      |
| Weekly Line Staff Cost per Participant              | \$415.87 |

| Direct Care Staff Wages and Benefits – Lead Staff Regular Time |         |
|--|---------|
| Description  | Value   |
| Direct Care Staff Hourly Wage                                  | \$17.64 |
| Employee Benefit Rate (as a percent of wages)                  | 22.52%  |
| Workers' Compensation Rate (as a percent of wages)             | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits)  | \$22.26 |

## Direct Care Staff Wages and Benefits – Lead Staff Regular Time

## Direct Care Staff Wages and Benefits – Lead Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$26.46 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$29.45 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.62 |

## Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$26.01 |

## Staffing – Lead Staff

| Description   | Value    |
|---|----------|
| Lead Staff Hours per Residence per Week             | 56.0     |
| Allocated Lead Staff Hours per Participant per Week | 14.0     |
| Weekly Lead Staff Cost per Participant              | \$364.14 |

## Wages and Benefits – Administrator

| Description   | Value    |
|---|----------|
| Administrator Hourly Wage                                     | \$23.98  |
| Employee Benefit Rate (as a percent of wages)                 | 20.74%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Cost (wages + benefits)                  | \$29.83  |
| Administrator Hourly Overtime Wage (time-and-a-half)          | \$35.97  |
| Administrator Benefit Rate (as a percent of wages)            | 7.65%    |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Overtime Cost (wages + benefits)         | \$40.03  |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%    |
| Weighted Average Hourly Administrator Cost                    | \$30.34  |
| Weekly Administrator Cost (two homes per Administrator)       | \$636.63 |
| Weekly Administrator Cost per Participant                     | \$159.16 |

| Consultant Costs                                    |          |
|---|----------|
| Description   | Value    |
| Consultant Hourly Cost                              | \$121.77 |
| Number of Consultant Hours per Participant per Year | 0        |
| Annual Consultant Cost per Participant              | \$0.00   |
| Weekly Consultant Cost per Participant              | \$0.00   |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$36.56 |

## Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 137      |
| Weekly 8-Hour Shifts                            | 17.1     |
| Weekly Staff Meal Costs                         | \$51.30  |
| Weekly Staff Meal Cost per Participant          | \$12.83  |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$988.56   |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$144.35   |
| Total Cost per Participant per Week                        | \$1,202.91 |
| Rate per Month per Participant                             | \$5,230.51 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$6,442.28 |

# Community Care Facility – Staff Operated, 3 or 4 Beds, Level 3 (formerly Levels 3, 4A and 4B) – Children's Homes

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

## Direct Care Staff Wages and Benefits – Line Staff Regular Time

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

#### Staffing – Line Staff

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 191.5    |
| Offset for Lead Staff Hours                         | (56.0)   |
| Offset for Administrator Hours                      | (21.0)   |
| Allocated Line Staff Hours per Participant per Week | 28.6     |
| Weekly Line Staff Cost per Participant              | \$670.67 |

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$17.64 |
| Employee Benefit Rate (as a percent of wages)                 | 22.52%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$22.26 |

| Direct Care Starr wages and Benefits – Lead Starr Overtime    |         |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$26.46 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$29.45 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.62 |

## Direct Care Staff Wages and Benefits – Lead Staff Overtime

## Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$26.01 |

## Staffing – Lead Staff

| Description   | Value    |
|---|----------|
| Lead Staff Hours per Residence per Week             | 56.0     |
| Allocated Lead Staff Hours per Participant per Week | 14.0     |
| Weekly Lead Staff Cost per Participant              | \$364.14 |

## Wages and Benefits – Administrator

| Description   | Value    |
|---|----------|
| Administrator Hourly Wage                                     | \$23.98  |
| Employee Benefit Rate (as a percent of wages)                 | 20.74%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Cost (wages + benefits)                  | \$29.83  |
| Administrator Hourly Overtime Wage (time-and-a-half)          | \$35.97  |
| Administrator Benefit Rate (as a percent of wages)            | 7.65%    |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Overtime Cost (wages + benefits)         | \$40.03  |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%    |
| Weighted Average Hourly Administrator Cost                    | \$30.34  |
| Weekly Administrator Cost (two homes per Administrator)       | \$636.63 |
| Weekly Administrator Cost per Participant                     | \$159.16 |

| Description   | Value      |
|---|------------|
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 16         |
| Annual Consultant Cost per Participant              | \$1,948.32 |
| Weekly Consultant Cost per Participant              | \$37,47    |

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$36.56 |

## Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 171      |
| Weekly 8-Hour Shifts                            | 21.3     |
| Weekly Staff Meal Costs                         | \$63.90  |
| Weekly Staff Meal Cost per Participant          | \$15.98  |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$1,283.98 |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$184,63   |
| Total Cost per Participant per Week                        | \$1,538.61 |
| Rate per Month per Participant                             | \$6,690.21 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$7,901.98 |

# Community Care Facility – Staff Operated, 3 or 4 Beds, Level 4 (formerly Levels 4C, 4D and 4E) – Children's Homes

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

## Direct Care Staff Wages and Benefits – Line Staff Regular Time

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

#### Staffing – Line Staff

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 234.1    |
| Offset for Lead Staff Hours                         | (56.0)   |
| Offset for Administrator Hours                      | (21.0)   |
| Allocated Line Staff Hours per Participant per Week | 39.3     |
| Weekly Line Staff Cost per Participant              | \$921.59 |

| 0 0   |         |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Wage                                 | \$17.64 |
| Employee Benefit Rate (as a percent of wages)                 | 22.52%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$22.26 |

| Direct Care Starr wages and Benefits – Lead Starr Overtime    |         |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$26.46 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$29.45 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.62 |

## Direct Care Staff Wages and Benefits – Lead Staff Overtime

## Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$26.01 |

## Staffing – Lead Staff

| Description   | Value    |
|---|----------|
| Lead Staff Hours per Residence per Week             | 56.0     |
| Allocated Lead Staff Hours per Participant per Week | 14.0     |
| Weekly Lead Staff Cost per Participant              | \$364.14 |

## Wages and Benefits – Administrator

| Description   | Value    |
|---|----------|
| Administrator Hourly Wage                                     | \$23.98  |
| Employee Benefit Rate (as a percent of wages)                 | 20.74%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Cost (wages + benefits)                  | \$29.83  |
| Administrator Hourly Overtime Wage (time-and-a-half)          | \$35.97  |
| Administrator Benefit Rate (as a percent of wages)            | 7.65%    |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Overtime Cost (wages + benefits)         | \$40.03  |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%    |
| Weighted Average Hourly Administrator Cost                    | \$30.34  |
| Weekly Administrator Cost (two homes per Administrator)       | \$636.63 |
| Weekly Administrator Cost per Participant                     | \$159.16 |
|   |          |

| Description   | Value      |
|---|------------|
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 24         |
| Annual Consultant Cost per Participant              | \$2,922.48 |
| Weekly Consultant Cost per Participant              | \$56.20    |

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$36.56 |

## Staff Meal Costs

| Description                                     | Value     |
|---|-----------|
| Cost of Food per Person per Month               | \$270.000 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00    |
| Weekly Staff Hours (excludes administrator)     | 213       |
| Weekly 8-Hour Shifts                            | 26.6      |
| Weekly Staff Meal Costs                         | \$79.80   |
| Weekly Staff Meal Cost per Participant          | \$19.95   |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$1,557.60 |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$221.95   |
| Total Cost per Participant per Week                        | \$1,849.55 |
| Rate per Month per Participant                             | \$8,042.24 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$9,254.01 |

# Community Care Facility – Staff Operated, 3 or 4 Beds, Level 5 (formerly Levels 4F, 4G and 4H) – Children's Homes

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$17.25 |
| Employee Benefit Rate (as a percent of wages)                 | 22.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.82 |

#### Direct Care Staff Wages and Benefits – Line Staff Regular Time

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$25.88 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.80 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.17 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$25.50 |

#### Staffing – Line Staff

| Description   | Value      |
|---|------------|
| Staff Hours per Residence per Week                  | 276.6      |
| Offset for Lead Staff Hours                         | (56.0)     |
| Offset for Administrator Hours                      | (21.0)     |
| Allocated Line Staff Hours per Participant per Week | 49.9       |
| Weekly Line Staff Cost per Participant              | \$1,272.45 |

| <u> </u>  |         |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Wage                                 | \$19.40 |
| Employee Benefit Rate (as a percent of wages)                 | 21.17%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$24.22 |

| Direct Care Starr Wages and Benefits – Lead Starr Overtime    |         |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$29.10 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$32.39 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$24.63 |

## Direct Care Staff Wages and Benefits - Lead Staff Overtime

## Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$28.32 |

## Staffing – Lead Staff

| Description   | Value    |
|---|----------|
| Lead Staff Hours per Residence per Week             | 56.0     |
| Allocated Lead Staff Hours per Participant per Week | 14.0     |
| Weekly Lead Staff Cost per Participant              | \$396.48 |

## Wages and Benefits – Administrator

| Description   | Value    |
|---|----------|
| Administrator Hourly Wage                                     | \$32.67  |
| Employee Benefit Rate (as a percent of wages)                 | 17.26%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Cost (wages + benefits)                  | \$39.50  |
| Administrator Hourly Overtime Wage (time-and-a-half)          | \$49.01  |
| Administrator Benefit Rate (as a percent of wages)            | 7.65%    |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Overtime Cost (wages + benefits)         | \$54.55  |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%    |
| Weighted Average Hourly Administrator Cost                    | \$40.25  |
| Weekly Administrator Cost (two homes per Administrator)       | \$844.55 |
| Weekly Administrator Cost per Participant                     | \$211.14 |
|   |          |

| Description   | Value      |
|---|------------|
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 32         |
| Annual Consultant Cost per Participant              | \$3,896.64 |
| Weekly Consultant Cost per Participant              | \$74.94    |

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$36.56 |

## Staff Meal Costs

| Description                                     | Value     |
|---|-----------|
| Cost of Food per Person per Month               | \$270.000 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00    |
| Weekly Staff Hours (excludes administrator)     | 256       |
| Weekly 8-Hour Shifts                            | 32.0      |
| Weekly Staff Meal Costs                         | \$96.00   |
| Weekly Staff Meal Cost per Participant          | \$24.00   |

| Description  | Value       |
|--|-------------|
| Cost per Week Before Program Operations and Administration | \$2,015.57  |
| Program Operations Cost per Week per Participant           | \$70.00     |
| Administration Percent                                     | 12.0%       |
| Administration Cost per Week per Participant               | \$284.40    |
| Total Cost per Participant per Week                        | \$2,369.97  |
| Rate per Month per Participant                             | \$10,305.14 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77  |
| Total Rate per Month per Participant                       | \$11,516.91 |

Community Care Facility - Staff Operated, 3 or 4 Beds, Level 6 (formerly Level 4I) - Children's Homes

| Direct Cure Stail Wages and Denemits Eline Stail Regular Time |         |
|---|---------|
| Description   | Value   |
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$17.25 |
| Employee Benefit Rate (as a percent of wages)                 | 22.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.82 |

Direct Care Staff Wages and Benefits – Line Staff Regular Time

| D' ( C C C       | CW 1D         | C' . T'        | C              |
|------------------|---------------|----------------|----------------|
| Direct Care Staf | f wages and B | enerits – Line | Staff Overtime |

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$25.88 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.80 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.17 |

Productivity Adjustments - Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$25.50 |

## Staffing – Line Staff

| Description   | Value      |
|---|------------|
| Staff Hours per Residence per Week                  | 319.2      |
| Offset for Lead Staff Hours                         | (56.0)     |
| Offset for Administrator Hours                      | (21.0)     |
| Allocated Line Staff Hours per Participant per Week | 60.6       |
| Weekly Line Staff Cost per Participant              | \$1,545.30 |

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$19.40 |
| Employee Benefit Rate (as a percent of wages)                 | 21.17%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$24.22 |

| Direct Care Starr Wages and Benefits – Lead Starr Overtime |  |
|--|--|
| Value  |  |
| \$29.10  |  |
| 7.65%  |  |
| 3.65%  |  |
| \$32.39  |  |
| 5.00%  |  |
| \$24.63  |  |
|  |  |

## Direct Care Staff Wages and Benefits - Lead Staff Overtime

## Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$28.32 |

## Staffing – Lead Staff

| Description   | Value    |
|---|----------|
| Lead Staff Hours per Residence per Week             | 56.0     |
| Allocated Lead Staff Hours per Participant per Week | 10.2     |
| Weekly Lead Staff Cost per Participant              | \$396.48 |

## Wages and Benefits – Administrator

| 5   |          |
|---|----------|
| Description   | Value    |
| Administrator Hourly Wage                                     | \$32.67  |
| Employee Benefit Rate (as a percent of wages)                 | 17.26%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Cost (wages + benefits)                  | \$39.50  |
| Administrator Hourly Overtime Wage (time-and-a-half)          | \$49.01  |
| Administrator Benefit Rate (as a percent of wages)            | 7.65%    |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Overtime Cost (wages + benefits)         | \$54.55  |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%    |
| Weighted Average Hourly Administrator Cost                    | \$40.25  |
| Weekly Administrator Cost (two homes per Administrator)       | \$844.55 |
| Weekly Administrator Cost per Participant                     | \$211.14 |

| Description   | Value      |
|---|------------|
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 32         |
| Annual Consultant Cost per Participant              | \$3,896.64 |
| Weekly Consultant Cost per Participant              | \$74.94    |

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$36.56 |

### Staff Meal Costs

| Description                                     | Value     |
|---|-----------|
| Cost of Food per Person per Month               | \$270.000 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00    |
| Weekly Staff Hours (excludes administrator)     | 298       |
| Weekly 8-Hour Shifts                            | 37.3      |
| Weekly Staff Meal Costs                         | \$111.90  |
| Weekly Staff Meal Cost per Participant          | \$27.98   |

| Description  | Value       |
|--|-------------|
| Cost per Week Before Program Operations and Administration | \$2,292.40  |
| Program Operations Cost per Week per Participant           | \$70.00     |
| Administration Percent                                     | 12.0%       |
| Administration Cost per Week per Participant               | \$322.15    |
| Total Cost per Participant per Week                        | \$2,684.55  |
| Rate per Month per Participant                             | \$11,673.00 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77  |
| Total Rate per Month per Participant                       | \$12,884.77 |

Community Care Facility - Staff Operated, 5 or 6 Beds, Level 2 (formerly Level 2) - Adult Homes

| Direct Cure Starr Wages and DenemitsEnte Starr Regular I      | line    |
|---|---------|
| Description   | Value   |
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

#### Direct Care Staff Wages and Benefits – Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

## Productivity Adjustments - Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

# Overnight Hours

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$15.00 |
| Employee Benefit Rate (as a percent of wages)                 | 25.14%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$19.32 |

## Staffing – Line Staff

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 168.0    |
| Offset for Overnight Hours                          | (56.0)   |
| Offset for Lead Staff Hours                         | (56.0)   |
| Offset for Administrator Hours                      | (42.0)   |
| Allocated Line Staff Hours per Participant per Week | 2.5      |
| Weekly Line Staff Cost per Participant              | \$255.34 |

| Direct Care Staff Wages and Benefits – Lead Staff Regular Time |         |
|--|---------|
| Description  | Value   |
| Direct Care Staff Hourly Wage                                  | \$17.64 |
| Employee Benefit Rate (as a percent of wages)                  | 22.52%  |
| Workers' Compensation Rate (as a percent of wages)             | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits)  | \$22.26 |

# Direct Care Staff Wages and Benefits – Lead Staff Regular Time

# Direct Care Staff Wages and Benefits – Lead Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$26.46 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$29.45 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.62 |

# Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$26.01 |

#### Staffing – Lead Staff

| Description   | Value    |
|---|----------|
| Lead Staff Hours per Residence per Week             | 56.0     |
| Allocated Lead Staff Hours per Participant per Week | 10.2     |
| Weekly Lead Staff Cost per Participant              | \$265.30 |

#### Wages and Benefits – Administrator

| Description   | Value    |
|---|----------|
| Administrator Hourly Wage                                     | \$23.98  |
| Employee Benefit Rate (as a percent of wages)                 | 20.74%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Cost (wages + benefits)                  | \$29.83  |
| Administrator Hourly Overtime Wage (time-and-a-half)          | \$35.97  |
| Administrator Benefit Rate (as a percent of wages)            | 7.65%    |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Overtime Cost (wages + benefits)         | \$40.03  |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%    |
| Weighted Average Hourly Administrator Cost                    | \$30.34  |
| Weekly Administrator Cost (two homes per Administrator)       | \$636.63 |
| Weekly Administrator Cost per Participant                     | \$115.75 |

| Consultant Costs                                    |          |
|---|----------|
| Description   | Value    |
| Consultant Hourly Cost                              | \$121.77 |
| Number of Consultant Hours per Participant per Year | 0        |
| Annual Consultant Cost per Participant              | \$0.00   |
| Weekly Consultant Cost per Participant              | \$0.00   |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$26.59 |

# Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 126      |
| Weekly 8-Hour Shifts                            | 15.8     |
| Weekly Staff Meal Costs                         | \$47.40  |
| Weekly Staff Meal Cost per Participant          | \$8.62   |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$671.60   |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$101.13   |
| Total Cost per Participant per Week                        | \$842.73   |
| Rate per Month per Participant                             | \$3,664.37 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$4,876.14 |

# Community Care Facility – Staff Operated, 5 or 6 Beds, Level 3 (formerly Levels 3, 4A and 4B) – Adult Homes

| Direct Care Starr Wages and Denemits Elite Starr Regular I    | mie     |
|---|---------|
| Description   | Value   |
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

# Direct Care Staff Wages and Benefits - Line Staff Regular Time

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

#### Staffing – Line Staff

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 220.0    |
| Offset for Lead Staff Hours                         | (56.0)   |
| Offset for Administrator Hours                      | (21.0)   |
| Allocated Line Staff Hours per Participant per Week | 26.0     |
| Weekly Line Staff Cost per Participant              | \$609.70 |

| 0 0   |         |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Wage                                 | \$17.64 |
| Employee Benefit Rate (as a percent of wages)                 | 22.52%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$22.26 |

| Direct Care Starr wages and Benefits – Lead Starr Overtime    |         |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$26.46 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$29.45 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.62 |

# Direct Care Staff Wages and Benefits – Lead Staff Overtime

#### Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$26.01 |

#### Staffing – Lead Staff

| Description   | Value    |
|---|----------|
| Lead Staff Hours per Residence per Week             | 56.0     |
| Allocated Lead Staff Hours per Participant per Week | 10.2     |
| Weekly Lead Staff Cost per Participant              | \$265.30 |

# Wages and Benefits – Administrator

| Administrator Hourly Wage\$Employee Benefit Rate (as a percent of wages)20Workers' Compensation Rate (as a percent of wages)3Hourly Administrator Cost (wages + benefits)\$ | Value           523.98           523.98           523.98           523.98           529.83 |
|---|--|
| Employee Benefit Rate (as a percent of wages)20Workers' Compensation Rate (as a percent of wages)3Hourly Administrator Cost (wages + benefits)\$                            | 0.74%<br>3.65%   |
| Workers' Compensation Rate (as a percent of wages)3Hourly Administrator Cost (wages + benefits)\$   | 3.65%  |
| Hourly Administrator Cost (wages + benefits) \$   |  |
|   | 529.83   |
|   |  |
| Administrator Hourly Overtime Wage (time-and-a-half) \$   | 535.97   |
| Administrator Benefit Rate (as a percent of wages)  | 7.65%  |
| Workers' Compensation Rate (as a percent of wages)  | 3.65%  |
| Hourly Administrator Overtime Cost (wages + benefits) \$  | 640.03   |
| Overtime Rate (percent of work hours paid at time-and-a-half) 5   | 5.00%  |
| Weighted Average Hourly Administrator Cost \$   | 530.34   |
| Weekly Administrator Cost (two homes per Administrator) \$6   | 636.63   |
| Weekly Administrator Cost per Participant\$1  | 15.75  |

| Description   | Value      |
|---|------------|
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 16         |
| Annual Consultant Cost per Participant              | \$1,948.32 |
| Weekly Consultant Cost per Participant              | \$37.47    |

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$26.59 |

#### Staff Meal Costs

| Description                                     | Value     |
|---|-----------|
| Cost of Food per Person per Month               | \$270.000 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00    |
| Weekly Staff Hours (excludes administrator)     | 199       |
| Weekly 8-Hour Shifts                            | 24.9      |
| Weekly Staff Meal Costs                         | \$74.70   |
| Weekly Staff Meal Cost per Participant          | \$13.58   |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$1,068.39 |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$155.24   |
| Total Cost per Participant per Week                        | \$1,293.63 |
| Rate per Month per Participant                             | \$5,624.98 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$6,836.75 |

Community Care Facility – Staff Operated, 5 or 6 Beds, Level 4 (formerly Levels 4C, 4D and 4E) – Adult Homes

| Direct Care Starr Wages and Denents Elite Starr Regular I     | mie     |
|---|---------|
| Description   | Value   |
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

# Direct Care Staff Wages and Benefits – Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

#### Staffing – Line Staff

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 280.0    |
| Offset for Lead Staff Hours                         | (56.0)   |
| Offset for Administrator Hours                      | (21.0)   |
| Allocated Line Staff Hours per Participant per Week | 36.9     |
| Weekly Line Staff Cost per Participant              | \$865.31 |

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$17.64 |
| Employee Benefit Rate (as a percent of wages)                 | 22.52%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$22.26 |

| Direct Care Starr wages and Benefits – Lead Starr Overtime    |         |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$26.46 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$29.45 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.62 |

# Direct Care Staff Wages and Benefits – Lead Staff Overtime

#### Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$26.01 |

#### Staffing – Lead Staff

| Description   | Value    |
|---|----------|
| Lead Staff Hours per Residence per Week             | 56.0     |
| Allocated Lead Staff Hours per Participant per Week | 10.2     |
| Weekly Lead Staff Cost per Participant              | \$265.30 |

# Wages and Benefits – Administrator

| Value    |
|----------|
| \$23.98  |
| 20.74%   |
| 3.65%    |
| \$29.83  |
| \$28.94  |
| 7.65%    |
| 3.65%    |
| \$40.03  |
| 5.00%    |
| \$30.34  |
| \$636.63 |
| \$115.75 |
|          |

| Description   | Value      |
|---|------------|
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 24         |
| Annual Consultant Cost per Participant              | \$2,922.48 |
| Weekly Consultant Cost per Participant              | \$56.20    |

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$26.59 |

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 259      |
| Weekly 8-Hour Shifts                            | 32.4     |
| Weekly Staff Meal Costs                         | \$97.20  |
| Weekly Staff Meal Cost per Participant          | \$17.67  |

#### Staff Meal Costs

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$1,346.82 |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$193.20   |
| Total Cost per Participant per Week                        | \$1,610.02 |
| Rate per Month per Participant                             | \$7,000.71 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$8,212.48 |

# Community Care Facility – Staff Operated, 5 or 6 Beds, Level 5 (formerly Levels 4F, 4G and 4H) – Adult Homes

| Direct Care Starr Wages and Denents Elite Starr Regular I     | mie     |
|---|---------|
| Description   | Value   |
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$17.25 |
| Employee Benefit Rate (as a percent of wages)                 | 22.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.82 |

# Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$25.88 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.80 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.17 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$25.50 |

#### Staffing – Line Staff

| Description   | Value      |
|---|------------|
| Staff Hours per Residence per Week                  | 340.0      |
| Offset for Lead Staff Hours                         | (56.0)     |
| Offset for Administrator Hours                      | (21.0)     |
| Allocated Line Staff Hours per Participant per Week | 47.8       |
| Weekly Line Staff Cost per Participant              | \$1,218.90 |

| <u> </u>  |         |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Wage                                 | \$19.40 |
| Employee Benefit Rate (as a percent of wages)                 | 21.17%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$24.22 |

| ne      |
|---------|
| Value   |
| \$29.10 |
| 7.65%   |
| 3.65%   |
| \$32.39 |
| 5.00%   |
| \$24.63 |
|         |

# Direct Care Staff Wages and Benefits - Lead Staff Overtime

#### Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$28.32 |

#### Staffing – Lead Staff

| Description   | Value    |
|---|----------|
| Lead Staff Hours per Residence per Week             | 56.0     |
| Allocated Lead Staff Hours per Participant per Week | 10.2     |
| Weekly Lead Staff Cost per Participant              | \$288.86 |

# Wages and Benefits – Administrator

| Value    |
|----------|
| \$32.67  |
| 17.26%   |
| 3.65%    |
| \$39.50  |
| \$49.01  |
| 7.65%    |
| 3.65%    |
| \$54.55  |
| 5.00%    |
| \$40.25  |
| \$844.55 |
| \$153.55 |
|          |

| Description   | Value      |
|---|------------|
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 32         |
| Annual Consultant Cost per Participant              | \$3,896.64 |
| Weekly Consultant Cost per Participant              | \$74.94    |

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$26.59 |

## Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 319      |
| Weekly 8-Hour Shifts                            | 39.9     |
| Weekly Staff Meal Costs                         | \$119.70 |
| Weekly Staff Meal Cost per Participant          | \$21.76  |

| Description  | Value       |
|--|-------------|
| Cost per Week Before Program Operations and Administration | \$1,784.60  |
| Program Operations Cost per Week per Participant           | \$70.00     |
| Administration Percent                                     | 12.0%       |
| Administration Cost per Week per Participant               | \$252.90    |
| Total Cost per Participant per Week                        | \$2,107.50  |
| Rate per Month per Participant                             | \$9,163.86  |
| Monthly Allowance for SSI/SSP                              | \$1,211.77  |
| Total Rate per Month per Participant                       | \$10,375.63 |

Community Care Facility - Staff Operated, 5 or 6 Beds, Level 6 (formerly Level 4I) - Adult Homes

| Direct Care Stari Wages and Denents Elite Stari Regular i     | line    |
|---|---------|
| Description   | Value   |
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$17.25 |
| Employee Benefit Rate (as a percent of wages)                 | 22.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.82 |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Diment Come Chaff W  | anna and Danafita   | I in a Chaff Orranting a |
|----------------------|---------------------|--------------------------|
| Direct Care Statt W  | ages and Benefits – | - Line Staff Overtime    |
| Direct Cure Stuir II | ages and Denemos    | Line Starr O (craine     |

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$25.88 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.80 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.17 |

Productivity Adjustments - Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$25.50 |

# Staffing – Line Staff

| Description   | Value      |
|---|------------|
| Staff Hours per Residence per Week                  | 400.0      |
| Offset for Lead Staff Hours                         | (56.0)     |
| Offset for Administrator Hours                      | (21.0)     |
| Allocated Line Staff Hours per Participant per Week | 58.7       |
| Weekly Line Staff Cost per Participant              | \$1,496.85 |

|   | -       |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Wage                                 | \$19.40 |
| Employee Benefit Rate (as a percent of wages)                 | 21.17%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$24.22 |

| Direct Care Starr Wages and Benefits – Lead Starr Overtime    |         |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$29.10 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$32.39 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$24.63 |

# Direct Care Staff Wages and Benefits - Lead Staff Overtime

#### Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$28.32 |

#### Staffing – Lead Staff

| Description   | Value    |
|---|----------|
| Lead Staff Hours per Residence per Week             | 56.0     |
| Allocated Lead Staff Hours per Participant per Week | 10.2     |
| Weekly Lead Staff Cost per Participant              | \$288.86 |

# Wages and Benefits – Administrator

| 0   |          |
|---|----------|
| Description   | Value    |
| Administrator Hourly Wage                                     | \$32.67  |
| Employee Benefit Rate (as a percent of wages)                 | 17.26%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Cost (wages + benefits)                  | \$39.50  |
| Administrator Hourly Overtime Wage (time-and-a-half)          | \$49.01  |
| Administrator Benefit Rate (as a percent of wages)            | 7.65%    |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Overtime Cost (wages + benefits)         | \$54.55  |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%    |
| Weighted Average Hourly Administrator Cost                    | \$40.25  |
| Weekly Administrator Cost (two homes per Administrator)       | \$844.55 |
| Weekly Administrator Cost per Participant                     | \$153.55 |

| Description   | Value      |
|---|------------|
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 32         |
| Annual Consultant Cost per Participant              | \$3,896.64 |
| Weekly Consultant Cost per Participant              | \$74.94    |

| Mileage |
|---------|
|---------|

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$26.59 |

### Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 379      |
| Weekly 8-Hour Shifts                            | 47.4     |
| Weekly Staff Meal Costs                         | \$142.20 |
| Weekly Staff Meal Cost per Participant          | \$25.85  |

| Description  | Value       |
|--|-------------|
| Cost per Week Before Program Operations and Administration | \$2,066.64  |
| Program Operations Cost per Week per Participant           | \$70.00     |
| Administration Percent                                     | 12.0%       |
| Administration Cost per Week per Participant               | \$291.36    |
| Total Cost per Participant per Week                        | \$2,428.00  |
| Rate per Month per Participant                             | \$10,557.46 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77  |
| Total Rate per Month per Participant                       | \$11,769.23 |

Community Care Facility - Staff Operated, 5 or 6 Beds, Level 7 - Adult Homes

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$17.25 |
| Employee Benefit Rate (as a percent of wages)                 | 22.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.82 |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$25.88 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.80 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.17 |

Productivity Adjustments - Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$25.50 |

# Staffing-Line Staff

| Description   | Value  |
|---|--------|
| Staff Hours per Residence per Week                  |        |
| Offset for Lead Staff Hours                         | 0.0    |
| Offset for Administrator Hours                      | (21.0) |
| Allocated Line Staff Hours per Participant per Week | 0.0    |
| Weekly Line Staff Cost per Participant              | \$0.00 |

|   | -       |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Wage                                 | \$19.40 |
| Employee Benefit Rate (as a percent of wages)                 | 21.17%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$24.22 |

| ne      |
|---------|
| Value   |
| \$29.10 |
| 7.65%   |
| 3.65%   |
| \$32.39 |
| 5.00%   |
| \$24.63 |
|         |

# Direct Care Staff Wages and Benefits - Lead Staff Overtime

#### Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$28.32 |

# Staffing-Lead Staff

| Description   | Value  |
|---|--------|
| Lead Staff Hours per Residence per Week             | 0.0    |
| Allocated Lead Staff Hours per Participant per Week | 0.0    |
| Weekly Lead Staff Cost per Participant              | \$0.00 |

# Wages and Benefits – Administrator

| Description   | Value    |
|---|----------|
| Administrator Hourly Wage                                     | \$32.67  |
| Employee Benefit Rate (as a percent of wages)                 | 17.26%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Cost (wages + benefits)                  | \$39.50  |
| Administrator Hourly Overtime Wage (time-and-a-half)          | \$49.01  |
| Administrator Benefit Rate (as a percent of wages)            | 7.65%    |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Overtime Cost (wages + benefits)         | \$54.55  |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%    |
| Weighted Average Hourly Administrator Cost                    | \$40.25  |
| Weekly Administrator Cost (two homes per Administrator)       | \$844.55 |
| Weekly Administrator Cost per Participant                     | \$153.55 |

| Description   | Value    |
|---|----------|
| Consultant Hourly Cost                              | \$121.77 |
| Number of Consultant Hours per Participant per Year |          |
| Annual Consultant Cost per Participant              | \$0.00   |
| Weekly Consultant Cost per Participant              | \$0.00   |

| Mileage |
|---------|
|---------|

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$26.59 |

#### Staff Meal Costs

| Description                                     | Value     |
|---|-----------|
| Cost of Food per Person per Month               | \$270.000 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00    |
| Weekly Staff Hours (excludes administrator)     | 0         |
| Weekly 8-Hour Shifts                            | 0.0       |
| Weekly Staff Meal Costs                         | \$0.00    |
| Weekly Staff Meal Cost per Participant          | \$0.00    |

## Facility

| Description                                       | Value       |
|---|-------------|
| Annual Mortgage/ Rent Cost                        |             |
| Annual Property Tax Cost                          |             |
| Annual Utilities Cost                             | \$6,000     |
| Annual Newspaper/ Telephone/ Cable/ Internet Cost | \$2,400     |
| Annual Repair and Maintenance Cost                | \$6,000     |
| Annual Facility Cost                              | \$14,400.00 |
| Weekly Facility Cost per Participant              | \$50.35     |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$230.49   |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Cost (fixed at 4-Bed, Level 6 amount)       | \$291.36   |
| Total Cost per Participant per Week                        | \$591.85   |
| Rate per Month per Participant                             | \$2,573.49 |

Community Care Facility - Staff Operated, 5 or 6 Beds, Level 2 (formerly Level 2) - Children's Homes

| Direct Care Stari Wages and Denemits Enter Stari Regular Time |         |
|---|---------|
| Description   | Value   |
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

Direct Care Staff Wages and Benefits – Line Staff Regular Time

| Diment Come Chaff W  | anna and Danafita   | I in a Chaff Orranting a |
|----------------------|---------------------|--------------------------|
| Direct Care Statt W  | ages and Benefits – | - Line Staff Overtime    |
| Direct Care Stair II | ages and Denemos    | Line Starr O (craine     |

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

Productivity Adjustments - Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

# Overnight Hours

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$15.00 |
| Employee Benefit Rate (as a percent of wages)                 | 25.14%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$19.32 |

#### Staffing – Line Staff

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 178.8    |
| Offset for Overnight Hours                          | (56.0)   |
| Offset for Lead Staff Hours                         | (56.0)   |
| Offset for Administrator Hours                      | (42.0)   |
| Allocated Line Staff Hours per Participant per Week | 4.5      |
| Weekly Line Staff Cost per Participant              | \$302.24 |

| Direct Care Staff Wages and Benefits – Lead Staff Regular Time |         |
|--|---------|
| Description  | Value   |
| Direct Care Staff Hourly Wage                                  | \$17.64 |
| Employee Benefit Rate (as a percent of wages)                  | 22.52%  |
| Workers' Compensation Rate (as a percent of wages)             | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits)  | \$22.26 |

# Direct Care Staff Wages and Benefits – Lead Staff Regular Time

# Direct Care Staff Wages and Benefits – Lead Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$26.46 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$29.45 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.62 |

# Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$26.01 |

#### Staffing – Lead Staff

| Description   | Value    |
|---|----------|
| Lead Staff Hours per Residence per Week             | 56.0     |
| Allocated Lead Staff Hours per Participant per Week | 10.2     |
| Weekly Lead Staff Cost per Participant              | \$265.30 |

#### Wages and Benefits – Administrator

| Description   | Value    |
|---|----------|
| Administrator Hourly Wage                                     | \$23.98  |
| Employee Benefit Rate (as a percent of wages)                 | 20.74%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Cost (wages + benefits)                  | \$29.83  |
| Administrator Hourly Overtime Wage (time-and-a-half)          | \$35.97  |
| Administrator Benefit Rate (as a percent of wages)            | 7.65%    |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%    |
| Hourly Administrator Overtime Cost (wages + benefits)         | \$40.03  |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%    |
| Weighted Average Hourly Administrator Cost                    | \$30.34  |
| Weekly Administrator Cost (two homes per Administrator)       | \$636.63 |
| Weekly Administrator Cost per Participant                     | \$115.75 |

| Consultant Costs                                    |          |
|---|----------|
| Description   | Value    |
| Consultant Hourly Cost                              | \$121.77 |
| Number of Consultant Hours per Participant per Year | 0        |
| Annual Consultant Cost per Participant              | \$0.00   |
| Weekly Consultant Cost per Participant              | \$0.00   |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$26.59 |

# Staff Meal Costs

| Description                                     | Value     |
|---|-----------|
| Cost of Food per Person per Month               | \$270.000 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00    |
| Weekly Staff Hours (excludes administrator)     | 137       |
| Weekly 8-Hour Shifts                            | 17.1      |
| Weekly Staff Meal Costs                         | \$51.30   |
| Weekly Staff Meal Cost per Participant          | \$9.33    |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$719.21   |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$107.62   |
| Total Cost per Participant per Week                        | \$896.83   |
| Rate per Month per Participant                             | \$3,899.61 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$5,111.38 |

# Community Care Facility – Staff Operated, 5 or 6 Beds, Level 3 (formerly Levels 3, 4A and 4B) – Children's Homes

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

# Direct Care Staff Wages and Benefits – Line Staff Regular Time

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

#### Staffing – Line Staff

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 234.1    |
| Offset for Lead Staff Hours                         | (56.0)   |
| Offset for Administrator Hours                      | (21.0)   |
| Allocated Line Staff Hours per Participant per Week | 28.6     |
| Weekly Line Staff Cost per Participant              | \$670.67 |

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$17.64 |
| Employee Benefit Rate (as a percent of wages)                 | 22.52%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$22.26 |

| Direct Care Starr wages and Benefits – Lead Starr Overtime    |         |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$26.46 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$29.45 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.62 |

# Direct Care Staff Wages and Benefits – Lead Staff Overtime

## Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$26.01 |

#### Staffing – Lead Staff

| Description   | Value    |
|---|----------|
| Lead Staff Hours per Residence per Week             | 56.0     |
| Allocated Lead Staff Hours per Participant per Week | 10.2     |
| Weekly Lead Staff Cost per Participant              | \$265.30 |

# Wages and Benefits – Administrator

| Administrator Hourly Wage                                     | Value<br>\$23.98<br>20.74% |
|---|----------------------------|
| Employee Benefit Rate (as a percent of wages)                 | 20.74%                     |
|   |                            |
| Workers' Companyation Pate (as a percent of wages)            | 2 (50)                     |
| workers compensation Rate (as a percent of wages)             | 3.65%                      |
| Hourly Administrator Cost (wages + benefits)                  | \$29.83                    |
| Administrator Hourly Overtime Wage (time-and-a-half)          | \$35.97                    |
| Administrator Benefit Rate (as a percent of wages)            | 7.65%                      |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%                      |
| Hourly Administrator Overtime Cost (wages + benefits)         | \$40.03                    |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%                      |
| Weighted Average Hourly Administrator Cost                    | \$30.34                    |
| Weekly Administrator Cost (two homes per Administrator) \$    | \$636.63                   |
| Weekly Administrator Cost per Participant \$                  | \$115.75                   |

| Description   | Value      |
|---|------------|
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 16         |
| Annual Consultant Cost per Participant              | \$1,948.32 |
| Weekly Consultant Cost per Participant              | \$37.47    |

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$26.59 |

#### Staff Meal Costs

| Description                                     | Value     |
|---|-----------|
| Cost of Food per Person per Month               | \$270.000 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00    |
| Weekly Staff Hours (excludes administrator)     | 213       |
| Weekly 8-Hour Shifts                            | 26.6      |
| Weekly Staff Meal Costs                         | \$79.80   |
| Weekly Staff Meal Cost per Participant          | \$14.51   |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$1,130.29 |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$163.68   |
| Total Cost per Participant per Week                        | \$1,363.97 |
| Rate per Month per Participant                             | \$5,930.83 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$7,142.60 |

# Community Care Facility – Staff Operated, 5 or 6 Beds, Level 4 (formerly Levels 4C, 4D and 4E) – Children's Homes

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

# Direct Care Staff Wages and Benefits – Line Staff Regular Time

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

#### Staffing – Line Staff

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 297.9    |
| Offset for Lead Staff Hours                         | (56.0)   |
| Offset for Administrator Hours                      | (21.0)   |
| Allocated Line Staff Hours per Participant per Week | 40.2     |
| Weekly Line Staff Cost per Participant              | \$942.69 |

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$17.64 |
| Employee Benefit Rate (as a percent of wages)                 | 22.52%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$22.26 |

| Direct Care Starr Wages and Benefits – Lead Starr Overtime    |         |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$26.46 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$29.45 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.62 |

# Direct Care Staff Wages and Benefits – Lead Staff Overtime

#### Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$26.01 |

#### Staffing – Lead Staff

| Description   | Value    |
|---|----------|
| Lead Staff Hours per Residence per Week             | 56.0     |
| Allocated Lead Staff Hours per Participant per Week | 10.2     |
| Weekly Lead Staff Cost per Participant              | \$265.30 |

# Wages and Benefits – Administrator

| DescriptionValueAdministrator Hourly Wage\$23Employee Benefit Rate (as a percent of wages)20.74Workers' Compensation Rate (as a percent of wages)3.65Hourly Administrator Cost (wages + benefits)\$29Administrator Hourly Overtime Wage (time-and-a-half)\$35Administrator Benefit Rate (as a percent of wages)7.65Workers' Compensation Rate (as a percent of wages)3.66Hourly Administrator Overtime Cost (wages + benefits)\$40Ourly Administrator Overtime Cost (wages + benefits)\$40 |     |
|--|-----|
| Employee Benefit Rate (as a percent of wages)20.74Workers' Compensation Rate (as a percent of wages)3.65Hourly Administrator Cost (wages + benefits)\$29Administrator Hourly Overtime Wage (time-and-a-half)\$35Administrator Benefit Rate (as a percent of wages)7.65Workers' Compensation Rate (as a percent of wages)3.65Hourly Administrator Overtime Cost (wages + benefits)\$40  | ıe  |
| Workers' Compensation Rate (as a percent of wages)3.65Hourly Administrator Cost (wages + benefits)\$29Administrator Hourly Overtime Wage (time-and-a-half)\$35Administrator Benefit Rate (as a percent of wages)7.65Workers' Compensation Rate (as a percent of wages)3.65Hourly Administrator Overtime Cost (wages + benefits)\$40  | .98 |
| Hourly Administrator Cost (wages + benefits)\$29Administrator Hourly Overtime Wage (time-and-a-half)\$35Administrator Benefit Rate (as a percent of wages)7.65Workers' Compensation Rate (as a percent of wages)3.65Hourly Administrator Overtime Cost (wages + benefits)\$40  | 4%  |
| Administrator Hourly Overtime Wage (time-and-a-half)\$35Administrator Benefit Rate (as a percent of wages)7.65Workers' Compensation Rate (as a percent of wages)3.65Hourly Administrator Overtime Cost (wages + benefits)\$40  | 5%  |
| Administrator Benefit Rate (as a percent of wages)7.65Workers' Compensation Rate (as a percent of wages)3.65Hourly Administrator Overtime Cost (wages + benefits)\$40  | .83 |
| Workers' Compensation Rate (as a percent of wages)3.65Hourly Administrator Overtime Cost (wages + benefits)\$40  | .97 |
| Hourly Administrator Overtime Cost (wages + benefits)\$40  | 5%  |
|  | 5%  |
|  | .03 |
| Overtime Rate (percent of work hours paid at time-and-a-half) 5.00   | 0%  |
| Weighted Average Hourly Administrator Cost\$30   | .34 |
| Weekly Administrator Cost (two homes per Administrator) \$636  | .63 |
| Weekly Administrator Cost per Participant\$115   | .75 |

| Description   | Value      |
|---|------------|
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 24         |
| Annual Consultant Cost per Participant              | \$2,922.48 |
| Weekly Consultant Cost per Participant              | \$56.20    |

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$26.59 |

#### Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 277      |
| Weekly 8-Hour Shifts                            | 34.6     |
| Weekly Staff Meal Costs                         | \$103.80 |
| Weekly Staff Meal Cost per Participant          | \$18.87  |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$1,425.40 |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$203.92   |
| Total Cost per Participant per Week                        | \$1,699.32 |
| Rate per Month per Participant                             | \$7,389.01 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$8,600.78 |

# Community Care Facility – Staff Operated, 5 or 6 Beds, Level 5 (formerly Levels 4F, 4G and 4H) – Children's Homes

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$17.25 |
| Employee Benefit Rate (as a percent of wages)                 | 22.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.82 |

# Direct Care Staff Wages and Benefits – Line Staff Regular Time

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$25.88 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.80 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.17 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$25.50 |

#### Staffing – Line Staff

| Description   | Value      |
|---|------------|
| Staff Hours per Residence per Week                  | 361.8      |
| Offset for Lead Staff Hours                         | (56.0)     |
| Offset for Administrator Hours                      | (21.0)     |
| Allocated Line Staff Hours per Participant per Week | 51.8       |
| Weekly Line Staff Cost per Participant              | \$1,320.90 |

| <u> </u>  |         |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Wage                                 | \$19.40 |
| Employee Benefit Rate (as a percent of wages)                 | 21.17%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$24.22 |

| Direct Care Starr wages and Benefits – Lead Starr Overtime    |         |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$29.10 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$32.39 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$24.63 |

# Direct Care Staff Wages and Benefits - Lead Staff Overtime

#### Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$28.32 |

#### Staffing – Lead Staff

| Description   | Value    |
|---|----------|
| Lead Staff Hours per Residence per Week             | 56.0     |
| Allocated Lead Staff Hours per Participant per Week | 10.2     |
| Weekly Lead Staff Cost per Participant              | \$288.86 |

# Wages and Benefits – Administrator

| Value    |
|----------|
| \$32.67  |
| 17.26%   |
| 3.65%    |
| \$39.50  |
| \$49.01  |
| 7.65%    |
| 3.65%    |
| \$54.55  |
| 5.00%    |
| \$40.25  |
| \$844.55 |
| \$153.55 |
|          |

| Description   | Value      |
|---|------------|
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 32         |
| Annual Consultant Cost per Participant              | \$3,896.64 |
| Weekly Consultant Cost per Participant              | \$74.94    |

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$26.59 |

# Staff Meal Costs

| Description                                     | Value     |
|---|-----------|
| Cost of Food per Person per Month               | \$270.000 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00    |
| Weekly Staff Hours (excludes administrator)     | 341       |
| Weekly 8-Hour Shifts                            | 42.6      |
| Weekly Staff Meal Costs                         | \$127.80  |
| Weekly Staff Meal Cost per Participant          | \$23.24   |

| Description  | Value       |
|--|-------------|
| Cost per Week Before Program Operations and Administration | \$1,888.08  |
| Program Operations Cost per Week per Participant           | \$70.00     |
| Administration Percent                                     | 12.0%       |
| Administration Cost per Week per Participant               | \$267.01    |
| Total Cost per Participant per Week                        | \$2,225.09  |
| Rate per Month per Participant                             | \$9,675.17  |
| Monthly Allowance for SSI/SSP                              | \$1,211.77  |
| Total Rate per Month per Participant                       | \$10,886.94 |

Community Care Facility - Staff Operated, 5 or 6 Beds, Level 6 (formerly Level 4I) - Children's Homes

| Direct Cure Starr Wuges and Denemits Elite Starr Regular Time |         |
|---|---------|
| Description   | Value   |
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$17.25 |
| Employee Benefit Rate (as a percent of wages)                 | 22.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.82 |

Direct Care Staff Wages and Benefits – Line Staff Regular Time

| D' . C . C. C     | WV 1D       | С. Т.          | G, CC O .:     |
|-------------------|-------------|----------------|----------------|
| Direct Care Staff | wages and B | enerits – Line | Staff Overtime |

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$25.88 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.80 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.17 |

Productivity Adjustments - Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$25.50 |

# Staffing – Line Staff

| Description   | Value      |
|---|------------|
| Staff Hours per Residence per Week                  | 425.6      |
| Offset for Lead Staff Hours                         | (56.0)     |
| Offset for Administrator Hours                      | (21.0)     |
| Allocated Line Staff Hours per Participant per Week | 63.4       |
| Weekly Line Staff Cost per Participant              | \$1,616.70 |

|   | -       |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Wage                                 | \$19.40 |
| Employee Benefit Rate (as a percent of wages)                 | 21.17%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$24.22 |

| Direct Care Starr wages and Benefits – Lead Starr Overtime    |         |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$29.10 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$32.39 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$24.63 |

# Direct Care Staff Wages and Benefits - Lead Staff Overtime

## Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$28.32 |

#### Staffing – Lead Staff

| Description   | Value    |
|---|----------|
| Lead Staff Hours per Residence per Week             | 56.0     |
| Allocated Lead Staff Hours per Participant per Week | 10.2     |
| Weekly Lead Staff Cost per Participant              | \$288.86 |

# Wages and Benefits – Administrator

| Value    |
|----------|
| \$32.67  |
| 17.26%   |
| 3.65%    |
| \$39.50  |
| \$49.01  |
| 7.65%    |
| 3.65%    |
| \$54.55  |
| 5.00%    |
| \$40.25  |
| \$844.55 |
| \$153.55 |
|          |

| Description   | Value      |
|---|------------|
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 32         |
| Annual Consultant Cost per Participant              | \$3,896.64 |
| Weekly Consultant Cost per Participant              | \$74.94    |

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$26.59 |

## Staff Meal Costs

| Description                                     | Value     |
|---|-----------|
| Cost of Food per Person per Month               | \$270.000 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00    |
| Weekly Staff Hours (excludes administrator)     | 405       |
| Weekly 8-Hour Shifts                            | 50.6      |
| Weekly Staff Meal Costs                         | \$151.80  |
| Weekly Staff Meal Cost per Participant          | \$27.60   |

| Description  | Value       |
|--|-------------|
| Cost per Week Before Program Operations and Administration | \$2,188.24  |
| Program Operations Cost per Week per Participant           | \$70.00     |
| Administration Percent                                     | 12.0%       |
| Administration Cost per Week per Participant               | \$307.94    |
| Total Cost per Participant per Week                        | \$2,566.18  |
| Rate per Month per Participant                             | \$11,158.30 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77  |
| Total Rate per Month per Participant                       | \$12,370.07 |

Community Care Facility - Owner Operated, 3 or 4 Beds, Level 2 (formerly Level 2) - Adult Homes

| Home Manager                                       |           |
|--|-----------|
| Description  | Value     |
| Home Manager Payment                               | \$138,700 |
| Benefit Rate (as a percent of wages)               | 12.10%    |
| Workers' Compensation Rate (as a percent of wages) | 3.65%     |
| Annual Cost of Home Manager Payment and Benefits   | \$160,545 |
| Weekly Home Manager Cost per Participant           | \$771.85  |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

# Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

#### Staffing - Line Staff

| Description   | Value   |
|---|---------|
| Staff Hours per Residence per Week                  | 168.0   |
| Offset for Home Manager Hours                       | (168.0) |
| Allocated Line Staff Hours per Participant per Week | 0.0     |
| Weekly Line Staff Cost per Participant              | \$0.00  |

| Consultant Costs                                    |          |
|---|----------|
| Description   | Value    |
| Consultant Hourly Cost                              | \$121.77 |
| Number of Consultant Hours per Participant per Year | 0        |
| Annual Consultant Cost per Participant              | \$0.00   |
| Weekly Consultant Cost per Participant              | \$0.00   |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$36.56 |

# Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 0        |
| Weekly 8-Hour Shifts                            | 0.0      |
| Weekly Staff Meal Costs                         | \$0.00   |
| Weekly Staff Meal Cost per Participant          | \$0.00   |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$808.41   |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$119.78   |
| Total Cost per Participant per Week                        | \$998.19   |
| Rate per Month per Participant                             | \$4,340.34 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$5,552.11 |

# Community Care Facility – Owner Operated, 3 or 4 Beds, Level 3 (formerly Levels 3, 4A, and 4B) – Adult Homes

| Home Manager |
|--------------|
|--------------|

| Description  | Value     |
|--|-----------|
| Home Manager Payment                               | \$138,700 |
| Benefit Rate (as a percent of wages)               | 12.10%    |
| Workers' Compensation Rate (as a percent of wages) | 3.65%     |
| Annual Cost of Home Manager Payment and Benefits   | \$160,545 |
| Weekly Home Manager Cost per Participant           | \$771.85  |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

| Description   | Value   |
|---|---------|
| Staff Hours per Residence per Week                  | 180.0   |
| Offset for Home Manager Hours                       | (168.0) |
| Allocated Line Staff Hours per Participant per Week | 3.0     |
| Weekly Line Staff Cost per Participant              | \$70.35 |

| Consultant Costs                                    |            |
|---|------------|
| Description   | Value      |
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 16         |
| Annual Consultant Cost per Participant              | \$1,948.32 |
| Weekly Consultant Cost per Participant              | \$37.47    |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$36.56 |

### Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 12       |
| Weekly 8-Hour Shifts                            | 1.5      |
| Weekly Staff Meal Costs                         | \$4.50   |
| Weekly Staff Meal Cost per Participant          | \$1.13   |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$917.36   |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$134.64   |
| Total Cost per Participant per Week                        | \$1,122.00 |
| Rate per Month per Participant                             | \$4,878.70 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$6,090.47 |

# Community Care Facility – Owner Operated, 3 or 4 Beds, Level 4 (formerly Levels 4C, 4D, and 4E) – Adult Homes

| Description  | Value     |
|--|-----------|
| Home Manager Payment                               | \$138,700 |
| Benefit Rate (as a percent of wages)               | 12.10%    |
| Workers' Compensation Rate (as a percent of wages) | 3.65%     |
| Annual Cost of Home Manager Payment and Benefits   | \$160,545 |
| Weekly Home Manager Cost per Participant           | \$771.85  |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

# Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

## Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 220.0    |
| Offset for Home Manager Hours                       | (168.0)  |
| Allocated Line Staff Hours per Participant per Week | 13.0     |
| Weekly Line Staff Cost per Participant              | \$304.85 |

| Consultant Costs                                    |            |
|---|------------|
| Description   | Value      |
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 24         |
| Annual Consultant Cost per Participant              | \$2,922.48 |
| Weekly Consultant Cost per Participant              | \$56.20    |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$36.56 |

## Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 52       |
| Weekly 8-Hour Shifts                            | 6.5      |
| Weekly Staff Meal Costs                         | \$19.50  |
| Weekly Staff Meal Cost per Participant          | \$4.88   |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$1,174.34 |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$169.68   |
| Total Cost per Participant per Week                        | \$1,414.02 |
| Rate per Month per Participant                             | \$6,148.46 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$7,360.23 |

# Community Care Facility – Owner Operated, 3 or 4 Beds, Level 5 (formerly Levels 4F, 4G, and 4H) – Adult Homes

| Description  | Value     |
|--|-----------|
| Home Manager Payment                               | \$138,700 |
| Benefit Rate (as a percent of wages)               | 12.10%    |
| Workers' Compensation Rate (as a percent of wages) | 3.65%     |
| Annual Cost of Home Manager Payment and Benefits   | \$160,545 |
| Weekly Home Manager Cost per Participant           | \$771.85  |

Direct Care Staff Wages and Benefits – Line Staff Regular Time escription Valu

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$17.25 |
| Employee Benefit Rate (as a percent of wages)                 | 22.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.82 |

# Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$25.88 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.80 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.17 |

## Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$25.50 |

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 260.0    |
| Offset for Home Manager Hours                       | (168.0)  |
| Allocated Line Staff Hours per Participant per Week | 23.0     |
| Weekly Line Staff Cost per Participant              | \$586.50 |

| Consultant Costs                                    |            |
|---|------------|
| Description   | Value      |
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 32         |
| Annual Consultant Cost per Participant              | \$3,896.64 |
| Weekly Consultant Cost per Participant              | \$74.94    |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$36.56 |

### Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 92       |
| Weekly 8-Hour Shifts                            | 11.5     |
| Weekly Staff Meal Costs                         | \$34.50  |
| Weekly Staff Meal Cost per Participant          | \$8.63   |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$1,478.48 |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$211.16   |
| Total Cost per Participant per Week                        | \$1,759.64 |
| Rate per Month per Participant                             | \$7,651.29 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$8,863.06 |

Community Care Facility - Owner Operated, 3 or 4 Beds, Level 6 (formerly Level 4I) - Adult Homes

| Home Manager                                       |           |
|--|-----------|
| Description  | Value     |
| Home Manager Payment                               | \$138,700 |
| Benefit Rate (as a percent of wages)               | 12.10%    |
| Workers' Compensation Rate (as a percent of wages) | 3.65%     |
| Annual Cost of Home Manager Payment and Benefits   | \$160,545 |
| Weekly Home Manager Cost per Participant           | \$771.85  |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$17.25 |
| Employee Benefit Rate (as a percent of wages)                 | 22.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.82 |

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$25.88 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.80 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.17 |

## Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$25.50 |

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 300.0    |
| Offset for Home Manager Hours                       | (168.0)  |
| Allocated Line Staff Hours per Participant per Week | 33.0     |
| Weekly Line Staff Cost per Participant              | \$841.50 |

| Consultant Costs                                    |            |
|---|------------|
| Description   | Value      |
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 32         |
| Annual Consultant Cost per Participant              | \$3,896.64 |
| Weekly Consultant Cost per Participant              | \$74.94    |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$36.56 |

### Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 132      |
| Weekly 8-Hour Shifts                            | 16.5     |
| Weekly Staff Meal Costs                         | \$49.50  |
| Weekly Staff Meal Cost per Participant          | \$12.38  |

| Description  | Value       |
|--|-------------|
| Cost per Week Before Program Operations and Administration | \$1,737.23  |
| Program Operations Cost per Week per Participant           | \$70.00     |
| Administration Percent                                     | 12.0%       |
| Administration Cost per Week per Participant               | \$246.44    |
| Total Cost per Participant per Week                        | \$2,053.67  |
| Rate per Month per Participant                             | \$8,929.80  |
| Monthly Allowance for SSI/SSP                              | \$1,211.77  |
| Total Rate per Month per Participant                       | \$10,141.57 |

Community Care Facility - Owner Operated, 3 or 4 Beds, Level 7 - Adult Homes

| Home Manager                                       |           |
|--|-----------|
| Description  | Value     |
| Home Manager Payment                               | \$138,700 |
| Benefit Rate (as a percent of wages)               | 12.10%    |
| Workers' Compensation Rate (as a percent of wages) | 3.65%     |
| Annual Cost of Home Manager Payment and Benefits   | \$160,545 |
| Weekly Home Manager Cost per Participant           | \$771.85  |

Home Manager

Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$17.25 |
| Employee Benefit Rate (as a percent of wages)                 | 22.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.82 |

Direct Care Staff Wages and Benefits – Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$25.88 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.80 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.17 |

## Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$25.50 |

| Description   | Value   |
|---|---------|
| Staff Hours per Residence per Week                  |         |
| Offset for Home Manager Hours                       | (168.0) |
| Allocated Line Staff Hours per Participant per Week | 0.0     |
| Weekly Line Staff Cost per Participant              | \$0.00  |

| Consultant Costs                                    |          |
|---|----------|
| Description   | Value    |
| Consultant Hourly Cost                              | \$121.77 |
| Number of Consultant Hours per Participant per Year |          |
| Annual Consultant Cost per Participant              | \$0.00   |
| Weekly Consultant Cost per Participant              | \$0.00   |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$36.56 |

## Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 0        |
| Weekly 8-Hour Shifts                            | 0.0      |
| Weekly Staff Meal Costs                         | \$0.00   |
| Weekly Staff Meal Cost per Participant          | \$0.00   |

# Facility

| Description                                       | Value       |
|---|-------------|
| Annual Mortgage/ Rent Cost                        |             |
| Annual Property Tax Cost                          |             |
| Annual Utilities Cost                             | \$6,000     |
| Annual Newspaper/ Telephone/ Cable/ Internet Cost | \$2,400     |
| Annual Repair and Maintenance Cost                | \$6,000     |
| Annual Facility Cost                              | \$14,400.00 |
| Weekly Facility Cost per Participant              | \$69.23     |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$877.64   |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Cost (fixed at 4-Bed, Level 6 amount)       | \$246.44   |
| Total Cost per Participant per Week                        | \$1,194.08 |
| Rate per Month per Participant                             | \$5,192.12 |

Community Care Facility - Owner Operated, 3 or 4 Beds, Level 2 (formerly Level 2) - Children's Homes

| Home Manager                                       |           |
|--|-----------|
| Description  | Value     |
| Home Manager Payment                               | \$138,700 |
| Benefit Rate (as a percent of wages)               | 12.10%    |
| Workers' Compensation Rate (as a percent of wages) | 3.65%     |
| Annual Cost of Home Manager Payment and Benefits   | \$160,545 |
| Weekly Home Manager Cost per Participant           | \$771.85  |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

# Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

## Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

| Description   | Value   |
|---|---------|
| Staff Hours per Residence per Week                  | 178.8   |
| Offset for Home Manager Hours                       | (168.0) |
| Allocated Line Staff Hours per Participant per Week | 2.7     |
| Weekly Line Staff Cost per Participant              | \$63.32 |

| Consultant Costs                                    |          |
|---|----------|
| Description   | Value    |
| Consultant Hourly Cost                              | \$121.77 |
| Number of Consultant Hours per Participant per Year | 0        |
| Annual Consultant Cost per Participant              | \$0.00   |
| Weekly Consultant Cost per Participant              | \$0.00   |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$36.56 |

### Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 11       |
| Weekly 8-Hour Shifts                            | 1.4      |
| Weekly Staff Meal Costs                         | \$4.20   |
| Weekly Staff Meal Cost per Participant          | \$1.05   |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$872.78   |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$128.56   |
| Total Cost per Participant per Week                        | \$1,071.34 |
| Rate per Month per Participant                             | \$4,658.42 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$5,870.19 |

# Community Care Facility – Owner Operated, 3 or 4 Beds, Level 3 (formerly Levels 3, 4A, and 4B) – Children's Homes

| Home Manager |
|--------------|
|--------------|

| Description  | Value     |
|--|-----------|
| Home Manager Payment                               | \$138,700 |
| Benefit Rate (as a percent of wages)               | 12.10%    |
| Workers' Compensation Rate (as a percent of wages) | 3.65%     |
| Annual Cost of Home Manager Payment and Benefits   | \$160,545 |
| Weekly Home Manager Cost per Participant           | \$771.85  |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 191.5    |
| Offset for Home Manager Hours                       | (168.0)  |
| Allocated Line Staff Hours per Participant per Week | 5.9      |
| Weekly Line Staff Cost per Participant              | \$138.36 |

| Consultant Costs                                    |            |
|---|------------|
| Description   | Value      |
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 16         |
| Annual Consultant Cost per Participant              | \$1,948.32 |
| Weekly Consultant Cost per Participant              | \$37.47    |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$36.56 |

### Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 24       |
| Weekly 8-Hour Shifts                            | 2.9      |
| Weekly Staff Meal Costs                         | \$8.70   |
| Weekly Staff Meal Cost per Participant          | \$2.18   |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$986.42   |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$144.06   |
| Total Cost per Participant per Week                        | \$1,200.48 |
| Rate per Month per Participant                             | \$5,219.94 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$6,431.71 |

# Community Care Facility – Owner Operated, 3 or 4 Beds, Level 4 (formerly Levels 4C, 4D, and 4E) – Children's Homes

| Home M | Manager |
|--------|---------|
|--------|---------|

| Description  | Value     |
|--|-----------|
| Home Manager Payment                               | \$138,700 |
| Benefit Rate (as a percent of wages)               | 12.10%    |
| Workers' Compensation Rate (as a percent of wages) | 3.65%     |
| Annual Cost of Home Manager Payment and Benefits   | \$160,545 |
| Weekly Home Manager Cost per Participant           | \$771.85  |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 234.1    |
| Offset for Home Manager Hours                       | (168.0)  |
| Allocated Line Staff Hours per Participant per Week | 16.5     |
| Weekly Line Staff Cost per Participant              | \$386.93 |

| Consultant Costs                                    |            |
|---|------------|
| Description   | Value      |
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 24         |
| Annual Consultant Cost per Participant              | \$2,922.48 |
| Weekly Consultant Cost per Participant              | \$56.20    |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$36.56 |

### Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 66       |
| Weekly 8-Hour Shifts                            | 8.3      |
| Weekly Staff Meal Costs                         | \$24.90  |
| Weekly Staff Meal Cost per Participant          | \$6.23   |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$1,257.77 |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$181.06   |
| Total Cost per Participant per Week                        | \$1,508.83 |
| Rate per Month per Participant                             | \$6,560.72 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$7,772.49 |

# Community Care Facility – Owner Operated, 3 or 4 Beds, Level 5 (formerly Levels 4F, 4G, and 4H) – Children's Homes

| Home M | Manager |
|--------|---------|
|--------|---------|

| Description  | Value     |
|--|-----------|
| Home Manager Payment                               | \$138,700 |
| Benefit Rate (as a percent of wages)               | 12.10%    |
| Workers' Compensation Rate (as a percent of wages) | 3.65%     |
| Annual Cost of Home Manager Payment and Benefits   | \$160,545 |
| Weekly Home Manager Cost per Participant           | \$771.85  |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$17.25 |
| Employee Benefit Rate (as a percent of wages)                 | 22.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.82 |

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$25.88 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.80 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.17 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$25.50 |

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 276.6    |
| Offset for Home Manager Hours                       | (168.0)  |
| Allocated Line Staff Hours per Participant per Week | 27.2     |
| Weekly Line Staff Cost per Participant              | \$693.60 |

| Consultant Costs                                    |            |
|---|------------|
| Description   | Value      |
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 32         |
| Annual Consultant Cost per Participant              | \$3,896.64 |
| Weekly Consultant Cost per Participant              | \$74.94    |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$36.56 |

### Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 109      |
| Weekly 8-Hour Shifts                            | 13.6     |
| Weekly Staff Meal Costs                         | \$40.80  |
| Weekly Staff Meal Cost per Participant          | \$10.20  |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$1,587.15 |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$225.98   |
| Total Cost per Participant per Week                        | \$1,883.13 |
| Rate per Month per Participant                             | \$8,188.25 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$9,400.02 |

# Community Care Facility – Owner Operated, 3 or 4 Beds, Level 6 (formerly Level 4I) – Children's Homes

| Home   | Manager |
|--------|---------|
| TIONIC | manager |

| Description  | Value     |
|--|-----------|
| Home Manager Payment                               | \$138,700 |
| Benefit Rate (as a percent of wages)               | 12.10%    |
| Workers' Compensation Rate (as a percent of wages) | 3.65%     |
| Annual Cost of Home Manager Payment and Benefits   | \$160,545 |
| Weekly Home Manager Cost per Participant           | \$771.85  |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$17.25 |
| Employee Benefit Rate (as a percent of wages)                 | 22.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.82 |

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$25.88 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.80 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.17 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$25.50 |

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 319.2    |
| Offset for Home Manager Hours                       | (168.0)  |
| Allocated Line Staff Hours per Participant per Week | 37.8     |
| Weekly Line Staff Cost per Participant              | \$963.90 |

| Consultant Costs                                    |            |
|---|------------|
| Description   | Value      |
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 32         |
| Annual Consultant Cost per Participant              | \$3,896.64 |
| Weekly Consultant Cost per Participant              | \$74.94    |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$36.56 |

## Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 151      |
| Weekly 8-Hour Shifts                            | 18.9     |
| Weekly Staff Meal Costs                         | \$56.70  |
| Weekly Staff Meal Cost per Participant          | \$14.18  |

| Description  | Value       |
|--|-------------|
| Cost per Week Before Program Operations and Administration | \$1,861.43  |
| Program Operations Cost per Week per Participant           | \$70.00     |
| Administration Percent                                     | 12.0%       |
| Administration Cost per Week per Participant               | \$263.38    |
| Total Cost per Participant per Week                        | \$2,194.81  |
| Rate per Month per Participant                             | \$9,543.50  |
| Monthly Allowance for SSI/SSP                              | \$1,211.77  |
| Total Rate per Month per Participant                       | \$10,755.27 |

Community Care Facility - Owner Operated, 5 or 6 Beds, Level 2 (formerly Level 2) - Adult Homes

| Home Manager                                       |           |
|--|-----------|
| Description  | Value     |
| Home Manager Payment                               | \$138,700 |
| Benefit Rate (as a percent of wages)               | 12.10%    |
| Workers' Compensation Rate (as a percent of wages) | 3.65%     |
| Annual Cost of Home Manager Payment and Benefits   | \$160,545 |
| Weekly Home Manager Cost per Participant           | \$561.35  |

| Direct Care Staff Wages and Benefits – Line Staff Regular Time |         |
|--|---------|
| Description  | Value   |
| Percent of Direct Care Staff Working Full-Time                 | 70%     |
| Direct Care Staff Hourly Wage                                  | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                  | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)             | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits)  | \$20.08 |

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

| Description   | Value   |
|---|---------|
| Staff Hours per Residence per Week                  | 168.0   |
| Offset for Home Manager Hours                       | (168.0) |
| Allocated Line Staff Hours per Participant per Week | 0.0     |
| Weekly Line Staff Cost per Participant              | \$0.00  |

| Consultant Costs                                    |          |
|---|----------|
| Description   | Value    |
| Consultant Hourly Cost                              | \$121.77 |
| Number of Consultant Hours per Participant per Year | 0        |
| Annual Consultant Cost per Participant              | \$0.00   |
| Weekly Consultant Cost per Participant              | \$0.00   |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$26.59 |

### Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 0        |
| Weekly 8-Hour Shifts                            | 0.0      |
| Weekly Staff Meal Costs                         | \$0.00   |
| Weekly Staff Meal Cost per Participant          | \$0.00   |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$587.94   |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$89.72    |
| Total Cost per Participant per Week                        | \$747.66   |
| Rate per Month per Participant                             | \$3,250.99 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$4,462.76 |

# Community Care Facility – Owner Operated, 5 or 6 Beds, Level 3 (formerly Levels 3, 4A, and 4B) – Adult Homes

Home Manager

| Description  | Value     |
|--|-----------|
| Home Manager Payment                               | \$138,700 |
| Benefit Rate (as a percent of wages)               | 12.10%    |
| Workers' Compensation Rate (as a percent of wages) | 3.65%     |
| Annual Cost of Home Manager Payment and Benefits   | \$160,545 |
| Weekly Home Manager Cost per Participant           | \$561.35  |

Direct Care Staff Wages and Benefits – Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

# Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

## Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 220.0    |
| Offset for Home Manager Hours                       | (168.0)  |
| Allocated Line Staff Hours per Participant per Week | 9.5      |
| Weekly Line Staff Cost per Participant              | \$222.78 |

| Consultant Costs                                    |            |
|---|------------|
| Description   | Value      |
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 16         |
| Annual Consultant Cost per Participant              | \$1,948.32 |
| Weekly Consultant Cost per Participant              | \$37.47    |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$26.59 |

### Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 52       |
| Weekly 8-Hour Shifts                            | 6.5      |
| Weekly Staff Meal Costs                         | \$19.50  |
| Weekly Staff Meal Cost per Participant          | \$3.55   |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$851.74   |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$125.69   |
| Total Cost per Participant per Week                        | \$1,047.43 |
| Rate per Month per Participant                             | \$4,554.45 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$5,766.22 |

# Community Care Facility – Owner Operated, 5 or 6 Beds, Level 4 (formerly Levels 4C, 4D, and 4E) – Adult Homes

| Home | Mana | ~~~ |
|------|------|-----|
| поше | wana | ver |
|      |      |     |

| Description  | Value     |
|--|-----------|
| Home Manager Payment                               | \$138,700 |
| Benefit Rate (as a percent of wages)               | 12.10%    |
| Workers' Compensation Rate (as a percent of wages) | 3.65%     |
| Annual Cost of Home Manager Payment and Benefits   | \$160,545 |
| Weekly Home Manager Cost per Participant           | \$561.35  |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 280.0    |
| Offset for Home Manager Hours                       | (168.0)  |
| Allocated Line Staff Hours per Participant per Week | 20.4     |
| Weekly Line Staff Cost per Participant              | \$478.38 |

| Consultant Costs                                    |            |
|---|------------|
| Description   | Value      |
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 24         |
| Annual Consultant Cost per Participant              | \$2,922.48 |
| Weekly Consultant Cost per Participant              | \$56.20    |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$26.59 |

### Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 112      |
| Weekly 8-Hour Shifts                            | 14.0     |
| Weekly Staff Meal Costs                         | \$42.00  |
| Weekly Staff Meal Cost per Participant          | \$7.64   |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$1,130.16 |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$163.66   |
| Total Cost per Participant per Week                        | \$1,363.82 |
| Rate per Month per Participant                             | \$5,930.18 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$7,141.95 |

# Community Care Facility – Owner Operated, 5 or 6 Beds, Level 5 (formerly Levels 4F, 4G, and 4H) – Adult Homes

| Home Manager |
|--------------|
|--------------|

| Description  | Value     |
|--|-----------|
| Home Manager Payment                               | \$138,700 |
| Benefit Rate (as a percent of wages)               | 12.10%    |
| Workers' Compensation Rate (as a percent of wages) | 3.65%     |
| Annual Cost of Home Manager Payment and Benefits   | \$160,545 |
| Weekly Home Manager Cost per Participant           | \$561.35  |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$17.25 |
| Employee Benefit Rate (as a percent of wages)                 | 22.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.82 |

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$25.88 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.80 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.17 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$25.50 |

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 340.0    |
| Offset for Home Manager Hours                       | (168.0)  |
| Allocated Line Staff Hours per Participant per Week | 31.3     |
| Weekly Line Staff Cost per Participant              | \$798.15 |

| Consultant Costs                                    |            |
|---|------------|
| Description   | Value      |
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 32         |
| Annual Consultant Cost per Participant              | \$3,896.64 |
| Weekly Consultant Cost per Participant              | \$74.94    |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$26.59 |

## Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 172      |
| Weekly 8-Hour Shifts                            | 21.5     |
| Weekly Staff Meal Costs                         | \$64.50  |
| Weekly Staff Meal Cost per Participant          | \$11.73  |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$1,472.76 |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$210.38   |
| Total Cost per Participant per Week                        | \$1,753.14 |
| Rate per Month per Participant                             | \$7,623.03 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$8,834.80 |

Community Care Facility - Owner Operated, 5 or 6 Beds, Level 6 (formerly Level 4I) - Adult Homes

| Home Manager                                       |           |
|--|-----------|
| Description  | Value     |
| Home Manager Payment                               | \$138,700 |
| Benefit Rate (as a percent of wages)               | 12.10%    |
| Workers' Compensation Rate (as a percent of wages) | 3.65%     |
| Annual Cost of Home Manager Payment and Benefits   | \$160,545 |
| Weekly Home Manager Cost per Participant           | \$561.35  |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$17.25 |
| Employee Benefit Rate (as a percent of wages)                 | 22.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.82 |

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$25.88 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.80 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.17 |

# Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$25.50 |

| Description   | Value      |
|---|------------|
| Staff Hours per Residence per Week                  | 400.0      |
| Offset for Home Manager Hours                       | (168.0)    |
| Allocated Line Staff Hours per Participant per Week | 42.2       |
| Weekly Line Staff Cost per Participant              | \$1,076.10 |

| Consultant Costs                                    |            |
|---|------------|
| Description   | Value      |
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 32         |
| Annual Consultant Cost per Participant              | \$3,896.64 |
| Weekly Consultant Cost per Participant              | \$74.94    |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$26.59 |

### Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 232      |
| Weekly 8-Hour Shifts                            | 29.0     |
| Weekly Staff Meal Costs                         | \$87.00  |
| Weekly Staff Meal Cost per Participant          | \$15.82  |

| Description  | Value       |
|--|-------------|
| Cost per Week Before Program Operations and Administration | \$1,754.80  |
| Program Operations Cost per Week per Participant           | \$70.00     |
| Administration Percent                                     | 12.0%       |
| Administration Cost per Week per Participant               | \$248.84    |
| Total Cost per Participant per Week                        | \$2,073.64  |
| Rate per Month per Participant                             | \$9,016.63  |
| Monthly Allowance for SSI/SSP                              | \$1,211.77  |
| Total Rate per Month per Participant                       | \$10,228.40 |

Community Care Facility - Owner Operated, 5 or 6 Beds, Level 7 - Adult Homes

| Home Manager                                       |           |
|--|-----------|
| Description  | Value     |
| Home Manager Payment                               | \$138,700 |
| Benefit Rate (as a percent of wages)               | 12.10%    |
| Workers' Compensation Rate (as a percent of wages) | 3.65%     |
| Annual Cost of Home Manager Payment and Benefits   | \$160,545 |
| Weekly Home Manager Cost per Participant           | \$561.35  |

Home Manager

Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$17.25 |
| Employee Benefit Rate (as a percent of wages)                 | 22.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.82 |

Direct Care Staff Wages and Benefits – Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$25.88 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.80 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.17 |

## Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$25.50 |

| Description   | Value   |
|---|---------|
| Staff Hours per Residence per Week                  |         |
| Offset for Home Manager Hours                       | (168.0) |
| Allocated Line Staff Hours per Participant per Week | 0.0     |
| Weekly Line Staff Cost per Participant              | \$0.00  |

| Consultant Costs                                    |          |
|---|----------|
| Description   | Value    |
| Consultant Hourly Cost                              | \$121.77 |
| Number of Consultant Hours per Participant per Year |          |
| Annual Consultant Cost per Participant              | \$0.00   |
| Weekly Consultant Cost per Participant              | \$0.00   |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$26.59 |

## Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 0        |
| Weekly 8-Hour Shifts                            | 0.0      |
| Weekly Staff Meal Costs                         | \$0.00   |
| Weekly Staff Meal Cost per Participant          | \$0.00   |

# Facility

| Description                                       | Value       |
|---|-------------|
| Annual Mortgage/ Rent Cost                        |             |
| Annual Property Tax Cost                          |             |
| Annual Utilities Cost                             | \$6,000     |
| Annual Newspaper/ Telephone/ Cable/ Internet Cost | \$2,400     |
| Annual Repair and Maintenance Cost                | \$6,000     |
| Annual Facility Cost                              | \$14,400.00 |
| Weekly Facility Cost per Participant              | \$50.35     |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$638.29   |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Cost (fixed at 4-Bed, Level 6 amount)       | \$248.84   |
| Total Cost per Participant per Week                        | \$957.13   |
| Rate per Month per Participant                             | \$4,161.81 |

Community Care Facility - Owner Operated, 5 or 6 Beds, Level 2 (formerly Level 2) - Children's Homes

| Home Manager                                       |           |
|--|-----------|
| Description  | Value     |
| Home Manager Payment                               | \$138,700 |
| Benefit Rate (as a percent of wages)               | 12.10%    |
| Workers' Compensation Rate (as a percent of wages) | 3.65%     |
| Annual Cost of Home Manager Payment and Benefits   | \$160,545 |
| Weekly Home Manager Cost per Participant           | \$561.35  |

Home Manager

Direct Care Staff Wages and Benefits – Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

| Description   | Value   |
|---|---------|
| Staff Hours per Residence per Week                  | 178.8   |
| Offset for Home Manager Hours                       | (168.0) |
| Allocated Line Staff Hours per Participant per Week | 2.0     |
| Weekly Line Staff Cost per Participant              | \$46.90 |

| Consultant Costs                                    |          |
|---|----------|
| Description   | Value    |
| Consultant Hourly Cost                              | \$121.77 |
| Number of Consultant Hours per Participant per Year | 0        |
| Annual Consultant Cost per Participant              | \$0.00   |
| Weekly Consultant Cost per Participant              | \$0.00   |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$26.59 |

### Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 11       |
| Weekly 8-Hour Shifts                            | 1.4      |
| Weekly Staff Meal Costs                         | \$4.20   |
| Weekly Staff Meal Cost per Participant          | \$0.76   |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$635.60   |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$96.22    |
| Total Cost per Participant per Week                        | \$801.82   |
| Rate per Month per Participant                             | \$3,486.49 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$4,698.26 |

# Community Care Facility – Owner Operated, 5 or 6 Beds, Level 3 (formerly Levels 3, 4A, and 4B) – Children's Homes

| Home Manager |
|--------------|
|--------------|

| Description  | Value     |
|--|-----------|
| Home Manager Payment                               | \$138,700 |
| Benefit Rate (as a percent of wages)               | 12.10%    |
| Workers' Compensation Rate (as a percent of wages) | 3.65%     |
| Annual Cost of Home Manager Payment and Benefits   | \$160,545 |
| Weekly Home Manager Cost per Participant           | \$561.35  |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 234.1    |
| Offset for Home Manager Hours                       | (168.0)  |
| Allocated Line Staff Hours per Participant per Week | 12.0     |
| Weekly Line Staff Cost per Participant              | \$281.40 |

| Consultant Costs                                    |            |
|---|------------|
| Description   | Value      |
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 16         |
| Annual Consultant Cost per Participant              | \$1,948.32 |
| Weekly Consultant Cost per Participant              | \$37.47    |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$26.59 |

### Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 66       |
| Weekly 8-Hour Shifts                            | 8.3      |
| Weekly Staff Meal Costs                         | \$24.90  |
| Weekly Staff Meal Cost per Participant          | \$4.53   |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$911.34   |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$133.82   |
| Total Cost per Participant per Week                        | \$1,115.16 |
| Rate per Month per Participant                             | \$4,848.95 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$6,060.72 |

# Community Care Facility – Owner Operated, 5 or 6 Beds, Level 4 (formerly Levels 4C, 4D, and 4E) – Children's Homes

| Home M | Manager |
|--------|---------|
|--------|---------|

| Description  | Value     |
|--|-----------|
| Home Manager Payment                               | \$138,700 |
| Benefit Rate (as a percent of wages)               | 12.10%    |
| Workers' Compensation Rate (as a percent of wages) | 3.65%     |
| Annual Cost of Home Manager Payment and Benefits   | \$160,545 |
| Weekly Home Manager Cost per Participant           | \$561.35  |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

#### Staffing - Line Staff

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 297.9    |
| Offset for Home Manager Hours                       | (168.0)  |
| Allocated Line Staff Hours per Participant per Week | 23.6     |
| Weekly Line Staff Cost per Participant              | \$553.42 |

| Consultant Costs                                    |            |
|---|------------|
| Description   | Value      |
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 24         |
| Annual Consultant Cost per Participant              | \$2,922.48 |
| Weekly Consultant Cost per Participant              | \$56.20    |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$26.59 |

#### Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 130      |
| Weekly 8-Hour Shifts                            | 16.2     |
| Weekly Staff Meal Costs                         | \$48.60  |
| Weekly Staff Meal Cost per Participant          | \$8.84   |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$1,206.40 |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$174.05   |
| Total Cost per Participant per Week                        | \$1,450.45 |
| Rate per Month per Participant                             | \$6,306.87 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$7,518.64 |

# Community Care Facility – Owner Operated, 5 or 6 Beds, Level 5 (formerly Levels 4F, 4G, and 4H) – Children's Homes

| Description  | Value     |
|--|-----------|
| Home Manager Payment                               | \$138,700 |
| Benefit Rate (as a percent of wages)               | 12.10%    |
| Workers' Compensation Rate (as a percent of wages) | 3.65%     |
| Annual Cost of Home Manager Payment and Benefits   | \$160,545 |
| Weekly Home Manager Cost per Participant           | \$561.35  |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$17.25 |
| Employee Benefit Rate (as a percent of wages)                 | 22.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.82 |

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$25.88 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.80 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.17 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$25.50 |

#### Staffing - Line Staff

| Description   | Value    |
|---|----------|
| Staff Hours per Residence per Week                  | 361.8    |
| Offset for Home Manager Hours                       | (168.0)  |
| Allocated Line Staff Hours per Participant per Week | 35.2     |
| Weekly Line Staff Cost per Participant              | \$897.60 |

| Consultant Costs                                    |            |
|---|------------|
| Description   | Value      |
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 32         |
| Annual Consultant Cost per Participant              | \$3,896.64 |
| Weekly Consultant Cost per Participant              | \$74.94    |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$26.59 |

#### Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 194      |
| Weekly 8-Hour Shifts                            | 24.2     |
| Weekly Staff Meal Costs                         | \$72.60  |
| Weekly Staff Meal Cost per Participant          | \$13.20  |

| Description  | Value      |
|--|------------|
| Cost per Week Before Program Operations and Administration | \$1,573.68 |
| Program Operations Cost per Week per Participant           | \$70.00    |
| Administration Percent                                     | 12.0%      |
| Administration Cost per Week per Participant               | \$224.14   |
| Total Cost per Participant per Week                        | \$1,867.82 |
| Rate per Month per Participant                             | \$8,121.68 |
| Monthly Allowance for SSI/SSP                              | \$1,211.77 |
| Total Rate per Month per Participant                       | \$9,333.45 |

# Community Care Facility – Owner Operated, 5 or 6 Beds, Level 6 (formerly Level 4I) – Children's Homes

| Home   | Manager |
|--------|---------|
| TIONIC | manager |

| · · · · · · · · · · · · · · · · · · ·              |           |
|--|-----------|
| Description  | Value     |
| Home Manager Payment                               | \$138,700 |
| Benefit Rate (as a percent of wages)               | 12.10%    |
| Workers' Compensation Rate (as a percent of wages) | 3.65%     |
| Annual Cost of Home Manager Payment and Benefits   | \$160,545 |
| Weekly Home Manager Cost per Participant           | \$561.35  |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$17.25 |
| Employee Benefit Rate (as a percent of wages)                 | 22.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$21.82 |

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$25.88 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.80 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.17 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$25.50 |

#### Staffing – Line Staff

| Description   | Value      |
|---|------------|
| Staff Hours per Residence per Week                  | 425.6      |
| Offset for Home Manager Hours                       | (168.0)    |
| Allocated Line Staff Hours per Participant per Week | 46.8       |
| Weekly Line Staff Cost per Participant              | \$1,193.40 |

| Consultant Costs                                    |            |
|---|------------|
| Description   | Value      |
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 32         |
| Annual Consultant Cost per Participant              | \$3,896.64 |
| Weekly Consultant Cost per Participant              | \$74.94    |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$26.59 |

#### Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 258      |
| Weekly 8-Hour Shifts                            | 32.2     |
| Weekly Staff Meal Costs                         | \$96.60  |
| Weekly Staff Meal Cost per Participant          | \$17.56  |

| Description  | Value       |
|--|-------------|
| Cost per Week Before Program Operations and Administration | \$1,873.84  |
| Program Operations Cost per Week per Participant           | \$70.00     |
| Administration Percent                                     | 12.0%       |
| Administration Cost per Week per Participant               | \$265.07    |
| Total Cost per Participant per Week                        | \$2,208.91  |
| Rate per Month per Participant                             | \$9,604.81  |
| Monthly Allowance for SSI/SSP                              | \$1,211.77  |
| Total Rate per Month per Participant                       | \$10,816.58 |

#### Adult Residential Facility for Persons with Special Health Care Needs

#### Number of Participants

| Description            | Value |
|------------------------|-------|
| Number of Participants |       |

#### Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$19.49 |
| Employee Benefit Rate (as a percent of wages)                 | 21.11%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$24.32 |

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$29.24 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$32.54 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$24.73 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Supervision and Other Employer Time                  | 0.89    |
| Training   | 0.96    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 29.71   |
| Productivity Factor                                  | 1.16    |
| Staff Cost After Productivity Adj. per Billable Hour | \$28.69 |

#### Staffing-Line Staff

| Description   | Value   |
|---|---------|
| Staff Hours per Residence per Week                  |         |
| Offset for Lead Staff Hours                         | (128.0) |
| Offset for Administrator Hours                      | (20.0)  |
| Allocated Line Staff Hours per Participant per Week | 0.0     |
| Weekly Line Staff Cost per Participant              | \$0.00  |

Direct Care Staff Wages and Benefits - Lead Staff Regular Time

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$32.39 |
| Employee Benefit Rate (as a percent of wages)                 | 15.75%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$38.67 |

| Direct Care Starr Wages and Benefits – Lead Starr Overtin     | ne      |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$48.59 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$54.08 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$39.44 |

# Direct Care Staff Wages and Benefits - Lead Staff Overtime

#### Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Supervision and Other Employer Time                  | 0.89    |
| Training   | 0.96    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 29.71   |
| Productivity Factor                                  | 1.16    |
| Staff Cost After Productivity Adj. per Billable Hour | \$45.75 |

# Staffing-Lead Staff

| Description   | Value  |
|---|--------|
| Lead Staff Hours per Residence per Week             | 128.0  |
| Allocated Lead Staff Hours per Participant per Week | 0.0    |
| Weekly Lead Staff Cost per Participant              | \$0.00 |

#### Wages and Benefits – Administrator

| Description  | Value      |
|--|------------|
| Specialized Administrator Qualifications           |            |
| Administrator Hourly Wage                          | \$37.38    |
| Employee Benefit Rate (as a percent of wages)      | 16.04%     |
| Workers' Compensation Rate (as a percent of wages) | 3.65%      |
| Weekly Administrator Cost                          | \$1,789.60 |
| Weekly Administrator Cost per Participant          | \$0.00     |

#### **Consultant Costs**

| Description   | Value    |
|---|----------|
| Consultant Hourly Cost                              | \$121.77 |
| Number of Consultant Hours per Participant per Year |          |
| Annual Consultant Cost per Participant              | \$0.00   |
| Weekly Consultant Cost per Participant              | \$0.00   |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$0.00  |

# Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 0        |
| Weekly 8-Hour Shifts                            | 0.0      |
| Weekly Staff Meal Costs                         | \$0.00   |
| Weekly Staff Meal Cost per Participant          | \$0.00   |

#### Facility

| Description                                       | Value       |
|---|-------------|
| Annual Mortgage/ Rent Cost                        |             |
| Annual Property Tax Cost                          |             |
| Annual Utilities Cost                             | \$6,000     |
| Annual Newspaper/ Telephone/ Cable/ Internet Cost | \$2,400     |
| Annual Repair and Maintenance Cost                | \$6,000     |
| Annual Facility Cost                              | \$14,400.00 |
| Monthly Facility Cost                             |             |

| Description  | Value    |
|--|----------|
| Program Operations Cost per Week                       | \$70.00  |
| Administration Cost (Staff Op., Adult, 4-Bed, Level 6) | \$305.21 |
| Total Cost per Participant per Week                    | \$375.21 |
| Total Rate per Month per Participant                   |          |

# Enhanced Behavioral Support Home - Facility Cost

#### Licensed Capacity

| Description       | Value |
|-------------------|-------|
| Facility Capacity |       |

# Wages and Benefits – Administrator

| Description   | Value      |
|---|------------|
| Specialized Administrator Qualifications              |            |
| Administrator Hourly Wage                             | \$37.38    |
| Administrator Benefit Rate (as a percent of wages)    | 16.04%     |
| Workers' Compensation Rate (as a percent of wages)    | 3.65%      |
| Monthly Administrator Cost (1 Administrator per Home) | \$7,762.41 |

# Facility

| Description                                       | Value       |
|---|-------------|
| Annual Mortgage/ Rent Cost                        |             |
| Annual Property Tax Cost                          |             |
| Annual Utilities Cost                             | \$6,000     |
| Annual Newspaper/ Telephone/ Cable/ Internet Cost | \$2,400     |
| Annual Repair and Maintenance Cost                | \$6,000     |
| Annual Facility Cost                              | \$14,400.00 |
| Monthly Facility Cost                             | \$1,200.00  |

#### Mileage

| Description                        | Value   |
|------------------------------------|---------|
| Number of Miles per Home per Month |         |
| Amount per Mile                    | \$0.585 |
| Monthly Mileage Cost               | \$0.00  |

| Description  | Value      |
|--|------------|
| Program Operations Cost per Month (200% of standard)   | \$0.00     |
| Administration Cost (Staff Op., Adult, 4-Bed, Level 6) | \$0.00     |
| Total Facility Cost per Month                          | \$8,962.41 |
| Facility Cost per Month, per Facility Capacity         |            |

#### Enhanced Behavioral Support Home - Resident Cost

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$20.39 |
| Employee Benefit Rate (as a percent of wages)                 | 20.51%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$25.32 |

Direct Care Staff Wages and Benefits - Line Staff Regular Time

#### Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$30.59 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$34.05 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$25.76 |

#### Productivity Adjustments - Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Supervision and Other Employer Time                  | 1.75    |
| Training   | 1.35    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 28.46   |
| Productivity Factor                                  | 1.22    |
| Staff Cost After Productivity Adj. per Billable Hour | \$31.43 |

# Staffing-Line Staff

| Description                             | Value  |
|---|--------|
| Staff Hours per Residence per Week      |        |
| Monthly Line Staff Cost per Participant | \$0.00 |

#### Direct Care Staff Wages and Benefits – Lead Staff Regular Time

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$29.75 |
| Employee Benefit Rate (as a percent of wages)                 | 16.47%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$35.74 |

#### Productivity Adjustments - Lead Staff

| Description  | Value   |
|--|---------|
| <b>A</b>   |         |
| Total Hours  | 34.60   |
| Supervision and Other Employer Time                  | 1.75    |
| Training   | 1.35    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 28.46   |
| Productivity Factor                                  | 1.22    |
| Staff Cost After Productivity Adj. per Billable Hour | \$43.60 |

#### Staffing – Lead Staff

| Description                             | Value  |
|---|--------|
| Staff Hours per Residence per Week      |        |
| Monthly Lead Staff Cost per Participant | \$0.00 |

# Wages and Benefits – Board Certified Behavioral Analyst (BCBA)

| Description  | Value   |
|--|---------|
| BCBA Hourly Wage                                   | \$55.77 |
| Supervisor Benefit Rate (as a percent of wages)    | 12.35%  |
| Workers' Compensation Rate (as a percent of wages) | 3.65%   |
| Hourly Supervision Cost                            | \$64.69 |
| BCBA Hours per Participant per Month               |         |
| Monthly BCBA Cost per Participant                  | \$0.00  |

#### Consultant Costs

| Description   | Value    |
|---|----------|
| Consultant Hourly Cost                              | \$121.77 |
| Number of Consultant Hours per Participant per Year |          |
| Monthly Consultant Cost per Participant             | \$0.00   |

| Description                       | Value    |
|-----------------------------------|----------|
| Monthly Food Cost per Participant | \$270.00 |

#### Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 0        |
| Weekly 8-Hour Shifts                            | 0.0      |
| Weekly Staff Meal Costs                         | \$0.00   |
| Weekly Staff Meal Cost per Participant          | \$0.00   |

## Total Rate per Month per Participant

| Description                          | Value |
|--------------------------------------|-------|
| Total Rate per Month per Participant |       |

# Community Crisis Home - Facility Cost

#### Facility Capacity

| Description       | Value |
|-------------------|-------|
| Facility Capacity |       |

# Wages and Benefits – Administrator

| Description   | Value      |
|---|------------|
| Specialized Administrator Qualifications              |            |
| Administrator Hourly Wage                             | \$37.38    |
| Administrator Benefit Rate (as a percent of wages)    | 16.04%     |
| Workers' Compensation Rate (as a percent of wages)    | 3.65%      |
| Monthly Administrator Cost (1 Administrator per Home) | \$7,762.41 |

# Facility

| Description                                       | Value       |
|---|-------------|
| Annual Mortgage/ Rent Cost                        |             |
| Annual Property Tax Cost                          |             |
| Annual Utilities Cost                             | \$6,000     |
| Annual Newspaper/ Telephone/ Cable/ Internet Cost | \$2,400     |
| Annual Repair and Maintenance Cost                | \$6,000     |
| Annual Facility Cost                              | \$14,400.00 |
| Monthly Facility Cost                             | \$1,200.00  |

#### Mileage

| Description                        | Value   |
|------------------------------------|---------|
| Number of Miles per Home per Month |         |
| Amount per Mile                    | \$0.585 |
| Monthly Mileage Cost               | \$0.00  |

| Description  | Value      |
|--|------------|
| Program Operations Cost per Month (200% of standard)   | \$0.00     |
| Administration Cost (Staff Op., Adult, 4-Bed, Level 6) | \$0.00     |
| Total Facility Cost per Month                          | \$8,962.41 |
| Facility Cost per Month, per Facility Capacity         |            |

# Community Crisis Home - Resident Cost

| Direct Ca | re Staff | Wages | and | Benefits | <ul> <li>– Line</li> </ul> | Staff l | Regular T | ïme         |
|-----------|----------|-------|-----|----------|----------------------------|---------|-----------|-------------|
| • .•      |          |       |     |          |                            |         |           | <b>X7</b> 1 |

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$20.39 |
| Employee Benefit Rate (as a percent of wages)                 | 20.51%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$25.32 |

Direct Care Staff Wages and Benefits - Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$30.59 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$34.05 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$25.76 |

#### Productivity Adjustments - Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Supervision and Other Employer Time                  | 1.75    |
| Training   | 1.35    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 28.46   |
| Productivity Factor                                  | 1.22    |
| Staff Cost After Productivity Adj. per Billable Hour | \$31.43 |

# Staffing-Line Staff

| Description                             | Value  |
|---|--------|
| Staff Hours per Residence per Week      |        |
| Monthly Line Staff Cost per Participant | \$0.00 |

Direct Care Staff Wages and Benefits – Lead Staff Regular Time

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$29.75 |
| Employee Benefit Rate (as a percent of wages)                 | 16.47%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$35.74 |

#### Productivity Adjustments - Lead Staff

| <i>J</i> J   | 1       |
|--|---------|
| Description  | Value   |
| Total Hours  | 34.60   |
| Supervision and Other Employer Time                  | 1.75    |
| Training   | 1.35    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 28.46   |
| Productivity Factor                                  | 1.22    |
| Staff Cost After Productivity Adj. per Billable Hour | \$43.60 |

#### Staffing – Lead Staff

| Description                             | Value  |
|---|--------|
| Staff Hours per Residence per Week      |        |
| Monthly Line Staff Cost per Participant | \$0.00 |

# Consultant CostsDescriptionValueConsultant Hourly Cost\$121.77Number of Consultant Hours per Participant per YearMonthly Consultant Cost per Participant\$0.00

#### Food

| Description                       | Value    |
|-----------------------------------|----------|
| Monthly Food Cost per Participant | \$270.00 |

## Staff Meal Costs

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (excludes administrator)     | 0        |
| Weekly 8-Hour Shifts                            | 0.0      |
| Weekly Staff Meal Costs                         | \$0.00   |
| Weekly Staff Meal Cost per Participant          | \$0.00   |

### Total Rate per Month per Participant

| Description                          | Value |
|--------------------------------------|-------|
| Total Rate per Month per Participant |       |

# Supported Living - Community

#### Number of Participants

| Description            | Value |
|------------------------|-------|
| Number of Participants |       |

#### Direct Care Staff Wages and Benefits - Line Staff Regular Time

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

Direct Care Staff Wages and Benefits – Line Staff Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$23.52 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.18 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$20.39 |

#### Productivity Adjustments – Line Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.45 |

#### Staffing-Line Staff

| Description   | Value  |
|---|--------|
| Staff Hours per Residence per Week                  |        |
| Offset for Lead Staff Hours                         | (56.0) |
| Allocated Line Staff Hours per Participant per Week | 0.0    |
| Weekly Line Staff Cost per Participant              | \$0.00 |

#### Direct Care Staff Wages and Benefits – Lead Staff Regular Time

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$17.64 |
| Employee Benefit Rate (as a percent of wages)                 | 22.52%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$22.26 |

| Direct Care Starr wages and Benefits – Lead Starr Overtime    |         |
|---|---------|
| Description   | Value   |
| Direct Care Staff Hourly Overtime Wage (time-and-a-half)      | \$26.46 |
| Employee Benefit Rate (payroll taxes only)                    | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$29.45 |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%   |
| Weighted Average Hourly Staff Cost Before Productivity Adj.   | \$22.62 |

# Direct Care Staff Wages and Benefits - Lead Staff Overtime

#### Productivity Adjustments – Lead Staff

| Description  | Value   |
|--|---------|
| Total Hours  | 36.35   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 31.74   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$26.01 |

# Staffing-Lead Staff

| Description   | Value  |
|---|--------|
| Lead Staff Hours per Residence per Week             | 56.0   |
| Allocated Lead Staff Hours per Participant per Week | 0.0    |
| Weekly Lead Staff Cost per Participant              | \$0.00 |

## Wages and Benefits – Supervisor

| Description   | Value      |
|---|------------|
| Supervisor Hourly Wage  | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)               | 20.74%     |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%      |
| Hourly Supervisor Cost (wages + benefits)                     | \$29.83    |
| Supervisor Hourly Overtime Wage (time-and-a-half)             | \$35.97    |
| Supervisor Benefit Rate (as a percent of wages)               | 7.65%      |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%      |
| Hourly Supervisor Overtime Cost (wages + benefits)            | \$40.03    |
| Overtime Rate (percent of work hours paid at time-and-a-half) | 5.00%      |
| Weighted Average Hourly Supervisor Cost                       | \$30.34    |
| Weekly Supervision Cost                                       | \$1,213.60 |
| Weekly Supervisor Cost per Participant                        | \$0.00     |

#### Mileage

| Description                         | Value   |
|-------------------------------------|---------|
| Amount per Mile                     | \$0.585 |
| Number of Miles per Home per Week   | 250     |
| Weekly Mileage Cost per Participant | \$0.00  |

# Staff Meals

| Description                                     | Value    |
|---|----------|
| Cost of Food per Person per Month               | \$270.00 |
| Meal Cost per 8-Hour Shift (one meal per shift) | \$3.00   |
| Weekly Staff Hours (Line & Lead Staff)          | 56       |
| Weekly 8-Hour Shifts                            | 7.0      |
| Weekly Staff Meal Costs                         | \$21.00  |
| Weekly Staff Meal Cost per Participant          | \$0.00   |

| Description  | Value    |
|--|----------|
| Program Operations Cost per Week                       | \$70.00  |
| Administration Cost (Staff Op., Adult, 6-Bed, Level 4) | \$193.20 |
| Total Cost per Participant per Week                    | \$263.20 |
| Total Rate per Month per Participant                   |          |

# Family Home Agency, Level 1

#### Wages and Benefits - Home Recruiter

| Description  | Value       |
|--|-------------|
| Recruiter Hourly Wage                              | \$25.01     |
| Employee Benefit Rate (as a percent of wages)      | 18.14%      |
| Workers' Compensation Rate (as a percent of wages) | 3.65%       |
| Annual Recruiter Cost (wages + benefits)           | \$63,417.05 |
| Number of Home Recruitments per Recruiter per Year | 24          |
| Recruiter Cost per Home Recruitment                | \$2,642.38  |
| Average Number of Years that a Home Provides Care  | 5.0         |
| Amortized Annual Recruitment Cost per Home         | \$528.48    |

#### Wages and Benefits – Home Coordinator

| Description  | Value       |
|--|-------------|
| Home Coordinator Hourly Wage                       | \$21.25     |
| Employee Benefit Rate (as a percent of wages)      | 20.00%      |
| Workers' Compensation Rate (as a percent of wages) | 3.65%       |
| Annual Home Coordinator Cost (wages + benefits)    | \$54,705.85 |
| Home Coordinator Caseload                          | 15          |
| Annual Home Coordinator Cost per Home              | \$3,647.06  |

# Home Coordinator Mileage

| Description                            | Value    |
|--|----------|
| Annual Home Coordinator Miles          | 13,500   |
| Annual Home Coordinator Miles per Home | 900      |
| Amount per Mile                        | \$0.585  |
| Home Coordinator Mileage Cost per Home | \$526.50 |

#### Home Recruiter Mileage

| Description                          | Value    |
|--------------------------------------|----------|
| Annual Home Recruiter Miles          | 6,500    |
| Annual Home Recruiter Miles per Home | 271      |
| Amount per Mile                      | \$0.585  |
| Home Recruiter Mileage Cost per Home | \$158.44 |

#### Agency-Provided Staffing Mileage

| Description                                 | Value    |
|---|----------|
| Annual Agency Staff Miles                   | 6,500    |
| Annual Agency Staff Miles per Billable Hour | 5.2      |
| Amount per Mile                             | \$0.585  |
| Agency Staff Mileage Cost per Home          | \$289.22 |

# Wages and Benefits – Trainer

| Description  | Value       |
|--|-------------|
| Trainer Hourly Wage                                | \$21.25     |
| Employee Benefit Rate (as a percent of wages)      | 20.00%      |
| Workers' Compensation Rate (as a percent of wages) | 3.65%       |
| Annual Trainer Cost (wages + benefits)             | \$54,705.85 |
| Number of Home per Full-Time Trainer               | 50          |
| Annual Trainer Cost per Home                       | \$1,094.12  |

# Wages and Benefits – Agency-Provided Staffing

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

#### Productivity Adjustments – Agency-Provided Staffing

| Troductivity Adjustments Algency Trovided Starting       |            |
|--|------------|
| Description  | Value      |
| Total Hours  | 34.60      |
| Travel Time Between Individuals                          | 4.83       |
| Recordkeeping and Reporting                              | 0.94       |
| Supervision and Other Employer Time                      | 0.87       |
| Training   | 0.67       |
| Paid Time Off  | 3.04       |
| "Billable" Hours   | 24.25      |
| Productivity Factor                                      | 1.43       |
| Staff Cost After Productivity Adj. per Billable Hour     | \$28.71    |
| Number of Agency-Provided In-Home Staff Hours per Month  | 8          |
| Annual Cost of Agency-Provided In-Home Staffing per Home | \$2,756.16 |

#### Consultant Costs

| Description   | Value    |
|---|----------|
| Consultant Hourly Cost                              | \$121.77 |
| Number of Consultant Hours per Participant per Year | 0        |
| Monthly Consultant Cost per Participant             | \$0.00   |

#### Home Payment

| Description                                  | Value       |
|--|-------------|
| Daily Payment to Family Home per Participant | \$66.50     |
| Annual Payment per Participant               | \$24,289.13 |

| Description                          | Value       |
|--------------------------------------|-------------|
| Annual Program Operations Cost       | \$3,650.00  |
| Administration Percent               | 12.0%       |
| Annual Administration Cost           | \$5,037.15  |
| Total Annual Cost per Participant    | \$41,976.26 |
| Total Rate per Month per Participant | \$3,498.02  |

# Family Home Agency, Level 2

#### Wages and Benefits - Home Recruiter

| Description  | Value       |
|--|-------------|
| Recruiter Hourly Wage                              | \$25.01     |
| Employee Benefit Rate (as a percent of wages)      | 18.14%      |
| Workers' Compensation Rate (as a percent of wages) | 3.65%       |
| Annual Recruiter Cost (wages + benefits)           | \$63,417.05 |
| Number of Home Recruitments per Recruiter per Year | 24          |
| Recruiter Cost per Home Recruitment                | \$2,642.38  |
| Average Number of Years that a Home Provides Care  | 5.0         |
| Amortized Annual Recruitment Cost per Home         | \$528.48    |

#### Wages and Benefits – Home Coordinator

| Description  | Value       |
|--|-------------|
| Home Coordinator Hourly Wage                       | \$21.25     |
| Employee Benefit Rate (as a percent of wages)      | 20.00%      |
| Workers' Compensation Rate (as a percent of wages) | 3.65%       |
| Annual Home Coordinator Cost (wages + benefits)    | \$54,705.85 |
| Home Coordinator Caseload                          | 12          |
| Annual Home Coordinator Cost per Home              | \$4,558.82  |

# Home Coordinator Mileage

| Description                            | Value    |
|--|----------|
| Annual Home Coordinator Miles          | 13,500   |
| Annual Home Coordinator Miles per Home | 1,125    |
| Amount per Mile                        | \$0.585  |
| Home Coordinator Mileage Cost per Home | \$658.13 |

#### Home Recruiter Mileage

| Description                          | Value    |
|--------------------------------------|----------|
| Annual Home Recruiter Miles          | 6,500    |
| Annual Home Recruiter Miles per Home | 271      |
| Amount per Mile                      | \$0.585  |
| Home Recruiter Mileage Cost per Home | \$158.44 |

#### Agency-Provided Staffing Mileage

| Description                                 | Value    |
|---|----------|
| Annual Agency Staff Miles                   | 6,500    |
| Annual Agency Staff Miles per Billable Hour | 5.2      |
| Amount per Mile                             | \$0.585  |
| Agency Staff Mileage Cost per Home          | \$433.84 |

# Wages and Benefits – Trainer

| Description  | Value       |
|--|-------------|
| Trainer Hourly Wage                                | \$21.25     |
| Employee Benefit Rate (as a percent of wages)      | 20.00%      |
| Workers' Compensation Rate (as a percent of wages) | 3.65%       |
| Annual Trainer Cost (wages + benefits)             | \$54,705.85 |
| Number of Home per Full-Time Trainer               | 50          |
| Annual Trainer Cost per Home                       | \$1,094.12  |

# Wages and Benefits – Agency-Provided Staffing

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

#### Productivity Adjustments – Agency-Provided Staffing

| Troductivity Adjustments Algency Trovided Starting       | L          |
|--|------------|
| Description  | Value      |
| Total Hours  | 34.60      |
| Travel Time Between Individuals                          | 4.83       |
| Recordkeeping and Reporting                              | 0.94       |
| Supervision and Other Employer Time                      | 0.87       |
| Training   | 0.67       |
| Paid Time Off  | 3.04       |
| "Billable" Hours   | 24.25      |
| Productivity Factor                                      | 1.43       |
| Staff Cost After Productivity Adj. per Billable Hour     | \$28.71    |
| Number of Agency-Provided In-Home Staff Hours per Month  | 12         |
| Annual Cost of Agency-Provided In-Home Staffing per Home | \$4,134.24 |

#### Consultant Costs

| Description   | Value      |
|---|------------|
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 16         |
| Monthly Consultant Cost per Participant             | \$1,948.32 |

#### Home Payment

| Description                                  | Value       |
|--|-------------|
| Daily Payment to Family Home per Participant | \$80.75     |
| Annual Payment per Participant               | \$29,493.94 |

| Description                          | Value       |
|--------------------------------------|-------------|
| Annual Program Operations Cost       | \$3,650.00  |
| Administration Percent               | 12.0%       |
| Annual Administration Cost           | \$6,362.50  |
| Total Annual Cost per Participant    | \$53,020.83 |
| Total Rate per Month per Participant | \$4,418.40  |

# Family Home Agency, Level 3

#### Wages and Benefits - Home Recruiter

| Description  | Value       |
|--|-------------|
| Recruiter Hourly Wage                              | \$25.01     |
| Employee Benefit Rate (as a percent of wages)      | 18.14%      |
| Workers' Compensation Rate (as a percent of wages) | 3.65%       |
| Annual Recruiter Cost (wages + benefits)           | \$63,417.05 |
| Number of Home Recruitments per Recruiter per Year | 24          |
| Recruiter Cost per Home Recruitment                | \$2,642.38  |
| Average Number of Years that a Home Provides Care  | 5.0         |
| Amortized Annual Recruitment Cost per Home         | \$528.48    |

# Wages and Benefits – Home Coordinator

| Description  | Value       |
|--|-------------|
| Home Coordinator Hourly Wage                       | \$21.25     |
| Employee Benefit Rate (as a percent of wages)      | 20.00%      |
| Workers' Compensation Rate (as a percent of wages) | 3.65%       |
| Annual Home Coordinator Cost (wages + benefits)    | \$54,705.85 |
| Home Coordinator Caseload                          | 10          |
| Annual Home Coordinator Cost per Home              | \$5,470.59  |

# Home Coordinator Mileage

| Description                            | Value    |
|--|----------|
| Annual Home Coordinator Miles          | 13,500   |
| Annual Home Coordinator Miles per Home | 1,350    |
| Amount per Mile                        | \$0.585  |
| Home Coordinator Mileage Cost per Home | \$789.75 |

#### Home Recruiter Mileage

| Description                          | Value    |
|--------------------------------------|----------|
| Annual Home Recruiter Miles          | 6,500    |
| Annual Home Recruiter Miles per Home | 271      |
| Amount per Mile                      | \$0.585  |
| Home Recruiter Mileage Cost per Home | \$158.44 |

#### Agency-Provided Staffing Mileage

| Description                                 | Value    |
|---|----------|
| Annual Agency Staff Miles                   | 6,500    |
| Annual Agency Staff Miles per Billable Hour | 5.2      |
| Amount per Mile                             | \$0.585  |
| Agency Staff Mileage Cost per Home          | \$578.45 |

# Wages and Benefits – Trainer

| Description  | Value       |
|--|-------------|
| Trainer Hourly Wage                                | \$21.25     |
| Employee Benefit Rate (as a percent of wages)      | 20.00%      |
| Workers' Compensation Rate (as a percent of wages) | 3.65%       |
| Annual Trainer Cost (wages + benefits)             | \$54,705.85 |
| Number of Home per Full-Time Trainer               | 50          |
| Annual Trainer Cost per Home                       | \$1,094.12  |

# Wages and Benefits – Agency-Provided Staffing

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

#### Productivity Adjustments – Agency-Provided Staffing

| Troductivity Adjustments Algency Trovided Starting       |            |
|--|------------|
| Description  | Value      |
| Total Hours  | 34.60      |
| Travel Time Between Individuals                          | 4.83       |
| Recordkeeping and Reporting                              | 0.94       |
| Supervision and Other Employer Time                      | 0.87       |
| Training   | 0.67       |
| Paid Time Off  | 3.04       |
| "Billable" Hours   | 24.25      |
| Productivity Factor                                      | 1.43       |
| Staff Cost After Productivity Adj. per Billable Hour     | \$28.71    |
| Number of Agency-Provided In-Home Staff Hours per Month  | 16         |
| Annual Cost of Agency-Provided In-Home Staffing per Home | \$5,512.32 |

#### Consultant Costs

| Description   | Value      |
|---|------------|
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 24         |
| Monthly Consultant Cost per Participant             | \$2,922.48 |

## Home Payment

| Description                                  | Value       |
|--|-------------|
| Daily Payment to Family Home per Participant | \$95.00     |
| Annual Payment per Participant               | \$34,698.75 |

| Description                          | Value       |
|--------------------------------------|-------------|
| Annual Program Operations Cost       | \$3,650.00  |
| Administration Percent               | 12.0%       |
| Annual Administration Cost           | \$7,555.01  |
| Total Annual Cost per Participant    | \$62,958.39 |
| Total Rate per Month per Participant | \$5,246.53  |

# Family Home Agency, Level 4

#### Wages and Benefits - Home Recruiter

| Description  | Value       |
|--|-------------|
| Recruiter Hourly Wage                              | \$25.01     |
| Employee Benefit Rate (as a percent of wages)      | 18.14%      |
| Workers' Compensation Rate (as a percent of wages) | 3.65%       |
| Annual Recruiter Cost (wages + benefits)           | \$63,417.05 |
| Number of Home Recruitments per Recruiter per Year | 24          |
| Recruiter Cost per Home Recruitment                | \$2,642.38  |
| Average Number of Years that a Home Provides Care  | 5.0         |
| Amortized Annual Recruitment Cost per Home         | \$528.48    |

# Wages and Benefits – Home Coordinator

| Description  | Value       |
|--|-------------|
| Home Coordinator Hourly Wage                       | \$21.25     |
| Employee Benefit Rate (as a percent of wages)      | 20.00%      |
| Workers' Compensation Rate (as a percent of wages) | 3.65%       |
| Annual Home Coordinator Cost (wages + benefits)    | \$54,705.85 |
| Home Coordinator Caseload                          | 8           |
| Annual Home Coordinator Cost per Home              | \$6,838.23  |

# Home Coordinator Mileage

| Description                            | Value    |
|--|----------|
| Annual Home Coordinator Miles          | 13,500   |
| Annual Home Coordinator Miles per Home | 1,688    |
| Amount per Mile                        | \$0.585  |
| Home Coordinator Mileage Cost per Home | \$987.19 |

#### Home Recruiter Mileage

| Description                          | Value    |
|--------------------------------------|----------|
| Annual Home Recruiter Miles          | 6,500    |
| Annual Home Recruiter Miles per Home | 271      |
| Amount per Mile                      | \$0.585  |
| Home Recruiter Mileage Cost per Home | \$158.44 |

#### Agency-Provided Staffing Mileage

| Description                                 | Value    |
|---|----------|
| Annual Agency Staff Miles                   | 6,500    |
| Annual Agency Staff Miles per Billable Hour | 5.2      |
| Amount per Mile                             | \$0.585  |
| Agency Staff Mileage Cost per Home          | \$723.06 |

# Wages and Benefits – Trainer

| Description  | Value       |
|--|-------------|
| Trainer Hourly Wage                                | \$21.25     |
| Employee Benefit Rate (as a percent of wages)      | 20.00%      |
| Workers' Compensation Rate (as a percent of wages) | 3.65%       |
| Annual Trainer Cost (wages + benefits)             | \$54,705.85 |
| Number of Home per Full-Time Trainer               | 50          |
| Annual Trainer Cost per Home                       | \$1,094.12  |

# Wages and Benefits – Agency-Provided Staffing

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

#### Productivity Adjustments – Agency-Provided Staffing

| Troductivity Adjustments Algency Trovided Starting       |            |
|--|------------|
| Description  | Value      |
| Total Hours  | 34.60      |
| Travel Time Between Individuals                          | 4.83       |
| Recordkeeping and Reporting                              | 0.94       |
| Supervision and Other Employer Time                      | 0.87       |
| Training   | 0.67       |
| Paid Time Off  | 3.04       |
| "Billable" Hours   | 24.25      |
| Productivity Factor                                      | 1.43       |
| Staff Cost After Productivity Adj. per Billable Hour     | \$28.71    |
| Number of Agency-Provided In-Home Staff Hours per Month  | 20         |
| Annual Cost of Agency-Provided In-Home Staffing per Home | \$6,890.40 |

#### Consultant Costs

| Description   | Value      |
|---|------------|
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 32         |
| Monthly Consultant Cost per Participant             | \$3,896.64 |

#### Home Payment

| Description                                  | Value       |
|--|-------------|
| Daily Payment to Family Home per Participant | \$114.00    |
| Annual Payment per Participant               | \$41,638.50 |

| Description                          | Value       |
|--------------------------------------|-------------|
| Annual Program Operations Cost       | \$3,650.00  |
| Administration Percent               | 12.0%       |
| Annual Administration Cost           | \$9,055.24  |
| Total Annual Cost per Participant    | \$75,460.30 |
| Total Rate per Month per Participant | \$6,288.36  |

# Family Home Agency, Level 5

#### Wages and Benefits - Home Recruiter

| Description  | Value       |
|--|-------------|
| Recruiter Hourly Wage                              | \$25.01     |
| Employee Benefit Rate (as a percent of wages)      | 18.14%      |
| Workers' Compensation Rate (as a percent of wages) | 3.65%       |
| Annual Recruiter Cost (wages + benefits)           | \$63,417.05 |
| Number of Home Recruitments per Recruiter per Year | 24          |
| Recruiter Cost per Home Recruitment                | \$2,642.38  |
| Average Number of Years that a Home Provides Care  | 5.0         |
| Amortized Annual Recruitment Cost per Home         | \$528.48    |

# Wages and Benefits – Home Coordinator

| Description  | Value       |
|--|-------------|
| Home Coordinator Hourly Wage                       | \$21.25     |
| Employee Benefit Rate (as a percent of wages)      | 20.00%      |
| Workers' Compensation Rate (as a percent of wages) | 3.65%       |
| Annual Home Coordinator Cost (wages + benefits)    | \$54,705.85 |
| Home Coordinator Caseload                          | 6           |
| Annual Home Coordinator Cost per Home              | \$9,117.64  |

# Home Coordinator Mileage

| Description                            | Value      |
|--|------------|
| Annual Home Coordinator Miles          | 13,500     |
| Annual Home Coordinator Miles per Home | 2,250      |
| Amount per Mile                        | \$0.585    |
| Home Coordinator Mileage Cost per Home | \$1,316.25 |

#### Home Recruiter Mileage

| Description                          | Value    |
|--------------------------------------|----------|
| Annual Home Recruiter Miles          | 6,500    |
| Annual Home Recruiter Miles per Home | 271      |
| Amount per Mile                      | \$0.585  |
| Home Recruiter Mileage Cost per Home | \$158.44 |

#### Agency-Provided Staffing Mileage

| Description                                 | Value    |
|---|----------|
| Annual Agency Staff Miles                   | 6,500    |
| Annual Agency Staff Miles per Billable Hour | 5.2      |
| Amount per Mile                             | \$0.585  |
| Agency Staff Mileage Cost per Home          | \$867.67 |

# Wages and Benefits – Trainer

| Description  | Value       |
|--|-------------|
| Trainer Hourly Wage                                | \$21.25     |
| Employee Benefit Rate (as a percent of wages)      | 20.00%      |
| Workers' Compensation Rate (as a percent of wages) | 3.65%       |
| Annual Trainer Cost (wages + benefits)             | \$54,705.85 |
| Number of Home per Full-Time Trainer               | 50          |
| Annual Trainer Cost per Home                       | \$1,094.12  |

# Wages and Benefits – Agency-Provided Staffing

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

#### Productivity Adjustments – Agency-Provided Staffing

| Troductivity Adjustments Algency Trovided Starting       | 1          |
|--|------------|
| Description  | Value      |
| Total Hours  | 34.60      |
| Travel Time Between Individuals                          | 4.83       |
| Recordkeeping and Reporting                              | 0.94       |
| Supervision and Other Employer Time                      | 0.87       |
| Training   | 0.67       |
| Paid Time Off  | 3.04       |
| "Billable" Hours   | 24.25      |
| Productivity Factor                                      | 1.43       |
| Staff Cost After Productivity Adj. per Billable Hour     | \$28.71    |
| Number of Agency-Provided In-Home Staff Hours per Month  | 24         |
| Annual Cost of Agency-Provided In-Home Staffing per Home | \$8,268.48 |

#### Consultant Costs

| Description   | Value      |
|---|------------|
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 36         |
| Monthly Consultant Cost per Participant             | \$4,383.72 |

# Home Payment

| Description                                  | Value       |
|--|-------------|
| Daily Payment to Family Home per Participant | \$133.00    |
| Annual Payment per Participant               | \$48,578.25 |

| Description                          | Value       |
|--------------------------------------|-------------|
| Annual Program Operations Cost       | \$3,650.00  |
| Administration Percent               | 12.0%       |
| Annual Administration Cost           | \$10,631.33 |
| Total Annual Cost per Participant    | \$88,594.38 |
| Total Rate per Month per Participant | \$7,382.87  |

# Family Home Agency, Level 6

#### Wages and Benefits - Home Recruiter

| Description  | Value       |
|--|-------------|
| Recruiter Hourly Wage                              | \$25.01     |
| Employee Benefit Rate (as a percent of wages)      | 18.14%      |
| Workers' Compensation Rate (as a percent of wages) | 3.65%       |
| Annual Recruiter Cost (wages + benefits)           | \$63,417.05 |
| Number of Home Recruitments per Recruiter per Year | 24          |
| Recruiter Cost per Home Recruitment                | \$2,642.38  |
| Average Number of Years that a Home Provides Care  | 5.0         |
| Amortized Annual Recruitment Cost per Home         | \$528.48    |

# Wages and Benefits – Home Coordinator

| Description  | Value       |
|--|-------------|
| Home Coordinator Hourly Wage                       | \$21.25     |
| Employee Benefit Rate (as a percent of wages)      | 20.00%      |
| Workers' Compensation Rate (as a percent of wages) | 3.65%       |
| Annual Home Coordinator Cost (wages + benefits)    | \$54,705.85 |
| Home Coordinator Caseload                          | 6           |
| Annual Home Coordinator Cost per Home              | \$9,117.64  |

# Home Coordinator Mileage

| Description                            | Value      |
|--|------------|
| Annual Home Coordinator Miles          | 13,500     |
| Annual Home Coordinator Miles per Home | 2,250      |
| Amount per Mile                        | \$0.585    |
| Home Coordinator Mileage Cost per Home | \$1,316.25 |

#### Home Recruiter Mileage

| Description                          | Value    |
|--------------------------------------|----------|
| Annual Home Recruiter Miles          | 6,500    |
| Annual Home Recruiter Miles per Home | 271      |
| Amount per Mile                      | \$0.585  |
| Home Recruiter Mileage Cost per Home | \$158.44 |

#### Agency-Provided Staffing Mileage

| Description                                 | Value    |
|---|----------|
| Annual Agency Staff Miles                   | 6,500    |
| Annual Agency Staff Miles per Billable Hour | 5.2      |
| Amount per Mile                             | \$0.585  |
| Agency Staff Mileage Cost per Home          | \$867.67 |

# Wages and Benefits – Trainer

| Description  | Value       |
|--|-------------|
| Trainer Hourly Wage                                | \$21.25     |
| Employee Benefit Rate (as a percent of wages)      | 20.00%      |
| Workers' Compensation Rate (as a percent of wages) | 3.65%       |
| Annual Trainer Cost (wages + benefits)             | \$54,705.85 |
| Number of Home per Full-Time Trainer               | 50          |
| Annual Trainer Cost per Home                       | \$1,094.12  |

# Wages and Benefits – Agency-Provided Staffing

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.08 |

#### Productivity Adjustments – Agency-Provided Staffing

| Troductivity regustments - rigency riovided Starring     | 1          |
|--|------------|
| Description  | Value      |
| Total Hours  | 34.60      |
| Travel Time Between Individuals                          | 4.83       |
| Recordkeeping and Reporting                              | 0.94       |
| Supervision and Other Employer Time                      | 0.87       |
| Training   | 0.67       |
| Paid Time Off  | 3.04       |
| "Billable" Hours   | 24.25      |
| Productivity Factor                                      | 1.43       |
| Staff Cost After Productivity Adj. per Billable Hour     | \$28.71    |
| Number of Agency-Provided In-Home Staff Hours per Month  | 24         |
| Annual Cost of Agency-Provided In-Home Staffing per Home | \$8,268.48 |

#### Consultant Costs

| Description   | Value      |
|---|------------|
| Consultant Hourly Cost                              | \$121.77   |
| Number of Consultant Hours per Participant per Year | 40         |
| Monthly Consultant Cost per Participant             | \$4,870.80 |

# Home Payment

| Description                                  | Value       |
|--|-------------|
| Daily Payment to Family Home per Participant | \$190.00    |
| Annual Payment per Participant               | \$69,397.50 |

| Description                          | Value        |
|--------------------------------------|--------------|
| Annual Program Operations Cost       | \$3,650.00   |
| Administration Percent               | 12.0%        |
| Annual Administration Cost           | \$13,536.73  |
| Total Annual Cost per Participant    | \$112,806.11 |
| Total Rate per Month per Participant | \$9,400.51   |

# Supplemental Residential Program Support

# Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.33 |
| Employee Benefit Rate (as a percent of wages)                 | 24.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 3.65%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$19.69 |

# Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 29.99   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$22.64 |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 3.65%      |
| Hourly Supervisor Cost (wages + benefits)          | \$29.83    |
| Weekly Supervision Cost                            | \$1,193.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$3.98     |

# Administration and Program Operations

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$26.62 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 6.0%    |
| Administration Cost per Billable Hour                       | \$1.70  |
| Rate per Billable Hour                                      | \$28.32 |

Vendor Rate Study

Development of Rate Models for Alta California Regional Center

# **Day and Employment Services**

Prepared for Department of Developmental Services

# Community-Based Day Programs, Center/ Facility, 1:10

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$16.03 |
| Employee Benefit Rate (as a percent of wages)                 | 24.02%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.80 |

# Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 2.32  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 26.70 |
| Productivity Factor                 | 1.30  |

# **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 10.0   |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 8.80   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$3.07 |

# Attendance

| Description                              | Value |
|--|-------|
| Annual Days of Program Operations        | 250.0 |
| Annual Days of Participant Attendance    | 220.0 |
| Hours per Day of Participant Attendance  | 6.00  |
| Hours per Year of Participant Attendance | 1,320 |

#### Facility

| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 75       |
| Annual Cost per Square Foot                     | \$12.00  |
| Annual Facility Cost per Participant            | \$900.00 |
| Facility Cost per Participant per Billable Hour | \$0.68   |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.33    |
| Weekly Supervision Cost                            | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$0.52     |

# Administration and Program Operations

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$4.27  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$0.43  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$0.64  |
| Rate per Billable Hour                                      | \$5.34  |

## Community-Based Day Programs, Center/ Facility, 1:9

#### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$16.03 |
| Employee Benefit Rate (as a percent of wages)                 | 24.02%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.80 |

#### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 2.12  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 26.90 |
| Productivity Factor                 | 1.29  |

#### **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 9.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 7.92   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$3.39 |

# AttendanceDescriptionValueAnnual Days of Program Operations250.0Annual Days of Participant Attendance220.0Hours per Day of Participant Attendance6.00Hours per Year of Participant Attendance1,320

| Facility |  |
|----------|--|
|          |  |

| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 75       |
| Annual Cost per Square Foot                     | \$12.00  |
| Annual Facility Cost per Participant            | \$900.00 |
| Facility Cost per Participant per Billable Hour | \$0.68   |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.33    |
| Weekly Supervision Cost                            | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$0.57     |

# Administration and Program Operations

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$4.64  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$0.48  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$0.70  |
| Rate per Billable Hour                                      | \$5.82  |

# Community-Based Day Programs, Center/ Facility, 1:8

### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$16.03 |
| Employee Benefit Rate (as a percent of wages)                 | 24.02%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.80 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 1.94  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 27.08 |
| Productivity Factor                 | 1.28  |

# **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 8.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 7.04   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$3.78 |

# Attendance

| Description                              | Value |
|--|-------|
| Annual Days of Program Operations        | 250.0 |
| Annual Days of Participant Attendance    | 220.0 |
| Hours per Day of Participant Attendance  | 6.00  |
| Hours per Year of Participant Attendance | 1,320 |

### Facility

| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 75       |
| Annual Cost per Square Foot                     | \$12.00  |
| Annual Facility Cost per Participant            | \$900.00 |
| Facility Cost per Participant per Billable Hour | \$0.68   |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.33    |
| Weekly Supervision Cost                            | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$0.64     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$5.10  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$0.54  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$0.77  |
| Rate per Billable Hour                                      | \$6.41  |

# Community-Based Day Programs, Center/ Facility, 1:7

|--|

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$16.03 |
| Employee Benefit Rate (as a percent of wages)                 | 24.02%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.80 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 1.74  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 27.28 |
| Productivity Factor                 | 1.27  |

### **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 7.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 6.16   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$4.29 |

|--|

| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 75       |
| Annual Cost per Square Foot                     | \$12.00  |
| Annual Facility Cost per Participant            | \$900.00 |
| Facility Cost per Participant per Billable Hour | \$0.68   |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.33    |
| Weekly Supervision Cost                            | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$0.72     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$5.69  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$0.61  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$0.86  |
| Rate per Billable Hour                                      | \$7.16  |

# Community-Based Day Programs, Center/ Facility, 1:6

### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$16.03 |
| Employee Benefit Rate (as a percent of wages)                 | 24.02%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.80 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 1.54  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 27.48 |
| Productivity Factor                 | 1.26  |

# **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 6.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 5.28   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$4.96 |

# Attendance

| Description                              | Value |
|--|-------|
| Annual Days of Program Operations        | 250.0 |
| Annual Days of Participant Attendance    | 220.0 |
| Hours per Day of Participant Attendance  | 6.00  |
| Hours per Year of Participant Attendance | 1,320 |

### Facility

| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 75       |
| Annual Cost per Square Foot                     | \$12.00  |
| Annual Facility Cost per Participant            | \$900.00 |
| Facility Cost per Participant per Billable Hour | \$0.68   |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.33    |
| Weekly Supervision Cost                            | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$0.84     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$6.48  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$0.72  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$0.98  |
| Rate per Billable Hour                                      | \$8.18  |

# Community-Based Day Programs, Center/ Facility, 1:5

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$16.03 |
| Employee Benefit Rate (as a percent of wages)                 | 24.02%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.80 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 1.35  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 27.67 |
| Productivity Factor                 | 1.25  |

# **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 5.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 4.40   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$5.91 |

# Attendance

| Description                              | Value |
|--|-------|
| Annual Days of Program Operations        | 250.0 |
| Annual Days of Participant Attendance    | 220.0 |
| Hours per Day of Participant Attendance  | 6.00  |
| Hours per Year of Participant Attendance | 1,320 |

# Facility

| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 75       |
| Annual Cost per Square Foot                     | \$12.00  |
| Annual Facility Cost per Participant            | \$900.00 |
| Facility Cost per Participant per Billable Hour | \$0.68   |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.33    |
| Weekly Supervision Cost                            | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$1.00     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$7.59  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$0.86  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$1.15  |
| Rate per Billable Hour                                      | \$9.60  |

## Community-Based Day Programs, Center/ Facility, 1:4

### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$16.03 |
| Employee Benefit Rate (as a percent of wages)                 | 24.02%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.80 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 1.16  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 27.86 |
| Productivity Factor                 | 1.24  |

### **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 4.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 3.52   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$7.33 |

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| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 75       |
| Annual Cost per Square Foot                     | \$12.00  |
| Annual Facility Cost per Participant            | \$900.00 |
| Facility Cost per Participant per Billable Hour | \$0.68   |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.33    |
| Weekly Supervision Cost                            | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$1.24     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$9.25  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$1.08  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$1.41  |
| Rate per Billable Hour                                      | \$11.74 |

# Community-Based Day Programs, Center/ Facility, 1:3

### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$16.03 |
| Employee Benefit Rate (as a percent of wages)                 | 24.02%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.80 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 0.97  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 28.05 |
| Productivity Factor                 | 1.23  |

# **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 3.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 2.64   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$9.69 |

# Attendance

| Description                              | Value |
|--|-------|
| Annual Days of Program Operations        | 250.0 |
| Annual Days of Participant Attendance    | 220.0 |
| Hours per Day of Participant Attendance  | 6.00  |
| Hours per Year of Participant Attendance | 1,320 |

### Facility

| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 75       |
| Annual Cost per Square Foot                     | \$12.00  |
| Annual Facility Cost per Participant            | \$900.00 |
| Facility Cost per Participant per Billable Hour | \$0.68   |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.33    |
| Weekly Supervision Cost                            | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$1.64     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$12.01 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   |         |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       |         |
| Rate per Billable Hour                                      | \$15.27 |

# Community-Based Day Programs, Center/ Facility, 1:2

### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$16.03 |
| Employee Benefit Rate (as a percent of wages)                 | 24.02%  |
| Workers' Compensation Rate (as a percent of wages)            |         |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.80 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 0.77  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 28.25 |
| Productivity Factor                 | 1.22  |

### **Staffing Ratio**

| Description   | Value   |
|---|---------|
| Group Size (Participants per Direct Care Staff)         | 2.0     |
| Participant Attendance Rate                             | 88%     |
| Adjusted Weighted Avg. of No. of Participants per Staff | 1.76    |
| Staff Cost After Productivity Adj. per Billable Hour    | \$14.42 |

| Facility |  |
|----------|--|
|          |  |

| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 75       |
| Annual Cost per Square Foot                     | \$12.00  |
| Annual Facility Cost per Participant            | \$900.00 |
| Facility Cost per Participant per Billable Hour | \$0.68   |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.33    |
| Weekly Supervision Cost                            | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$2.44     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$17.54 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$2.15  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$2.69  |
| Rate per Billable Hour                                      | \$22.38 |

# Community-Based Day Programs, Community, 1:4

### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$16.03 |
| Employee Benefit Rate (as a percent of wages)                 | 24.02%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.80 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 0.97  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 28.05 |
| Productivity Factor                 | 1.23  |

# **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 4.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 3.52   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$7.27 |

# Attendance

| Description                              | Value |
|--|-------|
| Annual Days of Program Operations        | 250.0 |
| Annual Days of Participant Attendance    | 220.0 |
| Hours per Day of Participant Attendance  | 6.00  |
| Hours per Year of Participant Attendance | 1,320 |

### Mileage

| Description   | Value      |
|---|------------|
| Amount per Mile   | \$0.585    |
| Number of Miles Traveled per Vehicle per Week               | 313        |
| Number of Participants per Vehicle                          | 3.52       |
| Allocated Miles per Participant per Week                    | 88.9       |
| Annual Mileage Cost/ Participant (at 250 days of operation) | \$2,600.91 |
| Mileage Cost per Participant per Billable Hour              | \$1.97     |

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| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 75       |
| Annual Cost per Square Foot                     | \$12.00  |
| Annual Facility Cost per Participant            | \$900.00 |
| Facility Cost per Participant per Billable Hour | \$0.68   |

| Supervision  |            |
|--|------------|
| Description  | Value      |
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.33    |
| Weekly Supervision Cost                            | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$1.23     |

### Supervision

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$11.15 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$1.08  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$1.67  |
| Rate per Billable Hour                                      | \$13.90 |

# Community-Based Day Programs, Community, 1:3

### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$16.03 |
| Employee Benefit Rate (as a percent of wages)                 | 24.02%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.80 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 0.97  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 28.05 |
| Productivity Factor                 | 1.23  |

# **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 3.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 2.64   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$9.69 |

# Attendance

| Description                              | Value |
|--|-------|
| Annual Days of Program Operations        | 250.0 |
| Annual Days of Participant Attendance    | 220.0 |
| Hours per Day of Participant Attendance  | 6.00  |
| Hours per Year of Participant Attendance | 1,320 |

### Mileage

| Description   | Value      |
|---|------------|
| Amount per Mile   | \$0.585    |
| Number of Miles Traveled per Vehicle per Week               | 313        |
| Number of Participants per Vehicle                          | 2.64       |
| Allocated Miles per Participant per Week                    | 118.6      |
| Annual Mileage Cost/ Participant (at 250 days of operation) | \$3,467.88 |
| Mileage Cost per Participant per Billable Hour              | \$2.63     |

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| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 75       |
| Annual Cost per Square Foot                     | \$12.00  |
| Annual Facility Cost per Participant            | \$900.00 |
| Facility Cost per Participant per Billable Hour | \$0.68   |

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.33    |
| Weekly Supervision Cost                            | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$1.64     |

# Supervision

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$14.64 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$1.43  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$2.19  |
| Rate per Billable Hour                                      | \$18.26 |

### Community-Based Day Programs, Community, 1:2

### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$16.03 |
| Employee Benefit Rate (as a percent of wages)                 | 24.02%  |
| Workers' Compensation Rate (as a percent of wages)            |         |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.80 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 0.77  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 28.25 |
| Productivity Factor                 | 1.22  |

### **Staffing Ratio**

| Description   | Value   |
|---|---------|
| Group Size (Participants per Direct Care Staff)         | 2.0     |
| Participant Attendance Rate                             | 88%     |
| Adjusted Weighted Avg. of No. of Participants per Staff | 1.76    |
| Staff Cost After Productivity Adj. per Billable Hour    | \$14.42 |

| Mileage   |            |
|---|------------|
| Description   | Value      |
| Amount per Mile   | \$0.585    |
| Number of Miles Traveled per Vehicle per Week               | 313        |
| Number of Participants per Vehicle                          | 1.76       |
| Allocated Miles per Participant per Week                    | 177.8      |
| Annual Mileage Cost/ Participant (at 250 days of operation) | \$5,201.82 |
| Mileage Cost per Participant per Billable Hour              | \$3.94     |

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| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 75       |
| Annual Cost per Square Foot                     | \$12.00  |
| Annual Facility Cost per Participant            | \$900.00 |
| Facility Cost per Participant per Billable Hour | \$0.68   |

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.33    |
| Weekly Supervision Cost                            | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$2.44     |

# Supervision

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$21.48 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$2.15  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$3.22  |
| Rate per Billable Hour                                      | \$26.85 |

# Community-Based Day Programs, Community Only, 1:4

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$16.03 |
| Employee Benefit Rate (as a percent of wages)                 | 24.02%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.80 |

### Direct Care Staff Wages and Benefits

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 0.97  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 28.05 |
| Productivity Factor                 | 1.23  |

### **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 4.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 3.52   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$7.27 |

| Mileage   |            |
|---|------------|
| Description   | Value      |
| Amount per Mile   | \$0.585    |
| Number of Miles Traveled per Vehicle per Week               | 313        |
| Number of Participants per Vehicle                          | 3.52       |
| Allocated Miles per Participant per Week                    | 88.9       |
| Annual Mileage Cost/ Participant (at 250 days of operation) | \$2,600.91 |
| Mileage Cost per Participant per Billable Hour              | \$1.97     |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.33    |
| Weekly Supervision Cost                            | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$1.23     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$10.47 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$1.08  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$1.58  |
| Rate per Billable Hour                                      | \$13.13 |

# Community-Based Day Programs, Community Only, 1:3

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$16.03 |
| Employee Benefit Rate (as a percent of wages)                 | 24.02%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.80 |

### Direct Care Staff Wages and Benefits

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 0.97  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 28.05 |
| Productivity Factor                 | 1.23  |

# **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 3.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 2.64   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$9.69 |

# Attendance

| Description                              | Value |
|--|-------|
| Annual Days of Program Operations        | 250.0 |
| Annual Days of Participant Attendance    | 220.0 |
| Hours per Day of Participant Attendance  | 6.00  |
| Hours per Year of Participant Attendance | 1,320 |

### Mileage

| Description   | Value      |
|---|------------|
| Amount per Mile   | \$0.585    |
| Number of Miles Traveled per Vehicle per Week               | 313        |
| Number of Participants per Vehicle                          | 2.64       |
| Allocated Miles per Participant per Week                    | 118.6      |
| Annual Mileage Cost/ Participant (at 250 days of operation) | \$3,467.88 |
| Mileage Cost per Participant per Billable Hour              | \$2.63     |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.33    |
| Weekly Supervision Cost                            | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$1.64     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$13.96 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$1.43  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$2.10  |
| Rate per Billable Hour                                      | \$17.49 |

# Community-Based Day Programs, Community Only, 1:2

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$16.03 |
| Employee Benefit Rate (as a percent of wages)                 | 24.02%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.80 |

### Direct Care Staff Wages and Benefits

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 0.77  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 28.25 |
| Productivity Factor                 | 1.22  |

### **Staffing Ratio**

| Description   | Value   |
|---|---------|
| Group Size (Participants per Direct Care Staff)         | 2.0     |
| Participant Attendance Rate                             | 88%     |
| Adjusted Weighted Avg. of No. of Participants per Staff | 1.76    |
| Staff Cost After Productivity Adj. per Billable Hour    | \$14.42 |

| Mileage   |            |
|---|------------|
| Description   | Value      |
| Amount per Mile   | \$0.585    |
| Number of Miles Traveled per Vehicle per Week               | 313        |
| Number of Participants per Vehicle                          | 1.76       |
| Allocated Miles per Participant per Week                    | 177.8      |
| Annual Mileage Cost/ Participant (at 250 days of operation) | \$5,201.82 |
| Mileage Cost per Participant per Billable Hour              | \$3.94     |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.33    |
| Weekly Supervision Cost                            | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$2.44     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$20.80 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$2.15  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$3.13  |
| Rate per Billable Hour                                      | \$26.08 |

### Behavior Management, Center/ Facility, 1:3

### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$20.39 |
| Employee Benefit Rate (as a percent of wages)                 | 20.51%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$25.74 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.96  |
| Recordkeeping and Reporting         | 0.96  |
| Supervision and Other Employer Time | 1.78  |
| Training                            | 0.96  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 26.90 |
| Productivity Factor                 | 1.29  |

### **Staffing Ratio**

| Description   | Value   |
|---|---------|
| Group Size (Participants per Direct Care Staff)         | 3.0     |
| Participant Attendance Rate                             | 88%     |
| Adjusted Weighted Avg. of No. of Participants per Staff | 2.64    |
| Staff Cost After Productivity Adj. per Billable Hour    | \$12.58 |

| Facility  |            |
|---|------------|
| Description                                     | Value      |
| Square Feet of Service Space per Participant    | 100        |
| Annual Cost per Square Foot                     | \$12.00    |
| Annual Facility Cost per Participant            | \$1,200.00 |
| Facility Cost per Participant per Billable Hour | \$0.91     |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Weekly Supervisor Cost (wages + benefits)          | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$1.71     |

### Oversight

| Description                      | Value    |
|----------------------------------|----------|
| BCBA Hourly Cost                 | \$121.77 |
| Hours of Oversight per Week      | 2.00     |
| Oversight Cost per Billable Hour | \$9.05   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$24.25 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$1.43  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$3.50  |
| Rate per Billable Hour                                      | \$29.18 |

### Behavior Management, Center/ Facility, 1:2

### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$20.39 |
| Employee Benefit Rate (as a percent of wages)                 | 20.51%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$25.74 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.96  |
| Recordkeeping and Reporting         | 0.77  |
| Supervision and Other Employer Time | 1.78  |
| Training                            | 0.96  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 27.09 |
| Productivity Factor                 | 1.28  |

### **Staffing Ratio**

| Description   | Value   |
|---|---------|
| Group Size (Participants per Direct Care Staff)         | 2.0     |
| Participant Attendance Rate                             | 88%     |
| Adjusted Weighted Avg. of No. of Participants per Staff | 1.76    |
| Staff Cost After Productivity Adj. per Billable Hour    | \$18.72 |

| Facility  |            |
|---|------------|
| Description                                     | Value      |
| Square Feet of Service Space per Participant    | 100        |
| Annual Cost per Square Foot                     | \$12.00    |
| Annual Facility Cost per Participant            | \$1,200.00 |
| Facility Cost per Participant per Billable Hour | \$0.91     |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Weekly Supervisor Cost (wages + benefits)          | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$2.54     |

# Oversight

| Description                      | Value    |
|----------------------------------|----------|
| BCBA Hourly Cost                 | \$121.77 |
| Hours of Oversight per Week      | 2.00     |
| Oversight Cost per Billable Hour | \$8.99   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$31.16 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$2.15  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$4.54  |
| Rate per Billable Hour                                      | \$37.85 |

### Medical Management, Center/ Facility, 1:3

### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$19.49 |
| Employee Benefit Rate (as a percent of wages)                 | 21.11%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$24.72 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.96  |
| Recordkeeping and Reporting         | 0.96  |
| Supervision and Other Employer Time | 1.78  |
| Training                            | 0.96  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 26.90 |
| Productivity Factor                 | 1.29  |

### **Staffing Ratio**

| Description   | Value   |
|---|---------|
| Group Size (Participants per Direct Care Staff)         | 3.0     |
| Participant Attendance Rate                             | 80%     |
| Adjusted Weighted Avg. of No. of Participants per Staff | 2.40    |
| Staff Cost After Productivity Adj. per Billable Hour    | \$13.29 |

| Facility  |            |
|---|------------|
| Description                                     | Value      |
| Square Feet of Service Space per Participant    | 100        |
| Annual Cost per Square Foot                     | \$12.00    |
| Annual Facility Cost per Participant            | \$1,200.00 |
| Facility Cost per Participant per Billable Hour | \$1.00     |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Weekly Supervisor Cost (wages + benefits)          | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$1.88     |

# Oversight

| Description                      | Value    |
|----------------------------------|----------|
| RN Hourly Cost                   | \$132.87 |
| Hours of Oversight per Week      | 2.00     |
| Oversight Cost per Billable Hour | \$9.88   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$26.05 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$1.74  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$3.79  |
| Rate per Billable Hour                                      | \$31.58 |

### Medical Management, Center/ Facility, 1:2

### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$19.49 |
| Employee Benefit Rate (as a percent of wages)                 | 21.11%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$24.72 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.96  |
| Recordkeeping and Reporting         | 0.77  |
| Supervision and Other Employer Time | 1.78  |
| Training                            | 0.96  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 27.09 |
| Productivity Factor                 | 1.28  |

### **Staffing Ratio**

| Description   | Value   |
|---|---------|
| Group Size (Participants per Direct Care Staff)         | 2.0     |
| Participant Attendance Rate                             | 80%     |
| Adjusted Weighted Avg. of No. of Participants per Staff | 1.60    |
| Staff Cost After Productivity Adj. per Billable Hour    | \$19.78 |

| Facility  |            |
|---|------------|
| Description                                     | Value      |
| Square Feet of Service Space per Participant    | 100        |
| Annual Cost per Square Foot                     | \$12.00    |
| Annual Facility Cost per Participant            | \$1,200.00 |
| Facility Cost per Participant per Billable Hour | \$1.00     |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Weekly Supervisor Cost (wages + benefits)          | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$2.80     |

# Oversight

| Description                      | Value    |
|----------------------------------|----------|
| RN Hourly Cost                   | \$132.87 |
| Hours of Oversight per Week      | 2.00     |
| Oversight Cost per Billable Hour | \$9.81   |

| Administration and Flogram Operations                       |         |
|---|---------|
| Description   | Value   |
| Cost per Hour, Before Program Operations and Administration | \$33.39 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$2.60  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$4.91  |
| Rate per Billable Hour                                      | \$40.90 |

# Behavior Management, Community, 1:3

### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$20.39 |
| Employee Benefit Rate (as a percent of wages)                 | 20.51%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$25.74 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.96  |
| Recordkeeping and Reporting         | 0.96  |
| Supervision and Other Employer Time | 1.78  |
| Training                            | 0.96  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 26.90 |
| Productivity Factor                 | 1.29  |

### **Staffing Ratio**

| Description   | Value   |
|---|---------|
| Group Size (Participants per Direct Care Staff)         | 3.0     |
| Participant Attendance Rate                             | 88%     |
| Adjusted Weighted Avg. of No. of Participants per Staff | 2.64    |
| Staff Cost After Productivity Adj. per Billable Hour    | \$12.58 |

| Mileage   |            |
|---|------------|
| Description   | Value      |
| Amount per Mile   | \$0.585    |
| Number of Miles Traveled per Vehicle per Week               | 313        |
| Number of Participants per Vehicle                          | 2.64       |
| Allocated Miles per Participant per Week                    | 118.6      |
| Annual Mileage Cost/ Participant (at 250 days of operation) | \$3,467.88 |
| Mileage Cost per Participant per Billable Hour              | \$2.63     |

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| Description                                     | Value      |
|---|------------|
| Square Feet of Service Space per Participant    | 100        |
| Annual Cost per Square Foot                     | \$12.00    |
| Annual Facility Cost per Participant            | \$1,200.00 |
| Facility Cost per Participant per Billable Hour | \$0.91     |

# Supervision

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| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Weekly Supervisor Cost (wages + benefits)          | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$1.71     |

### Oversight

| Description                      | Value    |
|----------------------------------|----------|
| BCBA Hourly Cost                 | \$121.77 |
| Hours of Oversight per Week      | 2.00     |
| Oversight Cost per Billable Hour | \$9.05   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$26.88 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$1.43  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$3.86  |
| Rate per Billable Hour                                      | \$32.17 |

# Behavior Management, Community, 1:2

### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$20.39 |
| Employee Benefit Rate (as a percent of wages)                 | 20.51%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$25.74 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.96  |
| Recordkeeping and Reporting         | 0.77  |
| Supervision and Other Employer Time | 1.78  |
| Training                            | 0.96  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 27.09 |
| Productivity Factor                 | 1.28  |

### **Staffing Ratio**

| Description   | Value   |
|---|---------|
| Group Size (Participants per Direct Care Staff)         | 2.0     |
| Participant Attendance Rate                             | 88%     |
| Adjusted Weighted Avg. of No. of Participants per Staff | 1.76    |
| Staff Cost After Productivity Adj. per Billable Hour    | \$18.72 |

# AttendanceDescriptionValueAnnual Days of Program Operations250.0Annual Days of Participant Attendance220.0Hours per Day of Participant Attendance6.00Hours per Year of Participant Attendance1,320

| Mileage   |            |
|---|------------|
| Description   | Value      |
| Amount per Mile   | \$0.585    |
| Number of Miles Traveled per Vehicle per Week               | 313        |
| Number of Participants per Vehicle                          | 1.76       |
| Allocated Miles per Participant per Week                    | 177.8      |
| Annual Mileage Cost/ Participant (at 250 days of operation) | \$5,201.82 |
| Mileage Cost per Participant per Billable Hour              | \$3.94     |

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| Description                                     | Value      |
|---|------------|
| Square Feet of Service Space per Participant    | 100        |
| Annual Cost per Square Foot                     | \$12.00    |
| Annual Facility Cost per Participant            | \$1,200.00 |
| Facility Cost per Participant per Billable Hour | \$0.91     |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Weekly Supervisor Cost (wages + benefits)          | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$2.54     |

### Oversight

| Description                      | Value    |
|----------------------------------|----------|
| BCBA Hourly Cost                 | \$121.77 |
| Hours of Oversight per Week      | 2.00     |
| Oversight Cost per Billable Hour | \$8.99   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$35.10 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$2.15  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$5.08  |
| Rate per Billable Hour                                      | \$42.33 |

# Medical Management, Community, 1:3

### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$19.49 |
| Employee Benefit Rate (as a percent of wages)                 | 21.11%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$24.72 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.96  |
| Recordkeeping and Reporting         | 0.96  |
| Supervision and Other Employer Time | 1.78  |
| Training                            | 0.96  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 26.90 |
| Productivity Factor                 | 1.29  |

### **Staffing Ratio**

| Description   | Value   |
|---|---------|
| Group Size (Participants per Direct Care Staff)         | 3.0     |
| Participant Attendance Rate                             | 80%     |
| Adjusted Weighted Avg. of No. of Participants per Staff | 2.40    |
| Staff Cost After Productivity Adj. per Billable Hour    | \$13.29 |

# AttendanceDescriptionValueAnnual Days of Program Operations250.0Annual Days of Participant Attendance200.0Hours per Day of Participant Attendance6.00Hours per Year of Participant Attendance1,200

| Mileage   |            |  |
|---|------------|--|
| Description   | Value      |  |
| Amount per Mile   | \$0.585    |  |
| Number of Miles Traveled per Vehicle per Week               | 313        |  |
| Number of Participants per Vehicle                          | 2.40       |  |
| Allocated Miles per Participant per Week                    | 130.4      |  |
| Annual Mileage Cost/ Participant (at 250 days of operation) | \$3,814.79 |  |
| Mileage Cost per Participant per Billable Hour              | \$3.18     |  |

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| Description                                     | Value      |
|---|------------|
| Square Feet of Service Space per Participant    | 100        |
| Annual Cost per Square Foot                     | \$12.00    |
| Annual Facility Cost per Participant            | \$1,200.00 |
| Facility Cost per Participant per Billable Hour | \$1.00     |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Weekly Supervisor Cost (wages + benefits)          | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$1.88     |

### Oversight

| Description                      | Value    |
|----------------------------------|----------|
| RN Hourly Cost                   | \$132.87 |
| Hours of Oversight per Week      | 2.00     |
| Oversight Cost per Billable Hour | \$9.88   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$29.23 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$1.74  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$4.22  |
| Rate per Billable Hour                                      | \$35.19 |

# Medical Management, Community, 1:2

# Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$19.49 |
| Employee Benefit Rate (as a percent of wages)                 | 21.11%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$24.72 |

# Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.96  |
| Recordkeeping and Reporting         | 0.77  |
| Supervision and Other Employer Time | 1.78  |
| Training                            | 0.96  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 27.09 |
| Productivity Factor                 | 1.28  |

# **Staffing Ratio**

| Description   | Value   |
|---|---------|
| Group Size (Participants per Direct Care Staff)         | 2.0     |
| Participant Attendance Rate                             | 80%     |
| Adjusted Weighted Avg. of No. of Participants per Staff | 1.60    |
| Staff Cost After Productivity Adj. per Billable Hour    | \$19.78 |

# Attendance

| Description                              | Value |
|--|-------|
| Annual Days of Program Operations        | 250.0 |
| Annual Days of Participant Attendance    | 200.0 |
| Hours per Day of Participant Attendance  | 6.00  |
| Hours per Year of Participant Attendance | 1,200 |

### Mileage

| Description   | Value      |
|---|------------|
| Amount per Mile   | \$0.585    |
| Number of Miles Traveled per Vehicle per Week               | 313        |
| Number of Participants per Vehicle                          | 1.60       |
| Allocated Miles per Participant per Week                    | 195.6      |
| Annual Mileage Cost/ Participant (at 250 days of operation) | \$5,722.18 |
| Mileage Cost per Participant per Billable Hour              | \$4.77     |

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| Description                                     | Value      |
|---|------------|
| Square Feet of Service Space per Participant    | 100        |
| Annual Cost per Square Foot                     | \$12.00    |
| Annual Facility Cost per Participant            | \$1,200.00 |
| Facility Cost per Participant per Billable Hour | \$1.00     |

# Supervision

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| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Weekly Supervisor Cost (wages + benefits)          | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$2.80     |

### Oversight

| Description                      | Value    |
|----------------------------------|----------|
| RN Hourly Cost                   | \$132.87 |
| Hours of Oversight per Week      | 2.00     |
| Oversight Cost per Billable Hour | \$9.81   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$38.16 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$2.60  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$5.56  |
| Rate per Billable Hour                                      | \$46.32 |

# In-Home Day Program, 1:3

# Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.26 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Recordkeeping and Reporting         | 0.97  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 29.02 |
| Productivity Factor                 | 1.19  |

# Staffing Ratio

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 3.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 2.64   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$9.13 |

| Mileage   |            |
|---|------------|
| Description   | Value      |
| Amount per Mile   | \$0.585    |
| Number of Miles Traveled per Vehicle per Week               | 188        |
| Number of Participants per Vehicle                          | 2.64       |
| Allocated Miles per Participant per Week                    | 71.2       |
| Annual Mileage Cost/ Participant (at 250 days of operation) | \$2,082.89 |
| Mileage Cost per Participant per Billable Hour              | \$1.58     |

| Supervision  |            |
|--|------------|
| Description  | Value      |
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 4.83%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.11    |
| Weekly Supervision Cost                            | \$1,204.40 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$1.57     |

# Supervision

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$12.28 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$1.31  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$1.85  |
| Rate per Billable Hour                                      | \$15.44 |

# In-Home Day Program, 1:2

# Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.26 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Recordkeeping and Reporting         | 0.77  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 29.22 |
| Productivity Factor                 | 1.18  |

# **Staffing Ratio**

| Description   | Value   |
|---|---------|
| Group Size (Participants per Direct Care Staff)         | 2.0     |
| Participant Attendance Rate                             | 88%     |
| Adjusted Weighted Avg. of No. of Participants per Staff | 1.76    |
| Staff Cost After Productivity Adj. per Billable Hour    | \$13.58 |

| Mileage   |            |
|---|------------|
| Description   | Value      |
| Amount per Mile   | \$0.585    |
| Number of Miles Traveled per Vehicle per Week               | 188        |
| Number of Participants per Vehicle                          | 1.76       |
| Allocated Miles per Participant per Week                    | 106.8      |
| Annual Mileage Cost/ Participant (at 250 days of operation) | \$3,124.49 |
| Mileage Cost per Participant per Billable Hour              | \$2.37     |

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 4.83%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.11    |
| Weekly Supervision Cost                            | \$1,204.40 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$2.34     |

# Supervision

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$18.29 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$1.94  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$2.76  |
| Rate per Billable Hour                                      | \$22.99 |

# In-Home Day Program, 1:1

# Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 4.83%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.26 |

# Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 0.77    |
| Supervision and Other Employer Time                  | 0.90    |
| Missed Appointments (not redirected to other tasks)  | 0.77    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 28.45   |
| Productivity Factor                                  | 1.22    |
| Staff Cost After Productivity Adj. per Billable Hour | \$24.72 |

### Mileage

| Description                       | Value    |
|-----------------------------------|----------|
| Number of Miles Traveled per Week | 188      |
| Amount per Mile                   | \$0.585  |
| Weekly Mileage Cost               | \$109.98 |
| Mileage Cost per Billable Hour    | \$3.87   |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 4.83%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.11    |
| Weekly Supervision Cost                            | \$1,204.40 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$4.23     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$32.82 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$3.51  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$4.95  |
| Rate per Billable Hour                                      | \$41.28 |

# Participant-Directed Community-Based Training, 1:3

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.40 |

### Direct Care Staff Wages and Benefits

# Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 0.99    |
| Training   | 0.12    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 30.45   |
| Productivity Factor                                  | 1.14    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.26 |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$23.26 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Rate per Billable Hour                                      | \$23.26 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$7.75  |

# Participant-Directed Community-Based Training, 1:2

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.40 |

### Direct Care Staff Wages and Benefits

### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 0.79    |
| Training   | 0.12    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 30.65   |
| Productivity Factor                                  | 1.13    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.05 |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$23.05 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Rate per Billable Hour                                      | \$23.05 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$11.53 |

# Participant-Directed Community-Based Training, 1:1

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.40 |

### Direct Care Staff Wages and Benefits

# Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 0.79    |
| Training   | 0.12    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 30.65   |
| Productivity Factor                                  | 1.13    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.05 |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$23.05 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Rate per Billable Hour                                      | \$23.05 |

# Participant-Directed Community-Based Training, 1:3 - Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$23.52 |
| Employee Benefit Rate (as a percent of wages)                 | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.67 |

# Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$26.67 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Cost per Billable Hour                                      | \$26.67 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$8.89  |

# Participant-Directed Community-Based Training, 1:2 - Overtime

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$23.52 |
| Employee Benefit Rate (as a percent of wages)                 | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.67 |

### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$26.67 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Cost per Billable Hour                                      | \$26.67 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$13.34 |

# Participant-Directed Community-Based Training, 1:1 - Overtime

# Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Direct Care Staff Hourly Wage                                 | \$23.52 |
| Employee Benefit Rate (as a percent of wages)                 | 7.65%   |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$26.67 |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$26.67 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 0.0%    |
| Administration Cost per Billable Hour                       | \$0.00  |
| Cost per Billable Hour                                      | \$26.67 |

# Supplemental Day Program Support

# Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.33 |
| Employee Benefit Rate (as a percent of wages)                 | 24.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.01 |

### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 29.99   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.01 |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.33    |
| Weekly Supervision Cost                            | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$4.05     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$27.06 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 6.0%    |
| Administration Cost per Billable Hour                       | \$1.73  |
| Rate per Billable Hour                                      | \$28.79 |

# Transportation, Company

# Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$27.75 |
| Employee Benefit Rate (as a percent of wages)                 | 17.10%  |
| Workers' Compensation Rate (as a percent of wages)            | 8.17%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$34.76 |

# Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time without Individuals                      | 4.99    |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 25.00   |
| Productivity Factor                                  | 1.38    |
| Staff Cost After Productivity Adj. per Billable Hour | \$47.97 |

# Mileage

| Description                                  | Value    |
|--|----------|
| Number of Miles Traveled per Trip            | 37.5     |
| Number of Miles per trip without Individuals | 18.8     |
| Amount per Mile (less vehicle acquisition)   | \$0.325  |
| Vehicle acquisition                          | \$40,000 |
| Less: Vehicle trade-in/salvage value         | \$4,000  |
| Vehicle useful life, miles                   | 125,000  |
| Vehicle acquisition per Mile                 | \$0.288  |
| Adjusted amount per Mile                     | \$0.613  |
| Mileage Cost per Trip                        | \$34.51  |
| Number of Staff Hours per Trip               | 1.62     |
| Amount per Staff Hour                        | \$47.97  |
| Staff Cost per Trip                          | \$77.71  |

| Supervision  |            |
|--|------------|
| Description  | Value      |
| Supervisor Hourly Wage                             | \$33.95    |
| Supervisor Benefit Rate (as a percent of wages)    | 16.89%     |
| Workers' Compensation Rate (as a percent of wages) | 8.17%      |
| Weekly Supervision Cost                            | \$1,698.31 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Trip                          | \$11.01    |

# Supervision

| Administration and Program Operations                       |          |
|---|----------|
| Description   | Value    |
| Cost per Hour, Before Program Operations and Administration | \$123.23 |
| Program Operations Costs                                    | \$10.00  |
| Program Operations Cost per Trip                            | \$10.00  |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Trip                                | \$18.17  |
| Cost per Trip   | \$151.40 |
| Number of Individuals Served                                | 8        |
| Rate per Participant per Trip                               | \$18.93  |

# Transportation, Company, Non-Ambulatory

# Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$27.75 |
| Employee Benefit Rate (as a percent of wages)                 | 17.10%  |
| Workers' Compensation Rate (as a percent of wages)            | 8.17%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$34.76 |

### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time without Individuals                      | 4.99    |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 25.00   |
| Productivity Factor                                  | 1.38    |
| Staff Cost After Productivity Adj. per Billable Hour | \$47.97 |

# Mileage

| Description                                  | Value    |
|--|----------|
| Number of Miles Traveled per Trip            | 37.5     |
| Number of Miles per trip without Individuals | 18.8     |
| Amount per Mile (less vehicle acquisition)   | \$0.325  |
| Vehicle acquisition                          | \$55,000 |
| Less: Vehicle trade-in/salvage value         | \$5,500  |
| Vehicle useful life, miles                   | 125,000  |
| Vehicle acquisition per Mile                 | \$0.396  |
| Adjusted amount per Mile                     | \$0.721  |
| Mileage Cost per Trip                        | \$40.59  |
| Number of Staff Hours per Trip               | 1.88     |
| Amount per Staff Hour                        | \$47.97  |
| Staff Cost per Trip                          | \$90.18  |

| Supervision  |            |
|--|------------|
| Description  | Value      |
| Supervisor Hourly Wage                             | \$33.95    |
| Supervisor Benefit Rate (as a percent of wages)    | 16.89%     |
| Workers' Compensation Rate (as a percent of wages) | 8.17%      |
| Weekly Supervision Cost                            | \$1,698.31 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Trip                          | \$12.77    |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$143.54 |
| Program Operations Costs                                    | \$10.00  |
| Program Operations Cost per Trip                            | \$10.00  |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Trip                                | \$20.94  |
| Cost per Trip   | \$174.48 |
| Number of Individuals Served                                | 8        |
| Rate per Participant per Trip                               | \$21.81  |

# Transportation, Additional Component

# Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.40 |

### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 29.99   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.46 |

### Mileage

| Description                       | Value   |
|-----------------------------------|---------|
| Number of Miles Traveled per Trip | 18.8    |
| Amount per Mile                   | \$0.585 |
| Mileage Cost per Trip             | \$11.00 |
| Number of Staff Hours per Trip    | 0.68    |
| Amount per Staff Hour             | \$23.46 |
| Staff Cost per Trip               | \$15.95 |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Weekly Supervision Cost                            | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Trip                          | \$2.75     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$29.70 |
| Program Operations Cost                                     | \$0.00  |
| Program Operations Cost per Trip                            | \$0.00  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Trip                                | \$4.05  |
| Cost per Trip   | \$33.75 |
| Number of Individuals Served                                | 2       |
| Rate per Participant per Trip                               | \$16.88 |

# Transportation, Additional Component, Non-Ambulatory

| Direct Care Stari Wages and Denents                           |         |
|---|---------|
| Description   | Value   |
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.40 |

### Direct Care Staff Wages and Benefits

### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 29.99   |
| Productivity Factor                                  | 1.15    |
| Staff Cost After Productivity Adj. per Billable Hour | \$23.46 |

### Mileage

| Description                                | Value    |
|--|----------|
| Number of Miles Traveled per Trip          | 18.8     |
| Amount per Mile (less vehicle acquisition) | \$0.325  |
| Vehicle acquisition                        | \$55,000 |
| Less: Vehicle trade-in/salvage value       | \$5,500  |
| Vehicle useful life, miles                 | 125,000  |
| Vehicle acquisition per Mile               | \$0.396  |
| Adjusted amount per Mile                   | \$0.721  |
| Mileage Cost per Trip                      | \$13.55  |
| Number of Staff Hours per Trip             | 0.68     |
| Amount per Staff Hour                      | \$23.46  |
| Staff Cost per Trip                        | \$15.95  |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Weekly Supervision Cost                            | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Trip                          | \$2.75     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$32.25 |
| Program Operations Cost                                     | \$0.00  |
| Program Operations Cost per Trip                            | \$0.00  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Trip                                | \$4.40  |
| Cost per Trip   | \$36.65 |
| Number of Individuals Served                                | 2       |
| Rate per Participant per Trip                               | \$18.33 |

# Transportation Assistant

# Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.33 |
| Employee Benefit Rate (as a percent of wages)                 | 24.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.01 |

### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time without Individuals                      | 1.93    |
| Supervision and Other Employer Time                  | 0.90    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 28.06   |
| Productivity Factor                                  | 1.23    |
| Staff Cost After Productivity Adj. per Billable Hour | \$24.61 |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.74%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.33    |
| Weekly Supervision Cost                            | \$1,213.20 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$4.32     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$28.93 |
| Daily Program Operations Costs                              | \$0.00  |
| Program Operations Cost per Billable Hour                   | \$0.00  |
| Administration Percent                                      | 6.0%    |
| Administration Cost per Billable Hour                       | \$1.85  |
| Rate per Billable Hour                                      | \$30.78 |

# Transportation Broker

# All Rate Factors

| Description   | Value    |
|---|----------|
| Number of Individuals, per Trip                           | 8.0      |
| Cost per Trip, Before Program Operations & Administration | \$105.05 |
| Program Operations Cost per Trip                          | \$10.00  |
| Administrative Percent                                    | 12.0%    |
| Administration Cost per Trip                              | \$15.69  |
| Transportation Broker Cost per Trip                       | \$25.69  |
| Rate per Participant per Trip                             | \$3.21   |

# Transportation Broker, Non-Ambulatory

### All Rate Factors

| Description   | Value    |
|---|----------|
| Number of Individuals, per Trip                           | 8.0      |
| Cost per Trip, Before Program Operations & Administration | \$124.85 |
| Program Operations Cost per Trip                          | \$10.00  |
| Administrative Percent                                    | 12.0%    |
| Administration Cost per Trip                              | \$18.39  |
| Transportation Broker Cost per Trip                       | \$28.39  |
| Rate per Participant per Trip                             | \$3.55   |

# Supported Employment-Group, Center/ Facility, 1:8

# Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$22.70 |
| Employee Benefit Rate (as a percent of wages)                 | 19.20%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.36 |

# Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Recordkeeping and Reporting         | 1.94  |
| Supervision and Other Employer Time | 0.68  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 28.27 |
| Productivity Factor                 | 1.22  |

# Staffing Ratio

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 8.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 7.04   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$4.91 |

### Attendance

| Description                              | Value |
|--|-------|
| Annual Days of Program Operations        | 250.0 |
| Annual Days of Participant Attendance    | 220.0 |
| Hours per Day of Participant Attendance  | 6.00  |
| Hours per Year of Participant Attendance | 1,320 |

### Mileage

| Description                                    | Value      |
|--|------------|
| Amount per Mile                                | \$0.585    |
| Number of Miles Traveled per Vehicle per Week  | 313        |
| Number of Participants per Vehicle             | 7.04       |
| Allocated Miles per Participant per Week       | 44.5       |
| Annual Mileage Cost/ Participant               | \$1,300.46 |
| Mileage Cost per Participant per Billable Hour | \$0.99     |

# CARF Accreditation

| Description   | Value      |
|---|------------|
| Accreditation, three years                          | \$10,000   |
| Accreditation, annual amount                        | \$3,333.33 |
| Number of Job Coaches per accreditation             | 5.00       |
| Accreditation, annual cost per Job Coach            | \$667.00   |
| Annual billable hours per Job Coach, Total          | 10,349.08  |
| Accreditation cost per Individual per Billable Hour | \$0.06     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$5.96  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$0.54  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$0.89  |
| Rate per Billable Hour                                      | \$7.39  |

# Supported Employment-Group, Center/ Facility, 1:7

# Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$22.70 |
| Employee Benefit Rate (as a percent of wages)                 | 19.20%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.36 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Recordkeeping and Reporting         | 1.74  |
| Supervision and Other Employer Time | 0.68  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 28.47 |
| Productivity Factor                 | 1.22  |

# Staffing Ratio

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 7.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 6.16   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$5.62 |

### Attendance

| Description                              | Value |
|--|-------|
| Annual Days of Program Operations        | 250.0 |
| Annual Days of Participant Attendance    | 220.0 |
| Hours per Day of Participant Attendance  | 6.00  |
| Hours per Year of Participant Attendance | 1,320 |

### Mileage

| Description                                    | Value      |
|--|------------|
| Amount per Mile                                | \$0.585    |
| Number of Miles Traveled per Vehicle per Week  | 313        |
| Number of Participants per Vehicle             | 6.16       |
| Allocated Miles per Participant per Week       | 50.8       |
| Annual Mileage Cost/ Participant               | \$1,486.19 |
| Mileage Cost per Participant per Billable Hour | \$1.13     |

# **CARF** Accreditation

| Description   | Value      |
|---|------------|
| Accreditation, three years                          | \$10,000   |
| Accreditation, annual amount                        | \$3,333.33 |
| Number of Job Coaches per accreditation             | 5.00       |
| Accreditation, annual cost per Job Coach            | \$667.00   |
| Annual billable hours per Job Coach, Total          | 9,119.51   |
| Accreditation cost per Individual per Billable Hour | \$0.07     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$6.82  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$0.61  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$1.01  |
| Rate per Billable Hour                                      | \$8.44  |

# Supported Employment-Group, Center/ Facility, 1:6

# Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$22.70 |
| Employee Benefit Rate (as a percent of wages)                 | 19.20%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.36 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Recordkeeping and Reporting         | 1.54  |
| Supervision and Other Employer Time | 0.68  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 28.67 |
| Productivity Factor                 | 1.21  |

# **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 6.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 5.28   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$6.50 |

### Attendance

| Description                              | Value |
|--|-------|
| Annual Days of Program Operations        | 250.0 |
| Annual Days of Participant Attendance    | 220.0 |
| Hours per Day of Participant Attendance  | 6.00  |
| Hours per Year of Participant Attendance | 1,320 |

### Mileage

| Description                                    | Value      |
|--|------------|
| Amount per Mile                                | \$0.585    |
| Number of Miles Traveled per Vehicle per Week  | 313        |
| Number of Participants per Vehicle             | 5.28       |
| Allocated Miles per Participant per Week       | 59.3       |
| Annual Mileage Cost/ Participant               | \$1,733.94 |
| Mileage Cost per Participant per Billable Hour | \$1.31     |

# **CARF** Accreditation

| Description   | Value      |
|---|------------|
| Accreditation, three years                          | \$10,000   |
| Accreditation, annual amount                        | \$3,333.33 |
| Number of Job Coaches per accreditation             | 5.00       |
| Accreditation, annual cost per Job Coach            | \$667.00   |
| Annual billable hours per Job Coach, Total          | 7,871.64   |
| Accreditation cost per Individual per Billable Hour | \$0.08     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$7.89  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$0.72  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$1.17  |
| Rate per Billable Hour                                      | \$9.78  |

# Supported Employment-Group, Center/ Facility, 1:5

# Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$22.70 |
| Employee Benefit Rate (as a percent of wages)                 | 19.20%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.36 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Recordkeeping and Reporting         | 1.35  |
| Supervision and Other Employer Time | 0.68  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 28.86 |
| Productivity Factor                 | 1.20  |

# Staffing Ratio

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 5.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 4.40   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$7.73 |

### Attendance

| Description                              | Value |
|--|-------|
| Annual Days of Program Operations        | 250.0 |
| Annual Days of Participant Attendance    | 220.0 |
| Hours per Day of Participant Attendance  | 6.00  |
| Hours per Year of Participant Attendance | 1,320 |

### Mileage

| Description                                    | Value      |
|--|------------|
| Amount per Mile                                | \$0.585    |
| Number of Miles Traveled per Vehicle per Week  | 313        |
| Number of Participants per Vehicle             | 4.40       |
| Allocated Miles per Participant per Week       | 71.1       |
| Annual Mileage Cost/ Participant               | \$2,080.85 |
| Mileage Cost per Participant per Billable Hour | \$1.58     |

# **CARF** Accreditation

| Description   | Value      |
|---|------------|
| Accreditation, three years                          | \$10,000   |
| Accreditation, annual amount                        | \$3,333.33 |
| Number of Job Coaches per accreditation             | 5.00       |
| Accreditation, annual cost per Job Coach            | \$667.00   |
| Annual billable hours per Job Coach, Total          | 6,603.17   |
| Accreditation cost per Individual per Billable Hour | \$0.10     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$9.41  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$0.86  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$1.40  |
| Rate per Billable Hour                                      | \$11.67 |

# Supported Employment-Group, Center/ Facility, 1:4

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$22.70 |
| Employee Benefit Rate (as a percent of wages)                 | 19.20%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.36 |

## Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Recordkeeping and Reporting         | 1.16  |
| Supervision and Other Employer Time | 0.68  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 29.05 |
| Productivity Factor                 | 1.19  |

# Staffing Ratio

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 4.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 3.52   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$9.59 |

## Attendance

| Description                              | Value |
|--|-------|
| Annual Days of Program Operations        | 250.0 |
| Annual Days of Participant Attendance    | 220.0 |
| Hours per Day of Participant Attendance  | 6.00  |
| Hours per Year of Participant Attendance | 1,320 |

### Mileage

| Description                                    | Value      |
|--|------------|
| Amount per Mile                                | \$0.585    |
| Number of Miles Traveled per Vehicle per Week  | 313        |
| Number of Participants per Vehicle             | 3.52       |
| Allocated Miles per Participant per Week       | 88.9       |
| Annual Mileage Cost/ Participant               | \$2,600.91 |
| Mileage Cost per Participant per Billable Hour | \$1.97     |

## **CARF** Accreditation

| Description   | Value      |
|---|------------|
| Accreditation, three years                          | \$10,000   |
| Accreditation, annual amount                        | \$3,333.33 |
| Number of Job Coaches per accreditation             | 5.00       |
| Accreditation, annual cost per Job Coach            | \$667.00   |
| Annual billable hours per Job Coach, Total          | 5,317.31   |
| Accreditation cost per Individual per Billable Hour | \$0.13     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$11.69 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$1.08  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$1.74  |
| Rate per Billable Hour                                      | \$14.51 |

# Supported Employment-Group, Center/ Facility, 1:3

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$22.70 |
| Employee Benefit Rate (as a percent of wages)                 | 19.20%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.36 |

## Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Recordkeeping and Reporting         | 0.97  |
| Supervision and Other Employer Time | 0.68  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 29.24 |
| Productivity Factor                 | 1.18  |

# Staffing Ratio

| Description   | Value   |
|---|---------|
| Group Size (Participants per Direct Care Staff)         | 3.0     |
| Participant Attendance Rate                             | 88%     |
| Adjusted Weighted Avg. of No. of Participants per Staff | 2.64    |
| Staff Cost After Productivity Adj. per Billable Hour    | \$12.68 |

## Attendance

| Description                              | Value |
|--|-------|
| Annual Days of Program Operations        | 250.0 |
| Annual Days of Participant Attendance    | 220.0 |
| Hours per Day of Participant Attendance  | 6.00  |
| Hours per Year of Participant Attendance | 1,320 |

### Mileage

| Description                                    | Value      |
|--|------------|
| Amount per Mile                                | \$0.585    |
| Number of Miles Traveled per Vehicle per Week  | 313        |
| Number of Participants per Vehicle             | 2.64       |
| Allocated Miles per Participant per Week       | 118.6      |
| Annual Mileage Cost/ Participant               | \$3,467.88 |
| Mileage Cost per Participant per Billable Hour | \$2.63     |

## **CARF** Accreditation

| Description   | Value      |
|---|------------|
| Accreditation, three years                          | \$10,000   |
| Accreditation, annual amount                        | \$3,333.33 |
| Number of Job Coaches per accreditation             | 5.00       |
| Accreditation, annual cost per Job Coach            | \$667.00   |
| Annual billable hours per Job Coach, Total          | 4,014.07   |
| Accreditation cost per Individual per Billable Hour | \$0.17     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$15.48 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$1.43  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$2.31  |
| Rate per Billable Hour                                      | \$19.22 |

# Supported Employment-Group, Center/ Facility, 1:2

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$22.70 |
| Employee Benefit Rate (as a percent of wages)                 | 19.20%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.36 |

## Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Recordkeeping and Reporting         | 0.77  |
| Supervision and Other Employer Time | 0.68  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 29.44 |
| Productivity Factor                 | 1.18  |

## Staffing Ratio

| Description   | Value   |
|---|---------|
| Group Size (Participants per Direct Care Staff)         | 2.0     |
| Participant Attendance Rate                             | 88%     |
| Adjusted Weighted Avg. of No. of Participants per Staff | 1.76    |
| Staff Cost After Productivity Adj. per Billable Hour    | \$19.01 |

#### Attendance

| Description                              | Value |
|--|-------|
| Annual Days of Program Operations        | 250.0 |
| Annual Days of Participant Attendance    | 220.0 |
| Hours per Day of Participant Attendance  | 6.00  |
| Hours per Year of Participant Attendance | 1,320 |

### Mileage

| Description                                    | Value      |
|--|------------|
| Amount per Mile                                | \$0.585    |
| Number of Miles Traveled per Vehicle per Week  | 313        |
| Number of Participants per Vehicle             | 1.76       |
| Allocated Miles per Participant per Week       | 177.8      |
| Annual Mileage Cost/ Participant               | \$5,201.82 |
| Mileage Cost per Participant per Billable Hour | \$3.94     |

## **CARF** Accreditation

| Description   | Value      |
|---|------------|
| Accreditation, three years                          | \$10,000   |
| Accreditation, annual amount                        | \$3,333.33 |
| Number of Job Coaches per accreditation             | 5.00       |
| Accreditation, annual cost per Job Coach            | \$667.00   |
| Annual billable hours per Job Coach, Total          | 2,694.35   |
| Accreditation cost per Individual per Billable Hour | \$0.25     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$23.20 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$2.15  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$3.46  |
| Rate per Billable Hour                                      | \$28.81 |

# Supported Employment-Individual, Job Development

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$28.60 |
| Employee Benefit Rate (as a percent of wages)                 | 16.82%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$35.05 |

## Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 1.93    |
| Networking/ General Development Activities           | 3.81    |
| Supervision and Other Employer Time                  | 0.67    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 24.48   |
| Productivity Factor                                  | 1.41    |
| Staff Cost After Productivity Adj. per Billable Hour | \$49.42 |

#### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 125     |
| Number of Miles Adjusted for Mix of FT and PT Staff | 108     |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$63.18 |
| Mileage Cost per Billable Hour                      | \$2.58  |

## **CARF** Accreditation

| Description   | Value      |
|---|------------|
| Accreditation, three years                          | \$10,000   |
| Accreditation, annual amount                        | \$3,333.33 |
| Number of Job Developers per accreditation          | 5.00       |
| Accreditation, annual cost per Job Developer        | \$667.00   |
| Annual billable hours per Job Developer, Total      | 1,272.96   |
| Accreditation cost per Individual per Billable Hour | \$0.52     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$52.52 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$4.08  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$7.72  |
| Rate per Billable Hour                                      | \$64.32 |

# Supported Employment-Individual, Job Coaching

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$22.70 |
| Employee Benefit Rate (as a percent of wages)                 | 19.20%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.74%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$28.36 |

## Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 2.90    |
| Collateral Contacts (not billable)                   | 0.75    |
| Recordkeeping and Reporting                          | 0.75    |
| Supervision and Other Employer Time                  | 0.67    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 25.82   |
| Productivity Factor                                  | 1.34    |
| Staff Cost After Productivity Adj. per Billable Hour | \$38.00 |

#### Mileage

| Description   | Value   |
|---|---------|
| Number of Miles Traveled per 40-Hour Week           | 188     |
| Number of Miles Adjusted for Mix of FT and PT Staff | 163     |
| Amount per Mile                                     | \$0.585 |
| Weekly Mileage Cost                                 | \$95.36 |
| Mileage Cost per Billable Hour                      | \$3.69  |

# **CARF** Accreditation

| Description   | Value      |
|---|------------|
| Accreditation, three years                          | \$10,000   |
| Accreditation, annual amount                        | \$3,333.33 |
| Number of Job Coaches per accreditation             | 5.00       |
| Accreditation, annual cost per Job Coach            | \$667.00   |
| Annual billable hours per Job Coach, Total          | 1,342.64   |
| Accreditation cost per Individual per Billable Hour | \$0.50     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$42.19 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$3.87  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$6.28  |
| Rate per Billable Hour                                      | \$52.34 |

## Work Activity Program, 1:35+

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.20%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.32 |

## Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 1.94  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 27.08 |
| Productivity Factor                 | 1.28  |

### **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 35.0   |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 30.80  |
| Staff Cost After Productivity Adj. per Billable Hour    | \$0.84 |

| Mileage  |            |
|--|------------|
| Description                                    | Value      |
| Amount per Mile                                | \$0.585    |
| Number of Miles Traveled per Vehicle per Week  | 313        |
| Number of Participants per Vehicle             | 8.00       |
| Allocated Miles per Participant per Week       | 39.1       |
| Annual Mileage Cost/ Participant               | \$1,144.55 |
| Mileage Cost per Participant per Billable Hour | \$0.87     |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.20%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.20    |
| Weekly Supervision Cost                            | \$1,208.00 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$0.15     |

# Facility

| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 50       |
| Annual Cost per Square Foot                     | \$12.00  |
| Amount reimbursable under Habilitative Services | 50.0%    |
| Annual Facility Cost per Participant            | \$300.00 |
| Facility Cost per Participant per Billable Hour | \$0.23   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$2.09  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$0.12  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$0.30  |
| Rate per Billable Hour                                      | \$2.51  |

## Work Activity Program, 1:30-34

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.20%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.32 |

## Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 1.74  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 27.28 |
| Productivity Factor                 | 1.27  |

### **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 32.0   |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 28.16  |
| Staff Cost After Productivity Adj. per Billable Hour    | \$0.92 |

| Mileage  |            |
|--|------------|
| Description                                    | Value      |
| Amount per Mile                                | \$0.585    |
| Number of Miles Traveled per Vehicle per Week  | 313        |
| Number of Participants per Vehicle             | 8.00       |
| Allocated Miles per Participant per Week       | 39.1       |
| Annual Mileage Cost/ Participant               | \$1,144.55 |
| Mileage Cost per Participant per Billable Hour | \$0.87     |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.20%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.20    |
| Weekly Supervision Cost                            | \$1,208.00 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$0.17     |

# Facility

| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 50       |
| Annual Cost per Square Foot                     | \$12.00  |
| Amount reimbursable under Habilitative Services | 50.0%    |
| Annual Facility Cost per Participant            | \$300.00 |
| Facility Cost per Participant per Billable Hour | \$0.23   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$2.19  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$0.13  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$0.32  |
| Rate per Billable Hour                                      | \$2.64  |

## Work Activity Program, 1:25-29

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.20%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.32 |

## Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 1.54  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 27.48 |
| Productivity Factor                 | 1.26  |

### **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 27.0   |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 23.76  |
| Staff Cost After Productivity Adj. per Billable Hour    | \$1.08 |

| Mileage  |            |
|--|------------|
| Description                                    | Value      |
| Amount per Mile                                | \$0.585    |
| Number of Miles Traveled per Vehicle per Week  | 313        |
| Number of Participants per Vehicle             | 8.00       |
| Allocated Miles per Participant per Week       | 39.1       |
| Annual Mileage Cost/ Participant               | \$1,144.55 |
| Mileage Cost per Participant per Billable Hour | \$0.87     |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.20%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.20    |
| Weekly Supervision Cost                            | \$1,208.00 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$0.20     |

# Facility

| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 50       |
| Annual Cost per Square Foot                     | \$12.00  |
| Amount reimbursable under Habilitative Services | 50.0%    |
| Annual Facility Cost per Participant            | \$300.00 |
| Facility Cost per Participant per Billable Hour | \$0.23   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$2.38  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$0.16  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$0.35  |
| Rate per Billable Hour                                      | \$2.89  |

## Work Activity Program, 1:20-24

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.20%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.32 |

## Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 1.35  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 27.67 |
| Productivity Factor                 | 1.25  |

### **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 22.0   |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 19.36  |
| Staff Cost After Productivity Adj. per Billable Hour    | \$1.31 |

| Mileage  |            |
|--|------------|
| Description                                    | Value      |
| Amount per Mile                                | \$0.585    |
| Number of Miles Traveled per Vehicle per Week  | 313        |
| Number of Participants per Vehicle             | 8.00       |
| Allocated Miles per Participant per Week       | 39.1       |
| Annual Mileage Cost/ Participant               | \$1,144.55 |
| Mileage Cost per Participant per Billable Hour | \$0.87     |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.20%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.20    |
| Weekly Supervision Cost                            | \$1,208.00 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$0.25     |

# Facility

| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 50       |
| Annual Cost per Square Foot                     | \$12.00  |
| Amount reimbursable under Habilitative Services | 50.0%    |
| Annual Facility Cost per Participant            | \$300.00 |
| Facility Cost per Participant per Billable Hour | \$0.23   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$2.66  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$0.20  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$0.39  |
| Rate per Billable Hour                                      | \$3.25  |

## Work Activity Program, 1:15-19

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.20%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.32 |

## Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 1.16  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 27.86 |
| Productivity Factor                 | 1.24  |

#### **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 17.0   |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 14.96  |
| Staff Cost After Productivity Adj. per Billable Hour    | \$1.68 |

| Mileage  |            |
|--|------------|
| Description                                    | Value      |
| Amount per Mile                                | \$0.585    |
| Number of Miles Traveled per Vehicle per Week  | 313        |
| Number of Participants per Vehicle             | 8.00       |
| Allocated Miles per Participant per Week       | 39.1       |
| Annual Mileage Cost/ Participant               | \$1,144.55 |
| Mileage Cost per Participant per Billable Hour | \$0.87     |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.20%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.20    |
| Weekly Supervision Cost                            | \$1,208.00 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$0.32     |

# Facility

| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 50       |
| Annual Cost per Square Foot                     | \$12.00  |
| Amount reimbursable under Habilitative Services | 50.0%    |
| Annual Facility Cost per Participant            | \$300.00 |
| Facility Cost per Participant per Billable Hour | \$0.23   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$3.10  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$0.25  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$0.46  |
| Rate per Billable Hour                                      | \$3.81  |

## Work Activity Program, 1:10-14

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.20%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.32 |

## Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 0.97  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 28.05 |
| Productivity Factor                 | 1.23  |

### **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 12.0   |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 10.56  |
| Staff Cost After Productivity Adj. per Billable Hour    | \$2.37 |

| Mileage  |            |
|--|------------|
| Description                                    | Value      |
| Amount per Mile                                | \$0.585    |
| Number of Miles Traveled per Vehicle per Week  | 313        |
| Number of Participants per Vehicle             | 8.00       |
| Allocated Miles per Participant per Week       | 39.1       |
| Annual Mileage Cost/ Participant               | \$1,144.55 |
| Mileage Cost per Participant per Billable Hour | \$0.87     |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.20%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.20    |
| Weekly Supervision Cost                            | \$1,208.00 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$0.45     |

# Facility

| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 50       |
| Annual Cost per Square Foot                     | \$12.00  |
| Amount reimbursable under Habilitative Services | 50.0%    |
| Annual Facility Cost per Participant            | \$300.00 |
| Facility Cost per Participant per Billable Hour | \$0.23   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$3.92  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$0.36  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$0.58  |
| Rate per Billable Hour                                      | \$4.86  |

## Work Activity Program, 1:9

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.20%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.32 |

## Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 0.77  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 28.25 |
| Productivity Factor                 | 1.22  |

#### **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 9.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 7.92   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$3.13 |

| Mileage  |            |
|--|------------|
| Description                                    | Value      |
| Amount per Mile                                | \$0.585    |
| Number of Miles Traveled per Vehicle per Week  | 313        |
| Number of Participants per Vehicle             | 8.00       |
| Allocated Miles per Participant per Week       | 39.1       |
| Annual Mileage Cost/ Participant               | \$1,144.55 |
| Mileage Cost per Participant per Billable Hour | \$0.87     |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.20%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.20    |
| Weekly Supervision Cost                            | \$1,208.00 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$0.60     |

# Facility

| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 50       |
| Annual Cost per Square Foot                     | \$12.00  |
| Amount reimbursable under Habilitative Services | 50.0%    |
| Annual Facility Cost per Participant            | \$300.00 |
| Facility Cost per Participant per Billable Hour | \$0.23   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$4.83  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$0.48  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$0.72  |
| Rate per Billable Hour                                      | \$6.03  |

## Work Activity Program, 1:8

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.20%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.32 |

### Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 0.77  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 28.25 |
| Productivity Factor                 | 1.22  |

#### **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 8.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 7.04   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$3.52 |

| Mileage  |            |
|--|------------|
| Description                                    | Value      |
| Amount per Mile                                | \$0.585    |
| Number of Miles Traveled per Vehicle per Week  | 313        |
| Number of Participants per Vehicle             | 8.00       |
| Allocated Miles per Participant per Week       | 39.1       |
| Annual Mileage Cost/ Participant               | \$1,144.55 |
| Mileage Cost per Participant per Billable Hour | \$0.87     |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.20%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.20    |
| Weekly Supervision Cost                            | \$1,208.00 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$0.68     |

# Facility

| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 50       |
| Annual Cost per Square Foot                     | \$12.00  |
| Amount reimbursable under Habilitative Services | 50.0%    |
| Annual Facility Cost per Participant            | \$300.00 |
| Facility Cost per Participant per Billable Hour | \$0.23   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$5.30  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$0.54  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$0.80  |
| Rate per Billable Hour                                      | \$6.64  |

## Work Activity Program, 1:7

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.20%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.32 |

## Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 0.77  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 28.25 |
| Productivity Factor                 | 1.22  |

#### **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 7.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 6.16   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$4.02 |

| Mileage  |            |
|--|------------|
| Description                                    | Value      |
| Amount per Mile                                | \$0.585    |
| Number of Miles Traveled per Vehicle per Week  | 313        |
| Number of Participants per Vehicle             | 8.00       |
| Allocated Miles per Participant per Week       | 39.1       |
| Annual Mileage Cost/ Participant               | \$1,144.55 |
| Mileage Cost per Participant per Billable Hour | \$0.87     |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.20%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.20    |
| Weekly Supervision Cost                            | \$1,208.00 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$0.77     |

# Facility

| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 50       |
| Annual Cost per Square Foot                     | \$12.00  |
| Amount reimbursable under Habilitative Services | 50.0%    |
| Annual Facility Cost per Participant            | \$300.00 |
| Facility Cost per Participant per Billable Hour | \$0.23   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$5.89  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$0.61  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$0.89  |
| Rate per Billable Hour                                      | \$7.39  |

# Work Activity Program, 1:6

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.20%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.32 |

## Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 0.77  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 28.25 |
| Productivity Factor                 | 1.22  |

# **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 6.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 5.28   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$4.70 |

# Attendance

| Description                              | Value |
|--|-------|
| Annual Days of Program Operations        | 250.0 |
| Annual Days of Participant Attendance    | 220.0 |
| Hours per Day of Participant Attendance  | 6.00  |
| Hours per Year of Participant Attendance | 1,320 |

# Mileage

| Description                                    | Value      |
|--|------------|
| Amount per Mile                                | \$0.585    |
| Number of Miles Traveled per Vehicle per Week  | 313        |
| Number of Participants per Vehicle             | 8.00       |
| Allocated Miles per Participant per Week       | 39.1       |
| Annual Mileage Cost/ Participant               | \$1,144.55 |
| Mileage Cost per Participant per Billable Hour | \$0.87     |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.20%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.20    |
| Weekly Supervision Cost                            | \$1,208.00 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$0.90     |

# Facility

| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 50       |
| Annual Cost per Square Foot                     | \$12.00  |
| Amount reimbursable under Habilitative Services | 50.0%    |
| Annual Facility Cost per Participant            | \$300.00 |
| Facility Cost per Participant per Billable Hour | \$0.23   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$6.70  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$0.72  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$1.01  |
| Rate per Billable Hour                                      | \$8.43  |

## Work Activity Program, 1:5

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.20%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.32 |

## Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 0.77  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 28.25 |
| Productivity Factor                 | 1.22  |

#### **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 5.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 4.40   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$5.63 |

| Mileage  |            |
|--|------------|
| Description                                    | Value      |
| Amount per Mile                                | \$0.585    |
| Number of Miles Traveled per Vehicle per Week  | 313        |
| Number of Participants per Vehicle             | 8.00       |
| Allocated Miles per Participant per Week       | 39.1       |
| Annual Mileage Cost/ Participant               | \$1,144.55 |
| Mileage Cost per Participant per Billable Hour | \$0.87     |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.20%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.20    |
| Weekly Supervision Cost                            | \$1,208.00 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$1.08     |

# Facility

| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 50       |
| Annual Cost per Square Foot                     | \$12.00  |
| Amount reimbursable under Habilitative Services | 50.0%    |
| Annual Facility Cost per Participant            | \$300.00 |
| Facility Cost per Participant per Billable Hour | \$0.23   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$7.81  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$0.86  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$1.18  |
| Rate per Billable Hour                                      | \$9.85  |

## Work Activity Program, 1:4

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$15.68 |
| Employee Benefit Rate (as a percent of wages)                 | 24.38%  |
| Workers' Compensation Rate (as a percent of wages)            | 5.20%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$20.32 |

## Productivity Adjustments

| Description                         | Value |
|-------------------------------------|-------|
| Total Hours                         | 34.60 |
| Program Set-Up/ Clean-Up            | 0.97  |
| Recordkeeping and Reporting         | 0.77  |
| Supervision and Other Employer Time | 0.90  |
| Training                            | 0.67  |
| Paid Time Off                       | 3.04  |
| "Billable" Hours                    | 28.25 |
| Productivity Factor                 | 1.22  |

## **Staffing Ratio**

| Description   | Value  |
|---|--------|
| Group Size (Participants per Direct Care Staff)         | 4.0    |
| Participant Attendance Rate                             | 88%    |
| Adjusted Weighted Avg. of No. of Participants per Staff | 3.52   |
| Staff Cost After Productivity Adj. per Billable Hour    | \$7.04 |

# Attendance Annual Days of Program Operations

| Annual Days of Program Operations        | 250.0 |
|--|-------|
| Annual Days of Participant Attendance    | 220.0 |
| Hours per Day of Participant Attendance  | 6.00  |
| Hours per Year of Participant Attendance | 1,320 |

| Mileage                                       |            |
|---|------------|
| Description                                   | Value      |
| Amount per Mile                               | \$0.585    |
| Number of Miles Traveled per Vehicle per Week | 313        |
| Number of Participants per Vehicle            | 8.00       |
| Allocated Miles per Participant per Week      | 39.1       |
| Annual Mileage Cost/ Participant              | \$1,144.55 |

Mileage Cost per Participant per Billable Hour

Description

Value

\$0.87

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$23.98    |
| Supervisor Benefit Rate (as a percent of wages)    | 20.74%     |
| Workers' Compensation Rate (as a percent of wages) | 5.20%      |
| Hourly Supervisor Cost (wages + benefits)          | \$30.20    |
| Weekly Supervision Cost                            | \$1,208.00 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Participant per Billable Hour | \$1.35     |

# Facility

| Description                                     | Value    |
|---|----------|
| Square Feet of Service Space per Participant    | 50       |
| Annual Cost per Square Foot                     | \$12.00  |
| Amount reimbursable under Habilitative Services | 50.0%    |
| Annual Facility Cost per Participant            | \$300.00 |
| Facility Cost per Participant per Billable Hour | \$0.23   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$9.49  |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$1.08  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$1.44  |
| Rate per Billable Hour                                      | \$12.01 |

Vendor Rate Study

Development of Rate Models for Alta California Regional Center

# **Behavioral and Professional Support Services**

Prepared for Department of Developmental Services

# Specialized Therapeutic Services, Professional, 1:1

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$54.96 |
| Employee Benefit Rate (as a percent of wages)                 | 13.36%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$63.85 |

### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 3.21     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 22.47    |
| Productivity Factor                                  | 1.78     |
| Staff Cost After Productivity Adj. per Billable Hour | \$113.65 |

## Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.51   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$120.16 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.45   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$16.99  |
| Rate per Billable Hour                                      | \$141.60 |

# Specialized Therapeutic Services, Professional, 1:2

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$54.96 |
| Employee Benefit Rate (as a percent of wages)                 | 13.36%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$63.85 |

## Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 4.28     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 21.40    |
| Productivity Factor                                  | 1.87     |
| Staff Cost After Productivity Adj. per Billable Hour | \$119.40 |

## Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.83   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$126.23 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.67   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$17.85  |
| Cost per Billable Hour                                      | \$148.75 |
| Number of Individuals Served                                | 2        |
| Rate per Billable Hour                                      | \$74.38  |

# Specialized Therapeutic Services, Professional, 1:3

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$54.96 |
| Employee Benefit Rate (as a percent of wages)                 | 13.36%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$63.85 |

## Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 4.71     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 20.97    |
| Productivity Factor                                  | 1.91     |
| Staff Cost After Productivity Adj. per Billable Hour | \$121.95 |

## Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.97   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$128.92 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.77   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$18.23  |
| Cost per Billable Hour                                      | \$151.92 |
| Number of Individuals Served                                | 3        |
| Rate per Billable Hour                                      | \$50.64  |

# Specialized Therapeutic Services, Assistant, 1:1

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$38.58 |
| Employee Benefit Rate (as a percent of wages)                 | 14.45%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$45.24 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 5.35    |
| Recordkeeping and Reporting                          | 1.87    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.75    |
| Collateral contacts (not billable)                   | 1.12    |
| Training   | 0.48    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 21.56   |
| Productivity Factor                                  | 1.60    |
| Staff Cost After Productivity Adj. per Billable Hour | \$72.38 |

# Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 216      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$126.36 |
| Mileage Cost per Billable Hour                      | \$5.86   |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$54.96    |
| Supervisor Benefit Rate (as a percent of wages)    | 13.36%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$2,554.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$11.85    |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$90.09  |
| Daily Program Operations Costs                              | \$10.00  |
| Program Operations Cost per Billable Hour                   | \$2.32   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$12.60  |
| Rate per Billable Hour                                      | \$105.01 |

# Specialized Therapeutic Services, Assistant, 1:2

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$38.58 |
| Employee Benefit Rate (as a percent of wages)                 | 14.45%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$45.24 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 5.35    |
| Recordkeeping and Reporting                          | 2.79    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.75    |
| Collateral contacts (not billable)                   | 1.12    |
| Training   | 0.48    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 20.64   |
| Productivity Factor                                  | 1.68    |
| Staff Cost After Productivity Adj. per Billable Hour | \$76.00 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 216      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$126.36 |
| Mileage Cost per Billable Hour                      | \$6.12   |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$54.96    |
| Supervisor Benefit Rate (as a percent of wages)    | 13.36%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$2,554.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$12.37    |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$94.49  |
| Daily Program Operations Costs                              | \$10.00  |
| Program Operations Cost per Billable Hour                   | \$2.42   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$13.22  |
| Cost per Billable Hour                                      | \$110.13 |
| Number of Individuals Served                                | 2        |
| Rate per Billable Hour                                      | \$55.07  |

# Specialized Therapeutic Services, Assistant, 1:3

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$38.58 |
| Employee Benefit Rate (as a percent of wages)                 | 14.45%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$45.24 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 5.35    |
| Recordkeeping and Reporting                          | 3.54    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.75    |
| Collateral contacts (not billable)                   | 1.12    |
| Training   | 0.48    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 19.89   |
| Productivity Factor                                  | 1.74    |
| Staff Cost After Productivity Adj. per Billable Hour | \$78.72 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 216      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$126.36 |
| Mileage Cost per Billable Hour                      | \$6.35   |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$54.96    |
| Supervisor Benefit Rate (as a percent of wages)    | 13.36%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$2,554.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$12.84    |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$97.91  |
| Daily Program Operations Costs                              | \$10.00  |
| Program Operations Cost per Billable Hour                   | \$2.51   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$13.69  |
| Cost per Billable Hour                                      | \$114.11 |
| Number of Individuals Served                                | 3        |
| Rate per Billable Hour                                      | \$38.04  |

# Specialized Therapeutic Services, Professional, Clinic, 1:1

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$54.96 |
| Employee Benefit Rate (as a percent of wages)                 | 13.36%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$63.85 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Recordkeeping and Reporting                          | 4.01    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.89    |
| Collateral contacts (not billable)                   | 2.68    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 27.64   |
| Productivity Factor                                  | 1.45    |
| Staff Cost After Productivity Adj. per Billable Hour | \$92.58 |

# Clinic Space

| Description                         | Value      |
|-------------------------------------|------------|
| Square Feet of Service Space        | 200        |
| Annual Cost per Square Foot         | \$19.20    |
| Annual Clinic Cost                  | \$3,840.00 |
| Annual Billable Hours               | \$1,437.28 |
| Clinic Space Cost per Billable Hour | \$2.67     |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$95.25  |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$3.62   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$13.48  |
| Rate per Billable Hour                                      | \$112.35 |

# Specialized Therapeutic Services, Professional, Clinic, 1:2

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$54.96 |
| Employee Benefit Rate (as a percent of wages)                 | 13.36%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$63.85 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Recordkeeping and Reporting                          | 5.13    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.89    |
| Collateral contacts (not billable)                   | 2.68    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 26.52   |
| Productivity Factor                                  | 1.51    |
| Staff Cost After Productivity Adj. per Billable Hour | \$96.41 |

# Clinic Space

| Description                         | Value      |
|-------------------------------------|------------|
| Square Feet of Service Space        | 200        |
| Annual Cost per Square Foot         | \$19.20    |
| Annual Clinic Cost                  | \$3,840.00 |
| Annual Billable Hours               | \$1,379.04 |
| Clinic Space Cost per Billable Hour | \$2.78     |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$99.19  |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$3.77   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$14.04  |
| Cost per Billable Hour                                      | \$117.00 |
| Number of Individuals Served                                | 2        |
| Rate per Billable Hour                                      | \$58.50  |

# Specialized Therapeutic Services, Professional, Clinic, 1:3

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$54.96 |
| Employee Benefit Rate (as a percent of wages)                 | 13.36%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$63.85 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Recordkeeping and Reporting                          | 5.57    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.89    |
| Collateral contacts (not billable)                   | 2.68    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 26.08   |
| Productivity Factor                                  | 1.53    |
| Staff Cost After Productivity Adj. per Billable Hour | \$97.69 |

# Clinic Space

| Description                         | Value      |
|-------------------------------------|------------|
| Square Feet of Service Space        | 200        |
| Annual Cost per Square Foot         | \$19.20    |
| Annual Clinic Cost                  | \$3,840.00 |
| Annual Billable Hours               | \$1,356.16 |
| Clinic Space Cost per Billable Hour | \$2.83     |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$100.52 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$3.83   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$14.23  |
| Cost per Billable Hour                                      | \$118.58 |
| Number of Individuals Served                                | 3        |
| Rate per Billable Hour                                      | \$39.53  |

# Specialized Therapeutic Services, Assistant, Clinic, 1:1

| Direct Care Starr Wages and Denems |  |
|------------------------------------|--|
| Value                              |  |
| 70%                                |  |
| \$38.58                            |  |
| 14.45%                             |  |
| 2.82%                              |  |
| \$45.24                            |  |
|                                    |  |

## Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 2.53    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.78    |
| Collateral contacts (not billable)                   | 1.17    |
| Training   | 0.48    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 26.15   |
| Productivity Factor                                  | 1.32    |
| Staff Cost After Productivity Adj. per Billable Hour | \$59.72 |

#### Clinic Space

| Description                         | Value      |
|-------------------------------------|------------|
| Square Feet of Service Space        | 200        |
| Annual Cost per Square Foot         | \$19.20    |
| Annual Clinic Cost                  | \$3,840.00 |
| Annual Billable Hours               | \$1,359.80 |
| Clinic Space Cost per Billable Hour | \$2.82     |

#### Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$54.96    |
| Supervisor Benefit Rate (as a percent of wages)    | 13.36%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$2,554.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$9.77     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$72.31 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$1.91  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$10.12 |
| Rate per Billable Hour                                      | \$84.34 |

## Specialized Therapeutic Services, Assistant, Clinic, 1:2

#### Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$38.58 |
| Employee Benefit Rate (as a percent of wages)                 | 14.45%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$45.24 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 3.50    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.78    |
| Collateral contacts (not billable)                   | 1.17    |
| Training   | 0.48    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 25.18   |
| Productivity Factor                                  | 1.37    |
| Staff Cost After Productivity Adj. per Billable Hour | \$61.98 |

#### Clinic Space

| Description                         | Value      |
|-------------------------------------|------------|
| Square Feet of Service Space        | 200        |
| Annual Cost per Square Foot         | \$19.20    |
| Annual Clinic Cost                  | \$3,840.00 |
| Annual Billable Hours               | \$1,309.36 |
| Clinic Space Cost per Billable Hour | \$2.93     |

# SupervisionDescriptionValueSupervisor Hourly Wage\$54.96Supervisor Benefit Rate (as a percent of wages)13.36%Workers' Compensation Rate (as a percent of wages)2.82%Weekly Supervision Cost\$2,554.10Number of Direct Care Staff Supervised10Supervision Cost per Billable Hour\$10.14

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$75.05 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$1.99  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$10.51 |
| Cost per Billable Hour                                      | \$87.55 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$43.78 |

# Specialized Therapeutic Services, Assistant, Clinic, 1:3

| Ι | Direct | Care | Staff | Wages | and | Benefits |  |
|---|--------|------|-------|-------|-----|----------|--|
|   |        |      |       |       |     |          |  |

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$38.58 |
| Employee Benefit Rate (as a percent of wages)                 | 14.45%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$45.24 |

## Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 4.28    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.78    |
| Collateral contacts (not billable)                   | 1.17    |
| Training   | 0.48    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 24.40   |
| Productivity Factor                                  | 1.42    |
| Staff Cost After Productivity Adj. per Billable Hour | \$64.24 |

# Clinic Space

| Description                         | Value      |
|-------------------------------------|------------|
| Square Feet of Service Space        | 200        |
| Annual Cost per Square Foot         | \$19.20    |
| Annual Clinic Cost                  | \$3,840.00 |
| Annual Billable Hours               | \$1,268.80 |
| Clinic Space Cost per Billable Hour | \$3.03     |

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$54.96    |
| Supervisor Benefit Rate (as a percent of wages)    | 13.36%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$2,554.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$10.47    |

# Supervision

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$77.74 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$2.05  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$10.88 |
| Cost per Billable Hour                                      | \$90.67 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$30.22 |

# Adaptive Skills Trainer, Licensed Professional, 1:1

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$54.96 |
| Employee Benefit Rate (as a percent of wages)                 | 13.36%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$63.85 |

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 3.21     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 22.47    |
| Productivity Factor                                  | 1.78     |
| Staff Cost After Productivity Adj. per Billable Hour | \$113.65 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.51   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$120.16 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.45   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$16.99  |
| Rate per Billable Hour                                      | \$141.60 |

# Adaptive Skills Trainer, Licensed Professional, 1:2

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$54.96 |
| Employee Benefit Rate (as a percent of wages)                 | 13.36%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$63.85 |

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 4.28     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 21.40    |
| Productivity Factor                                  | 1.87     |
| Staff Cost After Productivity Adj. per Billable Hour | \$119.40 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.83   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$126.23 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.67   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$17.85  |
| Cost per Billable Hour                                      | \$148.75 |
| Number of Individuals Served                                | 2        |
| Rate per Billable Hour                                      | \$74.38  |

# Adaptive Skills Trainer, Licensed Professional, 1:3

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$54.96 |
| Employee Benefit Rate (as a percent of wages)                 | 13.36%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$63.85 |

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 4.71     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 20.97    |
| Productivity Factor                                  | 1.91     |
| Staff Cost After Productivity Adj. per Billable Hour | \$121.95 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.97   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$128.92 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.77   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$18.23  |
| Cost per Billable Hour                                      | \$151.92 |
| Number of Individuals Served                                | 3        |
| Rate per Billable Hour                                      | \$50.64  |

# Adaptive Skills Trainer, Specialist, 1:1

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$38.58 |
| Employee Benefit Rate (as a percent of wages)                 | 15.78%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$45.76 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Travel Time Between Individuals                      | 6.14    |
| Recordkeeping and Reporting                          | 2.14    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.85    |
| Collateral contacts (not billable)                   | 1.29    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 24.82   |
| Productivity Factor                                  | 1.61    |
| Staff Cost After Productivity Adj. per Billable Hour | \$73.67 |

# Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$5.89   |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$54.96    |
| Supervisor Benefit Rate (as a percent of wages)    | 13.36%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$2,554.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$10.29    |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$89.85  |
| Daily Program Operations Costs                              | \$10.00  |
| Program Operations Cost per Billable Hour                   | \$2.01   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$12.53  |
| Rate per Billable Hour                                      | \$104.39 |

# Adaptive Skills Trainer, Specialist, 1:2

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$38.58 |
| Employee Benefit Rate (as a percent of wages)                 | 15.78%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$45.76 |

## Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Travel Time Between Individuals                      | 6.14    |
| Recordkeeping and Reporting                          | 3.21    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.85    |
| Collateral contacts (not billable)                   | 1.29    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 23.75   |
| Productivity Factor                                  | 1.68    |
| Staff Cost After Productivity Adj. per Billable Hour | \$76.88 |

# Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.16   |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$54.96    |
| Supervisor Benefit Rate (as a percent of wages)    | 13.36%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$2,554.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$10.75    |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$93.79  |
| Daily Program Operations Costs                              | \$10.00  |
| Program Operations Cost per Billable Hour                   | \$2.11   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$13.08  |
| Cost per Billable Hour                                      | \$108.98 |
| Number of Individuals Served                                | 2        |
| Rate per Billable Hour                                      | \$54.49  |

# Adaptive Skills Trainer, Specialist, 1:3

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$38.58 |
| Employee Benefit Rate (as a percent of wages)                 | 15.78%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$45.76 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Travel Time Between Individuals                      | 6.14    |
| Recordkeeping and Reporting                          | 4.07    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.85    |
| Collateral contacts (not billable)                   | 1.29    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 22.89   |
| Productivity Factor                                  | 1.75    |
| Staff Cost After Productivity Adj. per Billable Hour | \$80.08 |

# Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.39   |

# Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$54.96    |
| Supervisor Benefit Rate (as a percent of wages)    | 13.36%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$2,554.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$11.16    |

| Administration and Flogram Operations                       | 1        |
|---|----------|
| Description   | Value    |
| Cost per Hour, Before Program Operations and Administration | \$97.63  |
| Daily Program Operations Costs                              | \$10.00  |
| Program Operations Cost per Billable Hour                   | \$2.18   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$13.61  |
| Cost per Billable Hour                                      | \$113.42 |
| Number of Individuals Served                                | 3        |
| Rate per Billable Hour                                      | \$37.81  |

## Behavior Analyst, 1:1

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$55.77 |
| Employee Benefit Rate (as a percent of wages)                 | 13.28%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$64.75 |

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 3.21     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 22.47    |
| Productivity Factor                                  | 1.78     |
| Staff Cost After Productivity Adj. per Billable Hour | \$115.26 |

# Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.51   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$121.77 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.45   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$17.21  |
| Rate per Billable Hour                                      | \$143.43 |

## Behavior Analyst, 1:2

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$55.77 |
| Employee Benefit Rate (as a percent of wages)                 | 13.28%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$64.75 |

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 4.28     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 21.40    |
| Productivity Factor                                  | 1.87     |
| Staff Cost After Productivity Adj. per Billable Hour | \$121.08 |

# Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.83   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$127.91 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.67   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$18.08  |
| Cost per Billable Hour                                      | \$150.66 |
| Number of Individuals Served                                | 2        |
| Rate per Billable Hour                                      | \$75.33  |

# Behavior Analyst, 1:3

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$55.77 |
| Employee Benefit Rate (as a percent of wages)                 | 13.28%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$64.75 |

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 4.71     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 20.97    |
| Productivity Factor                                  | 1.91     |
| Staff Cost After Productivity Adj. per Billable Hour | \$123.67 |

# Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.97   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$130.64 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.77   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$18.47  |
| Cost per Billable Hour                                      | \$153.88 |
| Number of Individuals Served                                | 3        |
| Rate per Billable Hour                                      | \$51.29  |

## Associate Behavior Analyst, 1:1

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$25.99 |
| Employee Benefit Rate (as a percent of wages)                 | 19.72%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$31.85 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Travel Time Between Individuals                      | 6.14    |
| Recordkeeping and Reporting                          | 2.14    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.85    |
| Collateral contacts (not billable)                   | 1.29    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 24.82   |
| Productivity Factor                                  | 1.61    |
| Staff Cost After Productivity Adj. per Billable Hour | \$51.28 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$5.89   |

# Supervision

| Description                        | Value    |
|------------------------------------|----------|
| Supervision Hourly Cost            | \$121.77 |
| Hours of Supervision per Week      | 1.00     |
| Supervision Cost per Billable Hour | \$4.91   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$62.08 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$2.01  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$8.74  |
| Rate per Billable Hour                                      | \$72.83 |

## Associate Behavior Analyst, 1:2

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$25.99 |
| Employee Benefit Rate (as a percent of wages)                 | 19.72%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$31.85 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Travel Time Between Individuals                      | 6.14    |
| Recordkeeping and Reporting                          | 3.21    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.85    |
| Collateral contacts (not billable)                   | 1.29    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 23.75   |
| Productivity Factor                                  | 1.68    |
| Staff Cost After Productivity Adj. per Billable Hour | \$53.51 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.16   |

# Supervision

| Description                        | Value    |
|------------------------------------|----------|
| Supervision Hourly Cost            | \$121.77 |
| Hours of Supervision per Week      | 1.00     |
| Supervision Cost per Billable Hour | \$5.13   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$64.80 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$2.11  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$9.12  |
| Cost per Billable Hour                                      | \$76.03 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$38.02 |

# Associate Behavior Analyst, 1:3

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$25.99 |
| Employee Benefit Rate (as a percent of wages)                 | 19.72%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$31.85 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Travel Time Between Individuals                      | 6.14    |
| Recordkeeping and Reporting                          | 4.07    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.85    |
| Collateral contacts (not billable)                   | 1.29    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 22.89   |
| Productivity Factor                                  | 1.75    |
| Staff Cost After Productivity Adj. per Billable Hour | \$55.74 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.39   |

#### Supervision

| Description                        | Value    |
|------------------------------------|----------|
| Supervision Hourly Cost            | \$121.77 |
| Hours of Supervision per Week      | 1.00     |
| Supervision Cost per Billable Hour | \$5.32   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$67.45 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$2.18  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$9.50  |
| Cost per Billable Hour                                      | \$79.13 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$26.38 |

# Behavior Management Assistant, 1:1

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$25.99 |
| Employee Benefit Rate (as a percent of wages)                 | 19.72%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$31.85 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Travel Time Between Individuals                      | 6.14    |
| Recordkeeping and Reporting                          | 2.14    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.85    |
| Collateral contacts (not billable)                   | 1.29    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 24.82   |
| Productivity Factor                                  | 1.61    |
| Staff Cost After Productivity Adj. per Billable Hour | \$51.28 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$5.89   |

# Supervision

| Description                        | Value    |
|------------------------------------|----------|
| Supervision Hourly Cost            | \$121.77 |
| Hours of Supervision per Week      | 1.00     |
| Supervision Cost per Billable Hour | \$4.91   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$62.08 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$2.01  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$8.74  |
| Rate per Billable Hour                                      | \$72.83 |

# Behavior Management Assistant, 1:2

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$25.99 |
| Employee Benefit Rate (as a percent of wages)                 | 19.72%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$31.85 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Travel Time Between Individuals                      | 6.14    |
| Recordkeeping and Reporting                          | 3.21    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.85    |
| Collateral contacts (not billable)                   | 1.29    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 23.75   |
| Productivity Factor                                  | 1.68    |
| Staff Cost After Productivity Adj. per Billable Hour | \$53.51 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.16   |

#### Supervision

| Description                        | Value    |
|------------------------------------|----------|
| Supervision Hourly Cost            | \$121.77 |
| Hours of Supervision per Week      | 1.00     |
| Supervision Cost per Billable Hour | \$5.13   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$64.80 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$2.11  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$9.12  |
| Cost per Billable Hour                                      | \$76.03 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$38.02 |

# Behavior Management Assistant, 1:3

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$25.99 |
| Employee Benefit Rate (as a percent of wages)                 | 19.72%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$31.85 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Travel Time Between Individuals                      | 6.14    |
| Recordkeeping and Reporting                          | 4.07    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.85    |
| Collateral contacts (not billable)                   | 1.29    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 22.89   |
| Productivity Factor                                  | 1.75    |
| Staff Cost After Productivity Adj. per Billable Hour | \$55.74 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.39   |

#### Supervision

| Description                        | Value    |
|------------------------------------|----------|
| Supervision Hourly Cost            | \$121.77 |
| Hours of Supervision per Week      | 1.00     |
| Supervision Cost per Billable Hour | \$5.32   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$67.45 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$2.18  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$9.50  |
| Cost per Billable Hour                                      | \$79.13 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$26.38 |

# Behavior Technician - Paraprofessional, 1:1

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$20.39 |
| Employee Benefit Rate (as a percent of wages)                 | 20.51%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$25.15 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 5.26    |
| Recordkeeping and Reporting                          | 1.84    |
| Supervision and Other Employer Time                  | 1.71    |
| Missed Appointments (not redirected to other tasks)  | 0.74    |
| Training   | 0.96    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 21.05   |
| Productivity Factor                                  | 1.64    |
| Staff Cost After Productivity Adj. per Billable Hour | \$41.25 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 216      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$126.36 |
| Mileage Cost per Billable Hour                      | \$6.00   |

#### Supervision

| Description                        | Value    |
|------------------------------------|----------|
| Supervision Hourly Cost            | \$121.77 |
| Hours of Supervision per Week      | 2.00     |
| Supervision Cost per Billable Hour | \$11.57  |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$58.82 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$2.38  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$8.35  |
| Rate per Billable Hour                                      | \$69.55 |

# Behavior Technician - Paraprofessional, 1:2

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$20.39 |
| Employee Benefit Rate (as a percent of wages)                 | 20.51%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$25.15 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 5.26    |
| Recordkeeping and Reporting                          | 2.76    |
| Supervision and Other Employer Time                  | 1.71    |
| Missed Appointments (not redirected to other tasks)  | 0.74    |
| Training   | 0.96    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 20.13   |
| Productivity Factor                                  | 1.72    |
| Staff Cost After Productivity Adj. per Billable Hour | \$43.26 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 216      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$126.36 |
| Mileage Cost per Billable Hour                      | \$6.28   |

#### Supervision

| Description                        | Value    |
|------------------------------------|----------|
| Supervision Hourly Cost            | \$121.77 |
| Hours of Supervision per Week      | 2.00     |
| Supervision Cost per Billable Hour | \$12.10  |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$61.64 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$2.48  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$8.74  |
| Cost per Billable Hour                                      | \$72.86 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$36.43 |

# Behavior Technician - Paraprofessional, 1:3

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$20.39 |
| Employee Benefit Rate (as a percent of wages)                 | 20.51%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$25.15 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 5.26    |
| Recordkeeping and Reporting                          | 3.49    |
| Supervision and Other Employer Time                  | 1.71    |
| Missed Appointments (not redirected to other tasks)  | 0.74    |
| Training   | 0.96    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 19.40   |
| Productivity Factor                                  | 1.78    |
| Staff Cost After Productivity Adj. per Billable Hour | \$44.77 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 216      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$126.36 |
| Mileage Cost per Billable Hour                      | \$6.51   |

## Supervision

| Description                        | Value    |
|------------------------------------|----------|
| Supervision Hourly Cost            | \$121.77 |
| Hours of Supervision per Week      | 2.00     |
| Supervision Cost per Billable Hour | \$12.55  |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$63.83 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$2.58  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$9.06  |
| Cost per Billable Hour                                      | \$75.47 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$25.16 |

# Behavior Management Consultant, 1:1

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$30.56 |
| Employee Benefit Rate (as a percent of wages)                 | 17.92%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$36.90 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Travel Time Between Individuals                      | 6.14    |
| Recordkeeping and Reporting                          | 3.21    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.85    |
| Collateral contacts (not billable)                   | 2.57    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 22.47   |
| Productivity Factor                                  | 1.78    |
| Staff Cost After Productivity Adj. per Billable Hour | \$65.68 |

# Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.51   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$72.19 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$4.45  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$10.45 |
| Rate per Billable Hour                                      | \$87.09 |

# Behavior Management Consultant, 1:2

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$30.56 |
| Employee Benefit Rate (as a percent of wages)                 | 17.92%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$36.90 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Travel Time Between Individuals                      | 6.14    |
| Recordkeeping and Reporting                          | 4.28    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.85    |
| Collateral contacts (not billable)                   | 2.57    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 21.40   |
| Productivity Factor                                  | 1.87    |
| Staff Cost After Productivity Adj. per Billable Hour | \$69.00 |

# Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.83   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$75.83 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$4.67  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$10.98 |
| Cost per Billable Hour                                      | \$91.48 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$45.74 |

# Behavior Management Consultant, 1:3

## Direct Care Staff Wages and Benefits

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$30.56 |
| Employee Benefit Rate (as a percent of wages)                 | 17.92%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$36.90 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Travel Time Between Individuals                      | 6.14    |
| Recordkeeping and Reporting                          | 4.71    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.85    |
| Collateral contacts (not billable)                   | 2.57    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 20.97   |
| Productivity Factor                                  | 1.91    |
| Staff Cost After Productivity Adj. per Billable Hour | \$70.48 |

# Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.97   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$77.45 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$4.77  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$11.21 |
| Cost per Billable Hour                                      | \$93.43 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$31.14 |

Infant Development Program - Early Intervention Specialist, Home and Community Based, 1:1

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$33.87 |
| Employee Benefit Rate (as a percent of wages)                 | 16.91%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$40.55 |

## Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Travel Time Between Individuals                      | 6.14    |
| Recordkeeping and Reporting                          | 2.14    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.85    |
| Collateral contacts (not billable)                   | 2.57    |
| Interdisciplinary team case reviews/planning         | 1.29    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 22.25   |
| Productivity Factor                                  | 1.80    |
| Staff Cost After Productivity Adj. per Billable Hour | \$72.99 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.57   |

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$54.96    |
| Supervisor Benefit Rate (as a percent of wages)    | 13.36%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$2,554.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$11.48    |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$91.04  |
| Daily Program Operations Costs                              | \$10.00  |
| Program Operations Cost per Billable Hour                   | \$2.25   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$12.72  |
| Rate per Billable Hour                                      | \$106.01 |

Infant Development Program – Early Intervention Specialist, Home and Community Based, 1:2

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$33.87 |
| Employee Benefit Rate (as a percent of wages)                 | 16.91%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$40.55 |

## Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Travel Time Between Individuals                      | 6.14    |
| Recordkeeping and Reporting                          | 3.21    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.85    |
| Collateral contacts (not billable)                   | 2.57    |
| Interdisciplinary team case reviews/planning         | 1.29    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 21.18   |
| Productivity Factor                                  | 1.89    |
| Staff Cost After Productivity Adj. per Billable Hour | \$76.64 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.91   |

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$54.96    |
| Supervisor Benefit Rate (as a percent of wages)    | 13.36%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$2,554.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$12.06    |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$95.61  |
| Daily Program Operations Costs                              | \$10.00  |
| Program Operations Cost per Billable Hour                   | \$2.36   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$13.36  |
| Cost per Billable Hour                                      | \$111.33 |
| Number of Individuals Served                                | 2        |
| Rate per Billable Hour                                      | \$55.67  |

Infant Development Program – Early Intervention Specialist, Home and Community Based, 1:3

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$33.87 |
| Employee Benefit Rate (as a percent of wages)                 | 16.91%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$40.55 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Travel Time Between Individuals                      | 6.14    |
| Recordkeeping and Reporting                          | 4.07    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.85    |
| Collateral contacts (not billable)                   | 2.57    |
| Interdisciplinary team case reviews/planning         | 1.29    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 20.32   |
| Productivity Factor                                  | 1.97    |
| Staff Cost After Productivity Adj. per Billable Hour | \$79.88 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$7.20   |

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$54.96    |
| Supervisor Benefit Rate (as a percent of wages)    | 13.36%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$2,554.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$12.57    |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$99.65  |
| Daily Program Operations Costs                              | \$10.00  |
| Program Operations Cost per Billable Hour                   | \$2.46   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$13.92  |
| Cost per Billable Hour                                      | \$116.03 |
| Number of Individuals Served                                | 3        |
| Rate per Billable Hour                                      | \$38.68  |

Infant Development Program - Early Intervention Assistants, Home and Community Based, 1:1

| Direct cure Starr + ages and Denemits                         |         |
|---|---------|
| Description   | Value   |
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$24.11 |
| Employee Benefit Rate (as a percent of wages)                 | 18.53%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$29.26 |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 5.31    |
| Recordkeeping and Reporting                          | 1.86    |
| Supervision and Other Employer Time                  | 0.86    |
| Missed Appointments (not redirected to other tasks)  | 0.74    |
| Interdisciplinary team case reviews/planning         | 1.11    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 21.01   |
| Productivity Factor                                  | 1.65    |
| Staff Cost After Productivity Adj. per Billable Hour | \$48.28 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 216      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$126.36 |
| Mileage Cost per Billable Hour                      | \$6.01   |

#### Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$33.87    |
| Supervisor Benefit Rate (as a percent of wages)    | 16.91%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$1,622.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$7.72     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$62.01 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$2.38  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$8.78  |
| Rate per Billable Hour                                      | \$73.17 |

Infant Development Program - Early Intervention Assistants, Home and Community Based, 1:2

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$24.11 |
| Employee Benefit Rate (as a percent of wages)                 | 18.53%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$29.26 |

| Direct Care | Staff Wages | s and Benefits |
|-------------|-------------|----------------|
| Direct Cure | Dun mugo    | s and Denemos  |

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 5.31    |
| Recordkeeping and Reporting                          | 2.78    |
| Supervision and Other Employer Time                  | 0.86    |
| Missed Appointments (not redirected to other tasks)  | 0.74    |
| Interdisciplinary team case reviews/planning         | 1.11    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 20.09   |
| Productivity Factor                                  | 1.72    |
| Staff Cost After Productivity Adj. per Billable Hour | \$50.33 |

# Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 216      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$126.36 |
| Mileage Cost per Billable Hour                      | \$6.29   |

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$33.87    |
| Supervisor Benefit Rate (as a percent of wages)    | 16.91%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$1,622.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$8.07     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$64.69 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$2.49  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$9.16  |
| Cost per Billable Hour                                      | \$76.34 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$38.17 |

Infant Development Program - Early Intervention Assistants, Home and Community Based, 1:3

| U   |         |
|---|---------|
| Description   | Value   |
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$24.11 |
| Employee Benefit Rate (as a percent of wages)                 | 18.53%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$29.26 |

| Direct Car | re Staff Wage | s and Benefits |
|------------|---------------|----------------|
| Diffect Ca | ic Stall Wage | s and Denemis  |

## Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 5.31    |
| Recordkeeping and Reporting                          | 3.51    |
| Supervision and Other Employer Time                  | 0.86    |
| Missed Appointments (not redirected to other tasks)  | 0.74    |
| Interdisciplinary team case reviews/planning         | 1.11    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 19.36   |
| Productivity Factor                                  | 1.79    |
| Staff Cost After Productivity Adj. per Billable Hour | \$52.38 |

# Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 216      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$126.36 |
| Mileage Cost per Billable Hour                      | \$6.53   |

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$33.87    |
| Supervisor Benefit Rate (as a percent of wages)    | 16.91%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$1,622.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$8.38     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$67.29 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$2.58  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$9.53  |
| Cost per Billable Hour                                      | \$79.40 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$26.47 |

Infant Development Program – PT/OT/SLP, Home and Community Based, 1:1

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$54.96 |
| Employee Benefit Rate (as a percent of wages)                 | 13.36%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$63.85 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 3.21     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Interdisciplinary team case reviews/planning         | 1.29     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 21.18    |
| Productivity Factor                                  | 1.89     |
| Staff Cost After Productivity Adj. per Billable Hour | \$120.68 |

## Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.91   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$127.59 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.72   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$18.04  |
| Rate per Billable Hour                                      | \$150.35 |

Infant Development Program – PT/OT/SLP, Home and Community Based, 1:2

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$54.96 |
| Employee Benefit Rate (as a percent of wages)                 | 13.36%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$63.85 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 4.28     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Interdisciplinary team case reviews/planning         | 1.29     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 20.11    |
| Productivity Factor                                  | 1.99     |
| Staff Cost After Productivity Adj. per Billable Hour | \$127.06 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$7.27   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$134.33 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.97   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$19.00  |
| Cost per Billable Hour                                      | \$158.30 |
| Number of Individuals Served                                | 2        |
| Rate per Billable Hour                                      | \$79.15  |

Infant Development Program – PT/OT/SLP, Home and Community Based, 1:3

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$54.96 |
| Employee Benefit Rate (as a percent of wages)                 | 13.36%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$63.85 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 4.71     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Interdisciplinary team case reviews/planning         | 1.29     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 19.68    |
| Productivity Factor                                  | 2.03     |
| Staff Cost After Productivity Adj. per Billable Hour | \$129.62 |

## Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$7.43   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$137.05 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$5.08   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$19.38  |
| Cost per Billable Hour                                      | \$161.51 |
| Number of Individuals Served                                | 3        |
| Rate per Billable Hour                                      | \$53.84  |

Infant Development Program - PT/OT/SLP Assistant, Home and Community Based, 1:1

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$38.58 |
| Employee Benefit Rate (as a percent of wages)                 | 14.45%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$45.24 |

## Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 5.35    |
| Recordkeeping and Reporting                          | 2.79    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.75    |
| Collateral contacts (not billable)                   | 2.25    |
| Interdisciplinary team case reviews/planning         | 1.12    |
| Training   | 0.48    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 18.39   |
| Productivity Factor                                  | 1.88    |
| Staff Cost After Productivity Adj. per Billable Hour | \$85.05 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 216      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$126.36 |
| Mileage Cost per Billable Hour                      | \$6.87   |

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$54.96    |
| Supervisor Benefit Rate (as a percent of wages)    | 13.36%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$2,554.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$13.89    |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$105.81 |
| Daily Program Operations Costs                              | \$10.00  |
| Program Operations Cost per Billable Hour                   | \$2.72   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$14.80  |
| Rate per Billable Hour                                      | \$123.33 |

Infant Development Program - PT/OT/SLP Assistant, Home and Community Based, 1:2

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$38.58 |
| Employee Benefit Rate (as a percent of wages)                 | 14.45%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$45.24 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 5.35    |
| Recordkeeping and Reporting                          | 3.73    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.75    |
| Collateral contacts (not billable)                   | 2.25    |
| Interdisciplinary team case reviews/planning         | 1.12    |
| Training   | 0.48    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 17.45   |
| Productivity Factor                                  | 1.98    |
| Staff Cost After Productivity Adj. per Billable Hour | \$89.58 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 216      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$126.36 |
| Mileage Cost per Billable Hour                      | \$7.24   |

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$54.96    |
| Supervisor Benefit Rate (as a percent of wages)    | 13.36%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$2,554.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$14.64    |

| Administration and Flogram Operations                       |          |
|---|----------|
| Description   | Value    |
| Cost per Hour, Before Program Operations and Administration | \$111.46 |
| Daily Program Operations Costs                              | \$10.00  |
| Program Operations Cost per Billable Hour                   | \$2.87   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$15.59  |
| Cost per Billable Hour                                      | \$129.92 |
| Number of Individuals Served                                | 2        |
| Rate per Billable Hour                                      | \$64.96  |

Infant Development Program - PT/OT/SLP Assistant, Home and Community Based, 1:3

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$38.58 |
| Employee Benefit Rate (as a percent of wages)                 | 14.45%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$45.24 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Travel Time Between Individuals                      | 5.35    |
| Recordkeeping and Reporting                          | 4.11    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.75    |
| Collateral contacts (not billable)                   | 2.25    |
| Interdisciplinary team case reviews/planning         | 1.12    |
| Training   | 0.48    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 17.07   |
| Productivity Factor                                  | 2.03    |
| Staff Cost After Productivity Adj. per Billable Hour | \$91.84 |

## Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 216      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$126.36 |
| Mileage Cost per Billable Hour                      | \$7.40   |

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$54.96    |
| Supervisor Benefit Rate (as a percent of wages)    | 13.36%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$2,554.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$14.96    |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$114.20 |
| Daily Program Operations Costs                              | \$10.00  |
| Program Operations Cost per Billable Hour                   | \$2.93   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$15.97  |
| Cost per Billable Hour                                      | \$133.10 |
| Number of Individuals Served                                | 3        |
| Rate per Billable Hour                                      | \$44.37  |

Infant Development Program - Audiologist, Home and Community Based, 1:1

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$60.30 |
| Employee Benefit Rate (as a percent of wages)                 | 12.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$69.75 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 3.21     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Interdisciplinary team case reviews/planning         | 1.29     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 21.18    |
| Productivity Factor                                  | 1.89     |
| Staff Cost After Productivity Adj. per Billable Hour | \$131.83 |

## Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.91   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$138.74 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.72   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$19.56  |
| Rate per Billable Hour                                      | \$163.02 |

Infant Development Program – Audiologist, Home and Community Based, 1:2

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$60.30 |
| Employee Benefit Rate (as a percent of wages)                 | 12.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$69.75 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 4.28     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Interdisciplinary team case reviews/planning         | 1.29     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 20.11    |
| Productivity Factor                                  | 1.99     |
| Staff Cost After Productivity Adj. per Billable Hour | \$138.80 |

## Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$7.27   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$146.07 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.97   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$20.60  |
| Cost per Billable Hour                                      | \$171.64 |
| Number of Individuals Served                                | 2        |
| Rate per Billable Hour                                      | \$85.82  |

Infant Development Program - Audiologist, Home and Community Based, 1:3

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$60.30 |
| Employee Benefit Rate (as a percent of wages)                 | 12.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$69.75 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 4.71     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Interdisciplinary team case reviews/planning         | 1.29     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 19.68    |
| Productivity Factor                                  | 2.03     |
| Staff Cost After Productivity Adj. per Billable Hour | \$141.59 |

## Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$7.43   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$149.02 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$5.08   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$21.01  |
| Cost per Billable Hour                                      | \$175.11 |
| Number of Individuals Served                                | 3        |
| Rate per Billable Hour                                      | \$58.37  |

Infant Development Program - Family Therapist, Home and Community Based, 1:1

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$25.55 |
| Employee Benefit Rate (as a percent of wages)                 | 19.93%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$31.36 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Travel Time Between Individuals                      | 6.14    |
| Recordkeeping and Reporting                          | 3.21    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.85    |
| Collateral contacts (not billable)                   | 2.57    |
| Interdisciplinary team case reviews/planning         | 1.29    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 21.18   |
| Productivity Factor                                  | 1.89    |
| Staff Cost After Productivity Adj. per Billable Hour | \$59.27 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.91   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$66.18 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$4.72  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$9.67  |
| Rate per Billable Hour                                      | \$80.57 |

Infant Development Program - Family Therapist, Home and Community Based, 1:2

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$25.55 |
| Employee Benefit Rate (as a percent of wages)                 | 19.93%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$31.36 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Travel Time Between Individuals                      | 6.14    |
| Recordkeeping and Reporting                          | 4.28    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.85    |
| Collateral contacts (not billable)                   | 2.57    |
| Interdisciplinary team case reviews/planning         | 1.29    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 20.11   |
| Productivity Factor                                  | 1.99    |
| Staff Cost After Productivity Adj. per Billable Hour | \$62.41 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$7.27   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$69.68 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$4.97  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$10.18 |
| Cost per Billable Hour                                      | \$84.83 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$42.42 |

Infant Development Program - Family Therapist, Home and Community Based, 1:3

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$25.55 |
| Employee Benefit Rate (as a percent of wages)                 | 19.93%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$31.36 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Travel Time Between Individuals                      | 6.14    |
| Recordkeeping and Reporting                          | 4.71    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.85    |
| Collateral contacts (not billable)                   | 2.57    |
| Interdisciplinary team case reviews/planning         | 1.29    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 19.68   |
| Productivity Factor                                  | 2.03    |
| Staff Cost After Productivity Adj. per Billable Hour | \$63.66 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$7.43   |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$71.09 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$5.08  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$10.39 |
| Cost per Billable Hour                                      | \$86.56 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$28.85 |

Infant Development Program - Nurse, Home and Community Based, 1:1

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$61.45 |
| Employee Benefit Rate (as a percent of wages)                 | 12.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$71.02 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 3.21     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Interdisciplinary team case reviews/planning         | 1.29     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 21.18    |
| Productivity Factor                                  | 1.89     |
| Staff Cost After Productivity Adj. per Billable Hour | \$134.23 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.91   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$141.14 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.72   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$19.89  |
| Rate per Billable Hour                                      | \$165.75 |

Infant Development Program – Nurse, Home and Community Based, 1:2

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$61.45 |
| Employee Benefit Rate (as a percent of wages)                 | 12.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$71.02 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 4.28     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Interdisciplinary team case reviews/planning         | 1.29     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 20.11    |
| Productivity Factor                                  | 1.99     |
| Staff Cost After Productivity Adj. per Billable Hour | \$141.33 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$7.27   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$148.60 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.97   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$20.94  |
| Cost per Billable Hour                                      | \$174.51 |
| Number of Individuals Served                                | 2        |
| Rate per Billable Hour                                      | \$87.26  |

Infant Development Program - Nurse, Home and Community Based, 1:3

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$61.45 |
| Employee Benefit Rate (as a percent of wages)                 | 12.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$71.02 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 4.71     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Interdisciplinary team case reviews/planning         | 1.29     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 19.68    |
| Productivity Factor                                  | 2.03     |
| Staff Cost After Productivity Adj. per Billable Hour | \$144.17 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$7.43   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$151.60 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$5.08   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$21.37  |
| Cost per Billable Hour                                      | \$178.05 |
| Number of Individuals Served                                | 3        |
| Rate per Billable Hour                                      | \$59.35  |

Infant Development Program - Dietician, Home and Community Based, 1:1

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$42.66 |
| Employee Benefit Rate (as a percent of wages)                 | 15.01%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$50.27 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Travel Time Between Individuals                      | 6.14    |
| Recordkeeping and Reporting                          | 3.21    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.85    |
| Collateral contacts (not billable)                   | 2.57    |
| Interdisciplinary team case reviews/planning         | 1.29    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 21.18   |
| Productivity Factor                                  | 1.89    |
| Staff Cost After Productivity Adj. per Billable Hour | \$95.01 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.91   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$101.92 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.72   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$14.54  |
| Rate per Billable Hour                                      | \$121.18 |

Infant Development Program – Dietician, Home and Community Based, 1:2

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$42.66 |
| Employee Benefit Rate (as a percent of wages)                 | 15.01%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$50.27 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 4.28     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Interdisciplinary team case reviews/planning         | 1.29     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 20.11    |
| Productivity Factor                                  | 1.99     |
| Staff Cost After Productivity Adj. per Billable Hour | \$100.04 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$7.27   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$107.31 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.97   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$15.31  |
| Cost per Billable Hour                                      | \$127.59 |
| Number of Individuals Served                                | 2        |
| Rate per Billable Hour                                      | \$63.80  |

Infant Development Program – Dietician, Home and Community Based, 1:3

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$42.66 |
| Employee Benefit Rate (as a percent of wages)                 | 15.01%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$50.27 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 4.71     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Interdisciplinary team case reviews/planning         | 1.29     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 19.68    |
| Productivity Factor                                  | 2.03     |
| Staff Cost After Productivity Adj. per Billable Hour | \$102.05 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$7.43   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$109.48 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$5.08   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$15.62  |
| Cost per Billable Hour                                      | \$130.18 |
| Number of Individuals Served                                | 3        |
| Rate per Billable Hour                                      | \$43.39  |

Infant Development Program - Social Worker, Home and Community Based, 1:1

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$37.38 |
| Employee Benefit Rate (as a percent of wages)                 | 16.04%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$44.43 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Travel Time Between Individuals                      | 6.14    |
| Recordkeeping and Reporting                          | 3.21    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.85    |
| Collateral contacts (not billable)                   | 2.57    |
| Interdisciplinary team case reviews/planning         | 1.29    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 21.18   |
| Productivity Factor                                  | 1.89    |
| Staff Cost After Productivity Adj. per Billable Hour | \$83.97 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.91   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$90.88  |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.72   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$13.04  |
| Rate per Billable Hour                                      | \$108.64 |

Infant Development Program - Social Worker, Home and Community Based, 1:2

| 0   |         |
|---|---------|
| Description   | Value   |
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$37.38 |
| Employee Benefit Rate (as a percent of wages)                 | 16.04%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$44.43 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Travel Time Between Individuals                      | 6.14    |
| Recordkeeping and Reporting                          | 4.28    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.85    |
| Collateral contacts (not billable)                   | 2.57    |
| Interdisciplinary team case reviews/planning         | 1.29    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 20.11   |
| Productivity Factor                                  | 1.99    |
| Staff Cost After Productivity Adj. per Billable Hour | \$88.42 |

## Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$7.27   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$95.69  |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.97   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$13.73  |
| Cost per Billable Hour                                      | \$114.39 |
| Number of Individuals Served                                | 2        |
| Rate per Billable Hour                                      | \$57.20  |

Infant Development Program - Social Worker, Home and Community Based, 1:3

| 0   |         |
|---|---------|
| Description   | Value   |
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$37.38 |
| Employee Benefit Rate (as a percent of wages)                 | 16.04%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$44.43 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Travel Time Between Individuals                      | 6.14    |
| Recordkeeping and Reporting                          | 4.71    |
| Supervision and Other Employer Time                  | 0.43    |
| Missed Appointments (not redirected to other tasks)  | 0.85    |
| Collateral contacts (not billable)                   | 2.57    |
| Interdisciplinary team case reviews/planning         | 1.29    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 19.68   |
| Productivity Factor                                  | 2.03    |
| Staff Cost After Productivity Adj. per Billable Hour | \$90.19 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$7.43   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$97.62  |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$5.08   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$14.00  |
| Cost per Billable Hour                                      | \$116.70 |
| Number of Individuals Served                                | 3        |
| Rate per Billable Hour                                      | \$38.90  |

Infant Development Program - Psychologist, Home and Community Based, 1:1

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$55.77 |
| Employee Benefit Rate (as a percent of wages)                 | 13.28%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$64.75 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 3.21     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Interdisciplinary team case reviews/planning         | 1.29     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 21.18    |
| Productivity Factor                                  | 1.89     |
| Staff Cost After Productivity Adj. per Billable Hour | \$122.38 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$6.91   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$129.29 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.72   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$18.27  |
| Rate per Billable Hour                                      | \$152.28 |

Infant Development Program – Psychologist, Home and Community Based, 1:2

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$55.77 |
| Employee Benefit Rate (as a percent of wages)                 | 13.28%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$64.75 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 4.28     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Interdisciplinary team case reviews/planning         | 1.29     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 20.11    |
| Productivity Factor                                  | 1.99     |
| Staff Cost After Productivity Adj. per Billable Hour | \$128.85 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$7.27   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$136.12 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.97   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$19.24  |
| Cost per Billable Hour                                      | \$160.33 |
| Number of Individuals Served                                | 2        |
| Rate per Billable Hour                                      | \$80.17  |

Infant Development Program – Psychologist, Home and Community Based, 1:3

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$55.77 |
| Employee Benefit Rate (as a percent of wages)                 | 13.28%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$64.75 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Travel Time Between Individuals                      | 6.14     |
| Recordkeeping and Reporting                          | 4.71     |
| Supervision and Other Employer Time                  | 0.43     |
| Missed Appointments (not redirected to other tasks)  | 0.85     |
| Collateral contacts (not billable)                   | 2.57     |
| Interdisciplinary team case reviews/planning         | 1.29     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 19.68    |
| Productivity Factor                                  | 2.03     |
| Staff Cost After Productivity Adj. per Billable Hour | \$131.44 |

#### Mileage

| Description   | Value    |
|---|----------|
| Number of Miles Traveled per 40-Hour Week           | 250      |
| Number of Miles Adjusted for Mix of FT and PT Staff | 250      |
| Amount per Mile                                     | \$0.585  |
| Weekly Mileage Cost                                 | \$146.25 |
| Mileage Cost per Billable Hour                      | \$7.43   |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$138.87 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$5.08   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$19.63  |
| Cost per Billable Hour                                      | \$163.58 |
| Number of Individuals Served                                | 3        |
| Rate per Billable Hour                                      | \$54.53  |

Infant Development Program - Early Intervention Specialist, Center/Facility Based, 1:1

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$33.87 |
| Employee Benefit Rate (as a percent of wages)                 | 16.91%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$40.55 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Recordkeeping and Reporting                          | 2.23    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.45    |
| Collateral contacts (not billable)                   | 2.68    |
| Interdisciplinary team case reviews/planning         | 1.34    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 28.52   |
| Productivity Factor                                  | 1.40    |
| Staff Cost After Productivity Adj. per Billable Hour | \$56.77 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 100        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$1,200.00 |
| Annual Billable Hours           | \$1,483.04 |
| Facility Cost per Billable Hour | \$0.81     |

#### Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$54.96    |
| Supervisor Benefit Rate (as a percent of wages)    | 13.36%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$2,554.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$8.96     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$66.54 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$1.75  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$9.31  |
| Rate per Billable Hour                                      | \$77.60 |

Infant Development Program - Early Intervention Specialist, Center/Facility Based, 1:2

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$33.87 |
| Employee Benefit Rate (as a percent of wages)                 | 16.91%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$40.55 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Recordkeeping and Reporting                          | 3.34    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.45    |
| Collateral contacts (not billable)                   | 2.68    |
| Interdisciplinary team case reviews/planning         | 1.34    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 27.41   |
| Productivity Factor                                  | 1.46    |
| Staff Cost After Productivity Adj. per Billable Hour | \$59.20 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 150        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$1,800.00 |
| Annual Billable Hours           | \$1,425.32 |
| Facility Cost per Billable Hour | \$1.26     |

### Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$54.96    |
| Supervisor Benefit Rate (as a percent of wages)    | 13.36%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$2,554.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$9.32     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$69.78 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$1.82  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$9.76  |
| Cost per Billable Hour                                      | \$81.36 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$40.68 |

Infant Development Program - Early Intervention Specialist, Center/Facility Based, 1:3

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$33.87 |
| Employee Benefit Rate (as a percent of wages)                 | 16.91%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$40.55 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Recordkeeping and Reporting                          | 4.24    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.45    |
| Collateral contacts (not billable)                   | 2.68    |
| Interdisciplinary team case reviews/planning         | 1.34    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 26.51   |
| Productivity Factor                                  | 1.51    |
| Staff Cost After Productivity Adj. per Billable Hour | \$61.23 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 200        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$2,400.00 |
| Annual Billable Hours           | \$1,378.52 |
| Facility Cost per Billable Hour | \$1.74     |

### Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$54.96    |
| Supervisor Benefit Rate (as a percent of wages)    | 13.36%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$2,554.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$9.63     |

|   | r       |
|---|---------|
| Description   | Value   |
| Cost per Hour, Before Program Operations and Administration | \$72.60 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$1.89  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$10.16 |
| Cost per Billable Hour                                      | \$84.65 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$28.22 |

Infant Development Program - Early Intervention Assistants, Center/Facility Based, 1:1

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$24.11 |
| Employee Benefit Rate (as a percent of wages)                 | 18.53%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$29.26 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 1.94    |
| Supervision and Other Employer Time                  | 0.90    |
| Missed Appointments (not redirected to other tasks)  | 0.39    |
| Program Set-Up/ Clean-Up                             | 0.97    |
| Interdisciplinary team case reviews/planning         | 1.16    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 25.53   |
| Productivity Factor                                  | 1.36    |
| Staff Cost After Productivity Adj. per Billable Hour | \$39.79 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 100        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$1,200.00 |
| Annual Billable Hours           | \$1,327.56 |
| Facility Cost per Billable Hour | \$0.90     |

#### Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$33.87    |
| Supervisor Benefit Rate (as a percent of wages)    | 16.91%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$1,622.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$6.35     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$47.04 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$1.96  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$6.68  |
| Rate per Billable Hour                                      | \$55.68 |

Infant Development Program – Early Intervention Assistants, Center/Facility Based, 1:2

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$24.11 |
| Employee Benefit Rate (as a percent of wages)                 | 18.53%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$29.26 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 2.90    |
| Supervision and Other Employer Time                  | 0.90    |
| Missed Appointments (not redirected to other tasks)  | 0.39    |
| Program Set-Up/ Clean-Up                             | 0.97    |
| Interdisciplinary team case reviews/planning         | 1.16    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 24.57   |
| Productivity Factor                                  | 1.41    |
| Staff Cost After Productivity Adj. per Billable Hour | \$41.26 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 150        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$1,800.00 |
| Annual Billable Hours           | \$1,277.64 |
| Facility Cost per Billable Hour | \$1.41     |

### Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$33.87    |
| Supervisor Benefit Rate (as a percent of wages)    | 16.91%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$1,622.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$6.60     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$49.27 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$2.04  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$7.00  |
| Cost per Billable Hour                                      | \$58.31 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$29.16 |

Infant Development Program - Early Intervention Assistants, Center/Facility Based, 1:3

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$24.11 |
| Employee Benefit Rate (as a percent of wages)                 | 18.53%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$29.26 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 3.66    |
| Supervision and Other Employer Time                  | 0.90    |
| Missed Appointments (not redirected to other tasks)  | 0.39    |
| Program Set-Up/ Clean-Up                             | 0.97    |
| Interdisciplinary team case reviews/planning         | 1.16    |
| Training   | 0.67    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 23.81   |
| Productivity Factor                                  | 1.45    |
| Staff Cost After Productivity Adj. per Billable Hour | \$42.43 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 200        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$2,400.00 |
| Annual Billable Hours           | \$1,238.12 |
| Facility Cost per Billable Hour | \$1.94     |

### Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$33.87    |
| Supervisor Benefit Rate (as a percent of wages)    | 16.91%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$1,622.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$6.81     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$51.18 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$2.10  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$7.27  |
| Cost per Billable Hour                                      | \$60.55 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$20.18 |

Infant Development Program - PT/OT/SLP, Center/Facility Based, 1:1

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$54.96 |
| Employee Benefit Rate (as a percent of wages)                 | 13.36%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$63.85 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Recordkeeping and Reporting                          | 4.01    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.89    |
| Collateral contacts (not billable)                   | 2.68    |
| Interdisciplinary team case reviews/planning         | 1.34    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 26.30   |
| Productivity Factor                                  | 1.52    |
| Staff Cost After Productivity Adj. per Billable Hour | \$97.05 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 100        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$1,200.00 |
| Annual Billable Hours           | \$1,367.60 |
| Facility Cost per Billable Hour | \$0.88     |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$97.93  |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$3.80   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$13.87  |
| Rate per Billable Hour                                      | \$115.60 |

Infant Development Program – PT/OT/SLP, Center/Facility Based, 1:2

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$54.96 |
| Employee Benefit Rate (as a percent of wages)                 | 13.36%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$63.85 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Recordkeeping and Reporting                          | 5.13     |
| Supervision and Other Employer Time                  | 0.45     |
| Missed Appointments (not redirected to other tasks)  | 0.89     |
| Collateral contacts (not billable)                   | 2.68     |
| Interdisciplinary team case reviews/planning         | 1.34     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 25.18    |
| Productivity Factor                                  | 1.59     |
| Staff Cost After Productivity Adj. per Billable Hour | \$101.52 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 150        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$1,800.00 |
| Annual Billable Hours           | \$1,309.36 |
| Facility Cost per Billable Hour | \$1.37     |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$102.89 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$3.97   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$14.57  |
| Cost per Billable Hour                                      | \$121.43 |
| Number of Individuals Served                                | 2        |
| Rate per Billable Hour                                      | \$60.72  |

Infant Development Program - PT/OT/SLP, Center/Facility Based, 1:3

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$54.96 |
| Employee Benefit Rate (as a percent of wages)                 | 13.36%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$63.85 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Recordkeeping and Reporting                          | 5.57     |
| Supervision and Other Employer Time                  | 0.45     |
| Missed Appointments (not redirected to other tasks)  | 0.89     |
| Collateral contacts (not billable)                   | 2.68     |
| Interdisciplinary team case reviews/planning         | 1.34     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 24.74    |
| Productivity Factor                                  | 1.62     |
| Staff Cost After Productivity Adj. per Billable Hour | \$103.44 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 200        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$2,400.00 |
| Annual Billable Hours           | \$1,286.48 |
| Facility Cost per Billable Hour | \$1.87     |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$105.31 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.04   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$14.91  |
| Cost per Billable Hour                                      | \$124.26 |
| Number of Individuals Served                                | 3        |
| Rate per Billable Hour                                      | \$41.42  |

Infant Development Program – PT/OT/SLP Assistant, Center/Facility Based, 1:1

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$38.58 |
| Employee Benefit Rate (as a percent of wages)                 | 14.45%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$45.24 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 3.50    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.78    |
| Collateral contacts (not billable)                   | 2.34    |
| Interdisciplinary team case reviews/planning         | 1.17    |
| Training   | 0.48    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 22.84   |
| Productivity Factor                                  | 1.51    |
| Staff Cost After Productivity Adj. per Billable Hour | \$68.31 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 100        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$1,200.00 |
| Annual Billable Hours           | \$1,187.68 |
| Facility Cost per Billable Hour | \$1.01     |

#### Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$54.96    |
| Supervisor Benefit Rate (as a percent of wages)    | 13.36%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$2,554.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$11.18    |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$80.50 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$2.19  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$11.28 |
| Rate per Billable Hour                                      | \$93.97 |

Infant Development Program – PT/OT/SLP Assistant, Center/Facility Based, 1:2

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$38.58 |
| Employee Benefit Rate (as a percent of wages)                 | 14.45%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$45.24 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 4.47    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.78    |
| Collateral contacts (not billable)                   | 2.34    |
| Interdisciplinary team case reviews/planning         | 1.17    |
| Training   | 0.48    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 21.87   |
| Productivity Factor                                  | 1.58    |
| Staff Cost After Productivity Adj. per Billable Hour | \$71.48 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 150        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$1,800.00 |
| Annual Billable Hours           | \$1,137.24 |
| Facility Cost per Billable Hour | \$1.58     |

### Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$54.96    |
| Supervisor Benefit Rate (as a percent of wages)    | 13.36%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$2,554.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$11.68    |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$84.74 |
| Daily Program Operations Costs                              | \$10.00 |
| Program Operations Cost per Billable Hour                   | \$2.29  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$11.87 |
| Cost per Billable Hour                                      | \$98.90 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$49.45 |

Infant Development Program – PT/OT/SLP Assistant, Center/Facility Based, 1:3

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 70%     |
| Direct Care Staff Hourly Wage                                 | \$38.58 |
| Employee Benefit Rate (as a percent of wages)                 | 14.45%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$45.24 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 34.60   |
| Recordkeeping and Reporting                          | 4.85    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.78    |
| Collateral contacts (not billable)                   | 2.34    |
| Interdisciplinary team case reviews/planning         | 1.17    |
| Training   | 0.48    |
| Paid Time Off  | 3.04    |
| "Billable" Hours                                     | 21.49   |
| Productivity Factor                                  | 1.61    |
| Staff Cost After Productivity Adj. per Billable Hour | \$72.84 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 200        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$2,400.00 |
| Annual Billable Hours           | \$1,117.48 |
| Facility Cost per Billable Hour | \$2.15     |

### Supervision

| Description  | Value      |
|--|------------|
| Supervisor Hourly Wage                             | \$54.96    |
| Supervisor Benefit Rate (as a percent of wages)    | 13.36%     |
| Workers' Compensation Rate (as a percent of wages) | 2.82%      |
| Weekly Supervision Cost                            | \$2,554.10 |
| Number of Direct Care Staff Supervised             | 10         |
| Supervision Cost per Billable Hour                 | \$11.89    |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$86.88  |
| Daily Program Operations Costs                              | \$10.00  |
| Program Operations Cost per Billable Hour                   | \$2.33   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$12.17  |
| Cost per Billable Hour                                      | \$101.38 |
| Number of Individuals Served                                | 3        |
| Rate per Billable Hour                                      | \$33.79  |

Infant Development Program - Audiologist, Center/Facility Based, 1:1

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$60.30 |
| Employee Benefit Rate (as a percent of wages)                 | 12.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$69.75 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Recordkeeping and Reporting                          | 4.01     |
| Supervision and Other Employer Time                  | 0.45     |
| Missed Appointments (not redirected to other tasks)  | 0.89     |
| Collateral contacts (not billable)                   | 2.68     |
| Interdisciplinary team case reviews/planning         | 1.34     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 26.30    |
| Productivity Factor                                  | 1.52     |
| Staff Cost After Productivity Adj. per Billable Hour | \$106.02 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 100        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$1,200.00 |
| Annual Billable Hours           | \$1,367.60 |
| Facility Cost per Billable Hour | \$0.88     |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$106.90 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$3.80   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$15.10  |
| Rate per Billable Hour                                      | \$125.80 |

Infant Development Program – Audiologist, Center/Facility Based, 1:2

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$60.30 |
| Employee Benefit Rate (as a percent of wages)                 | 12.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$69.75 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Recordkeeping and Reporting                          | 5.13     |
| Supervision and Other Employer Time                  | 0.45     |
| Missed Appointments (not redirected to other tasks)  | 0.89     |
| Collateral contacts (not billable)                   | 2.68     |
| Interdisciplinary team case reviews/planning         | 1.34     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 25.18    |
| Productivity Factor                                  | 1.59     |
| Staff Cost After Productivity Adj. per Billable Hour | \$110.90 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 150        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$1,800.00 |
| Annual Billable Hours           | \$1,309.36 |
| Facility Cost per Billable Hour | \$1.37     |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$112.27 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$3.97   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$15.85  |
| Cost per Billable Hour                                      | \$132.09 |
| Number of Individuals Served                                | 2        |
| Rate per Billable Hour                                      | \$66.05  |

Infant Development Program - Audiologist, Center/Facility Based, 1:3

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$60.30 |
| Employee Benefit Rate (as a percent of wages)                 | 12.85%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$69.75 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Recordkeeping and Reporting                          | 5.57     |
| Supervision and Other Employer Time                  | 0.45     |
| Missed Appointments (not redirected to other tasks)  | 0.89     |
| Collateral contacts (not billable)                   | 2.68     |
| Interdisciplinary team case reviews/planning         | 1.34     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 24.74    |
| Productivity Factor                                  | 1.62     |
| Staff Cost After Productivity Adj. per Billable Hour | \$113.00 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 200        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$2,400.00 |
| Annual Billable Hours           | \$1,286.48 |
| Facility Cost per Billable Hour | \$1.87     |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$114.87 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.04   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$16.22  |
| Cost per Billable Hour                                      | \$135.13 |
| Number of Individuals Served                                | 3        |
| Rate per Billable Hour                                      | \$45.04  |

Infant Development Program - Family Therapist, Center/Facility Based, 1:1

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$25.55 |
| Employee Benefit Rate (as a percent of wages)                 | 19.93%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$31.36 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Recordkeeping and Reporting                          | 4.01    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.89    |
| Collateral contacts (not billable)                   | 2.68    |
| Interdisciplinary team case reviews/planning         | 1.34    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 26.30   |
| Productivity Factor                                  | 1.52    |
| Staff Cost After Productivity Adj. per Billable Hour | \$47.67 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 100        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$1,200.00 |
| Annual Billable Hours           | \$1,367.60 |
| Facility Cost per Billable Hour | \$0.88     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$48.55 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$3.80  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$7.14  |
| Rate per Billable Hour                                      | \$59.49 |

Infant Development Program – Family Therapist, Center/Facility Based, 1:2

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$25.55 |
| Employee Benefit Rate (as a percent of wages)                 | 19.93%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$31.36 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Recordkeeping and Reporting                          | 5.13    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.89    |
| Collateral contacts (not billable)                   | 2.68    |
| Interdisciplinary team case reviews/planning         | 1.34    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 25.18   |
| Productivity Factor                                  | 1.59    |
| Staff Cost After Productivity Adj. per Billable Hour | \$49.86 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 150        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$1,800.00 |
| Annual Billable Hours           | \$1,309.36 |
| Facility Cost per Billable Hour | \$1.37     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$51.23 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$3.97  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$7.53  |
| Cost per Billable Hour                                      | \$62.73 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$31.37 |

Infant Development Program - Family Therapist, Center/Facility Based, 1:3

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$25.55 |
| Employee Benefit Rate (as a percent of wages)                 | 19.93%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$31.36 |

Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Recordkeeping and Reporting                          | 5.57    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.89    |
| Collateral contacts (not billable)                   | 2.68    |
| Interdisciplinary team case reviews/planning         | 1.34    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 24.74   |
| Productivity Factor                                  | 1.62    |
| Staff Cost After Productivity Adj. per Billable Hour | \$50.80 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 200        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$2,400.00 |
| Annual Billable Hours           | \$1,286.48 |
| Facility Cost per Billable Hour | \$1.87     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$52.67 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$4.04  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$7.73  |
| Cost per Billable Hour                                      | \$64.44 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$21.48 |

# Infant Development Program - Nurse, Center/Facility Based, 1:1

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$61.45 |
| Employee Benefit Rate (as a percent of wages)                 | 12.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$71.02 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Recordkeeping and Reporting                          | 4.01     |
| Supervision and Other Employer Time                  | 0.45     |
| Missed Appointments (not redirected to other tasks)  | 0.89     |
| Collateral contacts (not billable)                   | 2.68     |
| Interdisciplinary team case reviews/planning         | 1.34     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 26.30    |
| Productivity Factor                                  | 1.52     |
| Staff Cost After Productivity Adj. per Billable Hour | \$107.95 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 100        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$1,200.00 |
| Annual Billable Hours           | \$1,367.60 |
| Facility Cost per Billable Hour | \$0.88     |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$108.83 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$3.80   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$15.36  |
| Rate per Billable Hour                                      | \$127.99 |

## Infant Development Program – Nurse, Center/Facility Based, 1:2

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$61.45 |
| Employee Benefit Rate (as a percent of wages)                 | 12.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$71.02 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Recordkeeping and Reporting                          | 5.13     |
| Supervision and Other Employer Time                  | 0.45     |
| Missed Appointments (not redirected to other tasks)  | 0.89     |
| Collateral contacts (not billable)                   | 2.68     |
| Interdisciplinary team case reviews/planning         | 1.34     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 25.18    |
| Productivity Factor                                  | 1.59     |
| Staff Cost After Productivity Adj. per Billable Hour | \$112.92 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 150        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$1,800.00 |
| Annual Billable Hours           | \$1,309.36 |
| Facility Cost per Billable Hour | \$1.37     |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$114.29 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$3.97   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$16.13  |
| Cost per Billable Hour                                      | \$134.39 |
| Number of Individuals Served                                | 2        |
| Rate per Billable Hour                                      | \$67.20  |

# Infant Development Program - Nurse, Center/Facility Based, 1:3

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$61.45 |
| Employee Benefit Rate (as a percent of wages)                 | 12.76%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$71.02 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Recordkeeping and Reporting                          | 5.57     |
| Supervision and Other Employer Time                  | 0.45     |
| Missed Appointments (not redirected to other tasks)  | 0.89     |
| Collateral contacts (not billable)                   | 2.68     |
| Interdisciplinary team case reviews/planning         | 1.34     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 24.74    |
| Productivity Factor                                  | 1.62     |
| Staff Cost After Productivity Adj. per Billable Hour | \$115.05 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 200        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$2,400.00 |
| Annual Billable Hours           | \$1,286.48 |
| Facility Cost per Billable Hour | \$1.87     |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$116.92 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.04   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$16.49  |
| Cost per Billable Hour                                      | \$137.45 |
| Number of Individuals Served                                | 3        |
| Rate per Billable Hour                                      | \$45.82  |

# Infant Development Program - Dietician, Center/Facility Based, 1:1

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$42.66 |
| Employee Benefit Rate (as a percent of wages)                 | 15.01%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$50.27 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Recordkeeping and Reporting                          | 4.01    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.89    |
| Collateral contacts (not billable)                   | 2.68    |
| Interdisciplinary team case reviews/planning         | 1.34    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 26.30   |
| Productivity Factor                                  | 1.52    |
| Staff Cost After Productivity Adj. per Billable Hour | \$76.41 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 100        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$1,200.00 |
| Annual Billable Hours           | \$1,367.60 |
| Facility Cost per Billable Hour | \$0.88     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$77.29 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$3.80  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$11.06 |
| Rate per Billable Hour                                      | \$92.15 |

# Infant Development Program – Dietician, Center/Facility Based, 1:2

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$42.66 |
| Employee Benefit Rate (as a percent of wages)                 | 15.01%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$50.27 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Recordkeeping and Reporting                          | 5.13    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.89    |
| Collateral contacts (not billable)                   | 2.68    |
| Interdisciplinary team case reviews/planning         | 1.34    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 25.18   |
| Productivity Factor                                  | 1.59    |
| Staff Cost After Productivity Adj. per Billable Hour | \$79.93 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 150        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$1,800.00 |
| Annual Billable Hours           | \$1,309.36 |
| Facility Cost per Billable Hour | \$1.37     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$81.30 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$3.97  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$11.63 |
| Cost per Billable Hour                                      | \$96.90 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$48.45 |

# Infant Development Program – Dietician, Center/Facility Based, 1:3

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$42.66 |
| Employee Benefit Rate (as a percent of wages)                 | 15.01%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$50.27 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Recordkeeping and Reporting                          | 5.57    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.89    |
| Collateral contacts (not billable)                   | 2.68    |
| Interdisciplinary team case reviews/planning         | 1.34    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 24.74   |
| Productivity Factor                                  | 1.62    |
| Staff Cost After Productivity Adj. per Billable Hour | \$81.44 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 200        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$2,400.00 |
| Annual Billable Hours           | \$1,286.48 |
| Facility Cost per Billable Hour | \$1.87     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$83.31 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$4.04  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$11.91 |
| Cost per Billable Hour                                      | \$99.26 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$33.09 |

Infant Development Program - Social Worker, Center/Facility Based, 1:1

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$37.38 |
| Employee Benefit Rate (as a percent of wages)                 | 16.04%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$44.43 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Recordkeeping and Reporting                          | 4.01    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.89    |
| Collateral contacts (not billable)                   | 2.68    |
| Interdisciplinary team case reviews/planning         | 1.34    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 26.30   |
| Productivity Factor                                  | 1.52    |
| Staff Cost After Productivity Adj. per Billable Hour | \$67.53 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 100        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$1,200.00 |
| Annual Billable Hours           | \$1,367.60 |
| Facility Cost per Billable Hour | \$0.88     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$68.41 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$3.80  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$9.85  |
| Rate per Billable Hour                                      | \$82.06 |

Infant Development Program - Social Worker, Center/Facility Based, 1:2

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$37.38 |
| Employee Benefit Rate (as a percent of wages)                 | 16.04%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$44.43 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Recordkeeping and Reporting                          | 5.13    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.89    |
| Collateral contacts (not billable)                   | 2.68    |
| Interdisciplinary team case reviews/planning         | 1.34    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 25.18   |
| Productivity Factor                                  | 1.59    |
| Staff Cost After Productivity Adj. per Billable Hour | \$70.64 |

### Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 150        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$1,800.00 |
| Annual Billable Hours           | \$1,309.36 |
| Facility Cost per Billable Hour | \$1.37     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$72.01 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$3.97  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$10.36 |
| Cost per Billable Hour                                      | \$86.34 |
| Number of Individuals Served                                | 2       |
| Rate per Billable Hour                                      | \$43.17 |

Infant Development Program - Social Worker, Center/Facility Based, 1:3

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$37.38 |
| Employee Benefit Rate (as a percent of wages)                 | 16.04%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$44.43 |

## Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Recordkeeping and Reporting                          | 5.57    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.89    |
| Collateral contacts (not billable)                   | 2.68    |
| Interdisciplinary team case reviews/planning         | 1.34    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 24.74   |
| Productivity Factor                                  | 1.62    |
| Staff Cost After Productivity Adj. per Billable Hour | \$71.98 |

## Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 200        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$2,400.00 |
| Annual Billable Hours           | \$1,286.48 |
| Facility Cost per Billable Hour | \$1.87     |

| Description   | Value   |
|---|---------|
| Cost per Hour, Before Program Operations and Administration | \$73.85 |
| Daily Program Operations Costs                              | \$20.00 |
| Program Operations Cost per Billable Hour                   | \$4.04  |
| Administration Percent                                      | 12.0%   |
| Administration Cost per Billable Hour                       | \$10.62 |
| Cost per Billable Hour                                      | \$88.51 |
| Number of Individuals Served                                | 3       |
| Rate per Billable Hour                                      | \$29.50 |

Infant Development Program - Psychologist, Center/Facility Based, 1:1

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$55.77 |
| Employee Benefit Rate (as a percent of wages)                 | 13.28%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$64.75 |

#### Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value   |
|--|---------|
| Total Hours  | 40.00   |
| Recordkeeping and Reporting                          | 4.01    |
| Supervision and Other Employer Time                  | 0.45    |
| Missed Appointments (not redirected to other tasks)  | 0.89    |
| Collateral contacts (not billable)                   | 2.68    |
| Interdisciplinary team case reviews/planning         | 1.34    |
| Training   | 0.48    |
| Paid Time Off  | 3.85    |
| "Billable" Hours                                     | 26.30   |
| Productivity Factor                                  | 1.52    |
| Staff Cost After Productivity Adj. per Billable Hour | \$98.42 |

## Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 100        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$1,200.00 |
| Annual Billable Hours           | \$1,367.60 |
| Facility Cost per Billable Hour | \$0.88     |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$99.30  |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$3.80   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$14.06  |
| Rate per Billable Hour                                      | \$117.16 |

Infant Development Program - Psychologist, Center/Facility Based, 1:2

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$55.77 |
| Employee Benefit Rate (as a percent of wages)                 | 13.28%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$64.75 |

## Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Recordkeeping and Reporting                          | 5.13     |
| Supervision and Other Employer Time                  | 0.45     |
| Missed Appointments (not redirected to other tasks)  | 0.89     |
| Collateral contacts (not billable)                   | 2.68     |
| Interdisciplinary team case reviews/planning         | 1.34     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 25.18    |
| Productivity Factor                                  | 1.59     |
| Staff Cost After Productivity Adj. per Billable Hour | \$102.95 |

## Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 150        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$1,800.00 |
| Annual Billable Hours           | \$1,309.36 |
| Facility Cost per Billable Hour | \$1.37     |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$104.32 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$3.97   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$14.77  |
| Cost per Billable Hour                                      | \$123.06 |
| Number of Individuals Served                                | 2        |
| Rate per Billable Hour                                      | \$61.53  |

Infant Development Program - Psychologist, Center/Facility Based, 1:3

| Description   | Value   |
|---|---------|
| Percent of Direct Care Staff Working Full-Time                | 100%    |
| Direct Care Staff Hourly Wage                                 | \$55.77 |
| Employee Benefit Rate (as a percent of wages)                 | 13.28%  |
| Workers' Compensation Rate (as a percent of wages)            | 2.82%   |
| Hourly Staff Cost Before Productivity Adj. (wages + benefits) | \$64.75 |

## Direct Care Staff Wages and Benefits

#### Productivity Adjustments

| Description  | Value    |
|--|----------|
| Total Hours  | 40.00    |
| Recordkeeping and Reporting                          | 5.57     |
| Supervision and Other Employer Time                  | 0.45     |
| Missed Appointments (not redirected to other tasks)  | 0.89     |
| Collateral contacts (not billable)                   | 2.68     |
| Interdisciplinary team case reviews/planning         | 1.34     |
| Training   | 0.48     |
| Paid Time Off  | 3.85     |
| "Billable" Hours                                     | 24.74    |
| Productivity Factor                                  | 1.62     |
| Staff Cost After Productivity Adj. per Billable Hour | \$104.90 |

## Facility

| Description                     | Value      |
|---------------------------------|------------|
| Square Feet of Service Space    | 200        |
| Annual Cost per Square Foot     | \$12.00    |
| Annual Facility Cost            | \$2,400.00 |
| Annual Billable Hours           | \$1,286.48 |
| Facility Cost per Billable Hour | \$1.87     |

| Description   | Value    |
|---|----------|
| Cost per Hour, Before Program Operations and Administration | \$106.77 |
| Daily Program Operations Costs                              | \$20.00  |
| Program Operations Cost per Billable Hour                   | \$4.04   |
| Administration Percent                                      | 12.0%    |
| Administration Cost per Billable Hour                       | \$15.11  |
| Cost per Billable Hour                                      | \$125.92 |
| Number of Individuals Served                                | 3        |
| Rate per Billable Hour                                      | \$41.97  |

DDS Vendor Rate Study

# Appendices to Rate Models for Alta California Regional Center

Prepared for California Department of Developmental Services

Prepared by Burns & Associates A Division of Health Management Associates 3030 North 3<sup>rd</sup> Street, Suite 200 Phoenix, Arizona 85012 (602) 241-8520 <u>https://www.healthmanagement.com/about/burns-associateshealth-policy-firm/</u>

January 2024

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# **Appendix A: Summary of All Regional Categories**

| Base Model Multipliers | Wages | Travel | Commercial Real Estate |
|------------------------|-------|--------|------------------------|
| Category A             | 95%   | 90%    | 80%                    |
| Category B             | 100%  | 105%   | 115%                   |
| Category C             | 115%  | 125%   | 130%                   |

| Regional Center Designations              | Regional Category for<br>Wages | Regional Category for<br>Travel | Regional Category for<br>Real Estate |
|---|--------------------------------|---------------------------------|--------------------------------------|
| Alta Regional Center                      | Category A                     | Category C                      | Category A                           |
| Central Valley Regional Center            | Category A                     | Category C                      | Category A                           |
| Regional Center of the East Bay           | Category C                     | Category B                      | Category C                           |
| Far Northern Regional Center              | Category A                     | Category C                      | Category A                           |
| Golden Gate Regional Center               | Category C                     | Category A                      | Category C                           |
| Inland Regional Center                    | Category A                     | Category C                      | Category A                           |
| Kern Regional Center                      | Category A                     | Category C                      | Category A                           |
| Eastern Los Angeles Regional Center       | Category B                     | Category A                      | Category B                           |
| Frank D. Lanterman Regional Center        | Category B                     | Category A                      | Category B                           |
| Harbor Regional Center                    | Category B                     | Category B                      | Category B                           |
| North Los Angeles Regional Center         | Category B                     | Category B                      | Category B                           |
| San Gabriel/ Pomona Regional Center       | Category B                     | Category B                      | Category B                           |
| South Central Los Angeles Regional Center | Category B                     | Category A                      | Category B                           |
| Westside Regional Center                  | Category B                     | Category A                      | Category B                           |
| North Bay Regional Center                 | Category B                     | Category B                      | Category A                           |
| Regional Center of Orange County          | Category B                     | Category B                      | Category B                           |
| Redwood Coast Regional Center             | Category A                     | Category C                      | Category A                           |
| San Andreas Regional Center               | Category C                     | Category B                      | Category C                           |
| San Diego Regional Center                 | Category B                     | Category B                      | Category B                           |
| Tri-Counties Regional Center              | Category B                     | Category C                      | Category B                           |
| Valley Mountain Regional Center           | Category A                     | Category C                      | Category A                           |

# Appendix B: Wage Assumptions – Data for Occupations with Duties Related to HCBS

| BLS          | BLS Occupation                               | BLS               | BLS          | BLS On-the-       | 10th             | 25th             | 50th             | 75th             | 90th             |
|--------------|--|-------------------|--------------|-------------------|------------------|------------------|------------------|------------------|------------------|
| Occupational |  | Education         | Experience   | job training      | percentile       | percentile       | percentile       | percentile       | percentile       |
| Code         |  | Requirements      | Requirements | requirements      | wage             | wage             | wage             | wage             | wage             |
| 11-9151      | Social/ community svc. mgr.                  | Bachelor's        | Under 5 yrs  | None              | level<br>\$19.17 | level<br>\$25.76 | level<br>\$34.64 | level<br>\$46.03 | level<br>\$59.80 |
| 19-3031      |  | Doctoral/         | -            |                   |                  |                  |                  |                  |                  |
|              | Clinic./ counsel./ school psychologist       | prof              | None         | Intern/ resident  | \$27.76          | \$40.18          | \$51.67          | \$65.50          | \$82.97          |
| 21-1012      | Edu./ guidance/ school/ voc. counselor       | Master's          | None         | None              | \$20.46          | \$26.01          | \$37.44          | \$50.96          | \$62.20          |
| 21-1013      | Marriage and family therapist                | Master's          | None         | Intern/ resident  | \$15.74          | \$18.12          | \$23.67          | \$31.59          | \$44.29          |
| 21-1015      | Rehabilitation counselor                     | Master's          | None         | None              | \$13.31          | \$14.11          | \$15.56          | \$21.35          | \$29.96          |
| 21-1018      | Substance/ behav./ mental hlth.<br>counselor | Bachelor's        | None         | None              | \$15.76          | \$18.24          | \$24.08          | \$31.78          | \$46.59          |
| 21-1021      | Child/ family/ school social worker          | Bachelor's        | None         | None              | \$16.67          | \$19.79          | \$25.21          | \$34.11          | \$45.86          |
| 21-1022      | Healthcare social worker                     | Master's          | None         | Intern/ resident  | \$21.35          | \$27.66          | \$37.34          | \$49.82          | \$62.92          |
| 21-1023      | Mental hlth/ substance abuse social worker   | Master's          | None         | Intern/ resident  | \$17.15          | \$22.47          | \$32.96          | \$47.55          | \$57.08          |
| 21-1091      | Health educator                              | Bachelor's        | None         | None              | \$17.82          | \$22.73          | \$30.84          | \$44.28          | \$52.85          |
| 21-1093      | Social and human service assistant           | High school       | None         | Short-term<br>OTJ | \$13.90          | \$15.76          | \$19.69          | \$25.72          | \$32.87          |
| 21-1094      | Community health worker                      | High school       | None         | Short-term<br>OTJ | \$15.74          | \$18.46          | \$23.18          | \$30.22          | \$39.00          |
| 25-2051      | Special ed. teachers, preschool 2/           | Bachelor's        | None         | None              | \$19.36          | \$26.32          | \$31.38          | \$48.83          | \$62.33          |
| 25-3097      | Teachers and instructors, all other 2/       | Bachelor's        | None         | None              | \$17.48          | \$19.56          | \$25.16          | \$48.28          | \$66.39          |
| 25-9045      | Teaching Assistants, Except<br>Postsecondary | Bachelor's        | None         | None              | \$17.31          | \$19.01          | \$22.34          | \$26.49          | \$31.03          |
| 29-1031      | Dietitian/ nutritionist                      | Bachelor's        | None         | Intern/ resident  | \$24.86          | \$33.18          | \$39.52          | \$46.43          | \$51.95          |
| 29-1122      | Occupational therapist                       | Master's          | None         | None              | \$30.35          | \$41.55          | \$49.62          | \$58.71          | \$65.11          |
| 29-1123      | Physical therapist                           | Doctoral/<br>prof | None         | None              | \$32.72          | \$41.29          | \$50.92          | \$60.70          | \$68.50          |
| 29-1125      | Recreational therapist                       | Bachelor's        | Under 5 yrs  | None              | \$19.27          | \$29.19          | \$39.26          | \$46.65          | \$51.25          |
| 29-1127      | Speech-language pathologist                  | Master's          | None         | Intern/ resident  | \$29.73          | \$37.94          | \$46.08          | \$54.00          | \$62.55          |

DDS Vendor Rate Study – Rate Models Prepared for California Department of Developmental Services

| BLS          | BLS Occupation   | BLS               | BLS          | BLS On-the-       | 10th       | 25th       | 50th       | 75th       | 90th       |
|--------------|--|-------------------|--------------|-------------------|------------|------------|------------|------------|------------|
| Occupational |  | Education         | Experience   | job training      | percentile | percentile | percentile | percentile | percentile |
| Code         |  | Requirements      | Requirements | requirements      | wage       | wage       | wage       | wage       | wage       |
|              |  |                   |              |                   | level      | level      | level      | level      | level      |
| 29-1141      | Registered nurse   | Bachelor's        | None         | None              | \$36.62    | \$45.18    | \$56.93    | \$71.07    | \$83.35    |
| 29-1181      | Audiologists   | Doctoral/<br>prof | None         | None              | \$36.05    | \$45.89    | \$55.87    | \$63.34    | \$71.27    |
| 29-1223      | Psychiatrist   | Doctoral/<br>prof | None         | Intern/ resident  | \$55.19    | \$83.95    | 1/         | 1/         | 1/         |
| 29-2053      | Psychiatric technician   | Postsec.<br>award | Under 5 yrs  | Short-term<br>OTJ | \$16.51    | \$21.12    | \$29.04    | \$34.56    | \$39.17    |
| 29-2061      | Licensed practical/ vocational nurse   | Postsec.<br>award | None         | None              | \$21.70    | \$25.53    | \$30.01    | \$36.28    | \$41.21    |
| 31-1120      | Home Health and Personal Care<br>Aides   | High school       | None         | Short-term<br>OTJ | \$13.01    | \$13.02    | \$14.05    | \$15.26    | \$18.80    |
| 31-1131      | Nursing Assistants   | Postsec.<br>award | None         | None              | \$13.90    | \$15.52    | \$18.06    | \$21.45    | \$25.31    |
| 31-1132      | Orderlies  | High school       | None         | Short-term<br>OTJ | \$14.00    | \$15.99    | \$19.44    | \$25.65    | \$30.93    |
| 31-1133      | Psychiatric Aides  | High school       | None         | Short-term<br>OTJ | \$13.57    | \$14.52    | \$15.99    | \$18.89    | \$27.57    |
| 31-2011      | Occupational therapy assistant   | Associate's       | None         | None              | \$26.54    | \$30.72    | \$35.75    | \$40.20    | \$46.15    |
| 31-2012      | Occupational therapy aides   | High school       | None         | Short-term<br>OTJ | \$13.02    | \$13.72    | \$15.07    | \$18.75    | \$27.13    |
| 31-2021      | Physical therapist assistant   | Associate's       | None         | None              | \$20.55    | \$29.08    | \$35.04    | \$39.82    | \$45.32    |
| 31-2022      | Physical therapist aide  | High school       | None         | Short-term<br>OTJ | \$13.02    | \$13.30    | \$14.73    | \$17.05    | \$19.79    |
| 31-9092      | Medical assistant  | Postsec.<br>award | None         | None              | \$13.80    | \$15.81    | \$19.00    | \$25.13    | \$30.55    |
| 37-2011      | Janitor/ cleaner   | None              | None         | Short-term<br>OTJ | \$13.02    | \$14.01    | \$16.26    | \$20.51    | \$25.91    |
| 37-2012      | Maids and housekeeping cleaners  | None              | None         | Short-term<br>OTJ | \$13.02    | \$13.75    | \$15.36    | \$18.98    | \$24.70    |
| 39-1098      | First-Line Supervisors of Personal<br>Service and Entertainment and<br>Recreation Workers, Except<br>Gambling Services | High school       | Under 5 yrs  | None              | \$14.72    | \$17.36    | \$22.22    | \$30.27    | \$38.36    |

DDS Vendor Rate Study – Rate Models Prepared for California Department of Developmental Services

| BLS          | BLS Occupation                     | BLS          | BLS          | BLS On-the-       | 10th       | 25th       | 50th       | 75th       | 90th       |
|--------------|------------------------------------|--------------|--------------|-------------------|------------|------------|------------|------------|------------|
| Occupational |                                    | Education    | Experience   | job training      | percentile | percentile | percentile | percentile | percentile |
| Code         |                                    | Requirements | Requirements | requirements      | wage       | wage       | wage       | wage       | wage       |
|              |                                    |              |              |                   | level      | level      | level      | level      | level      |
| 39-9032      | Recreation worker                  | High school  | None         | Short-term<br>OTJ | \$13.02    | \$13.82    | \$15.29    | \$18.86    | \$23.72    |
| 39-9041      | Residential advisor                | High school  | None         | Short-term<br>OTJ | \$13.64    | \$15.07    | \$17.51    | \$21.03    | \$27.39    |
| 53-3052      | Bus Drivers, Transit and Intercity | High school  | None         | Mod-term OTJ      | \$16.53    | \$20.05    | \$25.71    | \$31.46    | \$38.04    |

# Appendix B: Wage Assumptions – Bureau of Labor Statistics Wage Adjustment Assumptions – Minimum Wage 'Spillover' and Wage Inflation

| Current Wage    | Dollar Amount<br>from Previous<br>'Step' | Percentage of Dollar<br>Amount from<br>Previous Step<br>'Captured' as Part of<br>Wage Increase | Dollar Amount<br>from Previous Step<br>'Captured' as Part<br>of Wage Increase | Revised Wage    |
|-----------------|--|--|---|-----------------|
| \$13.00         |  |  |   | \$15.00         |
| \$13.01-\$14.00 | \$1.00                                   | 90%  | \$0.80  | \$15.01-\$15.80 |
| \$14.01-\$15.00 | \$1.00                                   | 80%  | \$0.70  | \$15.81-\$16.50 |
| \$15.01-\$16.00 | \$1.00                                   | 70%  | \$0.60  | \$16.51-\$17.10 |
| \$16.01-\$17.00 | \$1.00                                   | 60%  | \$0.50  | \$17.11-\$17.60 |
| \$17.01-\$17.99 | \$1.00                                   | 50%  | \$0.40  | \$17.60-\$18.00 |

Adjustment for Minimum Wage 'Spillover'

## Adjustment of Wage Inflation

| Item                                       | Value  |
|--|--------|
| Weighted Annual Average <sup>1</sup>       | 4.90%  |
| BLS Dataset Month                          | May-20 |
| Midpoint of Initial Year of Implementation | Jan-23 |
| Number of Months Between BLS Dataset and   |        |
| Implementation Midpoint                    | 32     |
| Total Inflation Factor                     | 13.61% |

<sup>&</sup>lt;sup>1</sup> Compound annual growth rate for net earnings in California for 2010 – 2020; Source: https://apps.bea.gov/regional/bearfacts/action.cfm

# Appendix B: Wage Assumptions – BLS Wage Data With Greater of Minimum Wage or Inflation Adjustments

| BLS          | BLS Occupation                               | BLS               | BLS          | BLS On-the-       | 10th       | 25th       | 50th       | 75th       | 90th       |
|--------------|--|-------------------|--------------|-------------------|------------|------------|------------|------------|------------|
| Occupational |  | Education         | Experience   | job training      | percentile | percentile | percentile | percentile | percentile |
| Code         |  | Requirements      | Requirements | requirements      | wage       | wage       | wage       | wage       | wage       |
|              |  |                   |              |                   | level      | level      | level      | level      | level      |
| 11-9151      | Social/ community svc. mgr.                  | Bachelor's        | Under 5 yrs  | None              | \$21.78    | \$29.26    | \$39.35    | \$52.29    | \$67.94    |
| 19-3031      | Clinic./ counsel./ school psychologist       | Doctoral/<br>prof | None         | Intern/ resident  | \$31.54    | \$45.65    | \$58.70    | \$74.41    | \$94.26    |
| 21-1012      | Edu./ guidance/ school/ voc. counselor       | Master's          | None         | None              | \$23.24    | \$29.55    | \$42.53    | \$57.89    | \$70.66    |
| 21-1013      | Marriage and family therapist                | Master's          | None         | Intern/ resident  | \$17.88    | \$20.59    | \$26.89    | \$35.89    | \$50.32    |
| 21-1015      | Rehabilitation counselor                     | Master's          | None         | None              | \$15.12    | \$16.03    | \$17.68    | \$24.25    | \$34.04    |
| 21-1018      | Substance/ behav./ mental hlth.<br>counselor | Bachelor's        | None         | None              | \$17.90    | \$20.72    | \$27.36    | \$36.10    | \$52.93    |
| 21-1021      | Child/ family/ school social worker          | Bachelor's        | None         | None              | \$18.94    | \$22.48    | \$28.64    | \$38.75    | \$52.10    |
| 21-1022      | Healthcare social worker                     | Master's          | None         | Intern/ resident  | \$24.25    | \$31.42    | \$42.42    | \$56.60    | \$71.48    |
| 21-1023      | Mental hlth/ substance abuse social worker   | Master's          | None         | Intern/ resident  | \$19.48    | \$25.53    | \$37.44    | \$54.02    | \$64.85    |
| 21-1091      | Health educator                              | Bachelor's        | None         | None              | \$20.24    | \$25.82    | \$35.04    | \$50.30    | \$60.04    |
| 21-1093      | Social and human service assistant           | High school       | None         | Short-term<br>OTJ | \$15.79    | \$17.90    | \$22.37    | \$29.22    | \$37.34    |
| 21-1094      | Community health worker                      | High school       | None         | Short-term<br>OTJ | \$17.88    | \$20.97    | \$26.33    | \$34.33    | \$44.31    |
| 25-2051      | Special ed. teachers, preschool 2/           | Bachelor's        | None         | None              | \$21.99    | \$29.90    | \$35.65    | \$55.47    | \$70.81    |
| 25-3097      | Teachers and instructors, all other 2/       | Bachelor's        | None         | None              | \$19.86    | \$22.22    | \$28.58    | \$54.85    | \$75.42    |
| 25-9045      | Teaching Assistants, Except<br>Postsecondary | Bachelor's        | None         | None              | \$19.67    | \$21.60    | \$25.38    | \$30.09    | \$35.25    |
| 29-1031      | Dietitian/ nutritionist                      | Bachelor's        | None         | Intern/ resident  | \$28.24    | \$37.69    | \$44.90    | \$52.75    | \$59.02    |
| 29-1122      | Occupational therapist                       | Master's          | None         | None              | \$34.48    | \$47.20    | \$56.37    | \$66.70    | \$73.97    |
| 29-1123      | Physical therapist                           | Doctoral/<br>prof | None         | None              | \$37.17    | \$46.91    | \$57.85    | \$68.96    | \$77.82    |
| 29-1125      | Recreational therapist                       | Bachelor's        | Under 5 yrs  | None              | \$21.89    | \$33.16    | \$44.60    | \$53.00    | \$58.22    |
| 29-1127      | Speech-language pathologist                  | Master's          | None         | Intern/ resident  | \$33.78    | \$43.10    | \$52.35    | \$61.35    | \$71.06    |

DDS Vendor Rate Study – Rate Models Prepared for California Department of Developmental Services

| BLS          | BLS Occupation   | BLS               | BLS          | BLS On-the-       | 10th       | 25th       | 50th       | 75th       | 90th       |
|--------------|--|-------------------|--------------|-------------------|------------|------------|------------|------------|------------|
| Occupational |  | Education         | Experience   | job training      | percentile | percentile | percentile | percentile | percentile |
| Code         |  | Requirements      | Requirements | requirements      | wage       | wage       | wage       | wage       | wage       |
|              |  |                   |              |                   | level      | level      | level      | level      | level      |
| 29-1141      | Registered nurse   | Bachelor's        | None         | None              | \$41.60    | \$51.33    | \$64.68    | \$80.74    | \$94.69    |
| 29-1181      | Audiologists   | Doctoral/<br>prof | None         | None              | \$40.95    | \$52.13    | \$63.47    | \$71.96    | \$80.97    |
| 29-1223      | Psychiatrist   | Doctoral/<br>prof | None         | Intern/ resident  | \$62.70    | \$95.37    | 1/         | 1/         | 1/         |
| 29-2053      | Psychiatric technician   | Postsec.<br>award | Under 5 yrs  | Short-term<br>OTJ | \$18.76    | \$23.99    | \$32.99    | \$39.26    | \$44.50    |
| 29-2061      | Licensed practical/ vocational nurse   | Postsec.<br>award | None         | None              | \$24.65    | \$29.00    | \$34.09    | \$41.22    | \$46.82    |
| 31-1120      | Home Health and Personal Care<br>Aides   | High school       | None         | Short-term<br>OTJ | \$15.00    | \$15.00    | \$15.96    | \$17.34    | \$21.36    |
| 31-1131      | Nursing Assistants   | Postsec.<br>award | None         | None              | \$15.79    | \$17.63    | \$20.52    | \$24.37    | \$28.75    |
| 31-1132      | Orderlies  | High school       | None         | Short-term<br>OTJ | \$15.90    | \$18.17    | \$22.09    | \$29.14    | \$35.14    |
| 31-1133      | Psychiatric Aides  | High school       | None         | Short-term<br>OTJ | \$15.42    | \$16.50    | \$18.17    | \$21.46    | \$31.32    |
| 31-2011      | Occupational therapy assistant   | Associate's       | None         | None              | \$30.15    | \$34.90    | \$40.61    | \$45.67    | \$52.43    |
| 31-2012      | Occupational therapy aides   | High school       | None         | Short-term<br>OTJ | \$15.00    | \$15.59    | \$17.12    | \$21.30    | \$30.82    |
| 31-2021      | Physical therapist assistant   | Associate's       | None         | None              | \$23.35    | \$33.04    | \$39.81    | \$45.24    | \$51.49    |
| 31-2022      | Physical therapist aide  | High school       | None         | Short-term<br>OTJ | \$15.00    | \$15.11    | \$16.73    | \$19.37    | \$22.48    |
| 31-9092      | Medical assistant  | Postsec.<br>award | None         | None              | \$15.68    | \$17.96    | \$21.59    | \$28.55    | \$34.71    |
| 37-2011      | Janitor/ cleaner   | None              | None         | Short-term<br>OTJ | \$15.00    | \$15.92    | \$18.47    | \$23.30    | \$29.44    |
| 37-2012      | Maids and housekeeping cleaners  | None              | None         | Short-term<br>OTJ | \$15.00    | \$15.62    | \$17.45    | \$21.56    | \$28.06    |
| 39-1098      | First-Line Supervisors of Personal<br>Service and Entertainment and<br>Recreation Workers, Except<br>Gambling Services | High school       | Under 5 yrs  | None              | \$16.72    | \$19.72    | \$25.24    | \$34.39    | \$43.58    |

DDS Vendor Rate Study – Rate Models Prepared for California Department of Developmental Services

| BLS          | BLS Occupation                     | BLS          | BLS          | BLS On-the-       | 10th       | 25th       | 50th       | 75th       | 90th       |
|--------------|------------------------------------|--------------|--------------|-------------------|------------|------------|------------|------------|------------|
| Occupational |                                    | Education    | Experience   | job training      | percentile | percentile | percentile | percentile | percentile |
| Code         |                                    | Requirements | Requirements | requirements      | wage       | wage       | wage       | wage       | wage       |
|              |                                    |              |              |                   | level      | level      | level      | level      | level      |
| 39-9032      | Recreation worker                  | High school  | None         | Short-term<br>OTJ | \$15.00    | \$15.70    | \$17.37    | \$21.43    | \$26.95    |
| 39-9041      | Residential advisor                | High school  | None         | Short-term<br>OTJ | \$15.50    | \$17.12    | \$19.89    | \$23.89    | \$31.12    |
| 53-3052      | Bus Drivers, Transit and Intercity | High school  | None         | Mod-term OTJ      | \$18.78    | \$22.78    | \$29.21    | \$35.74    | \$43.22    |

# Appendix B: Wage Assumptions – Development of Job Requirements by Service (Using BLS Job Codes)

| BLS Occupational Code | BLS Occupation                             | Personal Assistance | Parent Coordinated<br>Personal Assistance | Independent Living | Independent Living<br>Specialist | Parent Coordinated<br>Supported Living | Supported Living | Parenting Support Services | Respite, Agency |
|-----------------------|--|---------------------|---|--------------------|----------------------------------|--|------------------|----------------------------|-----------------|
| 11-9151               | Social/ community svc. mgr.                |                     |   |                    |                                  |  |                  |                            |                 |
| 19-3031               | Clinic./ counsel./ school psychologist     |                     |   |                    |                                  |  |                  |                            |                 |
| 21-1012               | Edu./ guidance/ school/ voc. counselor     |                     |   |                    |                                  |  |                  |                            |                 |
| 21-1013               | Marriage and family therapist              |                     |   |                    |                                  |  |                  | 50%                        |                 |
| 21-1015               | Rehabilitation counselor                   |                     |   | 30%                | 30%                              |  |                  |                            |                 |
| 21-1018               | Substance/ behav./ mental hlth. counselor  |                     |   |                    |                                  |  |                  |                            |                 |
| 21-1021               | Child/ family/ school social worker        |                     |   |                    |                                  |  |                  |                            |                 |
| 21-1022               | Healthcare social worker                   |                     |   |                    |                                  |  |                  |                            |                 |
| 21-1023               | Mental hlth/ substance abuse social worker |                     |   |                    |                                  |  |                  |                            |                 |
| 21-1091               | Health educator                            |                     |   |                    |                                  |  |                  | 50%                        |                 |
| 21-1093               | Social and human service assistant         |                     |   | 30%                | 30%                              |  |                  |                            |                 |
| 21-1094               | Community health worker                    |                     |   |                    |                                  |  |                  |                            |                 |
| 25-2051               | Special ed. teachers, preschool 2/         |                     |   |                    |                                  |  |                  |                            |                 |
| 25-3097               | Teachers and instructors, all other 2/     |                     |   | 40%                | 40%                              |  |                  |                            |                 |
| 25-9045               | Teaching Assistants, Except Postsecondary  |                     |   |                    |                                  |  |                  |                            |                 |
| 29-1031               | Dietitian/ nutritionist                    |                     |   |                    |                                  |  |                  |                            |                 |
| 29-1122               | Occupational therapist                     |                     |   |                    |                                  |  |                  |                            |                 |
| 29-1123               | Physical therapist                         |                     | 1   |                    |                                  |  |                  |                            |                 |
| 29-1125               | Recreational therapist                     |                     | 1   |                    |                                  |  |                  |                            |                 |
| 29-1127               | Speech-language pathologist                |                     |   |                    |                                  |  |                  |                            |                 |
| 29-1141               | Registered nurse                           |                     | 1   | Ī                  | Ī                                |  |                  | Ī                          |                 |

| BLS Occupational Code | BLS Occupation                       | Personal Assistance | Parent Coordinated<br>Personal Assistance | Independent Living | Independent Living<br>Specialist | Parent Coordinated<br>Supported Living | Supported Living | Parenting Support Services | Respite, Agency |
|-----------------------|--------------------------------------|---------------------|---|--------------------|----------------------------------|--|------------------|----------------------------|-----------------|
| 29-1181               | Audiologists                         |                     |   |                    |                                  |  |                  |                            |                 |
| 29-1223               | Psychiatrist                         |                     |   |                    |                                  |  |                  |                            |                 |
| 29-2053               | Psychiatric technician               |                     |   |                    |                                  |  |                  |                            |                 |
| 29-2061               | Licensed practical/ vocational nurse |                     |   |                    |                                  |  |                  |                            |                 |
| 31-1120               | Home Health and Personal Care Aides  | 90%                 | 90%                                       |                    |                                  | 70%                                    | 70%              |                            | 90%             |
| 31-1131               | Nursing Assistants                   |                     |   |                    |                                  |  |                  |                            |                 |
| 31-1132               | Orderlies                            |                     |   |                    |                                  |  |                  |                            |                 |
| 31-1133               | Psychiatric Aides                    | 5%                  | 5%  |                    |                                  | 15%                                    | 15%              |                            | 5%              |
| 31-2011               | Occupational therapy assistant       |                     |   |                    |                                  |  |                  |                            |                 |
| 31-2012               | Occupational therapy aides           |                     |   |                    |                                  |  |                  |                            |                 |
| 31-2021               | Physical therapist assistant         |                     |   |                    |                                  |  |                  |                            |                 |
| 31-2022               | Physical therapist aide              |                     |   |                    |                                  |  |                  |                            |                 |
| 31-9092               | Medical assistant                    |                     |   |                    |                                  |  |                  |                            |                 |
| 37-2011               | Janitor/ cleaner                     |                     |   |                    |                                  |  |                  |                            |                 |
| 37-2012               | Maids and housekeeping cleaners      |                     |   |                    |                                  |  |                  |                            |                 |
| 39-1098               | First-Line Supervisors               |                     |   |                    |                                  |  |                  |                            |                 |
| 39-9032               | Recreation worker                    | 5%                  | 5%  |                    |                                  | 15%                                    | 15%              |                            | 5%              |
| 39-9041               | Residential advisor                  |                     |   |                    |                                  |  |                  |                            |                 |
| 53-3052               | Bus Drivers, Transit and Intercity   |                     |   |                    |                                  |  |                  |                            |                 |
| Total Distribution    |                                      | 100%                | 100%                                      | 100%               | 100%                             | 100%                                   | 100%             | 100%                       | 100%            |

| PLS Occupational Code            | PLS Occupation                                | Participant-Directed<br>Respite | Respite, Employer of<br>Record | Tutor Services | Housekeeping | Supplemental Prog.<br>Supp Other Svcs | Community Care<br>Facility - Staff Operated<br>Line Staff | Community Care<br>Facility - Owner<br>Operated Line Staff | Community Care<br>Facility - Staff Operated<br>Lead Staff |
|----------------------------------|---|---------------------------------|--------------------------------|----------------|--------------|---------------------------------------|---|---|---|
| BLS Occupational Code<br>11-9151 | BLS Occupation<br>Social/ community svc. mgr. |                                 |                                |                |              |                                       |   |   |   |
| 19-3031                          | Clinic./ counsel./ school psychologist        |                                 |                                |                |              |                                       |   |   |   |
| 21-1012                          | Edu./ guidance/ school/ voc. counselor        |                                 |                                |                |              |                                       |   |   |   |
| 21-1013                          | Marriage and family therapist                 |                                 |                                |                |              |                                       |   |   |   |
| 21-1015                          | Rehabilitation counselor                      |                                 |                                |                |              |                                       |   |   |   |
| 21-1018                          | Substance/ behav./ mental hlth. counselor     |                                 |                                |                |              |                                       |   |   |   |
| 21-1021                          | Child/ family/ school social worker           |                                 |                                |                |              |                                       |   |   |   |
| 21-1022                          | Healthcare social worker                      |                                 |                                |                |              |                                       |   |   |   |
| 21-1023                          | Mental hlth/ substance abuse social worker    |                                 |                                |                |              |                                       |   |   |   |
| 21-1091                          | Health educator                               |                                 |                                |                |              |                                       |   |   |   |
| 21-1093                          | Social and human service assistant            |                                 |                                |                |              |                                       |   |   |   |
| 21-1094                          | Community health worker                       |                                 |                                |                |              |                                       |   |   |   |
| 25-2051                          | Special ed. teachers, preschool 2/            |                                 |                                |                |              |                                       |   |   |   |
| 25-3097                          | Teachers and instructors, all other 2/        |                                 |                                | 100%           |              |                                       |   |   |   |
| 25-9045                          | Teaching Assistants, Except Postsecondary     |                                 |                                |                |              |                                       |   |   |   |
| 29-1031                          | Dietitian/ nutritionist                       |                                 |                                |                |              |                                       |   |   |   |
| 29-1122                          | Occupational therapist                        |                                 |                                |                |              |                                       |   |   |   |
| 29-1123                          | Physical therapist                            |                                 |                                |                |              |                                       |   |   |   |
| 29-1125                          | Recreational therapist                        |                                 |                                |                |              |                                       |   |   |   |
| 29-1127                          | Speech-language pathologist                   |                                 |                                |                |              |                                       |   |   |   |
| 29-1141                          | Registered nurse                              |                                 |                                |                |              |                                       |   |   |   |
| 29-1181                          | Audiologists                                  |                                 |                                |                |              |                                       |   |   |   |

| BLS Occupational Code | BLS Occupation                       | Participant-Directed<br>Respite | Respite, Employer of<br>Record | Tutor Services | Housekeeping | Supplemental Prog.<br>Supp Other Svcs | Community Care<br>Facility - Staff Operated<br>Line Staff | Community Care<br>Facility - Owner<br>Operated Line Staff | Community Care<br>Facility - Staff Operated<br>Lead Staff |
|-----------------------|--------------------------------------|---------------------------------|--------------------------------|----------------|--------------|---------------------------------------|---|---|---|
| 29-1223               | Psychiatrist                         |                                 |                                |                |              |                                       |   |   |   |
| 29-2053               | Psychiatric technician               |                                 |                                |                |              |                                       |   |   |   |
| 29-2061               | Licensed practical/ vocational nurse |                                 |                                |                |              |                                       |   |   |   |
| 31-1120               | Home Health and Personal Care Aides  | 90%                             | 90%                            |                |              | 90%                                   | 70%   | 70%   | 70%   |
| 31-1131               | Nursing Assistants                   |                                 |                                |                |              |                                       |   |   |   |
| 31-1132               | Orderlies                            |                                 |                                |                |              |                                       |   |   |   |
| 31-1133               | Psychiatric Aides                    | 5%                              | 5%                             |                |              | 5%                                    | 15%   | 15%   | 15%   |
| 31-2011               | Occupational therapy assistant       |                                 |                                |                |              |                                       |   |   |   |
| 31-2012               | Occupational therapy aides           |                                 |                                |                |              |                                       |   |   |   |
| 31-2021               | Physical therapist assistant         |                                 |                                |                |              |                                       |   |   |   |
| 31-2022               | Physical therapist aide              |                                 |                                |                |              |                                       |   |   |   |
| 31-9092               | Medical assistant                    |                                 |                                |                |              |                                       |   |   |   |
| 37-2011               | Janitor/ cleaner                     |                                 |                                |                |              |                                       |   |   |   |
| 37-2012               | Maids and housekeeping cleaners      |                                 |                                |                | 100%         |                                       |   |   |   |
| 39-1098               | First-Line Supervisors               |                                 |                                |                |              |                                       |   |   |   |
| 39-9032               | Recreation worker                    | 5%                              | 5%                             | 1              |              | 5%                                    | 15%   | 15%   | 15%   |
| 39-9041               | Residential advisor                  |                                 |                                |                |              |                                       |   |   |   |
| 53-3052               | Bus Drivers, Transit and Intercity   |                                 |                                |                |              |                                       |   |   |   |
| Total Distribution    |                                      | 100%                            | 100%                           | 100%           | 100%         | 100%                                  | 100%  | 100%  | 100%  |

| BLS Occupational Code | BLS Occupation                             | Community Care<br>Facility - Staff Operated<br>Home Administrator, | Community Care<br>Facility - Staff Operated<br>Home Administrator, | Adult Residential<br>Facility for Persons with<br>Special Health Care | Adult Residential<br>Facility for Persons with<br>Special Health Care | Adult Residential<br>Facility for Persons with<br>Special Health Care | Enhanced Behavioral<br>Supports Home<br>Administrator | Enhanced Behavioral<br>Supports Home Lead<br>DSP | Enhanced Behavioral<br>Supports Home DSP |
|-----------------------|--|--|--|---|---|---|---|--|--|
| 11-9151               | Social/ community svc. mgr.                |  |  |   |   |   | 100%  |  |  |
| 19-3031               | Clinic./ counsel./ school psychologist     |  |  |   |   |   |   |  |  |
| 21-1012               | Edu./ guidance/ school/ voc. counselor     |  |  |   |   |   |   |  |  |
| 21-1013               | Marriage and family therapist              |  |  |   |   |   |   |  |  |
| 21-1015               | Rehabilitation counselor                   |  |  |   |   |   |   |  |  |
| 21-1018               | Substance/ behav./ mental hlth. counselor  |  |  |   |   |   |   |  |  |
| 21-1021               | Child/ family/ school social worker        |  |  |   |   |   |   |  |  |
| 21-1022               | Healthcare social worker                   |  |  |   |   |   |   |  |  |
| 21-1023               | Mental hlth/ substance abuse social worker |  |  |   |   |   |   |  |  |
| 21-1091               | Health educator                            |  |  |   |   |   |   |  |  |
| 21-1093               | Social and human service assistant         |  |  |   |   |   |   |  |  |
| 21-1094               | Community health worker                    |  |  |   |   |   |   |  |  |
| 25-2051               | Special ed. teachers, preschool 2/         |  |  |   |   |   |   |  |  |
| 25-3097               | Teachers and instructors, all other 2/     |  |  |   |   |   |   |  |  |
| 25-9045               | Teaching Assistants, Except Postsecondary  |  |  |   |   |   |   |  |  |
| 29-1031               | Dietitian/ nutritionist                    |  |  |   |   |   |   |  |  |
| 29-1122               | Occupational therapist                     |  |  |   |   |   |   |  |  |
| 29-1123               | Physical therapist                         |  |  |   |   |   |   |  |  |
| 29-1125               | Recreational therapist                     |  |  |   |   |   |   |  |  |
| 29-1127               | Speech-language pathologist                |  |  |   |   |   |   |  |  |
| 29-1141               | Registered nurse                           |  |  |   |   | 100%  |   |  |  |
| 29-1181               | Audiologists                               |  |  |   |   |   |   |  |  |

DDS Vendor Rate Study – Rate Models Prepared for California Department of Developmental Services

| BLS Occupational Code | BLS Occupation                       | Community Care<br>Facility - Staff Operated<br>Home Administrator, |      | Adult Residential<br>Facility for Persons with<br>Special Health Care | Adult Residential<br>Facility for Persons with<br>Special Health Care | Adult Residential<br>Facility for Persons with<br>Special Health Care | Enhanced Behavioral<br>Supports Home<br>Administrator | Enhanced Behavioral<br>Supports Home Lead<br>DSP | Enhanced Behavioral<br>Supports Home DSP |
|-----------------------|--------------------------------------|--|------|---|---|---|---|--|--|
| 29-1223               | Psychiatrist                         |  |      |   |   |   |   |  |  |
| 29-2053               | Psychiatric technician               |  |      |   | 100   |   |   |  |  |
| 29-2061               | Licensed practical/ vocational nurse |  |      |   | 100%  |   |   |  |  |
| 31-1120               | Home Health and Personal Care Aides  |  |      |   |   |   |   |  |  |
| 31-1131               | Nursing Assistants                   |  |      | 100%  |   |   |   |  |  |
| 31-1132               | Orderlies                            |  |      |   |   |   |   |  |  |
| 31-1133               | Psychiatric Aides                    |  |      |   |   |   |   | 100%   | 100%                                     |
| 31-2011               | Occupational therapy assistant       |  |      |   |   |   |   |  |  |
| 31-2012               | Occupational therapy aides           |  |      |   |   |   |   |  |  |
| 31-2021               | Physical therapist assistant         |  |      |   |   |   |   |  |  |
| 31-2022               | Physical therapist aide              |  |      |   |   |   |   |  |  |
| 31-9092               | Medical assistant                    |  |      |   |   |   |   |  |  |
| 37-2011               | Janitor/ cleaner                     |  |      |   |   |   |   |  |  |
| 37-2012               | Maids and housekeeping cleaners      |  |      |   |   |   |   |  |  |
| 39-1098               | First-Line Supervisors               | 100%   | 100% |   |   |   |   |  |  |
| 39-9032               | Recreation worker                    |  |      |   |   |   |   |  |  |
| 39-9041               | Residential advisor                  |  |      |   |   |   |   |  |  |
| 53-3052               | Bus Drivers, Transit and Intercity   |  |      |   |   |   |   |  |  |
| Total Distribution    |                                      | 100%   | 100% | 100%  | 100%  | 100%  | 100%  | 100%   | 100%                                     |

| BLS Occupational Code | BLS Occupation                             | Community Crisis<br>Home Administrator | Community Crisis<br>Home Lead DSP | Community Crisis<br>Home DSP | Supported Living-<br>Community Line DSP | Supported Living-<br>Community Lead DSP | Family Home Agency<br>Recruiters | Family Home Agency<br>Coordinators and<br>Trainers | Family Home Agency<br>In-Home Staff |
|-----------------------|--|--|-----------------------------------|------------------------------|---|---|----------------------------------|--|-------------------------------------|
| 11-9151               | Social/ community svc. mgr.                | 100%                                   |                                   |                              |   |   |                                  |  |                                     |
| 19-3031               | Clinic./ counsel./ school psychologist     |  |                                   |                              |   |   |                                  |  |                                     |
| 21-1012               | Edu./ guidance/ school/ voc. counselor     |  |                                   |                              |   |   |                                  |  |                                     |
| 21-1013               | Marriage and family therapist              |  |                                   |                              |   |   |                                  |  |                                     |
| 21-1015               | Rehabilitation counselor                   |  |                                   |                              |   |   |                                  |  |                                     |
| 21-1018               | Substance/ behav./ mental hlth. counselor  |  |                                   |                              |   |   |                                  |  |                                     |
| 21-1021               | Child/ family/ school social worker        |  |                                   |                              |   |   |                                  |  |                                     |
| 21-1022               | Healthcare social worker                   |  |                                   |                              |   |   |                                  |  |                                     |
| 21-1023               | Mental hlth/ substance abuse social worker |  |                                   |                              |   |   |                                  |  |                                     |
| 21-1091               | Health educator                            |  |                                   |                              |   |   |                                  |  |                                     |
| 21-1093               | Social and human service assistant         |  |                                   |                              |   |   |                                  | 100%   |                                     |
| 21-1094               | Community health worker                    |  |                                   |                              |   |   | 100%                             |  |                                     |
| 25-2051               | Special ed. teachers, preschool 2/         |  |                                   |                              |   |   |                                  |  |                                     |
| 25-3097               | Teachers and instructors, all other 2/     |  |                                   |                              |   |   |                                  |  |                                     |
| 25-9045               | Teaching Assistants, Except Postsecondary  |  |                                   |                              |   |   |                                  |  |                                     |
| 29-1031               | Dietitian/ nutritionist                    |  |                                   |                              |   |   |                                  |  |                                     |
| 29-1122               | Occupational therapist                     |  |                                   |                              |   |   |                                  |  |                                     |
| 29-1123               | Physical therapist                         |  |                                   |                              |   |   |                                  |  |                                     |
| 29-1125               | Recreational therapist                     |  |                                   |                              |   |   |                                  |  |                                     |
| 29-1127               | Speech-language pathologist                |  |                                   |                              |   |   |                                  |  |                                     |
| 29-1141               | Registered nurse                           |  |                                   |                              |   |   |                                  |  |                                     |
| 29-1181               | Audiologists                               |  |                                   |                              |   |   |                                  |  |                                     |

| BLS Occupational Code | BLS Occupation                       | Community Crisis<br>Home Administrator | Community Crisis<br>Home Lead DSP | Community Crisis<br>Home DSP | Supported Living-<br>Community Line DSP | Supported Living-<br>Community Lead DSP | Family Home Agency<br>Recruiters | Family Home Agency<br>Coordinators and<br>Trainers | Family Home Agency<br>In-Home Staff |
|-----------------------|--------------------------------------|--|-----------------------------------|------------------------------|---|---|----------------------------------|--|-------------------------------------|
| 29-1223               | Psychiatrist                         |  |                                   |                              |   |   |                                  |  |                                     |
| 29-2053               | Psychiatric technician               |  |                                   |                              |   |   |                                  |  |                                     |
| 29-2061               | Licensed practical/ vocational nurse |  |                                   |                              |   |   |                                  |  |                                     |
| 31-1120               | Home Health and Personal Care Aides  |  |                                   |                              | 70%                                     | 70%                                     |                                  |  | 70%                                 |
| 31-1131               | Nursing Assistants                   |  |                                   |                              |   |   |                                  |  |                                     |
| 31-1132               | Orderlies                            |  |                                   |                              |   |   |                                  |  |                                     |
| 31-1133               | Psychiatric Aides                    |  | 100%                              | 100%                         | 15%                                     | 15%                                     |                                  |  | 15%                                 |
| 31-2011               | Occupational therapy assistant       |  |                                   |                              |   |   |                                  |  |                                     |
| 31-2012               | Occupational therapy aides           |  |                                   |                              |   |   |                                  |  |                                     |
| 31-2021               | Physical therapist assistant         |  |                                   |                              |   |   |                                  |  |                                     |
| 31-2022               | Physical therapist aide              |  |                                   |                              |   |   |                                  |  |                                     |
| 31-9092               | Medical assistant                    |  |                                   |                              |   |   |                                  |  |                                     |
| 37-2011               | Janitor/ cleaner                     |  |                                   |                              |   |   |                                  |  |                                     |
| 37-2012               | Maids and housekeeping cleaners      |  |                                   |                              |   |   |                                  |  |                                     |
| 39-1098               | First-Line Supervisors               |  |                                   |                              |   |   |                                  |  |                                     |
| 39-9032               | Recreation worker                    |  |                                   |                              | 15%                                     | 15%                                     |                                  |  | 15%                                 |
| 39-9041               | Residential advisor                  |  |                                   |                              |   |   |                                  |  |                                     |
| 53-3052               | Bus Drivers, Transit and Intercity   |  |                                   |                              |   |   |                                  |  |                                     |
| Total Distribution    |                                      | 100%                                   | 100%                              | 100%                         | 100%                                    | 100%                                    | 100%                             | 100%   | 100%                                |

| BLS Occupational Code | BLS Occupation                             | Supplemental<br>Residential Prog. Supp. | Community-Based Day<br>Programs,<br>Center/Facility | Community-Based Day<br>Programs, Community | Community-Based Day<br>Programs, Community<br>Only | Behavior Management,<br>Center/Facility | Behavior Management,<br>Community | Medical Management,<br>Center/Facility | Medical Management,<br>Community |
|-----------------------|--|---|---|--|--|---|-----------------------------------|--|----------------------------------|
| 11-9151               | Social/ community svc. mgr.                |   |   |  |  |   |                                   |  |                                  |
| 19-3031               | Clinic./ counsel./ school psychologist     |   |   |  |  |   |                                   |  |                                  |
| 21-1012               | Edu./ guidance/ school/ voc. counselor     |   |   |  |  |   |                                   |  |                                  |
| 21-1013               | Marriage and family therapist              |   |   |  |  |   |                                   |  |                                  |
| 21-1015               | Rehabilitation counselor                   |   |   |  |  |   |                                   |  |                                  |
| 21-1018               | Substance/ behav./ mental hlth. counselor  |   |   |  |  |   |                                   |  |                                  |
| 21-1021               | Child/ family/ school social worker        |   |   |  |  |   |                                   |  |                                  |
| 21-1022               | Healthcare social worker                   |   |   |  |  |   |                                   |  |                                  |
| 21-1023               | Mental hlth/ substance abuse social worker |   |   |  |  |   |                                   |  |                                  |
| 21-1091               | Health educator                            |   |   |  |  |   |                                   |  |                                  |
| 21-1093               | Social and human service assistant         |   |   |  |  |   |                                   |  |                                  |
| 21-1094               | Community health worker                    |   |   |  |  |   |                                   |  |                                  |
| 25-2051               | Special ed. teachers, preschool 2/         |   |   |  |  |   |                                   |  |                                  |
| 25-3097               | Teachers and instructors, all other 2/     |   |   |  |  |   |                                   |  |                                  |
| 25-9045               | Teaching Assistants, Except Postsecondary  |   |   |  |  |   |                                   |  |                                  |
| 29-1031               | Dietitian/ nutritionist                    |   |   |  |  |   |                                   |  |                                  |
| 29-1122               | Occupational therapist                     |   |   |  |  |   |                                   |  |                                  |
| 29-1123               | Physical therapist                         |   |   |  |  |   |                                   |  |                                  |
| 29-1125               | Recreational therapist                     |   |   |  |  |   |                                   |  |                                  |
| 29-1127               | Speech-language pathologist                |   |   |  |  |   |                                   |  |                                  |
| 29-1141               | Registered nurse                           |   |   |  |  |   |                                   |  |                                  |
| 29-1181               | Audiologists                               |   |   |  |  |   |                                   |  |                                  |

| BLS Occupational Code | BLS Occupation                       | Supplemental<br>Residential Prog. Supp. | Community-Based Day<br>Programs,<br>Center/Facility | Community-Based Day<br>Programs, Community | Community-Based Day<br>Programs, Community<br>Only | Behavior Management,<br>Center/Facility | Behavior Management,<br>Community | Medical Management,<br>Center/Facility | Medical Management,<br>Community |
|-----------------------|--------------------------------------|---|---|--|--|---|-----------------------------------|--|----------------------------------|
| 29-1223               | Psychiatrist                         |   |   |  |  |   |                                   |  |                                  |
| 29-2053               | Psychiatric technician               |   |   |  |  |   |                                   |  |                                  |
| 29-2061               | Licensed practical/ vocational nurse |   |   |  |  |   |                                   |  |                                  |
| 31-1120               | Home Health and Personal Care Aides  | 90%                                     | 50%   | 50%  | 50%  |   |                                   |  |                                  |
| 31-1131               | Nursing Assistants                   |   |   |  |  |   |                                   | 100%                                   | 100%                             |
| 31-1132               | Orderlies                            |   |   |  |  |   |                                   |  |                                  |
| 31-1133               | Psychiatric Aides                    | 5%                                      | 25%   | 25%  | 25%  | 100%                                    | 100%                              |  |                                  |
| 31-2011               | Occupational therapy assistant       |   |   |  |  |   |                                   |  |                                  |
| 31-2012               | Occupational therapy aides           |   |   |  |  |   |                                   |  |                                  |
| 31-2021               | Physical therapist assistant         |   |   |  |  |   |                                   |  |                                  |
| 31-2022               | Physical therapist aide              |   |   |  |  |   |                                   |  |                                  |
| 31-9092               | Medical assistant                    |   |   |  |  |   |                                   |  |                                  |
| 37-2011               | Janitor/ cleaner                     |   |   |  |  |   |                                   |  |                                  |
| 37-2012               | Maids and housekeeping cleaners      |   |   |  |  |   |                                   |  |                                  |
| 39-1098               | First-Line Supervisors               |   |   |  |  |   |                                   |  |                                  |
| 39-9032               | Recreation worker                    | 5%                                      | 25%   | 25%  | 25%  |   |                                   |  |                                  |
| 39-9041               | Residential advisor                  |   |   |  |  |   |                                   |  |                                  |
| 53-3052               | Bus Drivers, Transit and Intercity   |   |   |  |  |   |                                   |  |                                  |
| Total Distribution    |                                      | 100%                                    | 100%  | 100%                                       | 100%   | 100%                                    | 100%                              | 100%                                   | 100%                             |

| BLS Occupational Code | BLS Occupation                             | In-Home Day Program | Participant-Directed<br>Community-Based<br>Training | Supplemental Day<br>Program Support | Transportation,<br>Company | Transportation,<br>Additional Component | Transportation Assistant | Supported Employment-<br>Group | Supported Employment-<br>Individual, Job<br>Development |
|-----------------------|--|---------------------|---|-------------------------------------|----------------------------|---|--------------------------|--------------------------------|---|
| 11-9151               | Social/ community svc. mgr.                |                     |   |                                     |                            |   |                          |                                |   |
| 19-3031               | Clinic./ counsel./ school psychologist     |                     |   |                                     |                            |   |                          |                                |   |
| 21-1012               | Edu./ guidance/ school/ voc. counselor     |                     |   |                                     |                            |   |                          | 25%                            | 50%   |
| 21-1013               | Marriage and family therapist              |                     |   |                                     |                            |   |                          |                                |   |
| 21-1015               | Rehabilitation counselor                   |                     |   |                                     |                            |   |                          | 75%                            | 50%   |
| 21-1018               | Substance/ behav./ mental hlth. counselor  |                     |   |                                     |                            |   |                          |                                |   |
| 21-1021               | Child/ family/ school social worker        |                     |   |                                     |                            |   |                          |                                |   |
| 21-1022               | Healthcare social worker                   |                     |   |                                     |                            |   |                          |                                |   |
| 21-1023               | Mental hlth/ substance abuse social worker |                     |   |                                     |                            |   |                          |                                |   |
| 21-1091               | Health educator                            |                     |   |                                     |                            |   |                          |                                |   |
| 21-1093               | Social and human service assistant         |                     |   |                                     |                            |   |                          |                                |   |
| 21-1094               | Community health worker                    |                     |   |                                     |                            |   |                          |                                |   |
| 25-2051               | Special ed. teachers, preschool 2/         |                     |   |                                     |                            |   |                          |                                |   |
| 25-3097               | Teachers and instructors, all other 2/     |                     |   |                                     |                            |   |                          |                                |   |
| 25-9045               | Teaching Assistants, Except Postsecondary  |                     |   |                                     |                            |   |                          |                                |   |
| 29-1031               | Dietitian/ nutritionist                    |                     |   |                                     |                            |   |                          |                                |   |
| 29-1122               | Occupational therapist                     |                     |   |                                     |                            |   |                          |                                |   |
| 29-1123               | Physical therapist                         |                     |   |                                     |                            |   |                          |                                |   |
| 29-1125               | Recreational therapist                     |                     |   |                                     |                            |   |                          |                                |   |
| 29-1127               | Speech-language pathologist                |                     |   |                                     |                            | 1                                       |                          |                                |   |
| 29-1141               | Registered nurse                           |                     |   |                                     |                            | 1                                       |                          |                                |   |
| 29-1181               | Audiologists                               |                     |   |                                     |                            | 1                                       |                          |                                |   |
| 29-1223               | Psychiatrist                               |                     |   |                                     |                            |   |                          |                                |   |

| BLS Occupational Code | BLS Occupation                       | In-Home Day Program | Participant-Directed<br>Community-Based<br>Training | Supplemental Day<br>Program Support | Transportation,<br>Company | Transportation,<br>Additional Component | Transportation Assistant | Supported Employment-<br>Group | Supported Employment-<br>Individual, Job<br>Development |
|-----------------------|--------------------------------------|---------------------|---|-------------------------------------|----------------------------|---|--------------------------|--------------------------------|---|
| 29-2053               | Psychiatric technician               |                     |   |                                     |                            |   |                          |                                |   |
| 29-2061               | Licensed practical/ vocational nurse |                     |   |                                     |                            |   |                          |                                |   |
| 31-1120               | Home Health and Personal Care Aides  | 70%                 | 70%   | 90%                                 |                            | 70%                                     | 90%                      |                                |   |
| 31-1131               | Nursing Assistants                   |                     |   |                                     |                            |   |                          |                                |   |
| 31-1132               | Orderlies                            |                     |   |                                     |                            |   |                          |                                |   |
| 31-1133               | Psychiatric Aides                    | 15%                 | 15%   | 5%                                  |                            | 15%                                     | 5%                       |                                |   |
| 31-2011               | Occupational therapy assistant       |                     |   |                                     |                            |   |                          |                                |   |
| 31-2012               | Occupational therapy aides           |                     |   |                                     |                            |   |                          |                                |   |
| 31-2021               | Physical therapist assistant         |                     |   |                                     |                            |   |                          |                                |   |
| 31-2022               | Physical therapist aide              |                     |   |                                     |                            |   |                          |                                |   |
| 31-9092               | Medical assistant                    |                     |   |                                     |                            |   |                          |                                |   |
| 37-2011               | Janitor/ cleaner                     |                     |   |                                     |                            |   |                          |                                |   |
| 37-2012               | Maids and housekeeping cleaners      |                     |   |                                     |                            |   |                          |                                |   |
| 39-1098               | First-Line Supervisors               |                     |   |                                     |                            |   |                          |                                |   |
| 39-9032               | Recreation worker                    | 15%                 | 15%   | 5%                                  |                            | 15%                                     | 5%                       |                                |   |
| 39-9041               | Residential advisor                  |                     |   |                                     |                            |   |                          |                                |   |
| 53-3052               | Bus Drivers, Transit and Intercity   |                     |   |                                     | 100%                       |   |                          |                                |   |
| Total Distribution    |                                      | 100%                | 100%  | 100%                                | 100%                       | 100%                                    | 100%                     | 100%                           | 100%  |

| BLS Occupational Code | BLS Occupation                             | Supported Employment-<br>Individual, Job<br>Coaching | Work Activity Program | Specialized Therapeutic<br>Services, Professional | Specialized Therapeutic<br>Services, Assistant | Adaptive Skills Trainer;<br>Licensed Professional | Adaptive Skills Trainer;<br>Specialist | Behavior Analyst | Associate Behavior<br>Analyst |
|-----------------------|--|--|-----------------------|---|--|---|--|------------------|-------------------------------|
| 11-9151               | Social/ community svc. mgr.                |  |                       |   |  |   |  |                  |                               |
| 19-3031               | Clinic./ counsel./ school psychologist     |  |                       |   |  |   |  | 100%             |                               |
| 21-1012               | Edu./ guidance/ school/ voc. counselor     | 25%  |                       |   |  |   |  |                  |                               |
| 21-1013               | Marriage and family therapist              |  |                       |   |  |   |  |                  |                               |
| 21-1015               | Rehabilitation counselor                   | 75%  |                       |   |  |   |  |                  |                               |
| 21-1018               | Substance/ behav./ mental hlth. counselor  |  |                       |   |  |   |  |                  | 100%                          |
| 21-1021               | Child/ family/ school social worker        |  |                       |   |  |   |  |                  |                               |
| 21-1022               | Healthcare social worker                   |  |                       |   |  |   |  |                  |                               |
| 21-1023               | Mental hlth/ substance abuse social worker |  |                       |   |  |   |  |                  |                               |
| 21-1091               | Health educator                            |  |                       |   |  |   |  |                  |                               |
| 21-1093               | Social and human service assistant         |  |                       |   |  |   |  |                  |                               |
| 21-1094               | Community health worker                    |  |                       |   |  |   |  |                  |                               |
| 25-2051               | Special ed. teachers, preschool 2/         |  |                       |   |  |   |  |                  |                               |
| 25-3097               | Teachers and instructors, all other 2/     |  |                       |   |  |   |  |                  |                               |
| 25-9045               | Teaching Assistants, Except Postsecondary  |  |                       |   |  |   |  |                  |                               |
| 29-1031               | Dietitian/ nutritionist                    |  |                       |   |  |   |  |                  |                               |
| 29-1122               | Occupational therapist                     |  |                       |   |  |   |  |                  |                               |
| 29-1123               | Physical therapist                         |  |                       | 100%  |  | 100%  |  |                  |                               |
| 29-1125               | Recreational therapist                     |  |                       |   |  |   |  |                  |                               |
| 29-1127               | Speech-language pathologist                |  |                       |   |  |   |  |                  |                               |
| 29-1141               | Registered nurse                           |  |                       |   |  |   |  |                  |                               |
| 29-1181               | Audiologists                               |  |                       |   |  |   |  |                  |                               |
| 29-1223               | Psychiatrist                               |  |                       |   |  |   |  |                  |                               |

| BLS Occupational Code | BLS Occupation                       | Supported Employment-<br>Individual, Job<br>Coaching | Work Activity Program | Specialized Therapeutic<br>Services, Professional | Specialized Therapeutic<br>Services, Assistant | Adaptive Skills Trainer;<br>Licensed Professional | Adaptive Skills Trainer;<br>Specialist | Behavior Analyst | Associate Behavior<br>Analyst |
|-----------------------|--------------------------------------|--|-----------------------|---|--|---|--|------------------|-------------------------------|
| 29-2053               | Psychiatric technician               |  |                       |   |  |   |  |                  |                               |
| 29-2061               | Licensed practical/ vocational nurse |  |                       |   |  |   |  |                  |                               |
| 31-1120               | Home Health and Personal Care Aides  |  | 70%                   |   |  |   |  |                  |                               |
| 31-1131               | Nursing Assistants                   |  |                       |   |  |   |  |                  |                               |
| 31-1132               | Orderlies                            |  |                       |   |  |   |  |                  |                               |
| 31-1133               | Psychiatric Aides                    |  | 15%                   |   |  |   |  |                  |                               |
| 31-2011               | Occupational therapy assistant       |  |                       |   | 100%   |   | 100%                                   |                  |                               |
| 31-2012               | Occupational therapy aides           |  |                       |   |  |   |  |                  |                               |
| 31-2021               | Physical therapist assistant         |  |                       |   |  |   |  |                  |                               |
| 31-2022               | Physical therapist aide              |  |                       |   |  |   |  |                  |                               |
| 31-9092               | Medical assistant                    |  |                       |   |  |   |  |                  |                               |
| 37-2011               | Janitor/ cleaner                     |  |                       |   |  |   |  |                  |                               |
| 37-2012               | Maids and housekeeping cleaners      |  |                       |   |  |   |  |                  |                               |
| 39-1098               | First-Line Supervisors               |  |                       |   |  |   |  |                  |                               |
| 39-9032               | Recreation worker                    |  | 15%                   |   |  |   |  |                  |                               |
| 39-9041               | Residential advisor                  |  |                       |   |  |   |  |                  |                               |
| 53-3052               | Bus Drivers, Transit and Intercity   |  |                       |   |  |   |  |                  |                               |
| Total Distribution    |                                      | 100%   | 100%                  | 100%  | 100%   | 100%  | 100%                                   | 100%             | 100%                          |

| BLS Occupational Code | BLS Occupation                             | Behavior Management<br>Assistant | Behavior Technician -<br>Paraprofessional | Behavior Management<br>Consultant | Infant Development<br>Program - Early<br>Intervention Specialist | Infant Development<br>Program - Early<br>Intervention Assistants | Infant Development<br>Program, PT/OT/SLP | Infant Development<br>Program, PT/OT/SLP<br>Assistant | Infant Development<br>Program, Audiologist |
|-----------------------|--|----------------------------------|---|-----------------------------------|--|--|--|---|--|
| 11-9151               | Social/ community svc. mgr.                |                                  |   |                                   |  |  |  |   |  |
| 19-3031               | Clinic./ counsel./ school psychologist     |                                  |   |                                   |  |  |  |   |  |
| 21-1012               | Edu./ guidance/ school/ voc. counselor     |                                  |   |                                   |  |  |  |   |  |
| 21-1013               | Marriage and family therapist              |                                  |   | 50%                               |  |  |  |   |  |
| 21-1015               | Rehabilitation counselor                   |                                  |   |                                   |  |  |  |   |  |
| 21-1018               | Substance/ behav./ mental hlth. counselor  | 100%                             |   |                                   |  |  |  |   |  |
| 21-1021               | Child/ family/ school social worker        |                                  |   |                                   |  |  |  |   |  |
| 21-1022               | Healthcare social worker                   |                                  |   |                                   |  |  |  |   |  |
| 21-1023               | Mental hlth/ substance abuse social worker |                                  |   | 50%                               |  |  |  |   |  |
| 21-1091               | Health educator                            |                                  |   |                                   |  |  |  |   |  |
| 21-1093               | Social and human service assistant         |                                  |   |                                   |  |  |  |   |  |
| 21-1094               | Community health worker                    |                                  |   |                                   |  |  |  |   |  |
| 25-2051               | Special ed. teachers, preschool 2/         |                                  |   |                                   | 100%   |  |  |   |  |
| 25-3097               | Teachers and instructors, all other 2/     |                                  |   |                                   |  |  |  |   |  |
| 25-9045               | Teaching Assistants, Except Postsecondary  |                                  |   |                                   |  | 100%   |  |   |  |
| 29-1031               | Dietitian/ nutritionist                    |                                  |   |                                   |  |  |  |   |  |
| 29-1122               | Occupational therapist                     |                                  |   |                                   |  |  |  |   |  |
| 29-1123               | Physical therapist                         |                                  |   |                                   |  |  | 100%                                     |   |  |
| 29-1125               | Recreational therapist                     |                                  |   |                                   |  |  |  |   |  |
| 29-1127               | Speech-language pathologist                |                                  |   |                                   |  |  |  |   |  |
| 29-1141               | Registered nurse                           |                                  |   |                                   |  |  |  |   |  |
| 29-1181               | Audiologists                               |                                  |   |                                   |  |  |  |   | 100%                                       |
| 29-1223               | Psychiatrist                               |                                  |   |                                   |  |  |  |   |  |

| BLS Occupational Code | BLS Occupation                       | Behavior Management<br>Assistant | Behavior Technician -<br>Paraprofessional | Behavior Management<br>Consultant | Infant Development<br>Program - Early<br>Intervention Specialist | Infant Development<br>Program - Early<br>Intervention Assistants | Infant Development<br>Program, PT/OT/SLP | Infant Development<br>Program, PT/OT/SLP<br>Assistant | Infant Development<br>Program, Audiologist |
|-----------------------|--------------------------------------|----------------------------------|---|-----------------------------------|--|--|--|---|--|
| 29-2053               | Psychiatric technician               |                                  |   |                                   |  |  |  |   |  |
| 29-2061               | Licensed practical/ vocational nurse |                                  |   |                                   |  |  |  |   |  |
| 31-1120               | Home Health and Personal Care Aides  |                                  |   |                                   |  |  |  |   |  |
| 31-1131               | Nursing Assistants                   |                                  |   |                                   |  |  |  |   |  |
| 31-1132               | Orderlies                            |                                  |   |                                   |  |  |  |   |  |
| 31-1133               | Psychiatric Aides                    |                                  | 100%                                      |                                   |  |  |  |   |  |
| 31-2011               | Occupational therapy assistant       |                                  |   |                                   |  |  |  | 100%  |  |
| 31-2012               | Occupational therapy aides           |                                  |   |                                   |  |  |  |   |  |
| 31-2021               | Physical therapist assistant         |                                  |   |                                   |  |  |  |   |  |
| 31-2022               | Physical therapist aide              |                                  |   |                                   |  |  |  |   |  |
| 31-9092               | Medical assistant                    |                                  |   |                                   |  |  |  |   |  |
| 37-2011               | Janitor/ cleaner                     |                                  |   |                                   |  |  |  |   |  |
| 37-2012               | Maids and housekeeping cleaners      |                                  |   |                                   |  |  |  |   |  |
| 39-1098               | First-Line Supervisors               |                                  |   |                                   |  |  |  |   |  |
| 39-9032               | Recreation worker                    |                                  |   |                                   |  |  |  |   |  |
| 39-9041               | Residential advisor                  |                                  |   |                                   |  |  |  |   |  |
| 53-3052               | Bus Drivers, Transit and Intercity   |                                  |   |                                   |  |  |  |   |  |
| Total Distribution    |                                      | 100%                             | 100%                                      | 100%                              | 100%   | 100%   | 100%                                     | 100%  | 100%                                       |

|                                  |   | Infant Development<br>Program, Family<br>Therapist | Infant Development<br>Program, Nurse | Infant Development<br>Program, Dietician | Infant Development<br>Program, Social Worker | Infant Development<br>Program, Psychologist | DSP Supervisor | Registered Nurse |
|----------------------------------|---|--|--------------------------------------|--|--|---|----------------|------------------|
| BLS Occupational Code<br>11-9151 | BLS Occupation<br>Social/ community svc. mgr.             |  |                                      |  | 100%   |   |                |                  |
| 19-3031                          | Clinic./ counsel./ school psychologist                    |  |                                      |  | 100%   | 100%  |                |                  |
| 21-1012                          |   |  |                                      |  |  | 100%  |                |                  |
| 21-1012                          | Edu./ guidance/ school/ voc. counselor                    | 100%   |                                      |  |  |   |                |                  |
| 21-1013                          | Marriage and family therapist<br>Rehabilitation counselor | 100%   |                                      |  |  |   |                |                  |
|                                  | Substance/ behav./ mental hlth. counselor                 |  |                                      |  |  |   |                |                  |
| 21-1018                          |   |  |                                      |  |  |   |                |                  |
| 21-1021                          | Child/ family/ school social worker                       |  |                                      |  |  |   |                |                  |
| 21-1022                          | Healthcare social worker                                  |  |                                      |  |  |   |                |                  |
| 21-1023                          | Mental hlth/ substance abuse social worker                |  |                                      |  |  |   |                |                  |
| 21-1091                          | Health educator   |  |                                      |  |  |   |                |                  |
| 21-1093                          | Social and human service assistant                        |  |                                      |  |  |   |                |                  |
| 21-1094                          | Community health worker                                   |  |                                      |  |  |   |                |                  |
| 25-2051                          | Special ed. teachers, preschool 2/                        |  |                                      |  |  |   |                |                  |
| 25-3097                          | Teachers and instructors, all other 2/                    |  |                                      |  |  |   |                |                  |
| 25-9045                          | Teaching Assistants, Except Postsecondary                 |  |                                      |  |  |   |                |                  |
| 29-1031                          | Dietitian/ nutritionist                                   |  |                                      | 100%                                     |  |   |                |                  |
| 29-1122                          | Occupational therapist                                    |  |                                      |  |  |   |                |                  |
| 29-1123                          | Physical therapist  |  |                                      |  |  |   |                |                  |
| 29-1125                          | Recreational therapist                                    |  |                                      |  |  |   |                |                  |
| 29-1127                          | Speech-language pathologist                               |  |                                      |  |  |   |                |                  |
| 29-1141                          | Registered nurse  |  | 100%                                 |  | 1  |   |                | 100%             |
| 29-1181                          | Audiologists  |  |                                      |  |  |   |                |                  |
| 29-1223                          | Psychiatrist  |  |                                      | 1  |  | 1   |                |                  |

| DL S Occurrentierrel Conte       |                                       | Infant Development<br>Program, Family<br>Therapist | Infant Development<br>Program, Nurse | Infant Development<br>Program, Dietician | Infant Development<br>Program, Social Worker | Infant Development<br>Program, Psychologist | DSP Supervisor | Registered Nurse |
|----------------------------------|---------------------------------------|--|--------------------------------------|--|--|---|----------------|------------------|
| BLS Occupational Code<br>29-2053 | BLS Occupation Psychiatric technician |  |                                      |  |  |   |                |                  |
| 29-2061                          | Licensed practical/ vocational nurse  |  |                                      |  |  |   |                |                  |
| 31-1120                          | Home Health and Personal Care Aides   |  |                                      |  |  |   |                |                  |
| 31-1131                          | Nursing Assistants                    |  |                                      |  |  |   |                |                  |
| 31-1132                          | Orderlies                             |  |                                      |  |  |   |                |                  |
| 31-1133                          | Psychiatric Aides                     |  |                                      |  |  |   |                |                  |
| 31-2011                          | Occupational therapy assistant        |  |                                      |  |  |   |                |                  |
| 31-2012                          | Occupational therapy aides            |  |                                      |  |  |   |                |                  |
| 31-2021                          | Physical therapist assistant          |  |                                      |  |  |   |                |                  |
| 31-2022                          | Physical therapist aide               |  |                                      |  |  |   |                |                  |
| 31-9092                          | Medical assistant                     |  |                                      |  |  |   |                |                  |
| 37-2011                          | Janitor/ cleaner                      |  |                                      |  |  |   |                |                  |
| 37-2012                          | Maids and housekeeping cleaners       |  |                                      |  |  |   |                |                  |
| 39-1098                          | First-Line Supervisors                |  |                                      |  |  |   | 100%           |                  |
| 39-9032                          | Recreation worker                     |  |                                      |  |  |   |                |                  |
| 39-9041                          | Residential advisor                   |  |                                      |  |  |   |                |                  |
| 53-3052                          | Bus Drivers, Transit and Intercity    |  |                                      |  |  |   |                |                  |
| Total Distribution               |                                       | 100%   | 100%                                 | 100%                                     | 100%   | 100%  | 100%           | 100%             |

# **Appendix B: Rate Model Wage Assumptions**<sup>2</sup>

|                          | 1                   |   | Base               | Wage Table                       | es                                     |                  |                               | 1               |                                 |                                |
|--------------------------|---------------------|---|--------------------|----------------------------------|--|------------------|-------------------------------|-----------------|---------------------------------|--------------------------------|
| Wage Percentile          | Personal Assistance | Parent Coordinated<br>Personal Assistance | Independent Living | Independent Living<br>Specialist | Parent Coordinated<br>Supported Living | Supported Living | Parenting Support<br>Services | Respite, Agency | Participant-Directed<br>Respite | Respite, Employer of<br>Record |
| 10th Percentile          | \$15.02             | \$15.02                                   | \$17.22            | \$17.22                          | \$15.06                                | \$15.06          | \$19.06                       | \$15.02         | \$15.02                         | \$15.02                        |
| 25th Percentile          | \$15.11             | \$15.11                                   | \$19.07            | \$19.07                          | \$15.33                                | \$15.33          | \$23.21                       | \$15.11         | \$15.11                         | \$15.11                        |
| 50th Percentile (Median) | \$16.14             | \$16.14                                   | \$23.45            | \$23.45                          | \$16.50                                | \$16.50          | \$30.97                       | \$16.14         | \$16.14                         | \$16.14                        |
| 75th Percentile          | \$17.75             | \$17.75                                   | \$37.98            | \$37.98                          | \$18.57                                | \$18.57          | \$43.10                       | \$17.75         | \$17.75                         | \$17.75                        |
| 90th Percentile          | \$22.14             | \$22.14                                   | \$51.58            | \$51.58                          | \$23.69                                | \$23.69          | \$55.18                       | \$22.14         | \$22.14                         | \$22.14                        |

| Wage Percentile          | Tutor Services | Housekeeping | Supplemental Prog.<br>Supp Other Svcs | Community Care<br>Facility - Staff<br>Operated Line Staff | Community Care<br>Facility - Owner<br>Operated Line Staff | Community Care<br>Facility - Staff<br>Operated Lead Staff | Community Care<br>Facility - Staff<br>Operated Home<br>Administrator, Level | Community Care<br>Facility - Staff<br>Operated Home<br>Administrator, Level | Adult Residential<br>Facility for Persons<br>with Special Health<br>Care Needs Line Staff | Adult Residential<br>Facility for Persons<br>with Special Health<br>Care Needs Lead Staff |
|--------------------------|----------------|--------------|---------------------------------------|---|---|---|---|---|---|---|
| 10th Percentile          | \$19.86        | \$15.00      | \$15.02                               | \$15.06   | \$15.06   | \$15.06   | \$16.72   | \$16.72   | \$15.79   | \$24.65   |
| 25th Percentile          | \$22.22        | \$15.62      | \$15.11                               | \$15.33   | \$15.33   | \$15.33   | \$19.72   | \$19.72   | \$17.63   | \$29.00   |
| 50th Percentile (Median) | \$28.58        | \$17.45      | \$16.14                               | \$16.50   | \$16.50   | \$16.50   | \$25.24   | \$25.24   | \$20.52   | \$34.09   |
| 75th Percentile          | \$54.85        | \$21.56      | \$17.75                               | \$18.57   | \$18.57   | \$18.57   | \$34.39   | \$34.39   | \$24.37   | \$41.22   |
| 90th Percentile          | \$75.42        | \$28.06      | \$22.14                               | \$23.69   | \$23.69   | \$23.69   | \$43.58   | \$43.58   | \$28.75   | \$46.82   |

<sup>2</sup> Rate model assumptions have generally been set at the median wage.

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| Wage Percentile          | Adult Residential<br>Facility for Persons<br>with Special Health<br>Care Needs Home | Enhanced Behavioral<br>Supports Home<br>Administrator | Enhanced Behavioral<br>Supports Home Lead<br>DSP | Enhanced Behavioral<br>Supports Home DSP | Community Crisis<br>Home Administrator | Community Crisis<br>Home Lead DSP | Community Crisis<br>Home DSP | Supported Living-<br>Community Line DSP | Supported Living-<br>Community Lead DSP | Family Home Agency<br>Recruiters |
|--------------------------|---|---|--|--|--|-----------------------------------|------------------------------|---|---|----------------------------------|
| 10th Percentile          | \$41.60   | \$21.78   | \$15.42  | \$15.42                                  | \$21.78                                | \$15.42                           | \$15.42                      | \$15.06                                 | \$15.06                                 | \$17.88                          |
| 25th Percentile          | \$51.33   | \$29.26   | \$16.50  | \$16.50                                  | \$29.26                                | \$16.50                           | \$16.50                      | \$15.33                                 | \$15.33                                 | \$20.97                          |
| 50th Percentile (Median) | \$64.68   | \$39.35   | \$18.17  | \$18.17                                  | \$39.35                                | \$18.17                           | \$18.17                      | \$16.50                                 | \$16.50                                 | \$26.33                          |
| 75th Percentile          | \$80.74   | \$52.29   | \$21.46  | \$21.46                                  | \$52.29                                | \$21.46                           | \$21.46                      | \$18.57                                 | \$18.57                                 | \$34.33                          |
| 90th Percentile          | \$94.69   | \$67.94   | \$31.32  | \$31.32                                  | \$67.94                                | \$31.32                           | \$31.32                      | \$23.69                                 | \$23.69                                 | \$44.31                          |

| Wage Percentile          | Family Home Agency<br>Coordinators and<br>Trainers | Family Home Agency<br>In-Home Staff | Supplemental<br>Residential Prog.<br>Supp. | Community-Based<br>Day Programs,<br>Center/Facility | Community-Based<br>Day Programs,<br>Community | Community-Based<br>Day Programs,<br>Community Only | Behavior Management,<br>Center/Facility | Behavior Management,<br>Community | Medical Management,<br>Center/Facility | Medical Management,<br>Community |
|--------------------------|--|-------------------------------------|--|---|---|--|---|-----------------------------------|--|----------------------------------|
| 10th Percentile          | \$15.79  | \$15.06                             | \$15.02                                    | \$15.11   | \$15.11                                       | \$15.11  | \$15.42                                 | \$15.42                           | \$15.79                                | \$15.79                          |
| 25th Percentile          | \$17.90  | \$15.33                             | \$15.11                                    | \$15.55   | \$15.55                                       | \$15.55  | \$16.50                                 | \$16.50                           | \$17.63                                | \$17.63                          |
| 50th Percentile (Median) | \$22.37  | \$16.50                             | \$16.14                                    | \$16.87   | \$16.87                                       | \$16.87  | \$18.17                                 | \$18.17                           | \$20.52                                | \$20.52                          |
| 75th Percentile          | \$29.22  | \$18.57                             | \$17.75                                    | \$19.39   | \$19.39                                       | \$19.39  | \$21.46                                 | \$21.46                           | \$24.37                                | \$24.37                          |
| 90th Percentile          | \$37.34  | \$23.69                             | \$22.14                                    | \$25.25   | \$25.25                                       | \$25.25  | \$31.32                                 | \$31.32                           | \$28.75                                | \$28.75                          |

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| Wage Percentile          | In-Home Day Program | Participant-Directed<br>Community-Based<br>Training | Supplemental Day<br>Program Support | Transportation,<br>Company | Transportation,<br>Additional Component | Transportation<br>Assistant | Supported<br>Employment-Group | Supported<br>Employment-<br>Individual, Job<br>Development | Supported<br>Employment-<br>Individual, Job<br>Coaching | Work Activity<br>Program |
|--------------------------|---------------------|---|-------------------------------------|----------------------------|---|-----------------------------|-------------------------------|--|---|--------------------------|
| 10th Percentile          | \$15.06             | \$15.06   | \$15.02                             | \$18.78                    | \$15.06                                 | \$15.02                     | \$17.15                       | \$19.18  | \$17.15   | \$15.06                  |
| 25th Percentile          | \$15.33             | \$15.33   | \$15.11                             | \$22.78                    | \$15.33                                 | \$15.11                     | \$19.41                       | \$22.79  | \$19.41   | \$15.33                  |
| 50th Percentile (Median) | \$16.50             | \$16.50   | \$16.14                             | \$29.21                    | \$16.50                                 | \$16.14                     | \$23.89                       | \$30.11  | \$23.89   | \$16.50                  |
| 75th Percentile          | \$18.57             | \$18.57   | \$17.75                             | \$35.74                    | \$18.57                                 | \$17.75                     | \$32.66                       | \$41.07  | \$32.66   | \$18.57                  |
| 90th Percentile          | \$23.69             | \$23.69   | \$22.14                             | \$43.22                    | \$23.69                                 | \$22.14                     | \$43.20                       | \$52.35  | \$43.20   | \$23.69                  |

| Wage Percentile          | Specialized<br>Therapeutic Services,<br>Professional | Specialized<br>Therapeutic Services,<br>Assistant | Adaptive Skills<br>Trainer; Licensed<br>Professional | Adaptive Skills<br>Trainer; Specialist | Behavior Analyst | Associate Behavior<br>Analyst | Behavior Management<br>Assistant | Behavior Technician -<br>Paraprofessional | Behavior Management<br>Consultant | Infant Development<br>Program - Early<br>Intervention Specialist |
|--------------------------|--|---|--|--|------------------|-------------------------------|----------------------------------|---|-----------------------------------|--|
| 10th Percentile          | \$37.17  | \$30.15   | \$37.17  | \$30.15                                | \$31.54          | \$17.90                       | \$17.90                          | \$15.42                                   | \$18.68                           | \$21.99  |
| 25th Percentile          | \$46.91  | \$34.90   | \$46.91  | \$34.90                                | \$45.65          | \$20.72                       | \$20.72                          | \$16.50                                   | \$23.06                           | \$29.90  |
| 50th Percentile (Median) | \$57.85  | \$40.61   | \$57.85  | \$40.61                                | \$58.70          | \$27.36                       | \$27.36                          | \$18.17                                   | \$32.17                           | \$35.65  |
| 75th Percentile          | \$68.96  | \$45.67   | \$68.96  | \$45.67                                | \$74.41          | \$36.10                       | \$36.10                          | \$21.46                                   | \$44.96                           | \$55.47  |
| 90th Percentile          | \$77.82  | \$52.43   | \$77.82  | \$52.43                                | \$94.26          | \$52.93                       | \$52.93                          | \$31.32                                   | \$57.59                           | \$70.81  |

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| Wage Percentile          | Infant Development<br>Program - Early<br>Intervention Assistants | Infant Development<br>Program, PT/OT/SLP | Infant Development<br>Program, PT/OT/SLP<br>Assistant | Infant Development<br>Program, Audiologist | Infant Development<br>Program, Family<br>Therapist | Infant Development<br>Program, Nurse | Infant Development<br>Program, Dietician | Infant Development<br>Program, Social<br>Worker | Infant Development<br>Program, Psychologist | DSP Supervisor |
|--------------------------|--|--|---|--|--|--------------------------------------|--|---|---|----------------|
| 10th Percentile          | \$19.67  | \$37.17                                  | \$30.15   | \$40.95                                    | \$17.88  | \$41.60                              | \$28.24                                  | \$21.78   | \$31.54                                     | \$16.72        |
| 25th Percentile          | \$21.60  | \$46.91                                  | \$34.90   | \$52.13                                    | \$20.59  | \$51.33                              | \$37.69                                  | \$29.26   | \$45.65                                     | \$19.72        |
| 50th Percentile (Median) | \$25.38  | \$57.85                                  | \$40.61   | \$63.47                                    | \$26.89  | \$64.68                              | \$44.90                                  | \$39.35   | \$58.70                                     | \$25.24        |
| 75th Percentile          | \$30.09  | \$68.96                                  | \$45.67   | \$71.96                                    | \$35.89  | \$80.74                              | \$52.75                                  | \$52.29   | \$74.41                                     | \$34.39        |
| 90th Percentile          | \$35.25  | \$77.82                                  | \$52.43   | \$80.97                                    | \$50.32  | \$94.69                              | \$59.02                                  | \$67.94   | \$94.26                                     | \$43.58        |

| Wage Percentile          | Registered Nurse |
|--------------------------|------------------|
| 10th Percentile          | \$41.60          |
| 25th Percentile          | \$51.33          |
| 50th Percentile (Median) | \$64.68          |
| 75th Percentile          | \$80.74          |
| 90th Percentile          | \$94.69          |

#### Wage Category A (base wage x 95 percent)

| Wage Percentile          | Personal Assistance | Parent Coordinated<br>Personal Assistance | Independent Living | Independent Living<br>Specialist | Parent Coordinated<br>Supported Living | Supported Living | Parenting Support<br>Services | Respite, Agency | Participant-Directed<br>Respite | Respite, Employer of<br>Record |
|--------------------------|---------------------|---|--------------------|----------------------------------|--|------------------|-------------------------------|-----------------|---------------------------------|--------------------------------|
| 10th Percentile          | \$14.27             | \$14.27                                   | \$16.36            | \$16.36                          | \$14.31                                | \$14.31          | \$18.11                       | \$14.27         | \$14.27                         | \$14.27                        |
| 25th Percentile          | \$14.35             | \$14.35                                   | \$18.12            | \$18.12                          | \$14.56                                | \$14.56          | \$22.05                       | \$14.35         | \$14.35                         | \$14.35                        |
| 50th Percentile (Median) | \$15.33             | \$15.33                                   | \$22.28            | \$22.28                          | \$15.68                                | \$15.68          | \$29.42                       | \$15.33         | \$15.33                         | \$15.33                        |
| 75th Percentile          | \$16.86             | \$16.86                                   | \$36.08            | \$36.08                          | \$17.64                                | \$17.64          | \$40.95                       | \$16.86         | \$16.86                         | \$16.86                        |
| 90th Percentile          | \$21.03             | \$21.03                                   | \$49.00            | \$49.00                          | \$22.51                                | \$22.51          | \$52.42                       | \$21.03         | \$21.03                         | \$21.03                        |

| Wage Percentile          | Tutor Services | Housekeeping | Supplemental Prog.<br>Supp Other Svcs | Community Care<br>Facility - Staff<br>Operated Line Staff | Community Care<br>Facility - Owner<br>Operated Line Staff | Community Care<br>Facility - Staff<br>Operated Lead Staff | Community Care<br>Facility - Staff<br>Operated Home<br>Administrator, Level | Community Care<br>Facility - Staff<br>Operated Home<br>Administrator, Level | Adult Residential<br>Facility for Persons<br>with Special Health<br>Care Needs Line Staff | Adult Residential<br>Facility for Persons<br>with Special Health<br>Care Needs Lead Staff |
|--------------------------|----------------|--------------|---------------------------------------|---|---|---|---|---|---|---|
| 10th Percentile          | \$18.87        | \$14.25      | \$14.27                               | \$14.31   | \$14.31   | \$14.31   | \$15.88   | \$15.88   | \$15.00   | \$23.42   |
| 25th Percentile          | \$21.11        | \$14.84      | \$14.35                               | \$14.56   | \$14.56   | \$14.56   | \$18.73   | \$18.73   | \$16.75   | \$27.55   |
| 50th Percentile (Median) | \$27.15        | \$16.58      | \$15.33                               | \$15.68   | \$15.68   | \$15.68   | \$23.98   | \$23.98   | \$19.49   | \$32.39   |
| 75th Percentile          | \$52.11        | \$20.48      | \$16.86                               | \$17.64   | \$17.64   | \$17.64   | \$32.67   | \$32.67   | \$23.15   | \$39.16   |
| 90th Percentile          | \$71.65        | \$26.66      | \$21.03                               | \$22.51   | \$22.51   | \$22.51   | \$41.40   | \$41.40   | \$27.31   | \$44.48   |

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| Wage Percentile          | Adult Residential<br>Facility for Persons<br>with Special Health<br>Care Needs Home | Enhanced Behavioral<br>Supports Home<br>Administrator | Enhanced Behavioral<br>Supports Home Lead<br>DSP | Enhanced Behavioral<br>Supports Home DSP | Community Crisis<br>Home Administrator | Community Crisis<br>Home Lead DSP | Community Crisis<br>Home DSP | Supported Living-<br>Community Line DSP | Supported Living-<br>Community Lead DSP | Family Home Agency<br>Recruiters |
|--------------------------|---|---|--|--|--|-----------------------------------|------------------------------|---|---|----------------------------------|
| 10th Percentile          | \$39.52   | \$20.69   | \$14.65  | \$14.65                                  | \$20.69                                | \$14.65                           | \$14.65                      | \$14.31                                 | \$14.31                                 | \$16.99                          |
| 25th Percentile          | \$48.76   | \$27.80   | \$15.68  | \$15.68                                  | \$27.80                                | \$15.68                           | \$15.68                      | \$14.56                                 | \$14.56                                 | \$19.92                          |
| 50th Percentile (Median) | \$61.45   | \$37.38   | \$17.26  | \$17.26                                  | \$37.38                                | \$17.26                           | \$17.26                      | \$15.68                                 | \$15.68                                 | \$25.01                          |
| 75th Percentile          | \$76.70   | \$49.68   | \$20.39  | \$20.39                                  | \$49.68                                | \$20.39                           | \$20.39                      | \$17.64                                 | \$17.64                                 | \$32.61                          |
| 90th Percentile          | \$89.96   | \$64.54   | \$29.75  | \$29.75                                  | \$64.54                                | \$29.75                           | \$29.75                      | \$22.51                                 | \$22.51                                 | \$42.09                          |

| Wage Percentile          | Family Home Agency<br>Coordinators and<br>Trainers | Family Home Agency<br>In-Home Staff | Supplemental<br>Residential Prog.<br>Supp. | Community-Based<br>Day Programs,<br>Center/Facility | Community-Based<br>Day Programs,<br>Community | Community-Based<br>Day Programs,<br>Community Only | Behavior Management,<br>Center/Facility | Behavior Management,<br>Community | Medical Management,<br>Center/Facility | Medical Management,<br>Community |
|--------------------------|--|-------------------------------------|--|---|---|--|---|-----------------------------------|--|----------------------------------|
| 10th Percentile          | \$15.00  | \$14.31                             | \$14.27                                    | \$14.35   | \$14.35                                       | \$14.35  | \$14.65                                 | \$14.65                           | \$15.00                                | \$15.00                          |
| 25th Percentile          | \$17.01  | \$14.56                             | \$14.35                                    | \$14.77   | \$14.77                                       | \$14.77  | \$15.68                                 | \$15.68                           | \$16.75                                | \$16.75                          |
| 50th Percentile (Median) | \$21.25  | \$15.68                             | \$15.33                                    | \$16.03   | \$16.03                                       | \$16.03  | \$17.26                                 | \$17.26                           | \$19.49                                | \$19.49                          |
| 75th Percentile          | \$27.76  | \$17.64                             | \$16.86                                    | \$18.42   | \$18.42                                       | \$18.42  | \$20.39                                 | \$20.39                           | \$23.15                                | \$23.15                          |
| 90th Percentile          | \$35.47  | \$22.51                             | \$21.03                                    | \$23.99   | \$23.99                                       | \$23.99  | \$29.75                                 | \$29.75                           | \$27.31                                | \$27.31                          |

DDS Vendor Rate Study – Rate Models Prepared for California Department of Developmental Services

| Wage Percentile          | In-Home Day Program | Participant-Directed<br>Community-Based<br>Training | Supplemental Day<br>Program Support | Transportation,<br>Company | Transportation,<br>Additional Component | Transportation<br>Assistant | Supported<br>Employment-Group | Supported<br>Employment-<br>Individual, Job<br>Development | Supported<br>Employment-<br>Individual, Job<br>Coaching | Work Activity<br>Program |
|--------------------------|---------------------|---|-------------------------------------|----------------------------|---|-----------------------------|-------------------------------|--|---|--------------------------|
| 10th Percentile          | \$14.31             | \$14.31   | \$14.27                             | \$17.84                    | \$14.31                                 | \$14.27                     | \$16.29                       | \$18.22  | \$16.29   | \$14.31                  |
| 25th Percentile          | \$14.56             | \$14.56   | \$14.35                             | \$21.64                    | \$14.56                                 | \$14.35                     | \$18.44                       | \$21.65  | \$18.44   | \$14.56                  |
| 50th Percentile (Median) | \$15.68             | \$15.68   | \$15.33                             | \$27.75                    | \$15.68                                 | \$15.33                     | \$22.70                       | \$28.60  | \$22.70   | \$15.68                  |
| 75th Percentile          | \$17.64             | \$17.64   | \$16.86                             | \$33.95                    | \$17.64                                 | \$16.86                     | \$31.03                       | \$39.02  | \$31.03   | \$17.64                  |
| 90th Percentile          | \$22.51             | \$22.51   | \$21.03                             | \$41.06                    | \$22.51                                 | \$21.03                     | \$41.04                       | \$49.73  | \$41.04   | \$22.51                  |

| Wage Percentile          | Specialized<br>Therapeutic Services,<br>Professional | Specialized<br>Therapeutic Services,<br>Assistant | Adaptive Skills<br>Trainer; Licensed<br>Professional | Adaptive Skills<br>Trainer; Specialist | Behavior Analyst | Associate Behavior<br>Analyst | Behavior Management<br>Assistant | Behavior Technician -<br>Paraprofessional | Behavior Management<br>Consultant | Infant Development<br>Program - Early<br>Intervention Specialist |
|--------------------------|--|---|--|--|------------------|-------------------------------|----------------------------------|---|-----------------------------------|--|
| 10th Percentile          | \$35.31  | \$28.64   | \$35.31  | \$28.64                                | \$29.96          | \$17.01                       | \$17.01                          | \$14.65                                   | \$17.75                           | \$20.89  |
| 25th Percentile          | \$44.56  | \$33.16   | \$44.56  | \$33.16                                | \$43.37          | \$19.68                       | \$19.68                          | \$15.68                                   | \$21.91                           | \$28.41  |
| 50th Percentile (Median) | \$54.96  | \$38.58   | \$54.96  | \$38.58                                | \$55.77          | \$25.99                       | \$25.99                          | \$17.26                                   | \$30.56                           | \$33.87  |
| 75th Percentile          | \$65.51  | \$43.39   | \$65.51  | \$43.39                                | \$70.69          | \$34.30                       | \$34.30                          | \$20.39                                   | \$42.71                           | \$52.70  |
| 90th Percentile          | \$73.93  | \$49.81   | \$73.93  | \$49.81                                | \$89.55          | \$50.28                       | \$50.28                          | \$29.75                                   | \$54.71                           | \$67.27  |

DDS Vendor Rate Study – Rate Models Prepared for California Department of Developmental Services

| Wage Percentile          | Infant Development<br>Program - Early<br>Intervention Assistants | Infant Development<br>Program, PT/OT/SLP | Infant Development<br>Program, PT/OT/SLP<br>Assistant | Infant Development<br>Program, Audiologist | Infant Development<br>Program, Family<br>Therapist | Infant Development<br>Program, Nurse | Infant Development<br>Program, Dietician | Infant Development<br>Program, Social<br>Worker | Infant Development<br>Program, Psychologist | DSP Supervisor |
|--------------------------|--|--|---|--|--|--------------------------------------|--|---|---|----------------|
| 10th Percentile          | \$18.69  | \$35.31                                  | \$28.64   | \$38.90                                    | \$16.99  | \$39.52                              | \$26.83                                  | \$20.69   | \$29.96                                     | \$15.88        |
| 25th Percentile          | \$20.52  | \$44.56                                  | \$33.16   | \$49.52                                    | \$19.56  | \$48.76                              | \$35.81                                  | \$27.80   | \$43.37                                     | \$18.73        |
| 50th Percentile (Median) | \$24.11  | \$54.96                                  | \$38.58   | \$60.30                                    | \$25.55  | \$61.45                              | \$42.66                                  | \$37.38   | \$55.77                                     | \$23.98        |
| 75th Percentile          | \$28.59  | \$65.51                                  | \$43.39   | \$68.36                                    | \$34.10  | \$76.70                              | \$50.11                                  | \$49.68   | \$70.69                                     | \$32.67        |
| 90th Percentile          | \$33.49  | \$73.93                                  | \$49.81   | \$76.92                                    | \$47.80  | \$89.96                              | \$56.07                                  | \$64.54   | \$89.55                                     | \$41.40        |

| Wage Percentile          | Registered Nurse |
|--------------------------|------------------|
| 10th Percentile          | \$39.52          |
| 25th Percentile          | \$48.76          |
| 50th Percentile (Median) | \$61.45          |
| 75th Percentile          | \$76.70          |
| 90th Percentile          | \$89.96          |

#### Wage Category B (base wage x 100 percent)

| Wage Percentile          | Personal Assistance | Parent Coordinated<br>Personal Assistance | Independent Living | Independent Living<br>Specialist | Parent Coordinated<br>Supported Living | Supported Living | Parenting Support<br>Services | Respite, Agency | Participant-Directed<br>Respite | Respite, Employer of<br>Record |
|--------------------------|---------------------|---|--------------------|----------------------------------|--|------------------|-------------------------------|-----------------|---------------------------------|--------------------------------|
| 10th Percentile          | \$15.02             | \$15.02                                   | \$17.22            | \$17.22                          | \$15.06                                | \$15.06          | \$19.06                       | \$15.02         | \$15.02                         | \$15.02                        |
| 25th Percentile          | \$15.11             | \$15.11                                   | \$19.07            | \$19.07                          | \$15.33                                | \$15.33          | \$23.21                       | \$15.11         | \$15.11                         | \$15.11                        |
| 50th Percentile (Median) | \$16.14             | \$16.14                                   | \$23.45            | \$23.45                          | \$16.50                                | \$16.50          | \$30.97                       | \$16.14         | \$16.14                         | \$16.14                        |
| 75th Percentile          | \$17.75             | \$17.75                                   | \$37.98            | \$37.98                          | \$18.57                                | \$18.57          | \$43.10                       | \$17.75         | \$17.75                         | \$17.75                        |
| 90th Percentile          | \$22.14             | \$22.14                                   | \$51.58            | \$51.58                          | \$23.69                                | \$23.69          | \$55.18                       | \$22.14         | \$22.14                         | \$22.14                        |

| Wage Percentile          | Tutor Services | Housekeeping | Supplemental Prog.<br>Supp Other Svcs | Community Care<br>Facility - Staff<br>Operated Line Staff | Community Care<br>Facility - Owner<br>Operated Line Staff | Community Care<br>Facility - Staff<br>Operated Lead Staff | Community Care<br>Facility - Staff<br>Operated Home<br>Administrator, Level | Community Care<br>Facility - Staff<br>Operated Home<br>Administrator, Level | Adult Residential<br>Facility for Persons<br>with Special Health<br>Care Needs Line Staff | Adult Residential<br>Facility for Persons<br>with Special Health<br>Care Needs Lead Staff |
|--------------------------|----------------|--------------|---------------------------------------|---|---|---|---|---|---|---|
| 10th Percentile          | \$19.86        | \$15.00      | \$15.02                               | \$15.06   | \$15.06   | \$15.06   | \$16.72   | \$16.72   | \$15.79   | \$24.65   |
| 25th Percentile          | \$22.22        | \$15.62      | \$15.11                               | \$15.33   | \$15.33   | \$15.33   | \$19.72   | \$19.72   | \$17.63   | \$29.00   |
| 50th Percentile (Median) | \$28.58        | \$17.45      | \$16.14                               | \$16.50   | \$16.50   | \$16.50   | \$25.24   | \$25.24   | \$20.52   | \$34.09   |
| 75th Percentile          | \$54.85        | \$21.56      | \$17.75                               | \$18.57   | \$18.57   | \$18.57   | \$34.39   | \$34.39   | \$24.37   | \$41.22   |
| 90th Percentile          | \$75.42        | \$28.06      | \$22.14                               | \$23.69   | \$23.69   | \$23.69   | \$43.58   | \$43.58   | \$28.75   | \$46.82   |

DDS Vendor Rate Study – Rate Models Prepared for California Department of Developmental Services

| Wage Percentile          | Adult Residential<br>Facility for Persons<br>with Special Health<br>Care Needs Home | Enhanced Behavioral<br>Supports Home<br>Administrator | Enhanced Behavioral<br>Supports Home Lead<br>DSP | Enhanced Behavioral<br>Supports Home DSP | Community Crisis<br>Home Administrator | Community Crisis<br>Home Lead DSP | Community Crisis<br>Home DSP | Supported Living-<br>Community Line DSP | Supported Living-<br>Community Lead DSP | Family Home Agency<br>Recruiters |
|--------------------------|---|---|--|--|--|-----------------------------------|------------------------------|---|---|----------------------------------|
| 10th Percentile          | \$41.60   | \$21.78   | \$15.42  | \$15.42                                  | \$21.78                                | \$15.42                           | \$15.42                      | \$15.06                                 | \$15.06                                 | \$17.88                          |
| 25th Percentile          | \$51.33   | \$29.26   | \$16.50  | \$16.50                                  | \$29.26                                | \$16.50                           | \$16.50                      | \$15.33                                 | \$15.33                                 | \$20.97                          |
| 50th Percentile (Median) | \$64.68   | \$39.35   | \$18.17  | \$18.17                                  | \$39.35                                | \$18.17                           | \$18.17                      | \$16.50                                 | \$16.50                                 | \$26.33                          |
| 75th Percentile          | \$80.74   | \$52.29   | \$21.46  | \$21.46                                  | \$52.29                                | \$21.46                           | \$21.46                      | \$18.57                                 | \$18.57                                 | \$34.33                          |
| 90th Percentile          | \$94.69   | \$67.94   | \$31.32  | \$31.32                                  | \$67.94                                | \$31.32                           | \$31.32                      | \$23.69                                 | \$23.69                                 | \$44.31                          |

| Wage Percentile          | Family Home Agency<br>Coordinators and<br>Trainers | Family Home Agency<br>In-Home Staff | Supplemental<br>Residential Prog.<br>Supp. | Community-Based<br>Day Programs,<br>Center/Facility | Community-Based<br>Day Programs,<br>Community | Community-Based<br>Day Programs,<br>Community Only | Behavior Management,<br>Center/Facility | Behavior Management,<br>Community | Medical Management,<br>Center/Facility | Medical Management,<br>Community |
|--------------------------|--|-------------------------------------|--|---|---|--|---|-----------------------------------|--|----------------------------------|
| 10th Percentile          | \$15.79  | \$15.06                             | \$15.02                                    | \$15.11   | \$15.11                                       | \$15.11  | \$15.42                                 | \$15.42                           | \$15.79                                | \$15.79                          |
| 25th Percentile          | \$17.90  | \$15.33                             | \$15.11                                    | \$15.55   | \$15.55                                       | \$15.55  | \$16.50                                 | \$16.50                           | \$17.63                                | \$17.63                          |
| 50th Percentile (Median) | \$22.37  | \$16.50                             | \$16.14                                    | \$16.87   | \$16.87                                       | \$16.87  | \$18.17                                 | \$18.17                           | \$20.52                                | \$20.52                          |
| 75th Percentile          | \$29.22  | \$18.57                             | \$17.75                                    | \$19.39   | \$19.39                                       | \$19.39  | \$21.46                                 | \$21.46                           | \$24.37                                | \$24.37                          |
| 90th Percentile          | \$37.34  | \$23.69                             | \$22.14                                    | \$25.25   | \$25.25                                       | \$25.25  | \$31.32                                 | \$31.32                           | \$28.75                                | \$28.75                          |

DDS Vendor Rate Study – Rate Models Prepared for California Department of Developmental Services

| Wage Percentile          | In-Home Day Program | Participant-Directed<br>Community-Based<br>Training | Supplemental Day<br>Program Support | Transportation,<br>Company | Transportation,<br>Additional Component | Transportation<br>Assistant | Supported<br>Employment-Group | Supported<br>Employment-<br>Individual, Job<br>Development | Supported<br>Employment-<br>Individual, Job<br>Coaching | Work Activity<br>Program |
|--------------------------|---------------------|---|-------------------------------------|----------------------------|---|-----------------------------|-------------------------------|--|---|--------------------------|
| 10th Percentile          | \$15.06             | \$15.06   | \$15.02                             | \$18.78                    | \$15.06                                 | \$15.02                     | \$17.15                       | \$19.18  | \$17.15   | \$15.06                  |
| 25th Percentile          | \$15.33             | \$15.33   | \$15.11                             | \$22.78                    | \$15.33                                 | \$15.11                     | \$19.41                       | \$22.79  | \$19.41   | \$15.33                  |
| 50th Percentile (Median) | \$16.50             | \$16.50   | \$16.14                             | \$29.21                    | \$16.50                                 | \$16.14                     | \$23.89                       | \$30.11  | \$23.89   | \$16.50                  |
| 75th Percentile          | \$18.57             | \$18.57   | \$17.75                             | \$35.74                    | \$18.57                                 | \$17.75                     | \$32.66                       | \$41.07  | \$32.66   | \$18.57                  |
| 90th Percentile          | \$23.69             | \$23.69   | \$22.14                             | \$43.22                    | \$23.69                                 | \$22.14                     | \$43.20                       | \$52.35  | \$43.20   | \$23.69                  |

| Wage Percentile          | Specialized<br>Therapeutic Services,<br>Professional | Specialized<br>Therapeutic Services,<br>Assistant | Adaptive Skills<br>Trainer; Licensed<br>Professional | Adaptive Skills<br>Trainer; Specialist | Behavior Analyst | Associate Behavior<br>Analyst | Behavior Management<br>Assistant | Behavior Technician -<br>Paraprofessional | Behavior Management<br>Consultant | Infant Development<br>Program - Early<br>Intervention Specialist |
|--------------------------|--|---|--|--|------------------|-------------------------------|----------------------------------|---|-----------------------------------|--|
| 10th Percentile          | \$37.17  | \$30.15   | \$37.17  | \$30.15                                | \$31.54          | \$17.90                       | \$17.90                          | \$15.42                                   | \$18.68                           | \$21.99  |
| 25th Percentile          | \$46.91  | \$34.90   | \$46.91  | \$34.90                                | \$45.65          | \$20.72                       | \$20.72                          | \$16.50                                   | \$23.06                           | \$29.90  |
| 50th Percentile (Median) | \$57.85  | \$40.61   | \$57.85  | \$40.61                                | \$58.70          | \$27.36                       | \$27.36                          | \$18.17                                   | \$32.17                           | \$35.65  |
| 75th Percentile          | \$68.96  | \$45.67   | \$68.96  | \$45.67                                | \$74.41          | \$36.10                       | \$36.10                          | \$21.46                                   | \$44.96                           | \$55.47  |
| 90th Percentile          | \$77.82  | \$52.43   | \$77.82  | \$52.43                                | \$94.26          | \$52.93                       | \$52.93                          | \$31.32                                   | \$57.59                           | \$70.81  |

DDS Vendor Rate Study – Rate Models Prepared for California Department of Developmental Services

| Wage Percentile          | Infant Development<br>Program - Early<br>Intervention Assistants | Infant Development<br>Program, PT/OT/SLP | Infant Development<br>Program, PT/OT/SLP<br>Assistant | Infant Development<br>Program, Audiologist | Infant Development<br>Program, Family<br>Therapist | Infant Development<br>Program, Nurse | Infant Development<br>Program, Dietician | Infant Development<br>Program, Social<br>Worker | Infant Development<br>Program, Psychologist | DSP Supervisor |
|--------------------------|--|--|---|--|--|--------------------------------------|--|---|---|----------------|
| 10th Percentile          | \$19.67  | \$37.17                                  | \$30.15   | \$40.95                                    | \$17.88  | \$41.60                              | \$28.24                                  | \$21.78   | \$31.54                                     | \$16.72        |
| 25th Percentile          | \$21.60  | \$46.91                                  | \$34.90   | \$52.13                                    | \$20.59  | \$51.33                              | \$37.69                                  | \$29.26   | \$45.65                                     | \$19.72        |
| 50th Percentile (Median) | \$25.38  | \$57.85                                  | \$40.61   | \$63.47                                    | \$26.89  | \$64.68                              | \$44.90                                  | \$39.35   | \$58.70                                     | \$25.24        |
| 75th Percentile          | \$30.09  | \$68.96                                  | \$45.67   | \$71.96                                    | \$35.89  | \$80.74                              | \$52.75                                  | \$52.29   | \$74.41                                     | \$34.39        |
| 90th Percentile          | \$35.25  | \$77.82                                  | \$52.43   | \$80.97                                    | \$50.32  | \$94.69                              | \$59.02                                  | \$67.94   | \$94.26                                     | \$43.58        |

| Wage Percentile          | Registered Nurse |
|--------------------------|------------------|
| 10th Percentile          | \$41.60          |
| 25th Percentile          | \$51.33          |
| 50th Percentile (Median) | \$64.68          |
| 75th Percentile          | \$80.74          |
| 90th Percentile          | \$94.69          |

| Wage Category | C (base | wage x | 115 | percent)    |
|---------------|---------|--------|-----|-------------|
|               | - (     | 0      |     | r · · · · / |

| Wage Percentile          | Personal Assistance | Parent Coordinated<br>Personal Assistance | Independent Living | Independent Living<br>Specialist | Parent Coordinated<br>Supported Living | Supported Living | Parenting Support<br>Services | Respite, Agency | Participant-Directed<br>Respite | Respite, Employer of<br>Record |
|--------------------------|---------------------|---|--------------------|----------------------------------|--|------------------|-------------------------------|-----------------|---------------------------------|--------------------------------|
| 10th Percentile          | \$17.27             | \$17.27                                   | \$19.80            | \$19.80                          | \$17.32                                | \$17.32          | \$21.92                       | \$17.27         | \$17.27                         | \$17.27                        |
| 25th Percentile          | \$17.38             | \$17.38                                   | \$21.93            | \$21.93                          | \$17.63                                | \$17.63          | \$26.69                       | \$17.38         | \$17.38                         | \$17.38                        |
| 50th Percentile (Median) | \$18.56             | \$18.56                                   | \$26.97            | \$26.97                          | \$18.98                                | \$18.98          | \$35.62                       | \$18.56         | \$18.56                         | \$18.56                        |
| 75th Percentile          | \$20.41             | \$20.41                                   | \$43.68            | \$43.68                          | \$21.36                                | \$21.36          | \$49.57                       | \$20.41         | \$20.41                         | \$20.41                        |
| 90th Percentile          | \$25.46             | \$25.46                                   | \$59.32            | \$59.32                          | \$27.24                                | \$27.24          | \$63.46                       | \$25.46         | \$25.46                         | \$25.46                        |

| Wage Percentile          | Tutor Services | Housekeeping | Supplemental Prog.<br>Supp Other Svcs | Community Care<br>Facility - Staff<br>Operated Line Staff | Community Care<br>Facility - Owner<br>Operated Line Staff | Community Care<br>Facility - Staff<br>Operated Lead Staff | Community Care<br>Facility - Staff<br>Operated Home<br>Administrator, Level | Community Care<br>Facility - Staff<br>Operated Home<br>Administrator, Level | Adult Residential<br>Facility for Persons<br>with Special Health<br>Care Needs Line Staff | Adult Residential<br>Facility for Persons<br>with Special Health<br>Care Needs Lead Staff |
|--------------------------|----------------|--------------|---------------------------------------|---|---|---|---|---|---|---|
| 10th Percentile          | \$22.84        | \$17.25      | \$17.27                               | \$17.32   | \$17.32   | \$17.32   | \$19.23   | \$19.23   | \$18.16   | \$28.35   |
| 25th Percentile          | \$25.55        | \$17.96      | \$17.38                               | \$17.63   | \$17.63   | \$17.63   | \$22.68   | \$22.68   | \$20.27   | \$33.35   |
| 50th Percentile (Median) | \$32.87        | \$20.07      | \$18.56                               | \$18.98   | \$18.98   | \$18.98   | \$29.03   | \$29.03   | \$23.60   | \$39.20   |
| 75th Percentile          | \$63.08        | \$24.79      | \$20.41                               | \$21.36   | \$21.36   | \$21.36   | \$39.55   | \$39.55   | \$28.03   | \$47.40   |
| 90th Percentile          | \$86.73        | \$32.27      | \$25.46                               | \$27.24   | \$27.24   | \$27.24   | \$50.12   | \$50.12   | \$33.06   | \$53.84   |

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DDS Vendor Rate Study – Rate Models Prepared for California Department of Developmental Services

| Wage Percentile          | Adult Residential<br>Facility for Persons<br>with Special Health<br>Care Needs Home | Enhanced Behavioral<br>Supports Home<br>Administrator | Enhanced Behavioral<br>Supports Home Lead<br>DSP | Enhanced Behavioral<br>Supports Home DSP | Community Crisis<br>Home Administrator | Community Crisis<br>Home Lead DSP | Community Crisis<br>Home DSP | Supported Living-<br>Community Line DSP | Supported Living-<br>Community Lead DSP | Family Home Agency<br>Recruiters |
|--------------------------|---|---|--|--|--|-----------------------------------|------------------------------|---|---|----------------------------------|
| 10th Percentile          | \$47.84   | \$25.05   | \$17.73  | \$17.73                                  | \$25.05                                | \$17.73                           | \$17.73                      | \$17.32                                 | \$17.32                                 | \$20.56                          |
| 25th Percentile          | \$59.03   | \$33.65   | \$18.98  | \$18.98                                  | \$33.65                                | \$18.98                           | \$18.98                      | \$17.63                                 | \$17.63                                 | \$24.12                          |
| 50th Percentile (Median) | \$74.38   | \$45.25   | \$20.90  | \$20.90                                  | \$45.25                                | \$20.90                           | \$20.90                      | \$18.98                                 | \$18.98                                 | \$30.28                          |
| 75th Percentile          | \$92.85   | \$60.13   | \$24.68  | \$24.68                                  | \$60.13                                | \$24.68                           | \$24.68                      | \$21.36                                 | \$21.36                                 | \$39.48                          |
| 90th Percentile          | \$108.89  | \$78.13   | \$36.02  | \$36.02                                  | \$78.13                                | \$36.02                           | \$36.02                      | \$27.24                                 | \$27.24                                 | \$50.96                          |

| Wage Percentile          | Family Home Agency<br>Coordinators and<br>Trainers | Family Home Agency<br>In-Home Staff | Supplemental<br>Residential Prog.<br>Supp. | Community-Based<br>Day Programs,<br>Center/Facility | Community-Based<br>Day Programs,<br>Community | Community-Based<br>Day Programs,<br>Community Only | Behavior Management,<br>Center/Facility | Behavior Management,<br>Community | Medical Management,<br>Center/Facility | Medical Management,<br>Community |
|--------------------------|--|-------------------------------------|--|---|---|--|---|-----------------------------------|--|----------------------------------|
| 10th Percentile          | \$18.16  | \$17.32                             | \$17.27                                    | \$17.38   | \$17.38                                       | \$17.38  | \$17.73                                 | \$17.73                           | \$18.16                                | \$18.16                          |
| 25th Percentile          | \$20.59  | \$17.63                             | \$17.38                                    | \$17.88   | \$17.88                                       | \$17.88  | \$18.98                                 | \$18.98                           | \$20.27                                | \$20.27                          |
| 50th Percentile (Median) | \$25.73  | \$18.98                             | \$18.56                                    | \$19.40   | \$19.40                                       | \$19.40  | \$20.90                                 | \$20.90                           | \$23.60                                | \$23.60                          |
| 75th Percentile          | \$33.60  | \$21.36                             | \$20.41                                    | \$22.30   | \$22.30                                       | \$22.30  | \$24.68                                 | \$24.68                           | \$28.03                                | \$28.03                          |
| 90th Percentile          | \$42.94  | \$27.24                             | \$25.46                                    | \$29.04   | \$29.04                                       | \$29.04  | \$36.02                                 | \$36.02                           | \$33.06                                | \$33.06                          |

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| Wage Percentile          | In-Home Day Program | Participant-Directed<br>Community-Based<br>Training | Supplemental Day<br>Program Support | Transportation,<br>Company | Transportation,<br>Additional Component | Transportation<br>Assistant | Supported<br>Employment-Group | Supported<br>Employment-<br>Individual, Job<br>Development | Supported<br>Employment-<br>Individual, Job<br>Coaching | Work Activity<br>Program |
|--------------------------|---------------------|---|-------------------------------------|----------------------------|---|-----------------------------|-------------------------------|--|---|--------------------------|
| 10th Percentile          | \$17.32             | \$17.32   | \$17.27                             | \$21.60                    | \$17.32                                 | \$17.27                     | \$19.72                       | \$22.06  | \$19.72   | \$17.32                  |
| 25th Percentile          | \$17.63             | \$17.63   | \$17.38                             | \$26.20                    | \$17.63                                 | \$17.38                     | \$22.32                       | \$26.21  | \$22.32   | \$17.63                  |
| 50th Percentile (Median) | \$18.98             | \$18.98   | \$18.56                             | \$33.59                    | \$18.98                                 | \$18.56                     | \$27.47                       | \$34.63  | \$27.47   | \$18.98                  |
| 75th Percentile          | \$21.36             | \$21.36   | \$20.41                             | \$41.10                    | \$21.36                                 | \$20.41                     | \$37.56                       | \$47.23  | \$37.56   | \$21.36                  |
| 90th Percentile          | \$27.24             | \$27.24   | \$25.46                             | \$49.70                    | \$27.24                                 | \$25.46                     | \$49.68                       | \$60.20  | \$49.68   | \$27.24                  |

| Wage Percentile          | Specialized<br>Therapeutic Services,<br>Professional | Specialized<br>Therapeutic Services,<br>Assistant | Adaptive Skills<br>Trainer; Licensed<br>Professional | Adaptive Skills<br>Trainer; Specialist | Behavior Analyst | Associate Behavior<br>Analyst | Behavior Management<br>Assistant | Behavior Technician -<br>Paraprofessional | Behavior Management<br>Consultant | Infant Development<br>Program - Early<br>Intervention Specialist |
|--------------------------|--|---|--|--|------------------|-------------------------------|----------------------------------|---|-----------------------------------|--|
| 10th Percentile          | \$42.75  | \$34.67   | \$42.75  | \$34.67                                | \$36.27          | \$20.59                       | \$20.59                          | \$17.73                                   | \$21.48                           | \$25.29  |
| 25th Percentile          | \$53.95  | \$40.14   | \$53.95  | \$40.14                                | \$52.50          | \$23.83                       | \$23.83                          | \$18.98                                   | \$26.52                           | \$34.39  |
| 50th Percentile (Median) | \$66.53  | \$46.70   | \$66.53  | \$46.70                                | \$67.51          | \$31.46                       | \$31.46                          | \$20.90                                   | \$37.00                           | \$41.00  |
| 75th Percentile          | \$79.30  | \$52.52   | \$79.30  | \$52.52                                | \$85.57          | \$41.52                       | \$41.52                          | \$24.68                                   | \$51.70                           | \$63.79  |
| 90th Percentile          | \$89.49  | \$60.29   | \$89.49  | \$60.29                                | \$108.40         | \$60.87                       | \$60.87                          | \$36.02                                   | \$66.23                           | \$81.43  |

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| Wage Percentile          | Infant Development<br>Program - Early<br>Intervention Assistants | Infant Development<br>Program, PT/OT/SLP | Infant Development<br>Program, PT/OT/SLP<br>Assistant | Infant Development<br>Program, Audiologist | Infant Development<br>Program, Family<br>Therapist | Infant Development<br>Program, Nurse | Infant Development<br>Program, Dietician | Infant Development<br>Program, Social<br>Worker | Infant Development<br>Program, Psychologist | DSP Supervisor |
|--------------------------|--|--|---|--|--|--------------------------------------|--|---|---|----------------|
| 10th Percentile          | \$22.62  | \$42.75                                  | \$34.67   | \$47.09                                    | \$20.56  | \$47.84                              | \$32.48                                  | \$25.05   | \$36.27                                     | \$19.23        |
| 25th Percentile          | \$24.84  | \$53.95                                  | \$40.14   | \$59.95                                    | \$23.68  | \$59.03                              | \$43.34                                  | \$33.65   | \$52.50                                     | \$22.68        |
| 50th Percentile (Median) | \$29.19  | \$66.53                                  | \$46.70   | \$72.99                                    | \$30.92  | \$74.38                              | \$51.64                                  | \$45.25   | \$67.51                                     | \$29.03        |
| 75th Percentile          | \$34.60  | \$79.30                                  | \$52.52   | \$82.75                                    | \$41.27  | \$92.85                              | \$60.66                                  | \$60.13   | \$85.57                                     | \$39.55        |
| 90th Percentile          | \$40.54  | \$89.49                                  | \$60.29   | \$93.12                                    | \$57.87  | \$108.89                             | \$67.87                                  | \$78.13   | \$108.40                                    | \$50.12        |

| Wage Percentile          | Registered Nurse |
|--------------------------|------------------|
| 10th Percentile          | \$47.84          |
| 25th Percentile          | \$59.03          |
| 50th Percentile (Median) | \$74.38          |
| 75th Percentile          | \$92.85          |
| 90th Percentile          | \$108.89         |

| Benefit Type                  | % of Employees with Access - Rate<br>Models | % of Employees with Access Who<br>Participate<br>('Take-Up Rate') - Rate Models | Overall Employee Participation<br>(Access x Take-Up Rate) - Rate<br>Models | Benefit Level for<br>Participating Employees - Rate<br>Models | Effective Benefit Level<br>(Accounts for Participation) - Rate<br>Models |
|-------------------------------|---|---|--|---|--|
| Social Security <sup>3</sup>  | 100%  | 100%  | 100%   | 6.20%   | 6.20%  |
| Medicare <sup>4</sup>         | 100%  | 100%  | 100%   | 1.45%   | 1.45%  |
| Federal UI <sup>5</sup>       | 100%  | 100%  | 100%   | 0.60%   | 0.60%  |
| State UI <sup>5,6</sup>       | 100%  | 100%  | 100%   | 3.40%   | 3.40%  |
| Employ. & Train. <sup>5</sup> | 100%  | 100%  | 100%   | 0.10%   | 0.10%  |

# **Appendix C: Benefits Assumptions – Benefit Assumptions for Full-Time Employees to Establish Benefit Rates (Excluding Workers' Compensation)**

<sup>&</sup>lt;sup>3</sup> Applies to the first \$132,900 in earnings
<sup>4</sup> There is an additional 0.90% tax on earnings over \$200,000
<sup>5</sup> Applies to first \$7,000 in wages

<sup>&</sup>lt;sup>6</sup> The rate models use the new employer tax rate in 2018

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| Benefit Type                | % of Employees with Access - BLS<br>Data <sup>7</sup> | % of Employees with Access - Rate<br>Models | % of Employees with Access Who<br>Participate<br>('Take-Up Rate') - BLS Data <sup>1</sup> | % of Employees with Access Who<br>Participate<br>(Take-Up Rate') - Rate Models | Overall Employee Participation<br>(Access x Take-Up Rate) - BLS<br>Data <sup>1</sup> | Overall Employee Participation<br>(Access x Take-Up Rate) - Rate<br>Models | Benefit Level for<br>Participating Employees - BLS<br>Data <sup>1</sup> | Benefit Level for<br>Participating Employees - Rate<br>Models | Effective Benefit Level<br>(Accounts for Participation) - BLS<br>Data <sup>1</sup> | Effective Benefit Level<br>(Accounts for Participation) - Rate<br>Models |
|-----------------------------|---|---|---|--|--|--|---|---|--|--|
| Holidays                    | 78%   | 100%  | 100%  | 100%   | 78%  | 100%   | 8.0   | 10.0  | 6.2  | 10.0   |
| Vacation Leave <sup>8</sup> | 76%   | 100%  | 100%  | 100%   | 76%  | 100%   | 10.0  | 7.5   | 7.6  | 7.5  |
| Sick Leave <sup>8</sup>     | 86%   | 100%  | 100%  | 100%   | 86%  | 100%   | 7.0   | 7.5   | 6.0  | 7.5  |

| Benefit Type      | % of Employees with Access - BLS<br>Data <sup>1</sup> | % of Employees with Access - Rate<br>Models | % of Employees with Access Who<br>Participate<br>('Take-Up Rate') - BLS Data <sup>1</sup> | % of Employees with Access Who<br>Participate<br>('Take-Up Rate') - Rate Models | Overall Employee Participation<br>(Access x Take-Up Rate) - BLS<br>Data <sup>1</sup> | Overall Employee Participation<br>(Access x Take-Up Rate) - Rate<br>Models | Benefit Level for<br>Participating Employees - BLS<br>Data <sup>1</sup> | Benefit Level for<br>Participating Employees - Rate<br>Models | Effective Benefit Level<br>(Accounts for Participation) - BLS<br>Data <sup>1</sup> | Effective Benefit Level<br>(Accounts for Participation) - Rate<br>Models |
|-------------------|---|---|---|---|--|--|---|---|--|--|
| Health Insurance9 | 70%   | 100%  | 77%   | 80%   | 54%  | 80.00%   | \$453.69  | \$525.00  | \$244.50   | \$420.00   |

<sup>&</sup>lt;sup>7</sup> BLS' 2018 National Compensation Survey (https://www.bls.gov/ncs/ebs/benefits/2018/ownership\_private.htm); data reported is for private employers in the Pacific region unless otherwise noted.

<sup>&</sup>lt;sup>8</sup> BLS data for vacation and sick leave is based on national data (means) for private employers' employees with 1-5 years of experience (mean for those with 6-10 experience is 15 days of vacation and 7 days of sick leave); it is assumed that all staff with access to paid time off 'participate'.

<sup>&</sup>lt;sup>9</sup> In addition to BLS data, other sources were considered. According to U.S. DHHS' 2020 Medical Expenditure Panel, the average premium across all California employers was \$524.58 with an employer share of \$405.16 (Tables II.C.1 and II.C.2). According to Kaiser's review of individual health insurance plans offered through the State's health insurance exchange, for a 40 year-old non-smoker in California the second-lowest cost silver plan before tax credit (the 'benchmark' plan) is \$338 (https://www.kff.org/private-insurance/issue-brief/tracking-2019-premiumchanges-on-aca-exchanges/)

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| Benefit Type                 | % of Employees with Access - Rate<br>Models | % of Employees with Access Who<br>Participate<br>('Take-Up Rate') - Rate Models | Overall Employee Participation<br>(Access x Take-Up Rate) - Rate Models | Benefit Level for<br>Participating Employees - Rate Models | Effective Benefit Level<br>(Accounts for Participation) - Rate Models |
|------------------------------|---|---|---|--|---|
| Other Benefits <sup>10</sup> | 100%  | 100%  | 100%  | \$100  | \$100.00  |

<sup>&</sup>lt;sup>10</sup> BLS provides information for a variety of other benefits that cannot be combined.

#### Appendix C: Benefits Assumptions – Benefit Rates by Wage Level Based on Benefits Assumptions (Excluding Workers' Compensation)

| Hourly Wage | Full-Time Annual<br>Salary | Effective Benefit Rate -<br>Model Assumptions with<br>Paid Time Off <sup>11,12</sup> | Effective Benefit Rate -<br>Model Assumptions<br>without Paid Time<br>Off <sup>11,12</sup> |
|-------------|----------------------------|--|--|
| \$13        | \$27,040                   | 41.40%   | 31.79%   |
| \$14        | \$29,120                   | 39.68%   | 30.06%   |
| \$15        | \$31,200                   | 38.19%   | 28.57%   |
| \$16        | \$33,280                   | 36.88%   | 27.26%   |
| \$17        | \$35,360                   | 35.72%   | 26.11%   |
| \$18        | \$37,440                   | 34.70%   | 25.08%   |
| \$19        | \$39,520                   | 33.78%   | 24.17%   |
| \$20        | \$41,600                   | 32.96%   | 23.34%   |
| \$21        | \$43,680                   | 32.21%   | 22.59%   |
| \$22        | \$45,760                   | 31.53%   | 21.91%   |
| \$23        | \$47,840                   | 30.91%   | 21.29%   |
| \$24        | \$49,920                   | 30.34%   | 20.72%   |
| \$25        | \$52,000                   | 29.82%   | 20.20%   |
| \$26        | \$54,080                   | 29.33%   | 19.72%   |
| \$27        | \$56,160                   | 28.89%   | 19.27%   |
| \$28        | \$58,240                   | 28.47%   | 18.86%   |
| \$29        | \$60,320                   | 28.09%   | 18.47%   |
| \$30        | \$62,400                   | 27.73%   | 18.11%   |
| \$31        | \$64,480                   | 27.39%   | 17.77%   |
| \$32        | \$66,560                   | 27.07%   | 17.46%   |
| \$33        | \$68,640                   | 26.77%   | 17.16%   |
| \$34        | \$70,720                   | 26.49%   | 16.88%   |
| \$35        | \$72,800                   | 26.23%   | 16.62%   |
| \$36        | \$74,880                   | 25.98%   | 16.37%   |
| \$37        | \$76,960                   | 25.75%   | 16.13%   |
| \$38        | \$79,040                   | 25.52%   | 15.91%   |
| \$39        | \$81,120                   | 25.31%   | 15.70%   |
| \$40        | \$83,200                   | 25.11%   | 15.49%   |
| \$41        | \$85,280                   | 24.92%   | 15.30%   |
| \$42        | \$87,360                   | 24.74%   | 15.12%   |
| \$43        | \$89,440                   | 24.56%   | 14.95%   |
| \$44        | \$91,520                   | 24.40%   | 14.78%   |
| \$45        | \$93,600                   | 24.24%   | 14.62%   |
| \$46        | \$95,680                   | 24.09%   | 14.47%   |
| \$47        | \$97,760                   | 23.94%   | 14.33%   |

<sup>&</sup>lt;sup>11</sup> This table illustrates benefit rates in one-dollar wage increments, but benefit rates in rate models are calculated to the penny.

<sup>&</sup>lt;sup>12</sup> Benefit rates in rate models exclude paid time off, which is accounted for as a productivity assumption.

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| Hourly Wage | Full-Time Annual<br>Salary | Effective Benefit Rate -<br>Model Assumptions with<br>Paid Time Off <sup>11,12</sup> | Effective Benefit Rate -<br>Model Assumptions<br>without Paid Time<br>Off <sup>11,12</sup> |
|-------------|----------------------------|--|--|
| \$48        | \$99,840                   | 23.80%   | 14.19%   |
| \$49        | \$101,920                  | 23.67%   | 14.05%   |
| \$50        | \$104,000                  | 23.54%   | 13.93%   |
| \$51        | \$106,080                  | 23.42%   | 13.80%   |
| \$52        | \$108,160                  | 23.30%   | 13.68%   |
| \$53        | \$110,240                  | 23.19%   | 13.57%   |
| \$54        | \$112,320                  | 23.08%   | 13.46%   |
| \$55        | \$114,400                  | 22.97%   | 13.36%   |
| \$56        | \$116,480                  | 22.87%   | 13.25%   |
| \$57        | \$118,560                  | 22.77%   | 13.16%   |
| \$58        | \$120,640                  | 22.68%   | 13.06%   |
| \$59        | \$122,720                  | 22.58%   | 12.97%   |
| \$60        | \$124,800                  | 22.50%   | 12.88%   |

# Appendix C: Benefits Assumptions – Workers' Compensation Rates by Service (premium amounts per \$100 in wages paid)<sup>13</sup>

| Service Group                                   | Service Codes/ Varieties<br>within Service Group | Workers'<br>Compensation Class<br>Code                                  | Est. WCIRB Pure<br>Premium Rate; 01/20<br>(per \$100 in Wages) | Assumed Workers'<br>Compensation Rate<br>(per \$100 in Wages) |
|---|--|---|--|---|
| Independent<br>Living                           | 055, 520, 063, 635, 062,<br>645, 108, 650        | 8827 - Home Care<br>Services  | \$3.96   | \$4.83  |
| Supported Living                                | 073, 896   | 8827 - Home Care<br>Services  | \$3.96   | \$4.83  |
| Tutor Services                                  | 025, 680   | 8868 - College &<br>Schools   | \$0.66   | \$0.80  |
| Homemaker                                       | 858, 860   | 8827 - Home Care<br>Services  | \$3.96   | \$4.83  |
| Respite   | 420, 465, 862, 864                               | 8827 - Home Care<br>Services  | \$3.96   | \$4.83  |
| Community-<br>Based Day<br>Programs             | 028, 055, 063, 094, 505,<br>510, 525, 880        | 9101 - Adult Day<br>Care  | \$4.71   | \$5.74  |
| Participant-<br>Directed Day<br>Program         | Day 475 9101 - Adult Day Care                    |   | \$4.71   | \$5.74  |
| In-Home Day<br>Program                          | 091  | 8827 - Home Care<br>Services  | \$3.96   | \$4.83  |
| Behavior<br>Management<br>Program               | 515  | 9101 - Adult Day<br>Care  | \$4.71   | \$5.74  |
| Infant<br>Development<br>Program                | 805  | 8827 - Home Care<br>Services (50%)<br>8868 - College &<br>Schools (50%) | \$2.31   | \$2.82  |
| Supported<br>Employment -<br>Individual         | 952  | 9101 - Adult Day<br>Care  | \$4.71   | \$5.74  |
| Supported<br>Employment -<br>Group              | 950  | 9101 - Adult Day<br>Care  | \$4.71   | \$5.74  |
| Work Activity<br>Center                         | 954  | 8806 - Sheltered<br>Workshop/ Work<br>Activity Center                   | \$4.26   | \$5.20  |
| Community Care<br>Facility - Owner-<br>Operated | 905, 910   | 9085 - Residential<br>Care Facility/ DD                                 | \$2.99   | \$3.65  |
| Community Care<br>Facility - Staff-<br>Operated | 113, 915, 920                                    | 9085 - Residential<br>Care Facility/ DD                                 | \$2.99   | \$3.65  |
| Family Home<br>Agency                           | 904  | 9085 - Residential<br>Care Facility/ DD                                 | \$2.99   | \$3.65  |
| Enhanced<br>Behavioral<br>Supports Home         | 900, 901   | 9085 - Residential<br>Care Facility/ DD                                 | \$2.99   | \$3.65  |

<sup>13</sup> Assumed insurer expenses/ profit is 12 percent.

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| Service Group               | Service Codes/ Varieties<br>within Service Group    | Workers'Est. WCIRB PuCompensation ClassPremium Rate; 0Code(per \$100 in Way) |        | Assumed Workers'<br>Compensation Rate<br>(per \$100 in Wages) |
|-----------------------------|---|--|--------|---|
| Community Crisis<br>Home    | 902, 903  | 9085 - Residential<br>Care Facility/ DD                                      | \$2.99 | \$3.65  |
| Program Support             | 109   | 9085 - Residential<br>Care Facility/ DD                                      | \$2.99 | \$3.65  |
| Program Support             | 110   | 9101 - Adult Day<br>Care   | \$4.71 | \$5.74  |
| Program Support             | 111   | 8827 - Home Care<br>Services   | \$3.96 | \$4.83  |
| Behavioral<br>Services      | 048, 612, 613, 615, 616,<br>620, 605, 115, 116, 117 | 8827 - Home Care<br>Services (50%)<br>8868 - College &<br>Schools (50%)      | \$2.31 | \$2.82  |
| Transportation              | 875   | 7382 - Bus, Shuttle<br>Van or Limo<br>Operations                             | \$6.70 | \$8.17  |
| Transportation<br>Assistant | 882   | 9101 - Adult Day<br>Care   | \$4.71 | \$5.74  |

#### **Appendix D: Productivity Adjustments**

#### Base Model Assumptions for 'Typical' Week; Full-Time Employees

| Factor  | Personal Assistance, 1:1 | Personal Assistance, 1:2 | Personal Assistance, 1:3 | Parent Coordinated Personal Assistance,<br>1:1 | Parent Coordinated Personal Assistance,<br>1:2 | Parent Coordinated Personal Assistance,<br>1:3 | Independent Living, 1:1 | Independent Living, 1:2 | Independent Living, 1:3 | Independent Living Specialist, 1:1 | Independent Living Specialist, 1:2 | Independent Living Specialist, 1:3 | Parent Coordinated Supported Living,<br>1:1 | Parent Coordinated Supported Living,<br>1:2 |
|---|--------------------------|--------------------------|--------------------------|--|--|--|-------------------------|-------------------------|-------------------------|------------------------------------|------------------------------------|------------------------------------|---|---|
| Direct services                                     | 37.50                    | 37.00                    | 36.75                    | 39.50  | 39.12  | 38.88  | 34.75                   | 34.00                   | 33.50                   | 35.75                              | 35.00                              | 34.50                              | 39.50                                       | 39.12                                       |
| Travel Time Between Individuals                     | 0.75                     | 0.75                     | 0.75                     | -  | -  | -  | 3.00                    | 3.00                    | 3.00                    | 3.00                               | 3.00                               | 3.00                               | -   | -   |
| Program Set-Up/ Clean-Up                            | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Networking/ General Development<br>Activities       | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Recordkeeping and Reporting                         | 0.75                     | 1.25                     | 1.50                     | 0.50   | 0.88   | 1.12   | 1.25                    | 2.00                    | 2.50                    | 1.25                               | 2.00                               | 2.50                               | 0.50  | 0.88  |
| Supervision and Other Employer Time                 | 1.00                     | 1.00                     | 1.00                     | -  | -  | -  | 1.00                    | 1.00                    | 1.00                    | -                                  | -                                  | -                                  | -   | -   |
| Missed Appointments (not redirected to other tasks) | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Collateral Contacts (not billable)                  | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Interdisciplinary team case<br>reviews/planning     | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Travel Time without Individuals                     | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Total   | 40.00                    | 40.00                    | 40.00                    | 40.00  | 40.00  | 40.00  | 40.00                   | 40.00                   | 40.00                   | 40.00                              | 40.00                              | 40.00                              | 40.00                                       | 40.00                                       |

| Factor  | Parent Coordinated Supported Living,<br>1:3 | Supported Living, 1:1 | Supported Living, 1:2 | Supported Living, 1:3 | Parenting Support Services, 1:1 | Parenting Support Services, 1:2 | Parenting Support Services, 1:3 | Respite, Agency, 1:1 | Respite, Agency, 1:2 | Respite, Agency, 1:3 | Participant-Directed Respite, 1:1 | Participant-Directed Respite, 1:2 | Participant-Directed Respite, 1:3 | Respite, Employer of Record, 1:1 |
|---|---|-----------------------|-----------------------|-----------------------|---------------------------------|---------------------------------|---------------------------------|----------------------|----------------------|----------------------|-----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Direct services                                     | 38.88                                       | 40.00                 | 39.50                 | 39.25                 | 36.50                           | 35.75                           | 35.25                           | 37.75                | 37.37                | 37.13                | 39.50                             | 39.12                             | 38.88                             | 39.00                            |
| Travel Time Between Individuals                     | -   | 0.75                  | 0.75                  | 0.75                  | 1.50                            | 1.50                            | 1.50                            | 0.75                 | 0.75                 | 0.75                 | -                                 | -                                 | -                                 | -                                |
| Program Set-Up/ Clean-Up                            | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Networking/ General Development<br>Activities       | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Recordkeeping and Reporting                         | 1.12  | 0.75                  | 1.25                  | 1.50                  | 1.00                            | 1.75                            | 2.25                            | 0.50                 | 0.88                 | 1.12                 | 0.50                              | 0.88                              | 1.12                              | 0.50                             |
| Supervision and Other Employer Time                 | -   | 1.00                  | 1.00                  | 1.00                  | 1.00                            | 1.00                            | 1.00                            | 1.00                 | 1.00                 | 1.00                 | -                                 | -                                 | -                                 | 0.50                             |
| Missed Appointments (not redirected to other tasks) | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Collateral Contacts (not billable)                  | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Interdisciplinary team case<br>reviews/planning     | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Travel Time without Individuals                     | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Total   | 40.00                                       | 42.50                 | 42.50                 | 42.50                 | 40.00                           | 40.00                           | 40.00                           | 40.00                | 40.00                | 40.00                | 40.00                             | 40.00                             | 40.00                             | 40.00                            |

| Factor  | Respite, Employer of Record, 1:2 | Respite, Employer of Record, 1:3 | Tutor Services, 1:1 | Tutor Services, 1:2 | Tutor Services, 1:3 | Housekeeping | Supplemental Prog. Supp Other Svcs | Community Care Facility - Staff<br>Operated | Community Care Facility - Owner<br>Operated | Adult Residential Facility for Persons<br>with Special Health Care Needs | Enhanced Behavioral Supports Home<br>DSP | Community Crisis Home DSP | Supported Living-Community | Family Home Agency In-Home Staff |
|---|----------------------------------|----------------------------------|---------------------|---------------------|---------------------|--------------|------------------------------------|---|---|--|--|---------------------------|----------------------------|----------------------------------|
| Direct services                                     | 38.62                            | 38.38                            | 35.50               | 34.75               | 34.25               | 36.50        | 39.00                              | 41.50                                       | 41.50                                       | 39.00  | 38.00                                    | 38.00                     | 41.50                      | 32.75                            |
| Travel Time Between Individuals                     | -                                | -                                | 3.00                | 3.00                | 3.00                | 3.00         | -                                  | -   | -   | -  | -  | -                         | -                          | 5.00                             |
| Program Set-Up/ Clean-Up                            | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Networking/ General Development<br>Activities       | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Recordkeeping and Reporting                         | 0.88                             | 1.12                             | 1.00                | 1.75                | 2.25                | -            | -                                  | -   | -   | -  | -  | -                         | -                          | 1.25                             |
| Supervision and Other Employer Time                 | 0.50                             | 0.50                             | 0.50                | 0.50                | 0.50                | 0.50         | 1.00                               | 1.00  | 1.00  | 1.00   | 2.00                                     | 2.00                      | 1.00                       | 1.00                             |
| Missed Appointments (not redirected to other tasks) | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Collateral Contacts (not billable)                  | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Interdisciplinary team case<br>reviews/planning     | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Travel Time without Individuals                     | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Total   | 40.00                            | 40.00                            | 40.00               | 40.00               | 40.00               | 40.00        | 40.00                              | 42.50                                       | 42.50                                       | 40.00  | 40.00                                    | 40.00                     | 42.50                      | 40.00                            |

| Factor  | Supplemental Residential Prog. Supp. | Community-Based Day Programs,<br>Center/Facility, 1:10 | Community-Based Day Programs,<br>Center/Facility, 1:9 | Community-Based Day Programs,<br>Center/Facility, 1:8 | Community-Based Day Programs,<br>Center/Facility, 1:7 | Community-Based Day Programs,<br>Center/Facility, 1:6 | Community-Based Day Programs,<br>Center/Facility, 1:5 | Community-Based Day Programs,<br>Center/Facility, 1:4 | Community-Based Day Programs,<br>Center/Facility, 1:3 | Community-Based Day Programs,<br>Center/Facility, 1:2 | Community-Based Day Programs,<br>Community, 1:4 | Community-Based Day Programs,<br>Community, 1:3 | Community-Based Day Programs,<br>Community, 1:2 | Community-Based Day Programs,<br>Community Only, 1:4 |
|---|--------------------------------------|--|---|---|---|---|---|---|---|---|---|---|---|--|
| Direct services                                     | 39.00                                | 34.75  | 35.00   | 35.25   | 35.50   | 35.75   | 36.00   | 36.25   | 36.50   | 36.75   | 36.50   | 36.50   | 36.75   | 36.50  |
| Travel Time Between Individuals                     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Program Set-Up/ Clean-Up                            | -                                    | 1.25   | 1.25  | 1.25  | 1.25  | 1.25  | 1.25  | 1.25  | 1.25  | 1.25  | 1.25  | 1.25  | 1.25  | 1.25   |
| Networking/ General Development<br>Activities       | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Recordkeeping and Reporting                         | -                                    | 3.00   | 2.75  | 2.50  | 2.25  | 2.00  | 1.75  | 1.50  | 1.25  | 1.00  | 1.25  | 1.25  | 1.00  | 1.25   |
| Supervision and Other Employer Time                 | 1.00                                 | 1.00   | 1.00  | 1.00  | 1.00  | 1.00  | 1.00  | 1.00  | 1.00  | 1.00  | 1.00  | 1.00  | 1.00  | 1.00   |
| Missed Appointments (not redirected to other tasks) | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Collateral Contacts (not billable)                  | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Interdisciplinary team case<br>reviews/planning     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Travel Time without Individuals                     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Total   | 40.00                                | 40.00  | 40.00   | 40.00   | 40.00   | 40.00   | 40.00   | 40.00   | 40.00   | 40.00   | 40.00   | 40.00   | 40.00   | 40.00  |

| Factor  | Community-Based Day Programs,<br>Community Only, 1:3 | Community-Based Day Programs,<br>Community Only, 1:2 | Behavior Management, Center/Facility,<br>1:3 | Behavior Management, Center/Facility,<br>1:2 | Medical Management, Center/Facility,<br>1:3 | Medical Management, Center/Facility,<br>1:2 | Behavior Management, Community, 1:3 | Behavior Management, Community, 1:2 | Medical Management, Community, 1:3 | Medical Management, Community, 1:2 | In-Home Day Program, 1:3 | In-Home Day Program, 1:2 | In-Home Day Program, 1:1 | Participant-Directed Community-Based<br>Training, 1:3 |
|---|--|--|--|--|---|---|-------------------------------------|-------------------------------------|------------------------------------|------------------------------------|--------------------------|--------------------------|--------------------------|---|
| Direct services                                     | 36.50  | 36.75  | 35.50  | 35.75  | 35.50                                       | 35.75                                       | 35.50                               | 35.75                               | 35.50                              | 35.75                              | 37.75                    | 38.00                    | 37.00                    | 38.75   |
| Travel Time Between Individuals                     | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Program Set-Up/ Clean-Up                            | 1.25   | 1.25   | 1.25   | 1.25   | 1.25  | 1.25  | 1.25                                | 1.25                                | 1.25                               | 1.25                               | -                        | -                        |                          | -   |
| Networking/ General Development<br>Activities       | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Recordkeeping and Reporting                         | 1.25   | 1.00   | 1.25   | 1.00   | 1.25  | 1.00  | 1.25                                | 1.00                                | 1.25                               | 1.00                               | 1.25                     | 1.00                     | 1.00                     | 1.25  |
| Supervision and Other Employer Time                 | 1.00   | 1.00   | 2.00   | 2.00   | 2.00  | 2.00  | 2.00                                | 2.00                                | 2.00                               | 2.00                               | 1.00                     | 1.00                     | 1.00                     | -   |
| Missed Appointments (not redirected to other tasks) | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | 1.00                     | -   |
| Collateral Contacts (not billable)                  | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Interdisciplinary team case<br>reviews/planning     | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Travel Time without Individuals                     | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Total   | 40.00  | 40.00  | 40.00  | 40.00  | 40.00                                       | 40.00                                       | 40.00                               | 40.00                               | 40.00                              | 40.00                              | 40.00                    | 40.00                    | 40.00                    | 40.00   |

| Factor  | Participant-Directed Community-Based<br>Training, 1:2 | Participant-Directed Community-Based<br>Training, 1:1 | Supplemental Day Program Support | Transportation, Company | Transportation, Additional Component | Transportation Assistant | Supported Employment-Group, 1:8 | Supported Employment-Group, 1:7 | Supported Employment-Group, 1:6 | Supported Employment-Group, 1:5 | Supported Employment-Group, 1:4 | Supported Employment-Group, 1:3 | Supported Employment-Group, 1:2 | Supported Employment-Individual, Job<br>Development |
|---|---|---|----------------------------------|-------------------------|--------------------------------------|--------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---|
| Direct services                                     | 39.00   | 39.00   | 39.00                            | 33.83                   | 39.00                                | 37.00                    | 36.75                           | 37.00                           | 37.25                           | 37.50                           | 37.75                           | 38.00                           | 38.25                           | 32.25   |
| Travel Time Between Individuals                     | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | 2.00  |
| Program Set-Up/ Clean-Up                            | -   |   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Networking/ General Development<br>Activities       | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | 5.00  |
| Recordkeeping and Reporting                         | 1.00  | 1.00  | -                                | -                       | -                                    | -                        | 2.50                            | 2.25                            | 2.00                            | 1.75                            | 1.50                            | 1.25                            | 1.00                            | -   |
| Supervision and Other Employer Time                 | -   | -   | 1.00                             | 1.00                    | 1.00                                 | 1.00                     | 0.75                            | 0.75                            | 0.75                            | 0.75                            | 0.75                            | 0.75                            | 0.75                            | 0.75  |
| Missed Appointments (not redirected to other tasks) | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Collateral Contacts (not billable)                  | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Interdisciplinary team case<br>reviews/planning     | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Travel Time without Individuals                     | -   | -   | -                                | 5.17                    | -                                    | 2.00                     | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Total   | 40.00   | 40.00   | 40.00                            | 40.00                   | 40.00                                | 40.00                    | 40.00                           | 40.00                           | 40.00                           | 40.00                           | 40.00                           | 40.00                           | 40.00                           | 40.00   |

| Factor  | Supported Employment-Individual, Job<br>Coaching | Work Activity Program, 1:35+ | Work Activity Program, 1:30-34 | Work Activity Program, 1:25-29 | Work Activity Program, 1:20-24 | Work Activity Program, 1:15-19 | Work Activity Program, 1:10-14 | Work Activity Program | Specialized Therapeutic Services,<br>Professional, 1:1 | Specialized Therapeutic Services,<br>Professional, 1:2 | Specialized Therapeutic Services,<br>Professional, 1:3 | Specialized Therapeutic Services,<br>Assistant, 1:1 | Specialized Therapeutic Services,<br>Assistant, 1:2 | Specialized Therapeutic Services,<br>Assistant, 1:3 |
|---|--|------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|-----------------------|--|--|--|---|---|---|
| Direct services                                     | 34.25  | 35.25                        | 35.50                          | 35.75                          | 36.00                          | 36.25                          | 36.50                          | 36.75                 | 26.25  | 25.00  | 24.50  | 29.00   | 27.75   | 26.75   |
| Travel Time Between Individuals                     | 3.00   | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 5.50   | 5.50   | 5.50   | 5.50  | 5.50  | 5.50  |
| Program Set-Up/ Clean-Up                            | -  | 1.25                         | 1.25                           | 1.25                           | 1.25                           | 1.25                           | 1.25                           | 1.25                  | -  | -  | -  | -   | -   | -   |
| Networking/ General Development<br>Activities       | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Recordkeeping and Reporting                         | 1.00   | 2.50                         | 2.25                           | 2.00                           | 1.75                           | 1.50                           | 1.25                           | 1.00                  | 3.75   | 5.00   | 5.50   | 2.50  | 3.75  | 4.75  |
| Supervision and Other Employer Time                 | 0.75   | 1.00                         | 1.00                           | 1.00                           | 1.00                           | 1.00                           | 1.00                           | 1.00                  | 0.50   | 0.50   | 0.50   | 0.50  | 0.50  | 0.50  |
| Missed Appointments (not redirected to other tasks) | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 1.00   | 1.00   | 1.00   | 1.00  | 1.00  | 1.00  |
| Collateral Contacts (not billable)                  | 1.00   | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 3.00   | 3.00   | 3.00   | 1.50  | 1.50  | 1.50  |
| Interdisciplinary team case<br>reviews/planning     | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Travel Time without Individuals                     | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Total   | 40.00  | 40.00                        | 40.00                          | 40.00                          | 40.00                          | 40.00                          | 40.00                          | 40.00                 | 40.00  | 40.00  | 40.00  | 40.00   | 40.00   | 40.00   |

| Factor  | Specialized Therapeutic Services,<br>Professional, Clinic, 1:1 | Specialized Therapeutic Services,<br>Professional, Clinic, 1:2 | Specialized Therapeutic Services,<br>Professional, Clinic, 1:3 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:1 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:2 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:3 | Adaptive Skills Trainer; Licensed<br>Professional, 1:1 | Adaptive Skills Trainer; Licensed<br>Professional, 1:2 | Adaptive Skills Trainer; Licensed<br>Professional, 1:3 | Adaptive Skills Trainer; Specialist, 1:1 | Adaptive Skills Trainer; Specialist, 1:2 | Adaptive Skills Trainer; Specialist, 1:3 | Behavior Analyst, 1:1 | Behavior Analyst, 1:2 |
|---|--|--|--|---|---|---|--|--|--|--|--|--|-----------------------|-----------------------|
| Direct services                                     | 31.00  | 29.75  | 29.25  | 33.75   | 32.50   | 31.50   | 26.25  | 25.00  | 24.50  | 29.00                                    | 27.75                                    | 26.75                                    | 26.25                 | 25.00                 |
| Travel Time Between Individuals                     | -  | -  | -  | -   | -   | -   | 5.50   | 5.50   | 5.50   | 5.50                                     | 5.50                                     | 5.50                                     | 5.50                  | 5.50                  |
| Program Set-Up/ Clean-Up                            | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Networking/ General Development<br>Activities       | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Recordkeeping and Reporting                         | 4.50   | 5.75   | 6.25   | 3.25  | 4.50  | 5.50  | 3.75   | 5.00   | 5.50   | 2.50                                     | 3.75                                     | 4.75                                     | 3.75                  | 5.00                  |
| Supervision and Other Employer Time                 | 0.50   | 0.50   | 0.50   | 0.50  | 0.50  | 0.50  | 0.50   | 0.50   | 0.50   | 0.50                                     | 0.50                                     | 0.50                                     | 0.50                  | 0.50                  |
| Missed Appointments (not redirected to other tasks) | 1.00   | 1.00   | 1.00   | 1.00  | 1.00  | 1.00  | 1.00   | 1.00   | 1.00   | 1.00                                     | 1.00                                     | 1.00                                     | 1.00                  | 1.00                  |
| Collateral Contacts (not billable)                  | 3.00   | 3.00   | 3.00   | 1.50  | 1.50  | 1.50  | 3.00   | 3.00   | 3.00   | 1.50                                     | 1.50                                     | 1.50                                     | 3.00                  | 3.00                  |
| Interdisciplinary team case<br>reviews/planning     | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Travel Time without Individuals                     | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Total   | 40.00  | 40.00  | 40.00  | 40.00   | 40.00   | 40.00   | 40.00  | 40.00  | 40.00  | 40.00                                    | 40.00                                    | 40.00                                    | 40.00                 | 40.00                 |

| Factor  | Behavior Analyst, 1:3 | Associate Behavior Analyst, 1:1 | Associate Behavior Analyst, 1:2 | Associate Behavior Analyst, 1:3 | Behavior Management Assistant, 1:1 | Behavior Management Assistant, 1:2 | Behavior Management Assistant, 1:3 | Behavior Technician - Paraprofessional,<br>1:1 | Behavior Technician - Paraprofessional,<br>1:2 | Behavior Technician - Paraprofessional,<br>1:3 | Behavior Management Consultant, 1:1 | Behavior Management Consultant, 1:2 | Behavior Management Consultant, 1:3 | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:1 |
|---|-----------------------|---------------------------------|---------------------------------|---------------------------------|------------------------------------|------------------------------------|------------------------------------|--|--|--|-------------------------------------|-------------------------------------|-------------------------------------|--|
| Direct services                                     | 24.50                 | 29.00                           | 27.75                           | 26.75                           | 29.00                              | 27.75                              | 26.75                              | 29.00  | 27.75  | 26.75  | 26.25                               | 25.00                               | 24.50                               | 26.00  |
| Travel Time Between Individuals                     | 5.50                  | 5.50                            | 5.50                            | 5.50                            | 5.50                               | 5.50                               | 5.50                               | 5.50   | 5.50   | 5.50   | 5.50                                | 5.50                                | 5.50                                | 5.50   |
| Program Set-Up/ Clean-Up                            | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Networking/ General Development<br>Activities       | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Recordkeeping and Reporting                         | 5.50                  | 2.50                            | 3.75                            | 4.75                            | 2.50                               | 3.75                               | 4.75                               | 2.50   | 3.75   | 4.75   | 3.75                                | 5.00                                | 5.50                                | 2.50   |
| Supervision and Other Employer Time                 | 0.50                  | 0.50                            | 0.50                            | 0.50                            | 0.50                               | 0.50                               | 0.50                               | 2.00   | 2.00   | 2.00   | 0.50                                | 0.50                                | 0.50                                | 0.50   |
| Missed Appointments (not redirected to other tasks) | 1.00                  | 1.00                            | 1.00                            | 1.00                            | 1.00                               | 1.00                               | 1.00                               | 1.00   | 1.00   | 1.00   | 1.00                                | 1.00                                | 1.00                                | 1.00   |
| Collateral Contacts (not billable)                  | 3.00                  | 1.50                            | 1.50                            | 1.50                            | 1.50                               | 1.50                               | 1.50                               | -  | -  | -  | 3.00                                | 3.00                                | 3.00                                | 3.00   |
| Interdisciplinary team case<br>reviews/planning     | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | 1.50   |
| Travel Time without Individuals                     | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Total   | 40.00                 | 40.00                           | 40.00                           | 40.00                           | 40.00                              | 40.00                              | 40.00                              | 40.00  | 40.00  | 40.00  | 40.00                               | 40.00                               | 40.00                               | 40.00  |

| Factor  | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:2 | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:3 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:1 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:2 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:3 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:2 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:3 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:1 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:2 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:3 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:2 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:3 |
|---|--|--|--|--|--|--|--|--|---|---|---|--|--|--|
| Direct services                                     | 24.75  | 23.75  | 28.50  | 27.25  | 26.25  | 24.75  | 23.50  | 23.00  | 24.75   | 23.50   | 23.00   | 24.75  | 23.50  | 23.00  |
| Travel Time Between Individuals                     | 5.50   | 5.50   | 5.50   | 5.50   | 5.50   | 5.50   | 5.50   | 5.50   | 5.50  | 5.50  | 5.50  | 5.50   | 5.50   | 5.50   |
| Program Set-Up/ Clean-Up                            | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Networking/ General Development<br>Activities       | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Recordkeeping and Reporting                         | 3.75   | 4.75   | 2.50   | 3.75   | 4.75   | 3.75   | 5.00   | 5.50   | 3.75  | 5.00  | 5.50  | 3.75   | 5.00   | 5.50   |
| Supervision and Other Employer Time                 | 0.50   | 0.50   | 1.00   | 1.00   | 1.00   | 0.50   | 0.50   | 0.50   | 0.50  | 0.50  | 0.50  | 0.50   | 0.50   | 0.50   |
| Missed Appointments (not redirected to other tasks) | 1.00   | 1.00   | 1.00   | 1.00   | 1.00   | 1.00   | 1.00   | 1.00   | 1.00  | 1.00  | 1.00  | 1.00   | 1.00   | 1.00   |
| Collateral Contacts (not billable)                  | 3.00   | 3.00   | -  | -  | -  | 3.00   | 3.00   | 3.00   | 3.00  | 3.00  | 3.00  | 3.00   | 3.00   | 3.00   |
| Interdisciplinary team case<br>reviews/planning     | 1.50   | 1.50   | 1.50   | 1.50   | 1.50   | 1.50   | 1.50   | 1.50   | 1.50  | 1.50  | 1.50  | 1.50   | 1.50   | 1.50   |
| Travel Time without Individuals                     | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Total   | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00   | 40.00   | 40.00   | 40.00  | 40.00  | 40.00  |

| Factor  | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:1 | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:2 | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:3 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:1 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:2 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:3 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:1 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:2 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:3 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:1 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:2 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:3 | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:2 |
|---|---|---|---|--|--|--|--|--|--|---|---|---|---|---|
| Direct services                                     | 24.75   | 23.50   | 23.00   | 24.75  | 23.50  | 23.00  | 24.75  | 23.50  | 23.00  | 24.75   | 23.50   | 23.00   | 24.75   | 23.50   |
| Travel Time Between Individuals                     | 5.50  | 5.50  | 5.50  | 5.50   | 5.50   | 5.50   | 5.50   | 5.50   | 5.50   | 5.50  | 5.50  | 5.50  | 5.50  | 5.50  |
| Program Set-Up/ Clean-Up                            | -   | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -   |
| Networking/ General Development<br>Activities       | -   | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -   |
| Recordkeeping and Reporting                         | 3.75  | 5.00  | 5.50  | 3.75   | 5.00   | 5.50   | 3.75   | 5.00   | 5.50   | 3.75  | 5.00  | 5.50  | 3.75  | 5.00  |
| Supervision and Other Employer Time                 | 0.50  | 0.50  | 0.50  | 0.50   | 0.50   | 0.50   | 0.50   | 0.50   | 0.50   | 0.50  | 0.50  | 0.50  | 0.50  | 0.50  |
| Missed Appointments (not redirected to other tasks) | 1.00  | 1.00  | 1.00  | 1.00   | 1.00   | 1.00   | 1.00   | 1.00   | 1.00   | 1.00  | 1.00  | 1.00  | 1.00  | 1.00  |
| Collateral Contacts (not billable)                  | 3.00  | 3.00  | 3.00  | 3.00   | 3.00   | 3.00   | 3.00   | 3.00   | 3.00   | 3.00  | 3.00  | 3.00  | 3.00  | 3.00  |
| Interdisciplinary team case<br>reviews/planning     | 1.50  | 1.50  | 1.50  | 1.50   | 1.50   | 1.50   | 1.50   | 1.50   | 1.50   | 1.50  | 1.50  | 1.50  | 1.50  | 1.50  |
| Travel Time without Individuals                     | -   | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -   |
| Total   | 40.00   | 40.00   | 40.00   | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00   | 40.00   | 40.00   | 40.00   | 40.00   |

| Factor  | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:3 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:1 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:2 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:3 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:1 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:2 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:3 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:1 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:2 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:3 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:1 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:2 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:3 | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:1 |
|---|---|--|--|--|--|--|--|--|--|--|---|---|---|--|
| Direct services                                     | 23.00   | 32.00  | 30.75  | 29.75  | 33.25  | 32.00  | 31.00  | 29.50  | 28.25  | 27.75  | 29.50   | 28.25   | 27.75   | 29.50  |
| Travel Time Between Individuals                     | 5.50  | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Program Set-Up/ Clean-Up                            | -   | -  | -  | -  | 1.25   | 1.25   | 1.25   | -  | -  | -  | -   | -   | -   | -  |
| Networking/ General Development<br>Activities       | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Recordkeeping and Reporting                         | 5.50  | 2.50   | 3.75   | 4.75   | 2.50   | 3.75   | 4.75   | 4.50   | 5.75   | 6.25   | 4.50  | 5.75  | 6.25  | 4.50   |
| Supervision and Other Employer Time                 | 0.50  | 0.50   | 0.50   | 0.50   | 1.00   | 1.00   | 1.00   | 0.50   | 0.50   | 0.50   | 0.50  | 0.50  | 0.50  | 0.50   |
| Missed Appointments (not redirected to other tasks) | 1.00  | 0.50   | 0.50   | 0.50   | 0.50   | 0.50   | 0.50   | 1.00   | 1.00   | 1.00   | 1.00  | 1.00  | 1.00  | 1.00   |
| Collateral Contacts (not billable)                  | 3.00  | 3.00   | 3.00   | 3.00   | -  | -  | -  | 3.00   | 3.00   | 3.00   | 3.00  | 3.00  | 3.00  | 3.00   |
| Interdisciplinary team case<br>reviews/planning     | 1.50  | 1.50   | 1.50   | 1.50   | 1.50   | 1.50   | 1.50   | 1.50   | 1.50   | 1.50   | 1.50  | 1.50  | 1.50  | 1.50   |
| Travel Time without Individuals                     | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Total   | 40.00   | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00   | 40.00   | 40.00   | 40.00  |

| Factor  | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:2 | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:3 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:1 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:2 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:3 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:1 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:2 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:3 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:1 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:2 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:3 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:1 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:2 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:3 |
|---|--|--|---|---|---|--|--|--|--|--|--|--|--|--|
| Direct services                                     | 28.25  | 27.75  | 29.50   | 28.25   | 27.75   | 29.50  | 28.25  | 27.75  | 29.50  | 28.25  | 27.75  | 29.50  | 28.25  | 27.75  |
| Travel Time Between Individuals                     | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Program Set-Up/ Clean-Up                            | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Networking/ General Development<br>Activities       | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Recordkeeping and Reporting                         | 5.75   | 6.25   | 4.50  | 5.75  | 6.25  | 4.50   | 5.75   | 6.25   | 4.50   | 5.75   | 6.25   | 4.50   | 5.75   | 6.25   |
| Supervision and Other Employer Time                 | 0.50   | 0.50   | 0.50  | 0.50  | 0.50  | 0.50   | 0.50   | 0.50   | 0.50   | 0.50   | 0.50   | 0.50   | 0.50   | 0.50   |
| Missed Appointments (not redirected to other tasks) | 1.00   | 1.00   | 1.00  | 1.00  | 1.00  | 1.00   | 1.00   | 1.00   | 1.00   | 1.00   | 1.00   | 1.00   | 1.00   | 1.00   |
| Collateral Contacts (not billable)                  | 3.00   | 3.00   | 3.00  | 3.00  | 3.00  | 3.00   | 3.00   | 3.00   | 3.00   | 3.00   | 3.00   | 3.00   | 3.00   | 3.00   |
| Interdisciplinary team case<br>reviews/planning     | 1.50   | 1.50   | 1.50  | 1.50  | 1.50  | 1.50   | 1.50   | 1.50   | 1.50   | 1.50   | 1.50   | 1.50   | 1.50   | 1.50   |
| Travel Time without Individuals                     | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Total   | 40.00  | 40.00  | 40.00   | 40.00   | 40.00   | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  |

| DDS Vendor Rate Study – Rate Models                          |
|--|
| Prepared for California Department of Developmental Services |

| Factor  | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:1 | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:2 | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:3 |
|---|---|---|---|
| Direct services                                     | 29.50   | 28.25   | 27.75   |
| Travel Time Between Individuals                     | -   | -   | -   |
| Program Set-Up/ Clean-Up                            | -   | -   | -   |
| Networking/ General Development<br>Activities       | -   | -   | -   |
| Recordkeeping and Reporting                         | 4.50  | 5.75  | 6.25  |
| Supervision and Other Employer Time                 | 0.50  | 0.50  | 0.50  |
| Missed Appointments (not redirected to other tasks) | 1.00  | 1.00  | 1.00  |
| Collateral Contacts (not billable)                  | 3.00  | 3.00  | 3.00  |
| Interdisciplinary team case<br>reviews/planning     | 1.50  | 1.50  | 1.50  |
| Travel Time without Individuals                     | -   | -   | -   |
| Total   | 40.00   | 40.00   | 40.00   |

| Factor        | Personal Assistance, 1:1 | Personal Assistance, 1:2 | Personal Assistance, 1:3 | Parent Coordinated Personal Assistance,<br>1:1 | Parent Coordinated Personal Assistance,<br>1:2 | Parent Coordinated Personal Assistance,<br>1:3 | Independent Living, 1:1 | Independent Living, 1:2 | Independent Living, 1:3 | Independent Living Specialist, 1:1 | Independent Living Specialist, 1:2 | Independent Living Specialist, 1:3 | Parent Coordinated Supported Living,<br>1:1 | Parent Coordinated Supported Living,<br>1:2 |
|---------------|--------------------------|--------------------------|--------------------------|--|--|--|-------------------------|-------------------------|-------------------------|------------------------------------|------------------------------------|------------------------------------|---|---|
| Training      | 35.00                    | 35.00                    | 35.00                    | 6.00   | 6.00   | 6.00   | 35.00                   | 35.00                   | 35.00                   | 35.00                              | 35.00                              | 35.00                              | 6.00  | 6.00  |
| Paid time off | 200.00                   | 200.00                   | 200.00                   | 200.00   | 200.00   | 200.00   | 200.00                  | 200.00                  | 200.00                  | 200.00                             | 200.00                             | 200.00                             | 200.00                                      | 200.00                                      |

#### Annual Hours for Training and Paid Time Off (Full-Time Employees)

| Factor        | Parent Coordinated Supported Living,<br>1:3 | Supported Living, 1:1 | Supported Living, 1:2 | Supported Living, 1:3 | Parenting Support Services, 1:1 | Parenting Support Services, 1:2 | Parenting Support Services, 1:3 | Respite, Agency, 1:1 | Respite, Agency, 1:2 | Respite, Agency, 1:3 | Participant-Directed Respite, 1:1 | Participant-Directed Respite, 1:2 | Participant-Directed Respite, 1:3 | Respite, Employer of Record, 1:1 |
|---------------|---|-----------------------|-----------------------|-----------------------|---------------------------------|---------------------------------|---------------------------------|----------------------|----------------------|----------------------|-----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Training      | 6.00  | 35.00                 | 35.00                 | 35.00                 | 35.00                           | 35.00                           | 35.00                           | 35.00                | 35.00                | 35.00                | 6.00                              | 6.00                              | 6.00                              | 6.00                             |
| Paid time off | 200.00                                      | 200.00                | 200.00                | 200.00                | 200.00                          | 200.00                          | 200.00                          | 200.00               | 200.00               | 200.00               | 200.00                            | 200.00                            | 200.00                            | 200.00                           |

| Factor        | Respite, Employer of Record, 1:2 | Respite, Employer of Record, 1:3 | Tutor Services, 1:1 | Tutor Services, 1:2 | Tutor Services, 1:3 | Housekeeping | Supplemental Prog. Supp Other Svcs | Community Care Facility - Staff<br>Operated | Community Care Facility - Owner<br>Operated | Adult Residential Facility for Persons<br>with Special Health Care Needs | Enhanced Behavioral Supports Home<br>DSP | Community Crisis Home DSP | Supported Living-Community | Family Home Agency In-Home Staff |
|---------------|----------------------------------|----------------------------------|---------------------|---------------------|---------------------|--------------|------------------------------------|---|---|--|--|---------------------------|----------------------------|----------------------------------|
| Training      | 6.00                             | 6.00                             | 35.00               | 35.00               | 35.00               | 0.00         | 35.00                              | 35.00                                       | 35.00                                       | 50.00  | 70.00                                    | 70.00                     | 35.00                      | 35.00                            |
| Paid time off | 200.00                           | 200.00                           | 200.00              | 200.00              | 200.00              | 200.00       | 200.00                             | 200.00                                      | 200.00                                      | 200.00   | 200.00                                   | 200.00                    | 200.00                     | 200.00                           |

| Factor        | Supplemental Residential Prog. Supp. | Community-Based Day Programs,<br>Center/Facility, 1:10 | Community-Based Day Programs,<br>Center/Facility, 1:9 | Community-Based Day Programs,<br>Center/Facility, 1:8 | Community-Based Day Programs,<br>Center/Facility, 1:7 | Community-Based Day Programs,<br>Center/Facility, 1:6 | Community-Based Day Programs,<br>Center/Facility, 1:5 | Community-Based Day Programs,<br>Center/Facility, 1:4 | Community-Based Day Programs,<br>Center/Facility, 1:3 | Community-Based Day Programs,<br>Center/Facility, 1:2 | Community-Based Day Programs,<br>Community, 1:4 | Community-Based Day Programs,<br>Community, 1:3 | Community-Based Day Programs,<br>Community, 1:2 | Community-Based Day Programs,<br>Community Only, 1:4 |
|---------------|--------------------------------------|--|---|---|---|---|---|---|---|---|---|---|---|--|
| Training      | 35.00                                | 35.00  | 35.00   | 35.00   | 35.00   | 35.00   | 35.00   | 35.00   | 35.00   | 35.00   | 35.00   | 35.00   | 35.00   | 35.00  |
| Paid time off | 200.00                               | 200.00   | 200.00  | 200.00  | 200.00  | 200.00  | 200.00  | 200.00  | 200.00  | 200.00  | 200.00  | 200.00  | 200.00  | 200.00   |

| Factor        | Community-Based Day Programs,<br>Community Only, 1:3 | Community-Based Day Programs,<br>Community Only, 1:2 | Behavior Management, Center/Facility,<br>1:3 | Behavior Management, Center/Facility,<br>1:2 | Medical Management, Center/Facility,<br>1:3 | Medical Management, Center/Facility,<br>1:2 | Behavior Management, Community, 1:3 | Behavior Management, Community, 1:2 | Medical Management, Community, 1:3 | Medical Management, Community, 1:2 | In-Home Day Program, 1:3 | In-Home Day Program, 1:2 | In-Home Day Program, 1:1 | Participant-Directed Community-Based<br>Training, 1:3 |
|---------------|--|--|--|--|---|---|-------------------------------------|-------------------------------------|------------------------------------|------------------------------------|--------------------------|--------------------------|--------------------------|---|
| Training      | 35.00  | 35.00  | 50.00  | 50.00  | 50.00                                       | 50.00                                       | 50.00                               | 50.00                               | 50.00                              | 50.00                              | 35.00                    | 35.00                    | 35.00                    | 6.00  |
| Paid time off | 200.00   | 200.00   | 200.00                                       | 200.00                                       | 200.00                                      | 200.00                                      | 200.00                              | 200.00                              | 200.00                             | 200.00                             | 200.00                   | 200.00                   | 200.00                   | 200.00  |

| Factor        | Participant-Directed Community-Based<br>Training, 1:2 | Participant-Directed Community-Based<br>Training, 1:1 | Supplemental Day Program Support | Transportation, Company | Transportation, Additional Component | Transportation Assistant | Supported Employment-Group, 1:8 | Supported Employment-Group, 1:7 | Supported Employment-Group, 1:6 | Supported Employment-Group, 1:5 | Supported Employment-Group, 1:4 | Supported Employment-Group, 1:3 | Supported Employment-Group, 1:2 | Supported Employment-Individual, Job<br>Development |
|---------------|---|---|----------------------------------|-------------------------|--------------------------------------|--------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---|
| Training      | 6.00  | 6.00  | 35.00                            | 35.00                   | 35.00                                | 35.00                    | 35.00                           | 35.00                           | 35.00                           | 35.00                           | 35.00                           | 35.00                           | 35.00                           | 35.00   |
| Paid time off | 200.00  | 200.00  | 200.00                           | 200.00                  | 200.00                               | 200.00                   | 200.00                          | 200.00                          | 200.00                          | 200.00                          | 200.00                          | 200.00                          | 200.00                          | 200.00  |

| Factor        | Supported Employment-Individual, Job<br>Coaching | Work Activity Program, 1:35+ | Work Activity Program, 1:30-34 | Work Activity Program, 1:25-29 | Work Activity Program, 1:20-24 | Work Activity Program, 1:15-19 | Work Activity Program, 1:10-14 | Work Activity Program | Specialized Therapeutic Services,<br>Professional, 1:1 | Specialized Therapeutic Services,<br>Professional, 1:2 | Specialized Therapeutic Services,<br>Professional, 1:3 | Specialized Therapeutic Services,<br>Assistant, 1:1 | Specialized Therapeutic Services,<br>Assistant, 1:2 | Specialized Therapeutic Services,<br>Assistant, 1:3 |
|---------------|--|------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|-----------------------|--|--|--|---|---|---|
| Training      | 35.00  | 35.00                        | 35.00                          | 35.00                          | 35.00                          | 35.00                          | 35.00                          | 35.00                 | 25.00  | 25.00  | 25.00  | 25.00   | 25.00   | 25.00   |
| Paid time off | 200.00   | 200.00                       | 200.00                         | 200.00                         | 200.00                         | 200.00                         | 200.00                         | 200.00                | 200.00   | 200.00   | 200.00   | 200.00  | 200.00  | 200.00  |

| Factor        | Specialized Therapeutic Services,<br>Professional, Clinic, 1:1 | Specialized Therapeutic Services,<br>Professional, Clinic, 1:2 | Specialized Therapeutic Services,<br>Professional, Clinic, 1:3 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:1 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:2 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:3 | Adaptive Skills Trainer; Licensed<br>Professional, 1:1 | Adaptive Skills Trainer; Licensed<br>Professional, 1:2 | Adaptive Skills Trainer; Licensed<br>Professional, 1:3 | Adaptive Skills Trainer; Specialist, 1:1 | Adaptive Skills Trainer; Specialist, 1:2 | Adaptive Skills Trainer; Specialist, 1:3 | Behavior Analyst, 1:1 | Behavior Analyst, 1:2 |
|---------------|--|--|--|---|---|---|--|--|--|--|--|--|-----------------------|-----------------------|
| Training      | 25.00  | 25.00  | 25.00  | 25.00   | 25.00   | 25.00   | 25.00  | 25.00  | 25.00  | 25.00                                    | 25.00                                    | 25.00                                    | 25.00                 | 25.00                 |
| Paid time off | 200.00   | 200.00   | 200.00   | 200.00  | 200.00  | 200.00  | 200.00   | 200.00   | 200.00   | 200.00                                   | 200.00                                   | 200.00                                   | 200.00                | 200.00                |

| Factor        | Behavior Analyst, 1:3 | Associate Behavior Analyst, 1:1 | Associate Behavior Analyst, 1:2 | Associate Behavior Analyst, 1:3 | Behavior Management Assistant, 1:1 | Behavior Management Assistant, 1:2 | Behavior Management Assistant, 1:3 | Behavior Technician - Paraprofessional,<br>1:1 | Behavior Technician - Paraprofessional,<br>1:2 | Behavior Technician - Paraprofessional,<br>1:3 | Behavior Management Consultant, 1:1 | Behavior Management Consultant, 1:2 | Behavior Management Consultant, 1:3 | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:1 |
|---------------|-----------------------|---------------------------------|---------------------------------|---------------------------------|------------------------------------|------------------------------------|------------------------------------|--|--|--|-------------------------------------|-------------------------------------|-------------------------------------|--|
| Training      | 25.00                 | 25.00                           | 25.00                           | 25.00                           | 25.00                              | 25.00                              | 25.00                              | 50.00  | 50.00  | 50.00  | 25.00                               | 25.00                               | 25.00                               | 25.00  |
| Paid time off | 200.00                | 200.00                          | 200.00                          | 200.00                          | 200.00                             | 200.00                             | 200.00                             | 200.00   | 200.00   | 200.00   | 200.00                              | 200.00                              | 200.00                              | 200.00   |

| Factor        | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:2 | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:3 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:1 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:2 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:3 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:2 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:3 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:1 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:2 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:3 |        | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:2 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:3 |
|---------------|--|--|--|--|--|--|--|--|---|---|---|--------|--|--|
| Training      | 25.00  | 25.00  | 35.00  | 35.00  | 35.00  | 25.00  | 25.00  | 25.00  | 25.00   | 25.00   | 25.00   | 25.00  | 25.00  | 25.00  |
| Paid time off | 200.00   | 200.00   | 200.00   | 200.00   | 200.00   | 200.00   | 200.00   | 200.00   | 200.00  | 200.00  | 200.00  | 200.00 | 200.00   | 200.00   |

| Factor        | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:1 | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:2 | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:3 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:1 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:2 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:3 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:1 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:2 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:3 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:1 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:2 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:3 | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:2 |
|---------------|---|---|---|--|--|--|--|--|--|---|---|---|---|---|
| Training      | 25.00   | 25.00   | 25.00   | 25.00  | 25.00  | 25.00  | 25.00  | 25.00  | 25.00  | 25.00   | 25.00   | 25.00   | 25.00   | 25.00   |
| Paid time off | 200.00  | 200.00  | 200.00  | 200.00   | 200.00   | 200.00   | 200.00   | 200.00   | 200.00   | 200.00  | 200.00  | 200.00  | 200.00  | 200.00  |

| Factor        | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:3 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:1 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:2 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:3 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:1 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:2 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:3 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:1 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:2 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:3 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:1 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:2 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:3 | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:1 |
|---------------|---|--|--|--|--|--|--|--|--|--|---|---|---|--|
| Training      | 25.00   | 25.00  | 25.00  | 25.00  | 35.00  | 35.00  | 35.00  | 25.00  | 25.00  | 25.00  | 25.00   | 25.00   | 25.00   | 25.00  |
| Paid time off | 200.00  | 200.00   | 200.00   | 200.00   | 200.00   | 200.00   | 200.00   | 200.00   | 200.00   | 200.00   | 200.00  | 200.00  | 200.00  | 200.00   |

| Factor        | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:2 | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:3 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:1 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:2 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:3 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:1 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:2 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:3 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:1 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:2 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:3 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:1 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:2 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:3 |
|---------------|--|--|---|---|---|--|--|--|--|--|--|--|--|--|
| Training      | 25.00  | 25.00  | 25.00   | 25.00   | 25.00   | 25.00  | 25.00  | 25.00  | 25.00  | 25.00  | 25.00  | 25.00  | 25.00  | 25.00  |
| Paid time off | 200.00   | 200.00   | 200.00  | 200.00  | 200.00  | 200.00   | 200.00   | 200.00   | 200.00   | 200.00   | 200.00   | 200.00   | 200.00   | 200.00   |

| Factor        | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:1 | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:2 | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:3 |  |
|---------------|---|---|---|--|
| Training      | 25.00   | 25.00   | 25.00   |  |
| Paid time off | 200.00  | 200.00  | 200.00  |  |

| Base Model Assumptions | Adjusted for | Training and Paid Tir | me off (Full-Time | Employees) |
|------------------------|--------------|-----------------------|-------------------|------------|
|                        |              |                       |                   |            |

| Factor  | Personal Assistance, 1:1 | Personal Assistance, 1:2 | Personal Assistance, 1:3 | Parent Coordinated Personal Assistance,<br>1:1 | Parent Coordinated Personal Assistance,<br>1:2 | Parent Coordinated Personal Assistance,<br>1:3 | Independent Living, 1:1 | Independent Living, 1:2 | Independent Living, 1:3 | Independent Living Specialist, 1:1 | Independent Living Specialist, 1:2 | Independent Living Specialist, 1:3 | Parent Coordinated Supported Living,<br>1:1 | Parent Coordinated Supported Living,<br>1:2 |
|---|--------------------------|--------------------------|--------------------------|--|--|--|-------------------------|-------------------------|-------------------------|------------------------------------|------------------------------------|------------------------------------|---|---|
| Direct services                                     | 33.25                    | 32.81                    | 32.59                    | 35.58  | 35.24  | 35.02  | 30.82                   | 30.16                   | 29.71                   | 31.71                              | 31.05                              | 30.60                              | 35.58                                       | 35.24                                       |
| Travel Time Between Individuals                     | 0.67                     | 0.67                     | 0.67                     | -  | -  | _  | 2.66                    | 2.66                    | 2.66                    | 2.66                               | 2.66                               | 2.66                               | _   | -   |
| Program Set-Up/ Clean-Up                            | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Networking/ General Development<br>Activities       | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Recordkeeping and Reporting                         | 0.67                     | 1.11                     | 1.33                     | 0.45   | 0.79   | 1.01   | 1.11                    | 1.77                    | 2.22                    | 1.11                               | 1.77                               | 2.22                               | 0.45  | 0.79  |
| Supervision and Other Employer Time                 | 0.89                     | 0.89                     | 0.89                     | -  | -  | -  | 0.89                    | 0.89                    | 0.89                    | -                                  | -                                  | -                                  | -   | -   |
| Missed Appointments (not redirected to other tasks) | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Collateral contacts (not billable)                  | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Interdisciplinary team case<br>reviews/planning     | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Travel Time without Individuals                     | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Training  | 0.67                     | 0.67                     | 0.67                     | 0.12   | 0.12   | 0.12   | 0.67                    | 0.67                    | 0.67                    | 0.67                               | 0.67                               | 0.67                               | 0.12  | 0.12  |
| Paid time off                                       | 3.85                     | 3.85                     | 3.85                     | 3.85   | 3.85   | 3.85   | 3.85                    | 3.85                    | 3.85                    | 3.85                               | 3.85                               | 3.85                               | 3.85  | 3.85  |
| Total   | 40.00                    | 40.00                    | 40.00                    | 40.00  | 40.00  | 40.00  | 40.00                   | 40.00                   | 40.00                   | 40.00                              | 40.00                              | 40.00                              | 40.00                                       | 40.00                                       |

| Factor  | Parent Coordinated Supported Living,<br>1:3 | Supported Living, 1:1 | Supported Living, 1:2 | Supported Living, 1:3 | Parenting Support Services, 1:1 | Parenting Support Services, 1:2 | Parenting Support Services, 1:3 | Respite, Agency, 1:1 | Respite, Agency, 1:2 | Respite, Agency, 1:3 | Participant-Directed Respite, 1:1 | Participant-Directed Respite, 1:2 | Participant-Directed Respite, 1:3 | Respite, Employer of Record, 1:1 |
|---|---|-----------------------|-----------------------|-----------------------|---------------------------------|---------------------------------|---------------------------------|----------------------|----------------------|----------------------|-----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Direct services                                     | 35.02                                       | 35.75                 | 35.30                 | 35.08                 | 32.37                           | 31.71                           | 31.26                           | 33.48                | 33.14                | 32.93                | 35.58                             | 35.24                             | 35.02                             | 35.13                            |
| Travel Time Between Individuals                     | -   | 0.67                  | 0.67                  | 0.67                  | 1.33                            | 1.33                            | 1.33                            | 0.67                 | 0.67                 | 0.67                 | -                                 | -                                 | -                                 | -                                |
| Program Set-Up/ Clean-Up                            | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Networking/ General Development<br>Activities       | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Recordkeeping and Reporting                         | 1.01  | 0.67                  | 1.12                  | 1.34                  | 0.89                            | 1.55                            | 2.00                            | 0.44                 | 0.78                 | 0.99                 | 0.45                              | 0.79                              | 1.01                              | 0.45                             |
| Supervision and Other Employer Time                 | -   | 0.89                  | 0.89                  | 0.89                  | 0.89                            | 0.89                            | 0.89                            | 0.89                 | 0.89                 | 0.89                 | -                                 | -                                 | -                                 | 0.45                             |
| Missed Appointments (not redirected to other tasks) | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Collateral contacts (not billable)                  | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Interdisciplinary team case<br>reviews/planning     | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Travel Time without Individuals                     | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Training  | 0.12  | 0.67                  | 0.67                  | 0.67                  | 0.67                            | 0.67                            | 0.67                            | 0.67                 | 0.67                 | 0.67                 | 0.12                              | 0.12                              | 0.12                              | 0.12                             |
| Paid time off                                       | 3.85  | 3.85                  | 3.85                  | 3.85                  | 3.85                            | 3.85                            | 3.85                            | 3.85                 | 3.85                 | 3.85                 | 3.85                              | 3.85                              | 3.85                              | 3.85                             |
| Total   | 40.00                                       | 42.50                 | 42.50                 | 42.50                 | 40.00                           | 40.00                           | 40.00                           | 40.00                | 40.00                | 40.00                | 40.00                             | 40.00                             | 40.00                             | 40.00                            |

| Factor  | Respite, Employer of Record, 1:2 | Respite, Employer of Record, 1:3 | Tutor Services, 1:1 | Tutor Services, 1:2 | Tutor Services, 1:3 | Housekeeping | Supplemental Prog. Supp Other Svcs | Community Care Facility - Staff<br>Operated | Community Care Facility - Owner<br>Operated | Adult Residential Facility for Persons<br>with Special Health Care Needs | Enhanced Behavioral Supports Home<br>DSP | Community Crisis Home DSP | Supported Living-Community | Family Home Agency In-Home Staff |
|---|----------------------------------|----------------------------------|---------------------|---------------------|---------------------|--------------|------------------------------------|---|---|--|--|---------------------------|----------------------------|----------------------------------|
| Direct services                                     | 34.79                            | 34.57                            | 31.49               | 30.83               | 30.38               | 32.99        | 34.59                              | 37.09                                       | 37.09                                       | 34.31  | 33.06                                    | 33.06                     | 37.09                      | 29.04                            |
| Travel Time Between Individuals                     | -                                | -                                | 2.66                | 2.66                | 2.66                | 2.71         | -                                  | -   | -   | -  | -  | -                         | -                          | 4.44                             |
| Program Set-Up/ Clean-Up                            | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Networking/ General Development<br>Activities       | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Recordkeeping and Reporting                         | 0.79                             | 1.01                             | 0.89                | 1.55                | 2.00                | -            | -                                  | -   | -   | -  | -  | -                         | -                          | 1.11                             |
| Supervision and Other Employer Time                 | 0.45                             | 0.45                             | 0.44                | 0.44                | 0.44                | 0.45         | 0.89                               | 0.89  | 0.89  | 0.88   | 1.74                                     | 1.74                      | 0.89                       | 0.89                             |
| Missed Appointments (not redirected to other tasks) | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Collateral contacts (not billable)                  | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Interdisciplinary team case<br>reviews/planning     | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Travel Time without Individuals                     | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Training  | 0.12                             | 0.12                             | 0.67                | 0.67                | 0.67                | -            | 0.67                               | 0.67  | 0.67  | 0.96   | 1.35                                     | 1.35                      | 0.67                       | 0.67                             |
| Paid time off                                       | 3.85                             | 3.85                             | 3.85                | 3.85                | 3.85                | 3.85         | 3.85                               | 3.85  | 3.85  | 3.85   | 3.85                                     | 3.85                      | 3.85                       | 3.85                             |
| Total   | 40.00                            | 40.00                            | 40.00               | 40.00               | 40.00               | 40.00        | 40.00                              | 42.50                                       | 42.50                                       | 40.00  | 40.00                                    | 40.00                     | 42.50                      | 40.00                            |

| Factor  | Supplemental Residential Prog. Supp. | Community-Based Day Programs,<br>Center/Facility, 1:10 | Community-Based Day Programs,<br>Center/Facility, 1:9 | Community-Based Day Programs,<br>Center/Facility, 1:8 | Community-Based Day Programs,<br>Center/Facility, 1:7 | Community-Based Day Programs,<br>Center/Facility, 1:6 | Community-Based Day Programs,<br>Center/Facility, 1:5 | Community-Based Day Programs,<br>Center/Facility, 1:4 | Community-Based Day Programs,<br>Center/Facility, 1:3 | Community-Based Day Programs,<br>Center/Facility, 1:2 | Community-Based Day Programs,<br>Community, 1:4 | Community-Based Day Programs,<br>Community, 1:3 | Community-Based Day Programs,<br>Community, 1:2 | Community-Based Day Programs,<br>Community Only, 1:4 |
|---|--------------------------------------|--|---|---|---|---|---|---|---|---|---|---|---|--|
| Direct services                                     | 34.59                                | 30.82  | 31.04   | 31.26   | 31.48   | 31.71   | 31.93   | 32.15   | 32.37   | 32.59   | 32.37   | 32.37   | 32.59   | 32.37  |
| Travel Time Between Individuals                     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Program Set-Up/ Clean-Up                            | -                                    | 1.11   | 1.11  | 1.11  | 1.11  | 1.11  | 1.11  | 1.11  | 1.11  | 1.11  | 1.11  | 1.11  | 1.11  | 1.11   |
| Networking/ General Development<br>Activities       | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Recordkeeping and Reporting                         | -                                    | 2.66   | 2.44  | 2.22  | 2.00  | 1.77  | 1.55  | 1.33  | 1.11  | 0.89  | 1.11  | 1.11  | 0.89  | 1.11   |
| Supervision and Other Employer Time                 | 0.89                                 | 0.89   | 0.89  | 0.89  | 0.89  | 0.89  | 0.89  | 0.89  | 0.89  | 0.89  | 0.89  | 0.89  | 0.89  | 0.89   |
| Missed Appointments (not redirected to other tasks) | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Collateral contacts (not billable)                  | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Interdisciplinary team case<br>reviews/planning     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Travel Time without Individuals                     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Training  | 0.67                                 | 0.67   | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67   |
| Paid time off                                       | 3.85                                 | 3.85   | 3.85  | 3.85  | 3.85  | 3.85  | 3.85  | 3.85  | 3.85  | 3.85  | 3.85  | 3.85  | 3.85  | 3.85   |
| Total   | 40.00                                | 40.00  | 40.00   | 40.00   | 40.00   | 40.00   | 40.00   | 40.00   | 40.00   | 40.00   | 40.00   | 40.00   | 40.00   | 40.00  |

| Factor  | Community-Based Day Programs,<br>Community Only, 1:3 | Community-Based Day Programs,<br>Community Only, 1:2 | Behavior Management, Center/Facility,<br>1:3 | Behavior Management, Center/Facility,<br>1:2 | Medical Management, Center/Facility,<br>1:3 | Medical Management, Center/Facility,<br>1:2 | Behavior Management, Community, 1:3 | Behavior Management, Community, 1:2 | Medical Management, Community, 1:3 | Medical Management, Community, 1:2 | In-Home Day Program, 1:3 | In-Home Day Program, 1:2 | In-Home Day Program, 1:1 | Participant-Directed Community-Based<br>Training, 1:3 |
|---|--|--|--|--|---|---|-------------------------------------|-------------------------------------|------------------------------------|------------------------------------|--------------------------|--------------------------|--------------------------|---|
| Direct services                                     | 32.37  | 32.59  | 31.23  | 31.45  | 31.23                                       | 31.45                                       | 31.23                               | 31.45                               | 31.23                              | 31.45                              | 33.48                    | 33.70                    | 32.81                    | 34.90   |
| Travel Time Between Individuals                     | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Program Set-Up/ Clean-Up                            | 1.11   | 1.11   | 1.10   | 1.10   | 1.10  | 1.10  | 1.10                                | 1.10                                | 1.10                               | 1.10                               | -                        | -                        | 0.00                     | -   |
| Networking/ General Development<br>Activities       | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Recordkeeping and Reporting                         | 1.11   | 0.89   | 1.10   | 0.88   | 1.10  | 0.88  | 1.10                                | 0.88                                | 1.10                               | 0.88                               | 1.11                     | 0.89                     | 0.89                     | 1.13  |
| Supervision and Other Employer Time                 | 0.89   | 0.89   | 1.76   | 1.76   | 1.76  | 1.76  | 1.76                                | 1.76                                | 1.76                               | 1.76                               | 0.89                     | 0.89                     | 0.89                     | -   |
| Missed Appointments (not redirected to other tasks) | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | 0.89                     | -   |
| Collateral contacts (not billable)                  | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Interdisciplinary team case<br>reviews/planning     | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Travel Time without Individuals                     | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Training  | 0.67   | 0.67   | 0.96   | 0.96   | 0.96  | 0.96  | 0.96                                | 0.96                                | 0.96                               | 0.96                               | 0.67                     | 0.67                     | 0.67                     | 0.12  |
| Paid time off                                       | 3.85   | 3.85   | 3.85   | 3.85   | 3.85  | 3.85  | 3.85                                | 3.85                                | 3.85                               | 3.85                               | 3.85                     | 3.85                     | 3.85                     | 3.85  |
| Total   | 40.00  | 40.00  | 40.00  | 40.00  | 40.00                                       | 40.00                                       | 40.00                               | 40.00                               | 40.00                              | 40.00                              | 40.00                    | 40.00                    | 40.00                    | 40.00   |

| Factor  | Participant-Directed Community-Based<br>Training, 1:2 | Participant-Directed Community-Based<br>Training, 1:1 | Supplemental Day Program Support | Transportation, Company | Transportation, Additional Component | Transportation Assistant | Supported Employment-Group, 1:8 | Supported Employment-Group, 1:7 | Supported Employment-Group, 1:6 | Supported Employment-Group, 1:5 | Supported Employment-Group, 1:4 | Supported Employment-Group, 1:3 | Supported Employment-Group, 1:2 | Supported Employment-Individual, Job<br>Development |
|---|---|---|----------------------------------|-------------------------|--------------------------------------|--------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---|
| Direct services                                     | 35.13   | 35.13   | 34.59                            | 30.00                   | 34.59                                | 32.82                    | 32.59                           | 32.81                           | 33.04                           | 33.26                           | 33.48                           | 33.70                           | 33.92                           | 28.60   |
| Travel Time Between Individuals                     | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | 1.77  |
| Program Set-Up/ Clean-Up                            | -   | 0.00  | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Networking/ General Development<br>Activities       | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | 4.44  |
| Recordkeeping and Reporting                         | 0.90  | 0.90  | -                                | -                       | -                                    | -                        | 2.22                            | 2.00                            | 1.77                            | 1.55                            | 1.33                            | 1.11                            | 0.89                            | -   |
| Supervision and Other Employer Time                 | -   | -   | 0.89                             | 0.89                    | 0.89                                 | 0.89                     | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67  |
| Missed Appointments (not redirected to other tasks) | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Collateral contacts (not billable)                  | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Interdisciplinary team case<br>reviews/planning     | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Travel Time without Individuals                     | -   | -   | -                                | 4.59                    | -                                    | 1.77                     | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Training  | 0.12  | 0.12  | 0.67                             | 0.67                    | 0.67                                 | 0.67                     | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67  |
| Paid time off                                       | 3.85  | 3.85  | 3.85                             | 3.85                    | 3.85                                 | 3.85                     | 3.85                            | 3.85                            | 3.85                            | 3.85                            | 3.85                            | 3.85                            | 3.85                            | 3.85  |
| Total   | 40.00   | 40.00   | 40.00                            | 40.00                   | 40.00                                | 40.00                    | 40.00                           | 40.00                           | 40.00                           | 40.00                           | 40.00                           | 40.00                           | 40.00                           | 40.00   |

| Factor  | Supported Employment-Individual, Job<br>Coaching | Work Activity Program, 1:35+ | Work Activity Program, 1:30-34 | Work Activity Program, 1:25-29 | Work Activity Program, 1:20-24 | Work Activity Program, 1:15-19 | Work Activity Program, 1:10-14 | Work Activity Program | Specialized Therapeutic Services,<br>Professional, 1:1 | Specialized Therapeutic Services,<br>Professional, 1:2 | Specialized Therapeutic Services,<br>Professional, 1:3 | Specialized Therapeutic Services,<br>Assistant, 1:1 | Specialized Therapeutic Services,<br>Assistant, 1:2 | Specialized Therapeutic Services,<br>Assistant, 1:3 |
|---|--|------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|-----------------------|--|--|--|---|---|---|
| Direct services                                     | 30.37  | 31.26                        | 31.48                          | 31.71                          | 31.93                          | 32.15                          | 32.37                          | 32.59                 | 23.40  | 22.28  | 21.83  | 25.85   | 24.74   | 23.84   |
| Travel Time Between Individuals                     | 2.66   | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 4.91   | 4.91   | 4.91   | 4.91  | 4.91  | 4.91  |
| Program Set-Up/ Clean-Up                            | -  | 1.11                         | 1.11                           | 1.11                           | 1.11                           | 1.11                           | 1.11                           | 1.11                  | -  | -  | -  | -   | -   | -   |
| Networking/ General Development<br>Activities       | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Recordkeeping and Reporting                         | 0.89   | 2.22                         | 2.00                           | 1.77                           | 1.55                           | 1.33                           | 1.11                           | 0.89                  | 3.34   | 4.46   | 4.91   | 2.23  | 3.34  | 4.24  |
| Supervision and Other Employer Time                 | 0.67   | 0.89                         | 0.89                           | 0.89                           | 0.89                           | 0.89                           | 0.89                           | 0.89                  | 0.45   | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  |
| Missed Appointments (not redirected to other tasks) | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 0.89   | 0.89   | 0.89   | 0.89  | 0.89  | 0.89  |
| Collateral contacts (not billable)                  | 0.89   | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 2.68   | 2.68   | 2.68   | 1.34  | 1.34  | 1.34  |
| Interdisciplinary team case<br>reviews/planning     | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Travel Time without Individuals                     | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Training  | 0.67   | 0.67                         | 0.67                           | 0.67                           | 0.67                           | 0.67                           | 0.67                           | 0.67                  | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  |
| Paid time off                                       | 3.85   | 3.85                         | 3.85                           | 3.85                           | 3.85                           | 3.85                           | 3.85                           | 3.85                  | 3.85   | 3.85   | 3.85   | 3.85  | 3.85  | 3.85  |
| Total   | 40.00  | 40.00                        | 40.00                          | 40.00                          | 40.00                          | 40.00                          | 40.00                          | 40.00                 | 40.00  | 40.00  | 40.00  | 40.00   | 40.00   | 40.00   |

| Factor  | Specialized Therapeutic Services,<br>Professional, Clinic, 1:1 | Specialized Therapeutic Services,<br>Professional, Clinic, 1:2 | Specialized Therapeutic Services,<br>Professional, Clinic, 1:3 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:1 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:2 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:3 | Adaptive Skills Trainer; Licensed<br>Professional, 1:1 | Adaptive Skills Trainer; Licensed<br>Professional, 1:2 | Adaptive Skills Trainer; Licensed<br>Professional, 1:3 | Adaptive Skills Trainer; Specialist, 1:1 | Adaptive Skills Trainer; Specialist, 1:2 | Adaptive Skills Trainer; Specialist, 1:3 | Behavior Analyst, 1:1 | Behavior Analyst, 1:2 |
|---|--|--|--|---|---|---|--|--|--|--|--|--|-----------------------|-----------------------|
| Direct services                                     | 27.64  | 26.52  | 26.08  | 30.09   | 28.98   | 28.08   | 23.40  | 22.28  | 21.83  | 25.85                                    | 24.74                                    | 23.84                                    | 23.40                 | 22.28                 |
| Travel Time Between Individuals                     | -  | -  | -  | -   | -   | -   | 4.91   | 4.91   | 4.91   | 4.91                                     | 4.91                                     | 4.91                                     | 4.91                  | 4.91                  |
| Program Set-Up/ Clean-Up                            | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Networking/ General Development<br>Activities       | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Recordkeeping and Reporting                         | 4.01   | 5.13   | 5.57   | 2.90  | 4.01  | 4.91  | 3.34   | 4.46   | 4.91   | 2.23                                     | 3.34                                     | 4.24                                     | 3.34                  | 4.46                  |
| Supervision and Other Employer Time                 | 0.45   | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  | 0.45   | 0.45   | 0.45   | 0.45                                     | 0.45                                     | 0.45                                     | 0.45                  | 0.45                  |
| Missed Appointments (not redirected to other tasks) | 0.89   | 0.89   | 0.89   | 0.89  | 0.89  | 0.89  | 0.89   | 0.89   | 0.89   | 0.89                                     | 0.89                                     | 0.89                                     | 0.89                  | 0.89                  |
| Collateral contacts (not billable)                  | 2.68   | 2.68   | 2.68   | 1.34  | 1.34  | 1.34  | 2.68   | 2.68   | 2.68   | 1.34                                     | 1.34                                     | 1.34                                     | 2.68                  | 2.68                  |
| Interdisciplinary team case<br>reviews/planning     | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Travel Time without Individuals                     | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Training  | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   | 0.48                                     | 0.48                                     | 0.48                                     | 0.48                  | 0.48                  |
| Paid time off                                       | 3.85   | 3.85   | 3.85   | 3.85  | 3.85  | 3.85  | 3.85   | 3.85   | 3.85   | 3.85                                     | 3.85                                     | 3.85                                     | 3.85                  | 3.85                  |
| Total   | 40.00  | 40.00  | 40.00  | 40.00   | 40.00   | 40.00   | 40.00  | 40.00  | 40.00  | 40.00                                    | 40.00                                    | 40.00                                    | 40.00                 | 40.00                 |

| Factor  | Behavior Analyst, 1:3 | Associate Behavior Analyst, 1:1 | Associate Behavior Analyst, 1:2 | Associate Behavior Analyst, 1:3 | Behavior Management Assistant, 1:1 | Behavior Management Assistant, 1:2 | Behavior Management Assistant, 1:3 | Behavior Technician - Paraprofessional,<br>1:1 | Behavior Technician - Paraprofessional,<br>1:2 | Behavior Technician - Paraprofessional,<br>1:3 | Behavior Management Consultant, 1:1 | Behavior Management Consultant, 1:2 | Behavior Management Consultant, 1:3 | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:1 |
|---|-----------------------|---------------------------------|---------------------------------|---------------------------------|------------------------------------|------------------------------------|------------------------------------|--|--|--|-------------------------------------|-------------------------------------|-------------------------------------|--|
| Direct services                                     | 21.83                 | 25.85                           | 24.74                           | 23.84                           | 25.85                              | 24.74                              | 23.84                              | 25.51  | 24.41  | 23.53  | 23.40                               | 22.28                               | 21.83                               | 23.17  |
| Travel Time Between Individuals                     | 4.91                  | 4.91                            | 4.91                            | 4.91                            | 4.91                               | 4.91                               | 4.91                               | 4.84   | 4.84   | 4.84   | 4.91                                | 4.91                                | 4.91                                | 4.91   |
| Program Set-Up/ Clean-Up                            | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Networking/ General Development<br>Activities       | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Recordkeeping and Reporting                         | 4.91                  | 2.23                            | 3.34                            | 4.24                            | 2.23                               | 3.34                               | 4.24                               | 2.20   | 3.30   | 4.18   | 3.34                                | 4.46                                | 4.91                                | 2.23   |
| Supervision and Other Employer Time                 | 0.45                  | 0.45                            | 0.45                            | 0.45                            | 0.45                               | 0.45                               | 0.45                               | 1.76   | 1.76   | 1.76   | 0.45                                | 0.45                                | 0.45                                | 0.45   |
| Missed Appointments (not redirected to other tasks) | 0.89                  | 0.89                            | 0.89                            | 0.89                            | 0.89                               | 0.89                               | 0.89                               | 0.88   | 0.88   | 0.88   | 0.89                                | 0.89                                | 0.89                                | 0.89   |
| Collateral contacts (not billable)                  | 2.68                  | 1.34                            | 1.34                            | 1.34                            | 1.34                               | 1.34                               | 1.34                               | -  | -  | -  | 2.68                                | 2.68                                | 2.68                                | 2.68   |
| Interdisciplinary team case<br>reviews/planning     | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | 1.34   |
| Travel Time without Individuals                     | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Training  | 0.48                  | 0.48                            | 0.48                            | 0.48                            | 0.48                               | 0.48                               | 0.48                               | 0.96   | 0.96   | 0.96   | 0.48                                | 0.48                                | 0.48                                | 0.48   |
| Paid time off                                       | 3.85                  | 3.85                            | 3.85                            | 3.85                            | 3.85                               | 3.85                               | 3.85                               | 3.85   | 3.85   | 3.85   | 3.85                                | 3.85                                | 3.85                                | 3.85   |
| Total   | 40.00                 | 40.00                           | 40.00                           | 40.00                           | 40.00                              | 40.00                              | 40.00                              | 40.00  | 40.00  | 40.00  | 40.00                               | 40.00                               | 40.00                               | 40.00  |

| Factor  | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:2 | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:3 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:1 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:2 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:3 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:2 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:3 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:1 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:2 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:3 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:2 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:3 |
|---|--|--|--|--|--|--|--|--|---|---|---|--|--|--|
| Direct services                                     | 22.06  | 21.16  | 25.27  | 24.16  | 23.28  | 22.06  | 20.94  | 20.49  | 22.06   | 20.94   | 20.49   | 22.06  | 20.94  | 20.49  |
| Travel Time Between Individuals                     | 4.91   | 4.91   | 4.88   | 4.88   | 4.88   | 4.91   | 4.91   | 4.91   | 4.91  | 4.91  | 4.91  | 4.91   | 4.91   | 4.91   |
| Program Set-Up/ Clean-Up                            | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Networking/ General Development<br>Activities       | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Recordkeeping and Reporting                         | 3.34   | 4.24   | 2.22   | 3.33   | 4.21   | 3.34   | 4.46   | 4.91   | 3.34  | 4.46  | 4.91  | 3.34   | 4.46   | 4.91   |
| Supervision and Other Employer Time                 | 0.45   | 0.45   | 0.89   | 0.89   | 0.89   | 0.45   | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  | 0.45   | 0.45   | 0.45   |
| Missed Appointments (not redirected to other tasks) | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89  | 0.89  | 0.89  | 0.89   | 0.89   | 0.89   |
| Collateral contacts (not billable)                  | 2.68   | 2.68   | -  | -  | -  | 2.68   | 2.68   | 2.68   | 2.68  | 2.68  | 2.68  | 2.68   | 2.68   | 2.68   |
| Interdisciplinary team case<br>reviews/planning     | 1.34   | 1.34   | 1.33   | 1.33   | 1.33   | 1.34   | 1.34   | 1.34   | 1.34  | 1.34  | 1.34  | 1.34   | 1.34   | 1.34   |
| Travel Time without Individuals                     | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Training  | 0.48   | 0.48   | 0.67   | 0.67   | 0.67   | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   |
| Paid time off                                       | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85  | 3.85  | 3.85  | 3.85   | 3.85   | 3.85   |
| Total   | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00   | 40.00   | 40.00   | 40.00  | 40.00  | 40.00  |

| Factor  | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:1 | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:2 | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:3 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:1 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:2 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:3 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:1 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:2 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:3 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:1 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:2 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:3 | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:2 |
|---|---|---|---|--|--|--|--|--|--|---|---|---|---|---|
| Direct services                                     | 22.06   | 20.94   | 20.49   | 22.06  | 20.94  | 20.49  | 22.06  | 20.94  | 20.49  | 22.06   | 20.94   | 20.49   | 22.06   | 20.94   |
| Travel Time Between Individuals                     | 4.91  | 4.91  | 4.91  | 4.91   | 4.91   | 4.91   | 4.91   | 4.91   | 4.91   | 4.91  | 4.91  | 4.91  | 4.91  | 4.91  |
| Program Set-Up/ Clean-Up                            | -   | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -   |
| Networking/ General Development<br>Activities       | -   | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -   |
| Recordkeeping and Reporting                         | 3.34  | 4.46  | 4.91  | 3.34   | 4.46   | 4.91   | 3.34   | 4.46   | 4.91   | 3.34  | 4.46  | 4.91  | 3.34  | 4.46  |
| Supervision and Other Employer Time                 | 0.45  | 0.45  | 0.45  | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  | 0.45  | 0.45  |
| Missed Appointments (not redirected to other tasks) | 0.89  | 0.89  | 0.89  | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89  | 0.89  | 0.89  | 0.89  | 0.89  |
| Collateral contacts (not billable)                  | 2.68  | 2.68  | 2.68  | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68  | 2.68  | 2.68  | 2.68  | 2.68  |
| Interdisciplinary team case<br>reviews/planning     | 1.34  | 1.34  | 1.34  | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34  | 1.34  | 1.34  | 1.34  | 1.34  |
| Travel Time without Individuals                     | -   | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -   |
| Training  | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48  | 0.48  |
| Paid time off                                       | 3.85  | 3.85  | 3.85  | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85  | 3.85  | 3.85  | 3.85  | 3.85  |
| Total   | 40.00   | 40.00   | 40.00   | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00   | 40.00   | 40.00   | 40.00   | 40.00   |

| Factor  | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:3 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:1 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:2 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:3 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:1 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:2 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:3 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:1 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:2 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:3 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:1 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:2 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:3 | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:1 |
|---|---|--|--|--|--|--|--|--|--|--|---|---|---|--|
| Direct services                                     | 20.49   | 28.52  | 27.41  | 26.51  | 29.49  | 28.38  | 27.50  | 26.30  | 25.18  | 24.74  | 26.30   | 25.18   | 24.74   | 26.30  |
| Travel Time Between Individuals                     | 4.91  | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Program Set-Up/ Clean-Up                            | -   | -  | -  | -  | 1.11   | 1.11   | 1.11   | -  | -  | -  | -   | -   | -   | -  |
| Networking/ General Development<br>Activities       | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Recordkeeping and Reporting                         | 4.91  | 2.23   | 3.34   | 4.24   | 2.22   | 3.33   | 4.21   | 4.01   | 5.13   | 5.57   | 4.01  | 5.13  | 5.57  | 4.01   |
| Supervision and Other Employer Time                 | 0.45  | 0.45   | 0.45   | 0.45   | 0.89   | 0.89   | 0.89   | 0.45   | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  | 0.45   |
| Missed Appointments (not redirected to other tasks) | 0.89  | 0.45   | 0.45   | 0.45   | 0.44   | 0.44   | 0.44   | 0.89   | 0.89   | 0.89   | 0.89  | 0.89  | 0.89  | 0.89   |
| Collateral contacts (not billable)                  | 2.68  | 2.68   | 2.68   | 2.68   | -  | -  | -  | 2.68   | 2.68   | 2.68   | 2.68  | 2.68  | 2.68  | 2.68   |
| Interdisciplinary team case<br>reviews/planning     | 1.34  | 1.34   | 1.34   | 1.34   | 1.33   | 1.33   | 1.33   | 1.34   | 1.34   | 1.34   | 1.34  | 1.34  | 1.34  | 1.34   |
| Travel Time without Individuals                     | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Training  | 0.48  | 0.48   | 0.48   | 0.48   | 0.67   | 0.67   | 0.67   | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   |
| Paid time off                                       | 3.85  | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85  | 3.85  | 3.85  | 3.85   |
| Total   | 40.00   | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00   | 40.00   | 40.00   | 40.00  |

| Factor  | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:2 | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:3 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:1 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:2 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:3 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:1 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:2 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:3 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:1 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:2 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:3 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:1 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:2 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:3 |
|---|--|--|---|---|---|--|--|--|--|--|--|--|--|--|
| Direct services                                     | 25.18  | 24.74  | 26.30   | 25.18   | 24.74   | 26.30  | 25.18  | 24.74  | 26.30  | 25.18  | 24.74  | 26.30  | 25.18  | 24.74  |
| Travel Time Between Individuals                     | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Program Set-Up/ Clean-Up                            | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Networking/ General Development<br>Activities       | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Recordkeeping and Reporting                         | 5.13   | 5.57   | 4.01  | 5.13  | 5.57  | 4.01   | 5.13   | 5.57   | 4.01   | 5.13   | 5.57   | 4.01   | 5.13   | 5.57   |
| Supervision and Other Employer Time                 | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   |
| Missed Appointments (not redirected to other tasks) | 0.89   | 0.89   | 0.89  | 0.89  | 0.89  | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   |
| Collateral contacts (not billable)                  | 2.68   | 2.68   | 2.68  | 2.68  | 2.68  | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   |
| Interdisciplinary team case<br>reviews/planning     | 1.34   | 1.34   | 1.34  | 1.34  | 1.34  | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   |
| Travel Time without Individuals                     | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Training  | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   |
| Paid time off                                       | 3.85   | 3.85   | 3.85  | 3.85  | 3.85  | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   |
| Total   | 40.00  | 40.00  | 40.00   | 40.00   | 40.00   | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  |

| Factor  | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:1 | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:2 | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:3 |
|---|---|---|---|
| Direct services                                     | 26.30   | 25.18   | 24.74   |
| Travel Time Between Individuals                     | -   | -   | -   |
| Program Set-Up/ Clean-Up                            | -   | -   | -   |
| Networking/ General Development<br>Activities       | -   | -   | -   |
| Recordkeeping and Reporting                         | 4.01  | 5.13  | 5.57  |
| Supervision and Other Employer Time                 | 0.45  | 0.45  | 0.45  |
| Missed Appointments (not redirected to other tasks) | 0.89  | 0.89  | 0.89  |
| Collateral contacts (not billable)                  | 2.68  | 2.68  | 2.68  |
| Interdisciplinary team case<br>reviews/planning     | 1.34  | 1.34  | 1.34  |
| Travel Time without Individuals                     | -   | -   | -   |
| Training  | 0.48  | 0.48  | 0.48  |
| Paid time off                                       | 3.85  | 3.85  | 3.85  |
| Total   | 40.00   | 40.00   | 40.00   |

### **Appendix D: Productivity Adjustments**

#### Base Model Assumptions for 'Typical' Week; Part-Time Employees

| 1 6 1 6  | 0.41 1.00                | 0.69 1.00                | 0.83 1.00                | 0.28<br>-<br>-<br>-<br>-                       | 0.48   | 0.62<br>-<br>-<br>-<br>-                       | 0.69 1.00               | 1.10<br>1.00<br>-<br>-<br>-<br>- | 1.38<br>1.00<br>-<br>-<br>-<br>- | 0.69                               | 1.10<br>-<br>-<br>-<br>-           | 1.38<br>-<br>-<br>-<br>-<br>-      | 0.28<br>-<br>-<br>-<br>-                    | 0.48<br>-<br>-<br>-<br>-<br>-               |
|--|--------------------------|--------------------------|--------------------------|--|--|--|-------------------------|----------------------------------|----------------------------------|------------------------------------|------------------------------------|------------------------------------|---|---|
| Networking/ General Development<br>Activities       Activities         Recordkeeping and Reporting       C         Supervision and Other Employer Time       1         Missed Appointments (not redirected to<br>other tasks)       0         Collateral Contacts (not billable)       1         Interdisciplinary team case       0 | 1.00                     | 1.00                     | 1.00<br>-<br>-           | -  | -  | 0.62   | 0.69 1.00 -             | 1.00<br>-<br>-                   | 1.00<br>-<br>-                   | -                                  | -                                  | -                                  | -   | -   |
| Networking/ General Development<br>ActivitiesRecordkeeping and ReportingSupervision and Other Employer TimeMissed Appointments (not redirected to<br>other tasks)  | 1.00                     | 1.00                     | 1.00<br>-                | -  | -  | 0.62   | 0.69 1.00 -             | 1.00<br>-                        | -                                | -                                  | -                                  | -                                  | -   | -   |
| Networking/ General Development<br>ActivitiesControlRecordkeeping and ReportingControlSupervision and Other Employer Time1Missed Appointments (not redirected toControl  | 1.00                     | 1.00                     | 1.00                     | -  | -  | 0.62   | 0.69<br>1.00            | 1.00                             | 1.00                             | -                                  | -                                  | -                                  | -   | -   |
| Networking/ General DevelopmentActivitiesRecordkeeping and Reporting0  |                          |                          |                          |  |  | 0.62   | 0.69                    |                                  |                                  |                                    |                                    |                                    |   |   |
| Networking/ General Development<br>Activities  | 0.41                     | 0.69                     | 0.83                     | 0.28   | 0.48   |  |                         | 1.10                             | 1.38                             | 0.69                               | 1.10                               | 1.38                               | 0.28  | 0.48  |
| Networking/ General Development  |                          |                          |                          |  |  |  |                         |                                  |                                  |                                    |                                    |                                    |   |   |
| Program Set-Up/ Clean-Up   | -                        | -                        | _                        | _  | -  | _  | _                       |                                  | _                                | -                                  | _                                  | _                                  | -   | -   |
|  | _                        | -                        | _                        | _  |  | _  | _                       |                                  |                                  |                                    | _                                  | _                                  | _   | _   |
|  | 0.41                     | 0.41                     | 0.41                     | _  |  |  | 1.65                    | 1.65                             | 1.65                             | 1.65                               | 1.65                               | 1.65                               |   |   |
|  | 20.18                    | 19.90                    | 19.76                    | 21.72  | 21.52  | 21.38  | 18.66                   | 18.25                            | 17.97                            | 19.66                              | 19.25                              | 18.97                              | 21.72                                       | 21.52                                       |
| Factor   | Personal Assistance, 1:1 | Personal Assistance, 1:2 | Personal Assistance, 1:3 | Parent Coordinated Personal Assistance,<br>1:1 | Parent Coordinated Personal Assistance,<br>1:2 | Parent Coordinated Personal Assistance,<br>1:3 | Independent Living, 1:1 | Independent Living, 1:2          | Independent Living, 1:3          | Independent Living Specialist, 1:1 | Independent Living Specialist, 1:2 | Independent Living Specialist, 1:3 | Parent Coordinated Supported Living,<br>1:1 | Parent Coordinated Supported Living,<br>1:2 |

| Factor  | Parent Coordinated Supported Living,<br>1:3 | Supported Living, 1:1 | Supported Living, 1:2 | Supported Living, 1:3 | Parenting Support Services, 1:1 | Parenting Support Services, 1:2 | Parenting Support Services, 1:3 | Respite, Agency, 1:1 | Respite, Agency, 1:2 | Respite, Agency, 1:3 | Participant-Directed Respite, 1:1 | Participant-Directed Respite, 1:2 | Participant-Directed Respite, 1:3 | Respite, Employer of Record, 1:1 |
|---|---|-----------------------|-----------------------|-----------------------|---------------------------------|---------------------------------|---------------------------------|----------------------|----------------------|----------------------|-----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Direct services                                     | 21.38                                       | 20.18                 | 19.90                 | 19.76                 | 19.62                           | 19.21                           | 18.93                           | 20.31                | 20.11                | 19.97                | 21.72                             | 21.52                             | 21.38                             | 21.22                            |
| Travel Time Between Individuals                     | -   | 0.41                  | 0.41                  | 0.41                  | 0.83                            | 0.83                            | 0.83                            | 0.41                 | 0.41                 | 0.41                 | -                                 | -                                 | -                                 | -                                |
| Program Set-Up/ Clean-Up                            | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Networking/ General Development<br>Activities       | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Recordkeeping and Reporting                         | 0.62  | 0.41                  | 0.69                  | 0.83                  | 0.55                            | 0.96                            | 1.24                            | 0.28                 | 0.48                 | 0.62                 | 0.28                              | 0.48                              | 0.62                              | 0.28                             |
| Supervision and Other Employer Time                 | -   | 1.00                  | 1.00                  | 1.00                  | 1.00                            | 1.00                            | 1.00                            | 1.00                 | 1.00                 | 1.00                 | -                                 | -                                 | -                                 | 0.50                             |
| Missed Appointments (not redirected to other tasks) | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Collateral Contacts (not billable)                  | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Interdisciplinary team case<br>reviews/planning     | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Travel Time without Individuals                     | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Total   | 22.00                                       | 22.00                 | 22.00                 | 22.00                 | 22.00                           | 22.00                           | 22.00                           | 22.00                | 22.00                | 22.00                | 22.00                             | 22.00                             | 22.00                             | 22.00                            |

| Factor  | Respite, Employer of Record, 1:2 | Respite, Employer of Record, 1:3 | Tutor Services, 1:1 | Tutor Services, 1:2 | Tutor Services, 1:3 | Housekeeping | Supplemental Prog. Supp Other Svcs | Community Care Facility - Staff<br>Operated | Community Care Facility - Owner<br>Operated | Adult Residential Facility for Persons<br>with Special Health Care Needs | Enhanced Behavioral Supports Home<br>DSP | Community Crisis Home DSP | Supported Living-Community | Family Home Agency In-Home Staff |
|---|----------------------------------|----------------------------------|---------------------|---------------------|---------------------|--------------|------------------------------------|---|---|--|--|---------------------------|----------------------------|----------------------------------|
| Direct services                                     | 21.02                            | 20.88                            | 19.30               | 18.89               | 18.61               | 19.85        | 21.00                              | 21.00                                       | 21.00                                       | 21.00  | 20.00                                    | 20.00                     | 21.00                      | 17.56                            |
| Travel Time Between Individuals                     | -                                | -                                | 1.65                | 1.65                | 1.65                | 1.65         | -                                  | -   | -   | -  | -  | -                         | -                          | 2.75                             |
| Program Set-Up/ Clean-Up                            | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Networking/ General Development<br>Activities       | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Recordkeeping and Reporting                         | 0.48                             | 0.62                             | 0.55                | 0.96                | 1.24                | -            | -                                  | -   | -   | -  | -  | -                         | -                          | 0.69                             |
| Supervision and Other Employer Time                 | 0.50                             | 0.50                             | 0.50                | 0.50                | 0.50                | 0.50         | 1.00                               | 1.00  | 1.00  | 1.00   | 2.00                                     | 2.00                      | 1.00                       | 1.00                             |
| Missed Appointments (not redirected to other tasks) | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Collateral Contacts (not billable)                  | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Interdisciplinary team case<br>reviews/planning     | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Travel Time without Individuals                     | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Total   | 22.00                            | 22.00                            | 22.00               | 22.00               | 22.00               | 22.00        | 22.00                              | 22.00                                       | 22.00                                       | 22.00  | 22.00                                    | 22.00                     | 22.00                      | 22.00                            |

| Factor  | Supplemental Residential Prog. Supp. | Community-Based Day Programs,<br>Center/Facility, 1:10 | Community-Based Day Programs,<br>Center/Facility, 1:9 | Community-Based Day Programs,<br>Center/Facility, 1:8 | Community-Based Day Programs,<br>Center/Facility, 1:7 | Community-Based Day Programs,<br>Center/Facility, 1:6 | Community-Based Day Programs,<br>Center/Facility, 1:5 | Community-Based Day Programs,<br>Center/Facility, 1:4 | Community-Based Day Programs,<br>Center/Facility, 1:3 | Community-Based Day Programs,<br>Center/Facility, 1:2 | Community-Based Day Programs,<br>Community, 1:4 | Community-Based Day Programs,<br>Community, 1:3 | Community-Based Day Programs,<br>Community, 1:2 | Community-Based Day Programs,<br>Community Only, 1:4 |
|---|--------------------------------------|--|---|---|---|---|---|---|---|---|---|---|---|--|
| Direct services                                     | 21.00                                | 18.66  | 18.80   | 18.93   | 19.07   | 19.21   | 19.35   | 19.48   | 19.62   | 19.76   | 19.62   | 19.62   | 19.76   | 19.62  |
| Travel Time Between Individuals                     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Program Set-Up/ Clean-Up                            | -                                    | 0.69   | 0.69  | 0.69  | 0.69  | 0.69  | 0.69  | 0.69  | 0.69  | 0.69  | 0.69  | 0.69  | 0.69  | 0.69   |
| Networking/ General Development<br>Activities       | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Recordkeeping and Reporting                         | -                                    | 1.65   | 1.51  | 1.38  | 1.24  | 1.10  | 0.96  | 0.83  | 0.69  | 0.55  | 0.69  | 0.69  | 0.55  | 0.69   |
| Supervision and Other Employer Time                 | 1.00                                 | 1.00   | 1.00  | 1.00  | 1.00  | 1.00  | 1.00  | 1.00  | 1.00  | 1.00  | 1.00  | 1.00  | 1.00  | 1.00   |
| Missed Appointments (not redirected to other tasks) | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Collateral Contacts (not billable)                  | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Interdisciplinary team case<br>reviews/planning     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Travel Time without Individuals                     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Total   | 22.00                                | 22.00  | 22.00   | 22.00   | 22.00   | 22.00   | 22.00   | 22.00   | 22.00   | 22.00   | 22.00   | 22.00   | 22.00   | 22.00  |

| Factor  | Community-Based Day Programs,<br>Community Only, 1:3 | Community-Based Day Programs,<br>Community Only, 1:2 | Behavior Management, Center/Facility,<br>1:3 | Behavior Management, Center/Facility,<br>1:2 | Medical Management, Center/Facility, 1:3 | Medical Management, Center/Facility,<br>1:2 | Behavior Management, Community, 1:3 | Behavior Management, Community, 1:2 | Medical Management, Community, 1:3 | Medical Management, Community, 1:2 | In-Home Day Program, 1:3 | In-Home Day Program, 1:2 | In-Home Day Program, 1:1 | Participant-Directed Community-Based<br>Training, 1:3 |
|---|--|--|--|--|--|---|-------------------------------------|-------------------------------------|------------------------------------|------------------------------------|--------------------------|--------------------------|--------------------------|---|
| Direct services                                     | 19.62  | 19.76  | 18.62  | 18.76  | 18.62                                    | 18.76                                       | 18.62                               | 18.76                               | 18.62                              | 18.76                              | 20.31                    | 20.45                    | 19.90                    | 21.31   |
| Travel Time Between Individuals                     | -  | -  | -  | -  | -  | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Program Set-Up/ Clean-Up                            | 0.69   | 0.69   | 0.69   | 0.69   | 0.69                                     | 0.69  | 0.69                                | 0.69                                | 0.69                               | 0.69                               | -                        | -                        | 0.00                     | -   |
| Networking/ General Development<br>Activities       | -  | -  | -  | -  | -  | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Recordkeeping and Reporting                         | 0.69   | 0.55   | 0.69   | 0.55   | 0.69                                     | 0.55  | 0.69                                | 0.55                                | 0.69                               | 0.55                               | 0.69                     | 0.55                     | 0.55                     | 0.69  |
| Supervision and Other Employer Time                 | 1.00   | 1.00   | 2.00   | 2.00   | 2.00                                     | 2.00  | 2.00                                | 2.00                                | 2.00                               | 2.00                               | 1.00                     | 1.00                     | 1.00                     | -   |
| Missed Appointments (not redirected to other tasks) | -  | -  | -  | -  | -  | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | 0.55                     | -   |
| Collateral Contacts (not billable)                  | -  | -  | -  | -  | -  | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Interdisciplinary team case<br>reviews/planning     | -  | -  | -  | -  | -  | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Travel Time without Individuals                     | -  | -  | -  | -  | -  | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Total   | 22.00  | 22.00  | 22.00  | 22.00  | 22.00                                    | 22.00                                       | 22.00                               | 22.00                               | 22.00                              | 22.00                              | 22.00                    | 22.00                    | 22.00                    | 22.00   |

| Factor  | Participant-Directed Community-Based<br>Training, 1:2 | Participant-Directed Community-Based<br>Training, 1:1 | Supplemental Day Program Support | Transportation, Company | Transportation, Additional Component | Transportation Assistant | Supported Employment-Group, 1:8 | Supported Employment-Group, 1:7 | Supported Employment-Group, 1:6 | Supported Employment-Group, 1:5 | Supported Employment-Group, 1:4 | Supported Employment-Group, 1:3 | Supported Employment-Group, 1:2 | Supported Employment-Individual, Job<br>Development |
|---|---|---|----------------------------------|-------------------------|--------------------------------------|--------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---|
| Direct services                                     | 21.45   | 21.45   | 21.00                            | 18.16                   | 21.00                                | 19.90                    | 19.87                           | 20.01                           | 20.15                           | 20.29                           | 20.42                           | 20.56                           | 20.70                           | 17.40   |
| Travel Time Between Individuals                     | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | 1.10  |
| Program Set-Up/ Clean-Up                            | -   | 0.00  | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Networking/ General Development<br>Activities       | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | 2.75  |
| Recordkeeping and Reporting                         | 0.55  | 0.55  | -                                | -                       | -                                    | -                        | 1.38                            | 1.24                            | 1.10                            | 0.96                            | 0.83                            | 0.69                            | 0.55                            | -   |
| Supervision and Other Employer Time                 | -   | -   | 1.00                             | 1.00                    | 1.00                                 | 1.00                     | 0.75                            | 0.75                            | 0.75                            | 0.75                            | 0.75                            | 0.75                            | 0.75                            | 0.75  |
| Missed Appointments (not redirected to other tasks) | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Collateral Contacts (not billable)                  | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Interdisciplinary team case<br>reviews/planning     | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Travel Time without Individuals                     | -   | -   | -                                | 2.84                    | -                                    | 1.10                     | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Total   | 22.00   | 22.00   | 22.00                            | 22.00                   | 22.00                                | 22.00                    | 22.00                           | 22.00                           | 22.00                           | 22.00                           | 22.00                           | 22.00                           | 22.00                           | 22.00   |

| Factor  | Supported Employment-Individual, Job<br>Coaching | Work Activity Program, 1:35+ | Work Activity Program, 1:30-34 | Work Activity Program, 1:25-29 | Work Activity Program, 1:20-24 | Work Activity Program, 1:15-19 | Work Activity Program, 1:10-14 | Work Activity Program | Specialized Therapeutic Services,<br>Professional, 1:1 | Specialized Therapeutic Services,<br>Professional, 1:2 | Specialized Therapeutic Services,<br>Professional, 1:3 | Specialized Therapeutic Services,<br>Assistant, 1:1 | Specialized Therapeutic Services,<br>Assistant, 1:2 | Specialized Therapeutic Services,<br>Assistant, 1:3 |
|---|--|------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|-----------------------|--|--|--|---|---|---|
| Direct services                                     | 18.50  | 18.93                        | 19.07                          | 19.21                          | 19.35                          | 19.48                          | 19.62                          | 19.76                 | 14.21  | 13.52  | 13.24  | 15.71   | 15.03   | 14.48   |
| Travel Time Between Individuals                     | 1.65   | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 3.03   | 3.03   | 3.03   | 3.03  | 3.03  | 3.03  |
| Program Set-Up/ Clean-Up                            | -  | 0.69                         | 0.69                           | 0.69                           | 0.69                           | 0.69                           | 0.69                           | 0.69                  | -  | -  | -  | -   | -   | -   |
| Networking/ General Development<br>Activities       | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Recordkeeping and Reporting                         | 0.55   | 1.38                         | 1.24                           | 1.10                           | 0.96                           | 0.83                           | 0.69                           | 0.55                  | 2.06   | 2.75   | 3.03   | 1.38  | 2.06  | 2.61  |
| Supervision and Other Employer Time                 | 0.75   | 1.00                         | 1.00                           | 1.00                           | 1.00                           | 1.00                           | 1.00                           | 1.00                  | 0.50   | 0.50   | 0.50   | 0.50  | 0.50  | 0.50  |
| Missed Appointments (not redirected to other tasks) | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 0.55   | 0.55   | 0.55   | 0.55  | 0.55  | 0.55  |
| Collateral Contacts (not billable)                  | 0.55   | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 1.65   | 1.65   | 1.65   | 0.83  | 0.83  | 0.83  |
| Interdisciplinary team case<br>reviews/planning     | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Travel Time without Individuals                     | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Total   | 22.00  | 22.00                        | 22.00                          | 22.00                          | 22.00                          | 22.00                          | 22.00                          | 22.00                 | 22.00  | 22.00  | 22.00  | 22.00   | 22.00   | 22.00   |

| Factor  | Specialized Therapeutic Services,<br>Professional, Clinic, 1:1 | Specialized Therapeutic Services,<br>Professional, Clinic, 1:2 | Specialized Therapeutic Services,<br>Professional, Clinic, 1:3 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:1 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:2 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:3 | Adaptive Skills Trainer; Licensed<br>Professional, 1:1 | Adaptive Skills Trainer; Licensed<br>Professional, 1:2 | Adaptive Skills Trainer; Licensed<br>Professional, 1:3 | Adaptive Skills Trainer; Specialist, 1:1 | Adaptive Skills Trainer; Specialist, 1:2 | Adaptive Skills Trainer; Specialist, 1:3 | Behavior Analyst, 1:1 | Behavior Analyst, 1:2 |
|---|--|--|--|---|---|---|--|--|--|--|--|--|-----------------------|-----------------------|
| Direct services                                     | 16.82  | 16.14  | 15.86  | 18.33   | 17.64   | 17.09   | 14.21  | 13.52  | 13.24  | 15.71                                    | 15.03                                    | 14.48                                    | 14.21                 | 13.52                 |
| Travel Time Between Individuals                     | -  | -  | -  | -   | -   | -   | 3.03   | 3.03   | 3.03   | 3.03                                     | 3.03                                     | 3.03                                     | 3.03                  | 3.03                  |
| Program Set-Up/ Clean-Up                            | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Networking/ General Development<br>Activities       | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Recordkeeping and Reporting                         | 2.48   | 3.16   | 3.44   | 1.79  | 2.48  | 3.03  | 2.06   | 2.75   | 3.03   | 1.38                                     | 2.06                                     | 2.61                                     | 2.06                  | 2.75                  |
| Supervision and Other Employer Time                 | 0.50   | 0.50   | 0.50   | 0.50  | 0.50  | 0.50  | 0.50   | 0.50   | 0.50   | 0.50                                     | 0.50                                     | 0.50                                     | 0.50                  | 0.50                  |
| Missed Appointments (not redirected to other tasks) | 0.55   | 0.55   | 0.55   | 0.55  | 0.55  | 0.55  | 0.55   | 0.55   | 0.55   | 0.55                                     | 0.55                                     | 0.55                                     | 0.55                  | 0.55                  |
| Collateral Contacts (not billable)                  | 1.65   | 1.65   | 1.65   | 0.83  | 0.83  | 0.83  | 1.65   | 1.65   | 1.65   | 0.83                                     | 0.83                                     | 0.83                                     | 1.65                  | 1.65                  |
| Interdisciplinary team case<br>reviews/planning     | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Travel Time without Individuals                     | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Total   | 22.00  | 22.00  | 22.00  | 22.00   | 22.00   | 22.00   | 22.00  | 22.00  | 22.00  | 22.00                                    | 22.00                                    | 22.00                                    | 22.00                 | 22.00                 |

| Factor  | Behavior Analyst, 1:3 | Associate Behavior Analyst, 1:1 | Associate Behavior Analyst, 1:2 | Associate Behavior Analyst, 1:3 | Behavior Management Assistant, 1:1 | Behavior Management Assistant, 1:2 | Behavior Management Assistant, 1:3 | Behavior Technician - Paraprofessional,<br>1:1 | Behavior Technician - Paraprofessional,<br>1:2 | Behavior Technician - Paraprofessional,<br>1:3 | Behavior Management Consultant, 1:1 | Behavior Management Consultant, 1:2 | Behavior Management Consultant, 1:3 | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:1 |
|---|-----------------------|---------------------------------|---------------------------------|---------------------------------|------------------------------------|------------------------------------|------------------------------------|--|--|--|-------------------------------------|-------------------------------------|-------------------------------------|--|
| Direct services                                     | 13.24                 | 15.71                           | 15.03                           | 14.48                           | 15.71                              | 15.03                              | 14.48                              | 15.04  | 14.36  | 13.81  | 14.21                               | 13.52                               | 13.24                               | 14.06  |
| Travel Time Between Individuals                     | 3.03                  | 3.03                            | 3.03                            | 3.03                            | 3.03                               | 3.03                               | 3.03                               | 3.03   | 3.03   | 3.03   | 3.03                                | 3.03                                | 3.03                                | 3.03   |
| Program Set-Up/ Clean-Up                            | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Networking/ General Development<br>Activities       | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Recordkeeping and Reporting                         | 3.03                  | 1.38                            | 2.06                            | 2.61                            | 1.38                               | 2.06                               | 2.61                               | 1.38   | 2.06   | 2.61   | 2.06                                | 2.75                                | 3.03                                | 1.38   |
| Supervision and Other Employer Time                 | 0.50                  | 0.50                            | 0.50                            | 0.50                            | 0.50                               | 0.50                               | 0.50                               | 2.00   | 2.00   | 2.00   | 0.50                                | 0.50                                | 0.50                                | 0.50   |
| Missed Appointments (not redirected to other tasks) | 0.55                  | 0.55                            | 0.55                            | 0.55                            | 0.55                               | 0.55                               | 0.55                               | 0.55   | 0.55   | 0.55   | 0.55                                | 0.55                                | 0.55                                | 0.55   |
| Collateral Contacts (not billable)                  | 1.65                  | 0.83                            | 0.83                            | 0.83                            | 0.83                               | 0.83                               | 0.83                               | -  | -  | -  | 1.65                                | 1.65                                | 1.65                                | 1.65   |
| Interdisciplinary team case<br>reviews/planning     | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | 0.83   |
| Travel Time without Individuals                     | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Total   | 22.00                 | 22.00                           | 22.00                           | 22.00                           | 22.00                              | 22.00                              | 22.00                              | 22.00  | 22.00  | 22.00  | 22.00                               | 22.00                               | 22.00                               | 22.00  |

| Factor  | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:2 | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:3 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:1 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:2 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:3 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:2 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:3 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:1 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:2 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:3 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:2 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:3 |
|---|--|--|--|--|--|--|--|--|---|---|---|--|--|--|
| Direct services                                     | 13.38  | 12.83  | 15.21  | 14.53  | 13.98  | 13.38  | 12.69  | 12.41  | 13.38   | 12.69   | 12.41   | 13.38  | 12.69  | 12.41  |
| Travel Time Between Individuals                     | 3.03   | 3.03   | 3.03   | 3.03   | 3.03   | 3.03   | 3.03   | 3.03   | 3.03  | 3.03  | 3.03  | 3.03   | 3.03   | 3.03   |
| Program Set-Up/ Clean-Up                            | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Networking/ General Development<br>Activities       | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Recordkeeping and Reporting                         | 2.06   | 2.61   | 1.38   | 2.06   | 2.61   | 2.06   | 2.75   | 3.03   | 2.06  | 2.75  | 3.03  | 2.06   | 2.75   | 3.03   |
| Supervision and Other Employer Time                 | 0.50   | 0.50   | 1.00   | 1.00   | 1.00   | 0.50   | 0.50   | 0.50   | 0.50  | 0.50  | 0.50  | 0.50   | 0.50   | 0.50   |
| Missed Appointments (not redirected to other tasks) | 0.55   | 0.55   | 0.55   | 0.55   | 0.55   | 0.55   | 0.55   | 0.55   | 0.55  | 0.55  | 0.55  | 0.55   | 0.55   | 0.55   |
| Collateral Contacts (not billable)                  | 1.65   | 1.65   | -  | -  | -  | 1.65   | 1.65   | 1.65   | 1.65  | 1.65  | 1.65  | 1.65   | 1.65   | 1.65   |
| Interdisciplinary team case<br>reviews/planning     | 0.83   | 0.83   | 0.83   | 0.83   | 0.83   | 0.83   | 0.83   | 0.83   | 0.83  | 0.83  | 0.83  | 0.83   | 0.83   | 0.83   |
| Travel Time without Individuals                     | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Total   | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00   | 22.00   | 22.00   | 22.00  | 22.00  | 22.00  |

| Factor  | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:1 | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:2 | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:3 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:1 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:2 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:3 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:1 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:2 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:3 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:1 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:2 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:3 | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:1 | $\frac{1}{a}$ |
|---|---|---|---|--|--|--|--|--|--|---|---|---|---|---------------|
| Direct services                                     | 13.38   | 12.69   | 12.41   | 13.38  | 12.69  | 12.41  | 13.38  | 12.69  | 12.41  | 13.38   | 12.69   | 12.41   | 13.38   | 12.69         |
| Travel Time Between Individuals                     | 3.03  | 3.03  | 3.03  | 3.03   | 3.03   | 3.03   | 3.03   | 3.03   | 3.03   | 3.03  | 3.03  | 3.03  | 3.03  | 3.03          |
| Program Set-Up/ Clean-Up                            | -   | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -             |
| Networking/ General Development<br>Activities       | -   | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -             |
| Recordkeeping and Reporting                         | 2.06  | 2.75  | 3.03  | 2.06   | 2.75   | 3.03   | 2.06   | 2.75   | 3.03   | 2.06  | 2.75  | 3.03  | 2.06  | 2.75          |
| Supervision and Other Employer Time                 | 0.50  | 0.50  | 0.50  | 0.50   | 0.50   | 0.50   | 0.50   | 0.50   | 0.50   | 0.50  | 0.50  | 0.50  | 0.50  | 0.50          |
| Missed Appointments (not redirected to other tasks) | 0.55  | 0.55  | 0.55  | 0.55   | 0.55   | 0.55   | 0.55   | 0.55   | 0.55   | 0.55  | 0.55  | 0.55  | 0.55  | 0.55          |
| Collateral Contacts (not billable)                  | 1.65  | 1.65  | 1.65  | 1.65   | 1.65   | 1.65   | 1.65   | 1.65   | 1.65   | 1.65  | 1.65  | 1.65  | 1.65  | 1.65          |
| Interdisciplinary team case<br>reviews/planning     | 0.83  | 0.83  | 0.83  | 0.83   | 0.83   | 0.83   | 0.83   | 0.83   | 0.83   | 0.83  | 0.83  | 0.83  | 0.83  | 0.83          |
| Travel Time without Individuals                     | -   | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -             |
| Total   | 22.00   | 22.00   | 22.00   | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00   | 22.00   | 22.00   | 22.00   | 22.00         |

| Factor  | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:3 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:1 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:2 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:3 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:1 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:2 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:3 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:1 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:2 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:3 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:1 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:2 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:3 | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:1 |
|---|---|--|--|--|--|--|--|--|--|--|---|---|---|--|
| Direct services                                     | 12.41   | 17.36  | 16.68  | 16.13  | 17.82  | 17.14  | 16.59  | 15.99  | 15.31  | 15.03  | 15.99   | 15.31   | 15.03   | 15.99  |
| Travel Time Between Individuals                     | 3.03  | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Program Set-Up/ Clean-Up                            | -   | -  | -  | -  | 0.69   | 0.69   | 0.69   | -  | -  | -  | -   | -   | -   | -  |
| Networking/ General Development<br>Activities       | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Recordkeeping and Reporting                         | 3.03  | 1.38   | 2.06   | 2.61   | 1.38   | 2.06   | 2.61   | 2.48   | 3.16   | 3.44   | 2.48  | 3.16  | 3.44  | 2.48   |
| Supervision and Other Employer Time                 | 0.50  | 0.50   | 0.50   | 0.50   | 1.00   | 1.00   | 1.00   | 0.50   | 0.50   | 0.50   | 0.50  | 0.50  | 0.50  | 0.50   |
| Missed Appointments (not redirected to other tasks) | 0.55  | 0.28   | 0.28   | 0.28   | 0.28   | 0.28   | 0.28   | 0.55   | 0.55   | 0.55   | 0.55  | 0.55  | 0.55  | 0.55   |
| Collateral Contacts (not billable)                  | 1.65  | 1.65   | 1.65   | 1.65   | -  | -  | -  | 1.65   | 1.65   | 1.65   | 1.65  | 1.65  | 1.65  | 1.65   |
| Interdisciplinary team case<br>reviews/planning     | 0.83  | 0.83   | 0.83   | 0.83   | 0.83   | 0.83   | 0.83   | 0.83   | 0.83   | 0.83   | 0.83  | 0.83  | 0.83  | 0.83   |
| Travel Time without Individuals                     | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Total   | 22.00   | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00   | 22.00   | 22.00   | 22.00  |

| Factor  | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:2 | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:3 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:1 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:2 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:3 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:1 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:2 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:3 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:1 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:2 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:3 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:1 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:2 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:3 |
|---|--|--|---|---|---|--|--|--|--|--|--|--|--|--|
| Direct services                                     | 15.31  | 15.03  | 15.99   | 15.31   | 15.03   | 15.99  | 15.31  | 15.03  | 15.99  | 15.31  | 15.03  | 15.99  | 15.31  | 15.03  |
| Travel Time Between Individuals                     | -  | -  | _   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Program Set-Up/ Clean-Up                            | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Networking/ General Development<br>Activities       | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Recordkeeping and Reporting                         | 3.16   | 3.44   | 2.48  | 3.16  | 3.44  | 2.48   | 3.16   | 3.44   | 2.48   | 3.16   | 3.44   | 2.48   | 3.16   | 3.44   |
| Supervision and Other Employer Time                 | 0.50   | 0.50   | 0.50  | 0.50  | 0.50  | 0.50   | 0.50   | 0.50   | 0.50   | 0.50   | 0.50   | 0.50   | 0.50   | 0.50   |
| Missed Appointments (not redirected to other tasks) | 0.55   | 0.55   | 0.55  | 0.55  | 0.55  | 0.55   | 0.55   | 0.55   | 0.55   | 0.55   | 0.55   | 0.55   | 0.55   | 0.55   |
| Collateral Contacts (not billable)                  | 1.65   | 1.65   | 1.65  | 1.65  | 1.65  | 1.65   | 1.65   | 1.65   | 1.65   | 1.65   | 1.65   | 1.65   | 1.65   | 1.65   |
| Interdisciplinary team case<br>reviews/planning     | 0.83   | 0.83   | 0.83  | 0.83  | 0.83  | 0.83   | 0.83   | 0.83   | 0.83   | 0.83   | 0.83   | 0.83   | 0.83   | 0.83   |
| Travel Time without Individuals                     | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Total   | 22.00  | 22.00  | 22.00   | 22.00   | 22.00   | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  |

|   | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:1 | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:2 | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:3 |
|---|---|---|---|
| Factor<br>Direct services                           | 15.99   | 15.31   | 15.03   |
| Travel Time Between Individuals                     | -   | -   | -   |
| Program Set-Up/ Clean-Up                            | _   |   |   |
| Networking/ General Development<br>Activities       | -   | -   | -   |
| Recordkeeping and Reporting                         | 2.48  | 3.16  | 3.44  |
| Supervision and Other Employer Time                 | 0.50  | 0.50  | 0.50  |
| Missed Appointments (not redirected to other tasks) | 0.55  | 0.55  | 0.55  |
| Collateral Contacts (not billable)                  | 1.65  | 1.65  | 1.65  |
| Interdisciplinary team case<br>reviews/planning     | 0.83  | 0.83  | 0.83  |
| Travel Time without Individuals                     | -   | -   | -   |
| Total   | 22.00   | 22.00   | 22.00   |

| Factor        | Personal Assistance, 1:1 | Personal Assistance, 1:2 | Personal Assistance, 1:3 | Parent Coordinated Personal Assistance,<br>1:1 | Parent Coordinated Personal Assistance,<br>1:2 | Parent Coordinated Personal Assistance,<br>1:3 | Independent Living, 1:1 | Independent Living, 1:2 | Independent Living, 1:3 | Independent Living Specialist, 1:1 | Independent Living Specialist, 1:2 | Independent Living Specialist, 1:3 | Parent Coordinated Supported Living,<br>1:1 | Parent Coordinated Supported Living,<br>1:2 |
|---------------|--------------------------|--------------------------|--------------------------|--|--|--|-------------------------|-------------------------|-------------------------|------------------------------------|------------------------------------|------------------------------------|---|---|
| Training      | 35.00                    | 35.00                    | 35.00                    | 6.00   | 6.00   | 6.00   | 35.00                   | 35.00                   | 35.00                   | 35.00                              | 35.00                              | 35.00                              | 6.00  | 6.00  |
| Paid Time Off | 60.00                    | 60.00                    | 60.00                    | 60.00  | 60.00  | 60.00  | 60.00                   | 60.00                   | 60.00                   | 60.00                              | 60.00                              | 60.00                              | 60.00                                       | 60.00                                       |

#### Annual Hours for Training and Paid Time Off (Part-Time Employees)

| Factor        | Parent Coordinated Supported Living,<br>1:3 | Supported Living, 1:1 | Supported Living, 1:2 | Supported Living, 1:3 | Parenting Support Services, 1:1 | Parenting Support Services, 1:2 | Parenting Support Services, 1:3 | Respite, Agency, 1:1 | Respite, Agency, 1:2 | Respite, Agency, 1:3 | Participant-Directed Respite, 1:1 | Participant-Directed Respite, 1:2 | Participant-Directed Respite, 1:3 | Respite, Employer of Record, 1:1 |
|---------------|---|-----------------------|-----------------------|-----------------------|---------------------------------|---------------------------------|---------------------------------|----------------------|----------------------|----------------------|-----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Training      | 6.00  | 35.00                 | 35.00                 | 35.00                 | 35.00                           | 35.00                           | 35.00                           | 35.00                | 35.00                | 35.00                | 6.00                              | 6.00                              | 6.00                              | 6.00                             |
| Paid Time Off | 60.00                                       | 60.00                 | 60.00                 | 60.00                 | 60.00                           | 60.00                           | 60.00                           | 60.00                | 60.00                | 60.00                | 60.00                             | 60.00                             | 60.00                             | 60.00                            |

| Factor        | Respite, Employer of Record, 1:2 | Respite, Employer of Record, 1:3 | Tutor Services, 1:1 | Tutor Services, 1:2 | Tutor Services, 1:3 | Housekeeping | Supplemental Prog. Supp Other Svcs | Community Care Facility - Staff<br>Operated | Community Care Facility - Owner<br>Operated | Adult Residential Facility for Persons<br>with Special Health Care Needs | Enhanced Behavioral Supports Home<br>DSP | Community Crisis Home DSP | Supported Living-Community | Family Home Agency In-Home Staff |
|---------------|----------------------------------|----------------------------------|---------------------|---------------------|---------------------|--------------|------------------------------------|---|---|--|--|---------------------------|----------------------------|----------------------------------|
| Training      | 6.00                             | 6.00                             | 35.00               | 35.00               | 35.00               | 0.00         | 35.00                              | 35.00                                       | 35.00                                       | 50.00  | 70.00                                    | 70.00                     | 35.00                      | 35.00                            |
| Paid Time Off | 60.00                            | 60.00                            | 60.00               | 60.00               | 60.00               | 60.00        | 60.00                              | 60.00                                       | 60.00                                       | 60.00  | 60.00                                    | 60.00                     | 60.00                      | 60.00                            |

| Factor        | Supplemental Residential Prog. Supp. | Community-Based Day Programs,<br>Center/Facility, 1:10 | Community-Based Day Programs,<br>Center/Facility, 1:9 | Community-Based Day Programs,<br>Center/Facility, 1:8 | Community-Based Day Programs,<br>Center/Facility, 1:7 | Community-Based Day Programs,<br>Center/Facility, 1:6 | Community-Based Day Programs,<br>Center/Facility, 1:5 | Community-Based Day Programs,<br>Center/Facility, 1:4 | Community-Based Day Programs,<br>Center/Facility, 1:3 | Community-Based Day Programs,<br>Center/Facility, 1:2 | Community-Based Day Programs,<br>Community, 1:4 | Community-Based Day Programs,<br>Community, 1:3 | Community-Based Day Programs,<br>Community, 1:2 | Community-Based Day Programs,<br>Community Only, 1:4 |
|---------------|--------------------------------------|--|---|---|---|---|---|---|---|---|---|---|---|--|
| Training      | 35.00                                | 35.00  | 35.00   | 35.00   | 35.00   | 35.00   | 35.00   | 35.00   | 35.00   | 35.00   | 35.00   | 35.00   | 35.00   | 35.00  |
| Paid Time Off | 60.00                                | 60.00  | 60.00   | 60.00   | 60.00   | 60.00   | 60.00   | 60.00   | 60.00   | 60.00   | 60.00   | 60.00   | 60.00   | 60.00  |

| Factor        | Community-Based Day Programs,<br>Community Only, 1:3 | Community-Based Day Programs,<br>Community Only, 1:2 | Behavior Management, Center/Facility,<br>1:3 | Behavior Management, Center/Facility,<br>1:2 | Medical Management, Center/Facility,<br>1:3 | Medical Management, Center/Facility,<br>1:2 | Behavior Management, Community, 1:3 | Behavior Management, Community, 1:2 | Medical Management, Community, 1:3 | Medical Management, Community, 1:2 | In-Home Day Program, 1:3 | In-Home Day Program, 1:2 | In-Home Day Program, 1:1 | Participant-Directed Community-Based<br>Training, 1:3 |  |
|---------------|--|--|--|--|---|---|-------------------------------------|-------------------------------------|------------------------------------|------------------------------------|--------------------------|--------------------------|--------------------------|---|--|
| Training      | 35.00  | 35.00  | 50.00  | 50.00  | 50.00                                       | 50.00                                       | 50.00                               | 50.00                               | 50.00                              | 50.00                              | 35.00                    | 35.00                    | 35.00                    | 6.00  |  |
| Paid Time Off | 60.00  | 60.00  | 60.00  | 60.00  | 60.00                                       | 60.00                                       | 60.00                               | 60.00                               | 60.00                              | 60.00                              | 60.00                    | 60.00                    | 60.00                    | 60.00   |  |

| Factor        | Participant-Directed Community-Based<br>Training, 1:2 | Participant-Directed Community-Based<br>Training, 1:1 | Supplemental Day Program Support | Transportation, Company | Transportation, Additional Component | Transportation Assistant | Supported Employment-Group, 1:8 | Supported Employment-Group, 1:7 | Supported Employment-Group, 1:6 | Supported Employment-Group, 1:5 | Supported Employment-Group, 1:4 | Supported Employment-Group, 1:3 | Supported Employment-Group, 1:2 | Supported Employment-Individual, Job<br>Development |
|---------------|---|---|----------------------------------|-------------------------|--------------------------------------|--------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---|
| Training      | 6.00  | 6.00  | 35.00                            | 35.00                   | 35.00                                | 35.00                    | 35.00                           | 35.00                           | 35.00                           | 35.00                           | 35.00                           | 35.00                           | 35.00                           | 35.00   |
| Paid Time Off | 60.00   | 60.00   | 60.00                            | 60.00                   | 60.00                                | 60.00                    | 60.00                           | 60.00                           | 60.00                           | 60.00                           | 60.00                           | 60.00                           | 60.00                           | 60.00   |

| Factor        | Supported Employment-Individual, Job<br>Coaching | Work Activity Program, 1:35+ | Work Activity Program, 1:30-34 | Work Activity Program, 1:25-29 | Work Activity Program, 1:20-24 | Work Activity Program, 1:15-19 | Work Activity Program, 1:10-14 | Work Activity Program | Specialized Therapeutic Services,<br>Professional, 1:1 | Specialized Therapeutic Services,<br>Professional, 1:2 | Specialized Therapeutic Services,<br>Professional, 1:3 | Specialized Therapeutic Services,<br>Assistant, 1:1 | Specialized Therapeutic Services,<br>Assistant, 1:2 | Specialized Therapeutic Services,<br>Assistant, 1:3 |
|---------------|--|------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|-----------------------|--|--|--|---|---|---|
| Training      | 35.00  | 35.00                        | 35.00                          | 35.00                          | 35.00                          | 35.00                          | 35.00                          | 35.00                 | 25.00  | 25.00  | 25.00  | 25.00   | 25.00   | 25.00   |
| Paid Time Off | 60.00  | 60.00                        | 60.00                          | 60.00                          | 60.00                          | 60.00                          | 60.00                          | 60.00                 | 60.00  | 60.00  | 60.00  | 60.00   | 60.00   | 60.00   |

| Factor        | Specialized Therapeutic Services,<br>Professional, Clinic, 1:1 | Specialized Therapeutic Services,<br>Professional, Clinic, 1:2 | Specialized Therapeutic Services,<br>Professional, Clinic, 1:3 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:1 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:2 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:3 | Adaptive Skills Trainer; Licensed<br>Professional, 1:1 | Adaptive Skills Trainer; Licensed<br>Professional, 1:2 | Adaptive Skills Trainer; Licensed<br>Professional, 1:3 | Adaptive Skills Trainer; Specialist, 1:1 | Adaptive Skills Trainer; Specialist, 1:2 | Adaptive Skills Trainer; Specialist, 1:3 | Behavior Analyst, 1:1 | Behavior Analyst, 1:2 |
|---------------|--|--|--|---|---|---|--|--|--|--|--|--|-----------------------|-----------------------|
| Training      | 25.00  | 25.00  | 25.00  | 25.00   | 25.00   | 25.00   | 25.00  | 25.00  | 25.00  | 25.00                                    | 25.00                                    | 25.00                                    | 25.00                 | 25.00                 |
| Paid Time Off | 60.00  | 60.00  | 60.00  | 60.00   | 60.00   | 60.00   | 60.00  | 60.00  | 60.00  | 60.00                                    | 60.00                                    | 60.00                                    | 60.00                 | 60.00                 |

| Factor        | Behavior Analyst, 1:3 | Associate Behavior Analyst, 1:1 | Associate Behavior Analyst, 1:2 | Associate Behavior Analyst, 1:3 | Behavior Management Assistant, 1:1 | Behavior Management Assistant, 1:2 | Behavior Management Assistant, 1:3 | Behavior Technician - Paraprofessional,<br>1:1 | Behavior Technician - Paraprofessional,<br>1:2 | Behavior Technician - Paraprofessional,<br>1:3 | Behavior Management Consultant, 1:1 | Behavior Management Consultant, 1:2 | Behavior Management Consultant, 1:3 | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:1 |
|---------------|-----------------------|---------------------------------|---------------------------------|---------------------------------|------------------------------------|------------------------------------|------------------------------------|--|--|--|-------------------------------------|-------------------------------------|-------------------------------------|--|
| Training      | 25.00                 | 25.00                           | 25.00                           | 25.00                           | 25.00                              | 25.00                              | 25.00                              | 50.00  | 50.00  | 50.00  | 25.00                               | 25.00                               | 25.00                               | 25.00  |
| Paid Time Off | 60.00                 | 60.00                           | 60.00                           | 60.00                           | 60.00                              | 60.00                              | 60.00                              | 60.00  | 60.00  | 60.00  | 60.00                               | 60.00                               | 60.00                               | 60.00  |

| Factor        | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:2 | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:3 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:1 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:2 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:3 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:2 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:3 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:1 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:2 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:3 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:1 | al<br>al | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:3 |
|---------------|--|--|--|--|--|--|--|--|---|---|---|--|----------|--|
| Training      | 25.00  | 25.00  | 35.00  | 35.00  | 35.00  | 25.00  | 25.00  | 25.00  | 25.00   | 25.00   | 25.00   | 25.00  | 25.00    | 25.00  |
| Paid Time Off | 60.00  | 60.00  | 60.00  | 60.00  | 60.00  | 60.00  | 60.00  | 60.00  | 60.00   | 60.00   | 60.00   | 60.00  | 60.00    | 60.00  |

| Factor        | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:1 | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:2 | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:3 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:1 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:2 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:3 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:1 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:2 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:3 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:1 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:2 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:3 | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:2 |
|---------------|---|---|---|--|--|--|--|--|--|---|---|---|---|---|
| Training      | 25.00   | 25.00   | 25.00   | 25.00  | 25.00  | 25.00  | 25.00  | 25.00  | 25.00  | 25.00   | 25.00   | 25.00   | 25.00   | 25.00   |
| Paid Time Off | 60.00   | 60.00   | 60.00   | 60.00  | 60.00  | 60.00  | 60.00  | 60.00  | 60.00  | 60.00   | 60.00   | 60.00   | 60.00   | 60.00   |

| Factor        | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:3 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:1 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:2 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:3 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:1 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:2 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:3 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:1 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:2 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:3 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:1 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:2 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:3 | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:1 |
|---------------|---|--|--|--|--|--|--|--|--|--|---|---|---|--|
| Training      | 25.00   | 25.00  | 25.00  | 25.00  | 35.00  | 35.00  | 35.00  | 25.00  | 25.00  | 25.00  | 25.00   | 25.00   | 25.00   | 25.00  |
| Paid Time Off | 60.00   | 60.00  | 60.00  | 60.00  | 60.00  | 60.00  | 60.00  | 60.00  | 60.00  | 60.00  | 60.00   | 60.00   | 60.00   | 60.00  |

| Factor        | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:2 | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:3 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:1 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:2 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:3 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:1 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:2 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:3 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:1 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:2 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:3 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:1 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:2 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:3 |
|---------------|--|--|---|---|---|--|--|--|--|--|--|--|--|--|
| Training      | 25.00  | 25.00  | 25.00   | 25.00   | 25.00   | 25.00  | 25.00  | 25.00  | 25.00  | 25.00  | 25.00  | 25.00  | 25.00  | 25.00  |
| Paid Time Off | 60.00  | 60.00  | 60.00   | 60.00   | 60.00   | 60.00  | 60.00  | 60.00  | 60.00  | 60.00  | 60.00  | 60.00  | 60.00  | 60.00  |

| Factor        | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:1 | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:2 | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:3 |  |
|---------------|---|---|---|--|
| Training      | 25.00   | 25.00   | 25.00   |  |
| Paid Time Off | 60.00   | 60.00   | 60.00   |  |

### **Appendix D: Productivity Assumptions**

| Ва  | ase Mode                 | I Assump                 | tions Adj                | justed for                                     | Training                                       | g and Paid                                     | Time of                 | f (Part-Ti              | ime Empl                | loyees)                            |                                    |                                    |   |   |
|---|--------------------------|--------------------------|--------------------------|--|--|--|-------------------------|-------------------------|-------------------------|------------------------------------|------------------------------------|------------------------------------|---|---|
| Factor  | Personal Assistance, 1:1 | Personal Assistance, 1:2 | Personal Assistance, 1:3 | Parent Coordinated Personal Assistance,<br>1:1 | Parent Coordinated Personal Assistance,<br>1:2 | Parent Coordinated Personal Assistance,<br>1:3 | Independent Living, 1:1 | Independent Living, 1:2 | Independent Living, 1:3 | Independent Living Specialist, 1:1 | Independent Living Specialist, 1:2 | Independent Living Specialist, 1:3 | Parent Coordinated Supported Living,<br>1:1 | Parent Coordinated Supported Living,<br>1:2 |
| Direct services                                     | 18.50                    | 18.25                    | 18.12                    | 20.47  | 20.28  | 20.15  | 17.12                   | 16.74                   | 16.48                   | 18.04                              | 17.66                              | 17.40                              | 20.47                                       | 20.28                                       |
| Travel Time Between Individuals                     | 0.38                     | 0.38                     | 0.38                     | -  | -  | -  | 1.51                    | 1.51                    | 1.51                    | 1.51                               | 1.51                               | 1.51                               | -   | -   |
| Program Set-Up/ Clean-Up                            | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Networking/ General Development<br>Activities       | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Recordkeeping and Reporting                         | 0.38                     | 0.63                     | 0.76                     | 0.26   | 0.45   | 0.58   | 0.63                    | 1.01                    | 1.27                    | 0.63                               | 1.01                               | 1.27                               | 0.26  | 0.45  |
| Supervision and Other Employer Time                 | 0.92                     | 0.92                     | 0.92                     | -  | -  | -  | 0.92                    | 0.92                    | 0.92                    | -                                  | -                                  | -                                  | -   | -   |
| Missed Appointments (not redirected to other tasks) | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Collateral contacts (not billable)                  | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Interdisciplinary team case<br>reviews/planning     | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Travel Time without Individuals                     | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Training  | 0.67                     | 0.67                     | 0.67                     | 0.12   | 0.12   | 0.12   | 0.67                    | 0.67                    | 0.67                    | 0.67                               | 0.67                               | 0.67                               | 0.12  | 0.12  |
| Paid time off                                       | 1.15                     | 1.15                     | 1.15                     | 1.15   | 1.15   | 1.15   | 1.15                    | 1.15                    | 1.15                    | 1.15                               | 1.15                               | 1.15                               | 1.15  | 1.15  |
| Total   | 22.00                    | 22.00                    | 22.00                    | 22.00  | 22.00  | 22.00  | 22.00                   | 22.00                   | 22.00                   | 22.00                              | 22.00                              | 22.00                              | 22.00                                       | 22.00                                       |

### Base Model Assumptions Adjusted for Training and Paid Time off (Part-Time Employees)

Burns & Associates A Division of HMA

| Factor  | Parent Coordinated Supported Living,<br>1:3 | Supported Living, 1:1 | Supported Living, 1:2 | Supported Living, 1:3 | Parenting Support Services, 1:1 | Parenting Support Services, 1:2 | Parenting Support Services, 1:3 | Respite, Agency, 1:1 | Respite, Agency, 1:2 | Respite, Agency, 1:3 | Participant-Directed Respite, 1:1 | Participant-Directed Respite, 1:2 | Participant-Directed Respite, 1:3 | Respite, Employer of Record, 1:1 |
|---|---|-----------------------|-----------------------|-----------------------|---------------------------------|---------------------------------|---------------------------------|----------------------|----------------------|----------------------|-----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Direct services                                     | 20.15                                       | 18.50                 | 18.25                 | 18.12                 | 18.00                           | 17.62                           | 17.36                           | 18.62                | 18.44                | 18.31                | 20.47                             | 20.28                             | 20.15                             | 20.00                            |
| Travel Time Between Individuals                     | -   | 0.38                  | 0.38                  | 0.38                  | 0.76                            | 0.76                            | 0.76                            | 0.38                 | 0.38                 | 0.38                 | -                                 | -                                 | -                                 | -                                |
| Program Set-Up/ Clean-Up                            | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Networking/ General Development<br>Activities       | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Recordkeeping and Reporting                         | 0.58  | 0.38                  | 0.63                  | 0.76                  | 0.50                            | 0.88                            | 1.14                            | 0.26                 | 0.44                 | 0.57                 | 0.26                              | 0.45                              | 0.58                              | 0.26                             |
| Supervision and Other Employer Time                 | -   | 0.92                  | 0.92                  | 0.92                  | 0.92                            | 0.92                            | 0.92                            | 0.92                 | 0.92                 | 0.92                 | -                                 | -                                 | -                                 | 0.47                             |
| Missed Appointments (not redirected to other tasks) | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Collateral contacts (not billable)                  | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Interdisciplinary team case<br>reviews/planning     | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Travel Time without Individuals                     | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Training  | 0.12  | 0.67                  | 0.67                  | 0.67                  | 0.67                            | 0.67                            | 0.67                            | 0.67                 | 0.67                 | 0.67                 | 0.12                              | 0.12                              | 0.12                              | 0.12                             |
| Paid time off                                       | 1.15  | 1.15                  | 1.15                  | 1.15                  | 1.15                            | 1.15                            | 1.15                            | 1.15                 | 1.15                 | 1.15                 | 1.15                              | 1.15                              | 1.15                              | 1.15                             |
| Total   | 22.00                                       | 22.00                 | 22.00                 | 22.00                 | 22.00                           | 22.00                           | 22.00                           | 22.00                | 22.00                | 22.00                | 22.00                             | 22.00                             | 22.00                             | 22.00                            |

| Factor  | Respite, Employer of Record, 1:2 | Respite, Employer of Record, 1:3 | Tutor Services, 1:1 | Tutor Services, 1:2 | Tutor Services, 1:3 | Housekeeping | Supplemental Prog. Supp Other Svcs | Community Care Facility - Staff<br>Operated | Community Care Facility - Owner<br>Operated | Adult Residential Facility for Persons<br>with Special Health Care Needs | Enhanced Behavioral Supports Home<br>DSP | Community Crisis Home DSP | Supported Living-Community | Family Home Agency In-Home Staff |
|---|----------------------------------|----------------------------------|---------------------|---------------------|---------------------|--------------|------------------------------------|---|---|--|--|---------------------------|----------------------------|----------------------------------|
| Direct services                                     | 19.81                            | 19.68                            | 17.71               | 17.33               | 17.07               | 18.82        | 19.26                              | 19.26                                       | 19.26                                       | 18.99  | 17.73                                    | 17.73                     | 19.26                      | 16.11                            |
| Travel Time Between Individuals                     | -                                | -                                | 1.51                | 1.51                | 1.51                | 1.56         | -                                  | -   | -   | _  | -  | -                         | -                          | 2.52                             |
| Program Set-Up/ Clean-Up                            | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | _  | -  | -                         | -                          | -                                |
| Networking/ General Development<br>Activities       | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Recordkeeping and Reporting                         | 0.45                             | 0.58                             | 0.50                | 0.88                | 1.14                | -            | -                                  | -   | -   | -  | -  | -                         | -                          | 0.63                             |
| Supervision and Other Employer Time                 | 0.47                             | 0.47                             | 0.46                | 0.46                | 0.46                | 0.47         | 0.92                               | 0.92  | 0.92  | 0.90   | 1.77                                     | 1.77                      | 0.92                       | 0.92                             |
| Missed Appointments (not redirected to other tasks) | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Collateral contacts (not billable)                  | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Interdisciplinary team case<br>reviews/planning     | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Travel Time without Individuals                     | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Training  | 0.12                             | 0.12                             | 0.67                | 0.67                | 0.67                | 0.00         | 0.67                               | 0.67  | 0.67  | 0.96   | 1.35                                     | 1.35                      | 0.67                       | 0.67                             |
| Paid time off                                       | 1.15                             | 1.15                             | 1.15                | 1.15                | 1.15                | 1.15         | 1.15                               | 1.15  | 1.15  | 1.15   | 1.15                                     | 1.15                      | 1.15                       | 1.15                             |
| Total   | 22.00                            | 22.00                            | 22.00               | 22.00               | 22.00               | 22.00        | 22.00                              | 22.00                                       | 22.00                                       | 22.00  | 22.00                                    | 22.00                     | 22.00                      | 22.00                            |

| Factor  | Supplemental Residential Prog. Supp. | Community-Based Day Programs,<br>Center/Facility, 1:10 | Community-Based Day Programs,<br>Center/Facility, 1:9 | Community-Based Day Programs,<br>Center/Facility, 1:8 | Community-Based Day Programs,<br>Center/Facility, 1:7 | Community-Based Day Programs,<br>Center/Facility, 1:6 | Community-Based Day Programs,<br>Center/Facility, 1:5 | Community-Based Day Programs,<br>Center/Facility, 1:4 | Community-Based Day Programs,<br>Center/Facility, 1:3 | Community-Based Day Programs,<br>Center/Facility, 1:2 | Community-Based Day Programs,<br>Community, 1:4 | Community-Based Day Programs,<br>Community, 1:3 | Community-Based Day Programs,<br>Community, 1:2 | Community-Based Day Programs,<br>Community Only, 1:4 |
|---|--------------------------------------|--|---|---|---|---|---|---|---|---|---|---|---|--|
| Direct services                                     | 19.26                                | 17.12  | 17.25   | 17.36   | 17.49   | 17.62   | 17.75   | 17.87   | 18.00   | 18.13   | 18.00   | 18.00   | 18.13   | 18.00  |
| Travel Time Between Individuals                     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Program Set-Up/ Clean-Up                            | -                                    | 0.63   | 0.63  | 0.63  | 0.63  | 0.63  | 0.63  | 0.63  | 0.63  | 0.63  | 0.63  | 0.63  | 0.63  | 0.63   |
| Networking/ General Development<br>Activities       | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Recordkeeping and Reporting                         | -                                    | 1.51   | 1.38  | 1.27  | 1.14  | 1.01  | 0.88  | 0.76  | 0.63  | 0.50  | 0.63  | 0.63  | 0.50  | 0.63   |
| Supervision and Other Employer Time                 | 0.92                                 | 0.92   | 0.92  | 0.92  | 0.92  | 0.92  | 0.92  | 0.92  | 0.92  | 0.92  | 0.92  | 0.92  | 0.92  | 0.92   |
| Missed Appointments (not redirected to other tasks) | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Collateral contacts (not billable)                  | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Interdisciplinary team case<br>reviews/planning     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Travel Time without Individuals                     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Training  | 0.67                                 | 0.67   | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67   |
| Paid time off                                       | 1.15                                 | 1.15   | 1.15  | 1.15  | 1.15  | 1.15  | 1.15  | 1.15  | 1.15  | 1.15  | 1.15  | 1.15  | 1.15  | 1.15   |
| Total   | 22.00                                | 22.00  | 22.00   | 22.00   | 22.00   | 22.00   | 22.00   | 22.00   | 22.00   | 22.00   | 22.00   | 22.00   | 22.00   | 22.00  |

| Factor  | Community-Based Day Programs,<br>Community Only, 1:3 | Community-Based Day Programs,<br>Community Only, 1:2 | Behavior Management, Center/Facility,<br>1:3 | Behavior Management, Center/Facility,<br>1:2 | Medical Management, Center/Facility,<br>1:3 | Medical Management, Center/Facility,<br>1:2 | Behavior Management, Community, 1:3 | Behavior Management, Community, 1:2 | Medical Management, Community, 1:3 | Medical Management, Community, 1:2 | In-Home Day Program, 1:3 | In-Home Day Program, 1:2 | In-Home Day Program, 1:1 | Participant-Directed Community-Based<br>Training, 1:3 |
|---|--|--|--|--|---|---|-------------------------------------|-------------------------------------|------------------------------------|------------------------------------|--------------------------|--------------------------|--------------------------|---|
| Direct services                                     | 18.00  | 18.13  | 16.84  | 16.96  | 16.84                                       | 16.96                                       | 16.84                               | 16.96                               | 16.84                              | 16.96                              | 18.63                    | 18.76                    | 18.26                    | 20.08   |
| Travel Time Between Individuals                     | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Program Set-Up/ Clean-Up                            | 0.63   | 0.63   | 0.62   | 0.62   | 0.62  | 0.62  | 0.62                                | 0.62                                | 0.62                               | 0.62                               | -                        | -                        | 0.00                     | -   |
| Networking/ General Development<br>Activities       | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Recordkeeping and Reporting                         | 0.63   | 0.50   | 0.62   | 0.50   | 0.62  | 0.50  | 0.62                                | 0.50                                | 0.62                               | 0.50                               | 0.63                     | 0.50                     | 0.50                     | 0.65  |
| Supervision and Other Employer Time                 | 0.92   | 0.92   | 1.81   | 1.81   | 1.81  | 1.81  | 1.81                                | 1.81                                | 1.81                               | 1.81                               | 0.92                     | 0.92                     | 0.92                     | -   |
| Missed Appointments (not redirected to other tasks) | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | 0.50                     | -   |
| Collateral contacts (not billable)                  | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Interdisciplinary team case<br>reviews/planning     | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Travel Time without Individuals                     | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Training  | 0.67   | 0.67   | 0.96   | 0.96   | 0.96  | 0.96  | 0.96                                | 0.96                                | 0.96                               | 0.96                               | 0.67                     | 0.67                     | 0.67                     | 0.12  |
| Paid time off                                       | 1.15   | 1.15   | 1.15   | 1.15   | 1.15  | 1.15  | 1.15                                | 1.15                                | 1.15                               | 1.15                               | 1.15                     | 1.15                     | 1.15                     | 1.15  |
| Total   | 22.00  | 22.00  | 22.00  | 22.00  | 22.00                                       | 22.00                                       | 22.00                               | 22.00                               | 22.00                              | 22.00                              | 22.00                    | 22.00                    | 22.00                    | 22.00   |

| Factor  | Participant-Directed Community-Based<br>Training, 1:2 | Participant-Directed Community-Based<br>Training, 1:1 | Supplemental Day Program Support | Transportation, Company | Transportation, Additional Component | Transportation Assistant | Supported Employment-Group, 1:8 | Supported Employment-Group, 1:7 | Supported Employment-Group, 1:6 | Supported Employment-Group, 1:5 | Supported Employment-Group, 1:4 | Supported Employment-Group, 1:3 | Supported Employment-Group, 1:2 | Supported Employment-Individual, Job<br>Development |
|---|---|---|----------------------------------|-------------------------|--------------------------------------|--------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---|
| Direct services                                     | 20.21   | 20.21   | 19.26                            | 16.66                   | 19.26                                | 18.25                    | 18.22                           | 18.35                           | 18.48                           | 18.61                           | 18.73                           | 18.86                           | 18.99                           | 15.96   |
| Travel Time Between Individuals                     | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | 1.01  |
| Program Set-Up/ Clean-Up                            | -   | 0.00  | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Networking/ General Development<br>Activities       | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | 2.52  |
| Recordkeeping and Reporting                         | 0.52  | 0.52  | -                                | -                       | -                                    | -                        | 1.27                            | 1.14                            | 1.01                            | 0.88                            | 0.76                            | 0.63                            | 0.50                            | -   |
| Supervision and Other Employer Time                 | -   | -   | 0.92                             | 0.92                    | 0.92                                 | 0.92                     | 0.69                            | 0.69                            | 0.69                            | 0.69                            | 0.69                            | 0.69                            | 0.69                            | 0.69  |
| Missed Appointments (not redirected to other tasks) | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Collateral contacts (not billable)                  | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Interdisciplinary team case<br>reviews/planning     | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Travel Time without Individuals                     | -   | -   | -                                | 2.60                    | -                                    | 1.01                     | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Training  | 0.12  | 0.12  | 0.67                             | 0.67                    | 0.67                                 | 0.67                     | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67  |
| Paid time off                                       | 1.15  | 1.15  | 1.15                             | 1.15                    | 1.15                                 | 1.15                     | 1.15                            | 1.15                            | 1.15                            | 1.15                            | 1.15                            | 1.15                            | 1.15                            | 1.15  |
| Total   | 22.00   | 22.00   | 22.00                            | 22.00                   | 22.00                                | 22.00                    | 22.00                           | 22.00                           | 22.00                           | 22.00                           | 22.00                           | 22.00                           | 22.00                           | 22.00   |

| Factor  | Supported Employment-Individual, Job<br>Coaching | Work Activity Program, 1:35+ | Work Activity Program, 1:30-34 | Work Activity Program, 1:25-29 | Work Activity Program, 1:20-24 | Work Activity Program, 1:15-19 | Work Activity Program, 1:10-14 | Work Activity Program | Specialized Therapeutic Services,<br>Professional, 1:1 | Specialized Therapeutic Services,<br>Professional, 1:2 | Specialized Therapeutic Services,<br>Professional, 1:3 | Specialized Therapeutic Services,<br>Assistant, 1:1 | Specialized Therapeutic Services,<br>Assistant, 1:2 | Specialized Therapeutic Services,<br>Assistant, 1:3 |
|---|--|------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|-----------------------|--|--|--|---|---|---|
| Direct services                                     | 16.98  | 17.36                        | 17.49                          | 17.62                          | 17.75                          | 17.87                          | 18.00                          | 18.13                 | 13.16  | 12.52  | 12.27  | 14.55   | 13.92   | 13.41   |
| Travel Time Between Individuals                     | 1.51   | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 2.80   | 2.80   | 2.80   | 2.80  | 2.80  | 2.80  |
| Program Set-Up/ Clean-Up                            | -  | 0.63                         | 0.63                           | 0.63                           | 0.63                           | 0.63                           | 0.63                           | 0.63                  | -  | -  | -  | -   | -   | -   |
| Networking/ General Development<br>Activities       | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Recordkeeping and Reporting                         | 0.50   | 1.27                         | 1.14                           | 1.01                           | 0.88                           | 0.76                           | 0.63                           | 0.50                  | 1.91   | 2.55   | 2.80   | 1.28  | 1.91  | 2.42  |
| Supervision and Other Employer Time                 | 0.69   | 0.92                         | 0.92                           | 0.92                           | 0.92                           | 0.92                           | 0.92                           | 0.92                  | 0.46   | 0.46   | 0.46   | 0.46  | 0.46  | 0.46  |
| Missed Appointments (not redirected to other tasks) | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 0.51   | 0.51   | 0.51   | 0.51  | 0.51  | 0.51  |
| Collateral contacts (not billable)                  | 0.50   | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 1.53   | 1.53   | 1.53   | 0.77  | 0.77  | 0.77  |
| Interdisciplinary team case<br>reviews/planning     | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Travel Time without Individuals                     | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Training  | 0.67   | 0.67                         | 0.67                           | 0.67                           | 0.67                           | 0.67                           | 0.67                           | 0.67                  | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  |
| Paid time off                                       | 1.15   | 1.15                         | 1.15                           | 1.15                           | 1.15                           | 1.15                           | 1.15                           | 1.15                  | 1.15   | 1.15   | 1.15   | 1.15  | 1.15  | 1.15  |
| Total   | 22.00  | 22.00                        | 22.00                          | 22.00                          | 22.00                          | 22.00                          | 22.00                          | 22.00                 | 22.00  | 22.00  | 22.00  | 22.00   | 22.00   | 22.00   |

| Factor  | Specialized Therapeutic Services,<br>Professional, Clinic, 1:1 | Specialized Therapeutic Services,<br>Professional, Clinic, 1:2 | Specialized Therapeutic Services,<br>Professional, Clinic, 1:3 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:1 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:2 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:3 | Adaptive Skills Trainer; Licensed<br>Professional, 1:1 | Adaptive Skills Trainer; Licensed<br>Professional, 1:2 | Adaptive Skills Trainer; Licensed<br>Professional, 1:3 | Adaptive Skills Trainer; Specialist, 1:1 | Adaptive Skills Trainer; Specialist, 1:2 | Adaptive Skills Trainer; Specialist, 1:3 | Behavior Analyst, 1:1 | Behavior Analyst, 1:2 |
|---|--|--|--|---|---|---|--|--|--|--|--|--|-----------------------|-----------------------|
| Direct services                                     | 15.57  | 14.94  | 14.69  | 16.97   | 16.33   | 15.83   | 13.16  | 12.52  | 12.27  | 14.55                                    | 13.92                                    | 13.41                                    | 13.16                 | 12.52                 |
| Travel Time Between Individuals                     | -  | -  | -  | -   | -   | -   | 2.80   | 2.80   | 2.80   | 2.80                                     | 2.80                                     | 2.80                                     | 2.80                  | 2.80                  |
| Program Set-Up/ Clean-Up                            | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Networking/ General Development<br>Activities       | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Recordkeeping and Reporting                         | 2.30   | 2.93   | 3.18   | 1.66  | 2.30  | 2.80  | 1.91   | 2.55   | 2.80   | 1.28                                     | 1.91                                     | 2.42                                     | 1.91                  | 2.55                  |
| Supervision and Other Employer Time                 | 0.46   | 0.46   | 0.46   | 0.46  | 0.46  | 0.46  | 0.46   | 0.46   | 0.46   | 0.46                                     | 0.46                                     | 0.46                                     | 0.46                  | 0.46                  |
| Missed Appointments (not redirected to other tasks) | 0.51   | 0.51   | 0.51   | 0.51  | 0.51  | 0.51  | 0.51   | 0.51   | 0.51   | 0.51                                     | 0.51                                     | 0.51                                     | 0.51                  | 0.51                  |
| Collateral contacts (not billable)                  | 1.53   | 1.53   | 1.53   | 0.77  | 0.77  | 0.77  | 1.53   | 1.53   | 1.53   | 0.77                                     | 0.77                                     | 0.77                                     | 1.53                  | 1.53                  |
| Interdisciplinary team case<br>reviews/planning     | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Travel Time without Individuals                     | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Training  | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   | 0.48                                     | 0.48                                     | 0.48                                     | 0.48                  | 0.48                  |
| Paid time off                                       | 1.15   | 1.15   | 1.15   | 1.15  | 1.15  | 1.15  | 1.15   | 1.15   | 1.15   | 1.15                                     | 1.15                                     | 1.15                                     | 1.15                  | 1.15                  |
| Total   | 22.00  | 22.00  | 22.00  | 22.00   | 22.00   | 22.00   | 22.00  | 22.00  | 22.00  | 22.00                                    | 22.00                                    | 22.00                                    | 22.00                 | 22.00                 |

| Factor  | Behavior Analyst, 1:3 | Associate Behavior Analyst, 1:1 | Associate Behavior Analyst, 1:2 | Associate Behavior Analyst, 1:3 | Behavior Management Assistant, 1:1 | Behavior Management Assistant, 1:2 | Behavior Management Assistant, 1:3 | Behavior Technician - Paraprofessional,<br>1:1 | Behavior Technician - Paraprofessional,<br>1:2 | Behavior Technician - Paraprofessional,<br>1:3 | Behavior Management Consultant, 1:1 | Behavior Management Consultant, 1:2 | Behavior Management Consultant, 1:3 | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:1 |
|---|-----------------------|---------------------------------|---------------------------------|---------------------------------|------------------------------------|------------------------------------|------------------------------------|--|--|--|-------------------------------------|-------------------------------------|-------------------------------------|--|
| Direct services                                     | 12.27                 | 14.55                           | 13.92                           | 13.41                           | 14.55                              | 13.92                              | 13.41                              | 13.59  | 12.98  | 12.48  | 13.16                               | 12.52                               | 12.27                               | 13.02  |
| Travel Time Between Individuals                     | 2.80                  | 2.80                            | 2.80                            | 2.80                            | 2.80                               | 2.80                               | 2.80                               | 2.74   | 2.74   | 2.74   | 2.80                                | 2.80                                | 2.80                                | 2.80   |
| Program Set-Up/ Clean-Up                            | -                     | -                               | -                               | -                               | -                                  | -                                  | _                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Networking/ General Development<br>Activities       | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Recordkeeping and Reporting                         | 2.80                  | 1.28                            | 1.91                            | 2.42                            | 1.28                               | 1.91                               | 2.42                               | 1.25   | 1.86   | 2.36   | 1.91                                | 2.55                                | 2.80                                | 1.28   |
| Supervision and Other Employer Time                 | 0.46                  | 0.46                            | 0.46                            | 0.46                            | 0.46                               | 0.46                               | 0.46                               | 1.81   | 1.81   | 1.81   | 0.46                                | 0.46                                | 0.46                                | 0.46   |
| Missed Appointments (not redirected to other tasks) | 0.51                  | 0.51                            | 0.51                            | 0.51                            | 0.51                               | 0.51                               | 0.51                               | 0.50   | 0.50   | 0.50   | 0.51                                | 0.51                                | 0.51                                | 0.51   |
| Collateral contacts (not billable)                  | 1.53                  | 0.77                            | 0.77                            | 0.77                            | 0.77                               | 0.77                               | 0.77                               | -  | -  | -  | 1.53                                | 1.53                                | 1.53                                | 1.53   |
| Interdisciplinary team case<br>reviews/planning     | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | 0.77   |
| Travel Time without Individuals                     | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Training  | 0.48                  | 0.48                            | 0.48                            | 0.48                            | 0.48                               | 0.48                               | 0.48                               | 0.96   | 0.96   | 0.96   | 0.48                                | 0.48                                | 0.48                                | 0.48   |
| Paid time off                                       | 1.15                  | 1.15                            | 1.15                            | 1.15                            | 1.15                               | 1.15                               | 1.15                               | 1.15   | 1.15   | 1.15   | 1.15                                | 1.15                                | 1.15                                | 1.15   |
| Total   | 22.00                 | 22.00                           | 22.00                           | 22.00                           | 22.00                              | 22.00                              | 22.00                              | 22.00  | 22.00  | 22.00  | 22.00                               | 22.00                               | 22.00                               | 22.00  |

| Factor  | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:2 | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:3 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:1 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:2 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:3 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:2 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:3 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:1 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:2 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:3 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:2 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:3 |
|---|--|--|--|--|--|--|--|--|---|---|---|--|--|--|
| Direct services                                     | 12.39  | 11.88  | 13.95  | 13.33  | 12.83  | 12.39  | 11.75  | 11.50  | 12.39   | 11.75   | 11.50   | 12.39  | 11.75  | 11.50  |
| Travel Time Between Individuals                     | 2.80   | 2.80   | 2.78   | 2.78   | 2.78   | 2.80   | 2.80   | 2.80   | 2.80  | 2.80  | 2.80  | 2.80   | 2.80   | 2.80   |
| Program Set-Up/ Clean-Up                            | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Networking/ General Development<br>Activities       | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Recordkeeping and Reporting                         | 1.91   | 2.42   | 1.27   | 1.89   | 2.39   | 1.91   | 2.55   | 2.80   | 1.91  | 2.55  | 2.80  | 1.91   | 2.55   | 2.80   |
| Supervision and Other Employer Time                 | 0.46   | 0.46   | 0.92   | 0.92   | 0.92   | 0.46   | 0.46   | 0.46   | 0.46  | 0.46  | 0.46  | 0.46   | 0.46   | 0.46   |
| Missed Appointments (not redirected to other tasks) | 0.51   | 0.51   | 0.50   | 0.50   | 0.50   | 0.51   | 0.51   | 0.51   | 0.51  | 0.51  | 0.51  | 0.51   | 0.51   | 0.51   |
| Collateral contacts (not billable)                  | 1.53   | 1.53   | -  | -  | -  | 1.53   | 1.53   | 1.53   | 1.53  | 1.53  | 1.53  | 1.53   | 1.53   | 1.53   |
| Interdisciplinary team case<br>reviews/planning     | 0.77   | 0.77   | 0.76   | 0.76   | 0.76   | 0.77   | 0.77   | 0.77   | 0.77  | 0.77  | 0.77  | 0.77   | 0.77   | 0.77   |
| Travel Time without Individuals                     | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Training  | 0.48   | 0.48   | 0.67   | 0.67   | 0.67   | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   |
| Paid time off                                       | 1.15   | 1.15   | 1.15   | 1.15   | 1.15   | 1.15   | 1.15   | 1.15   | 1.15  | 1.15  | 1.15  | 1.15   | 1.15   | 1.15   |
| Total   | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00   | 22.00   | 22.00   | 22.00  | 22.00  | 22.00  |

| Factor  | Infant Development Program, Family<br>Therapist, Home - and Community-<br>Based, 1:1 | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:2 | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:3 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:1 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:2 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:3 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:1 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:2 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:3 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:1 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:2 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:3 | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:2 |
|---|--|---|---|--|--|--|--|--|--|---|---|---|---|---|
| Direct services                                     | 12.39  | 11.75   | 11.50   | 12.39  | 11.75  | 11.50  | 12.39  | 11.75  | 11.50  | 12.39   | 11.75   | 11.50   | 12.39   | 11.75   |
| Travel Time Between Individuals                     | 2.80   | 2.80  | 2.80  | 2.80   | 2.80   | 2.80   | 2.80   | 2.80   | 2.80   | 2.80  | 2.80  | 2.80  | 2.80  | 2.80  |
| Program Set-Up/ Clean-Up                            | -  | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -   |
| Networking/ General Development<br>Activities       | -  | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -   |
| Recordkeeping and Reporting                         | 1.91   | 2.55  | 2.80  | 1.91   | 2.55   | 2.80   | 1.91   | 2.55   | 2.80   | 1.91  | 2.55  | 2.80  | 1.91  | 2.55  |
| Supervision and Other Employer Time                 | 0.46   | 0.46  | 0.46  | 0.46   | 0.46   | 0.46   | 0.46   | 0.46   | 0.46   | 0.46  | 0.46  | 0.46  | 0.46  | 0.46  |
| Missed Appointments (not redirected to other tasks) | 0.51   | 0.51  | 0.51  | 0.51   | 0.51   | 0.51   | 0.51   | 0.51   | 0.51   | 0.51  | 0.51  | 0.51  | 0.51  | 0.51  |
| Collateral contacts (not billable)                  | 1.53   | 1.53  | 1.53  | 1.53   | 1.53   | 1.53   | 1.53   | 1.53   | 1.53   | 1.53  | 1.53  | 1.53  | 1.53  | 1.53  |
| Interdisciplinary team case<br>reviews/planning     | 0.77   | 0.77  | 0.77  | 0.77   | 0.77   | 0.77   | 0.77   | 0.77   | 0.77   | 0.77  | 0.77  | 0.77  | 0.77  | 0.77  |
| Travel Time without Individuals                     | -  | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -   |
| Training  | 0.48   | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48  | 0.48  |
| Paid time off                                       | 1.15   | 1.15  | 1.15  | 1.15   | 1.15   | 1.15   | 1.15   | 1.15   | 1.15   | 1.15  | 1.15  | 1.15  | 1.15  | 1.15  |
| Total   | 22.00  | 22.00   | 22.00   | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00   | 22.00   | 22.00   | 22.00   | 22.00   |

| Factor  | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:3 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:1 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:2 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:3 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:1 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:2 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:3 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:1 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:2 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:3 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:1 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:2 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:3 | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:1 |
|---|---|--|--|--|--|--|--|--|--|--|---|---|---|--|
| Direct services                                     | 11.50   | 16.07  | 15.44  | 14.93  | 16.34  | 15.72  | 15.22  | 14.80  | 14.17  | 13.92  | 14.80   | 14.17   | 13.92   | 14.80  |
| Travel Time Between Individuals                     | 2.80  | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Program Set-Up/ Clean-Up                            | -   | -  | -  | -  | 0.63   | 0.63   | 0.63   | -  | -  | -  | -   | -   | -   | -  |
| Networking/ General Development<br>Activities       | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Recordkeeping and Reporting                         | 2.80  | 1.28   | 1.91   | 2.42   | 1.27   | 1.89   | 2.39   | 2.30   | 2.93   | 3.18   | 2.30  | 2.93  | 3.18  | 2.30   |
| Supervision and Other Employer Time                 | 0.46  | 0.46   | 0.46   | 0.46   | 0.92   | 0.92   | 0.92   | 0.46   | 0.46   | 0.46   | 0.46  | 0.46  | 0.46  | 0.46   |
| Missed Appointments (not redirected to other tasks) | 0.51  | 0.26   | 0.26   | 0.26   | 0.26   | 0.26   | 0.26   | 0.51   | 0.51   | 0.51   | 0.51  | 0.51  | 0.51  | 0.51   |
| Collateral contacts (not billable)                  | 1.53  | 1.53   | 1.53   | 1.53   | -  | -  | -  | 1.53   | 1.53   | 1.53   | 1.53  | 1.53  | 1.53  | 1.53   |
| Interdisciplinary team case<br>reviews/planning     | 0.77  | 0.77   | 0.77   | 0.77   | 0.76   | 0.76   | 0.76   | 0.77   | 0.77   | 0.77   | 0.77  | 0.77  | 0.77  | 0.77   |
| Travel Time without Individuals                     | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Training  | 0.48  | 0.48   | 0.48   | 0.48   | 0.67   | 0.67   | 0.67   | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   |
| Paid time off                                       | 1.15  | 1.15   | 1.15   | 1.15   | 1.15   | 1.15   | 1.15   | 1.15   | 1.15   | 1.15   | 1.15  | 1.15  | 1.15  | 1.15   |
| Total   | 22.00   | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00   | 22.00   | 22.00   | 22.00  |

| Factor  | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:2 | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:3 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:1 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:2 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:3 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:1 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:2 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:3 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:1 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:2 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:3 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:1 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:2 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:3 |
|---|--|--|---|---|---|--|--|--|--|--|--|--|--|--|
| Direct services                                     | 14.17  | 13.92  | 14.80   | 14.17   | 13.92   | 14.80  | 14.17  | 13.92  | 14.80  | 14.17  | 13.92  | 14.80  | 14.17  | 13.92  |
| Travel Time Between Individuals                     | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Program Set-Up/ Clean-Up                            | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Networking/ General Development<br>Activities       | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Recordkeeping and Reporting                         | 2.93   | 3.18   | 2.30  | 2.93  | 3.18  | 2.30   | 2.93   | 3.18   | 2.30   | 2.93   | 3.18   | 2.30   | 2.93   | 3.18   |
| Supervision and Other Employer Time                 | 0.46   | 0.46   | 0.46  | 0.46  | 0.46  | 0.46   | 0.46   | 0.46   | 0.46   | 0.46   | 0.46   | 0.46   | 0.46   | 0.46   |
| Missed Appointments (not redirected to other tasks) | 0.51   | 0.51   | 0.51  | 0.51  | 0.51  | 0.51   | 0.51   | 0.51   | 0.51   | 0.51   | 0.51   | 0.51   | 0.51   | 0.51   |
| Collateral contacts (not billable)                  | 1.53   | 1.53   | 1.53  | 1.53  | 1.53  | 1.53   | 1.53   | 1.53   | 1.53   | 1.53   | 1.53   | 1.53   | 1.53   | 1.53   |
| Interdisciplinary team case<br>reviews/planning     | 0.77   | 0.77   | 0.77  | 0.77  | 0.77  | 0.77   | 0.77   | 0.77   | 0.77   | 0.77   | 0.77   | 0.77   | 0.77   | 0.77   |
| Travel Time without Individuals                     | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Training  | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   |
| Paid time off                                       | 1.15   | 1.15   | 1.15  | 1.15  | 1.15  | 1.15   | 1.15   | 1.15   | 1.15   | 1.15   | 1.15   | 1.15   | 1.15   | 1.15   |
| Total   | 22.00  | 22.00  | 22.00   | 22.00   | 22.00   | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  | 22.00  |

| Factor  | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:1 | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:2 | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:3 |
|---|---|---|---|
| Direct services                                     | 14.80   | 14.17   | 13.92   |
| Travel Time Between Individuals                     | -   | -   | -   |
| Program Set-Up/ Clean-Up                            | -   | -   | -   |
| Networking/ General Development<br>Activities       | -   | -   | -   |
| Recordkeeping and Reporting                         | 2.30  | 2.93  | 3.18  |
| Supervision and Other Employer Time                 | 0.46  | 0.46  | 0.46  |
| Missed Appointments (not redirected to other tasks) | 0.51  | 0.51  | 0.51  |
| Collateral contacts (not billable)                  | 1.53  | 1.53  | 1.53  |
| Interdisciplinary team case<br>reviews/planning     | 0.77  | 0.77  | 0.77  |
| Travel Time without Individuals                     | -   | -   | -   |
| Training  | 0.48  | 0.48  | 0.48  |
| Paid time off                                       | 1.15  | 1.15  | 1.15  |
| Total   | 22.00   | 22.00   | 22.00   |

### **Appendix D: Productivity Assumptions**

| Base Mode   | I Assump                 | tions Adj                | usted for                | Training                                       | and Paid                                       | Time Of  | і (Біена                | of Full a               | id Part-I               | ппе Ептр                           | loyees)                            |                                    |   |   |
|---|--------------------------|--------------------------|--------------------------|--|--|--|-------------------------|-------------------------|-------------------------|------------------------------------|------------------------------------|------------------------------------|---|---|
| Factor  | Personal Assistance, 1:1 | Personal Assistance, 1:2 | Personal Assistance, 1:3 | Parent Coordinated Personal Assistance,<br>1:1 | Parent Coordinated Personal Assistance,<br>1:2 | Parent Coordinated Personal Assistance,<br>1:3 | Independent Living, 1:1 | Independent Living, 1:2 | Independent Living, 1:3 | Independent Living Specialist, 1:1 | Independent Living Specialist, 1:2 | Independent Living Specialist, 1:3 | Parent Coordinated Supported Living,<br>1:1 | Parent Coordinated Supported Living,<br>1:2 |
| Direct services                                     | 28.83                    | 28.44                    | 28.25                    | 31.05  | 30.75  | 30.56  | 26.70                   | 26.13                   | 25.73                   | 27.60                              | 27.03                              | 26.63                              | 31.05                                       | 30.75                                       |
| Travel Time Between Individuals                     | 0.58                     | 0.58                     | 0.58                     | -  | -  | _  | 2.32                    | 2.32                    | 2.32                    | 2.32                               | 2.32                               | 2.32                               | _   | -   |
| Program Set-Up/ Clean-Up                            | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Networking/ General Development<br>Activities       | -                        | _                        | -                        | -  | -  | _  | -                       | -                       | -                       | -                                  | _                                  | _                                  | -   | -   |
| Recordkeeping and Reporting                         | 0.58                     | 0.97                     | 1.16                     | 0.39   | 0.69   | 0.88   | 0.97                    | 1.54                    | 1.94                    | 0.97                               | 1.54                               | 1.94                               | 0.39  | 0.69  |
| Supervision and Other Employer Time                 | 0.90                     | 0.90                     | 0.90                     | -  | -  | -  | 0.90                    | 0.90                    | 0.90                    | -                                  | -                                  | -                                  | -   | -   |
| Missed Appointments (not redirected to other tasks) | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Collateral contacts (not billable)                  | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Interdisciplinary team case<br>reviews/planning     | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Travel Time without Individuals                     | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Training  | 0.67                     | 0.67                     | 0.67                     | 0.12   | 0.12   | 0.12   | 0.67                    | 0.67                    | 0.67                    | 0.67                               | 0.67                               | 0.67                               | 0.12  | 0.12  |
| Paid time off                                       | 3.04                     | 3.04                     | 3.04                     | 3.04   | 3.04   | 3.04   | 3.04                    | 3.04                    | 3.04                    | 3.04                               | 3.04                               | 3.04                               | 3.04  | 3.04  |
| Total   | 34.60                    | 34.60                    | 34.60                    | 34.60  | 34.60  | 34.60  | 34.60                   | 34.60                   | 34.60                   | 34.60                              | 34.60                              | 34.60                              | 34.60                                       | 34.60                                       |

### Base Model Assumptions Adjusted for Training and Paid Time Off (Blend of Full and Part-Time Employees)

Burns & Associates A Division of HMA

| Factor  | Parent Coordinated Supported Living,<br>1:3 | Supported Living, 1:1 | Supported Living, 1:2 | Supported Living, 1:3 | Parenting Support Services, 1:1 | Parenting Support Services, 1:2 | Parenting Support Services, 1:3 | Respite, Agency, 1:1 | Respite, Agency, 1:2 | Respite, Agency, 1:3 | Participant-Directed Respite, 1:1 | Participant-Directed Respite, 1:2 | Participant-Directed Respite, 1:3 | Respite, Employer of Record, 1:1 |
|---|---|-----------------------|-----------------------|-----------------------|---------------------------------|---------------------------------|---------------------------------|----------------------|----------------------|----------------------|-----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Direct services                                     | 30.56                                       | 30.58                 | 30.19                 | 29.99                 | 28.06                           | 27.48                           | 27.09                           | 29.02                | 28.73                | 28.55                | 31.05                             | 30.75                             | 30.56                             | 30.59                            |
| Travel Time Between Individuals                     | -   | 0.58                  | 0.58                  | 0.58                  | 1.16                            | 1.16                            | 1.16                            | 0.58                 | 0.58                 | 0.58                 | -                                 | -                                 | -                                 | -                                |
| Program Set-Up/ Clean-Up                            | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Networking/ General Development<br>Activities       | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Recordkeeping and Reporting                         | 0.88  | 0.58                  | 0.97                  | 1.17                  | 0.77                            | 1.35                            | 1.74                            | 0.39                 | 0.68                 | 0.86                 | 0.39                              | 0.69                              | 0.88                              | 0.39                             |
| Supervision and Other Employer Time                 | -   | 0.90                  | 0.90                  | 0.90                  | 0.90                            | 0.90                            | 0.90                            | 0.90                 | 0.90                 | 0.90                 | -                                 | -                                 | -                                 | 0.46                             |
| Missed Appointments (not redirected to other tasks) | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Collateral contacts (not billable)                  | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Interdisciplinary team case<br>reviews/planning     | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Travel Time without Individuals                     | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Training  | 0.12  | 0.67                  | 0.67                  | 0.67                  | 0.67                            | 0.67                            | 0.67                            | 0.67                 | 0.67                 | 0.67                 | 0.12                              | 0.12                              | 0.12                              | 0.12                             |
| Paid time off                                       | 3.04  | 3.04                  | 3.04                  | 3.04                  | 3.04                            | 3.04                            | 3.04                            | 3.04                 | 3.04                 | 3.04                 | 3.04                              | 3.04                              | 3.04                              | 3.04                             |
| Total   | 34.60                                       | 36.35                 | 36.35                 | 36.35                 | 34.60                           | 34.60                           | 34.60                           | 34.60                | 34.60                | 34.60                | 34.60                             | 34.60                             | 34.60                             | 34.60                            |

| Factor  | Respite, Employer of Record, 1:2 | Respite, Employer of Record, 1:3 | Tutor Services, 1:1 | Tutor Services, 1:2 | Tutor Services, 1:3 | Housekeeping | Supplemental Prog. Supp Other Svcs | Community Care Facility - Staff<br>Operated | Community Care Facility - Owner<br>Operated | Adult Residential Facility for Persons<br>with Special Health Care Needs | Enhanced Behavioral Supports Home<br>DSP | Community Crisis Home DSP | Supported Living-Community | Family Home Agency In-Home Staff |
|---|----------------------------------|----------------------------------|---------------------|---------------------|---------------------|--------------|------------------------------------|---|---|--|--|---------------------------|----------------------------|----------------------------------|
| Direct services                                     | 30.29                            | 30.10                            | 27.35               | 26.77               | 26.38               | 28.73        | 29.99                              | 31.74                                       | 31.74                                       | 29.71  | 28.46                                    | 28.46                     | 31.74                      | 25.16                            |
| Travel Time Between Individuals                     | -                                | -                                | 2.32                | 2.32                | 2.32                | 2.37         | -                                  | -   | -   | -  | -  | -                         | -                          | 3.86                             |
| Program Set-Up/ Clean-Up                            | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Networking/ General Development<br>Activities       | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Recordkeeping and Reporting                         | 0.69                             | 0.88                             | 0.77                | 1.35                | 1.74                | -            | -                                  | -   | -   | -  | -  | -                         | -                          | 0.97                             |
| Supervision and Other Employer Time                 | 0.46                             | 0.46                             | 0.45                | 0.45                | 0.45                | 0.46         | 0.90                               | 0.90  | 0.90  | 0.89   | 1.75                                     | 1.75                      | 0.90                       | 0.90                             |
| Missed Appointments (not redirected to other tasks) | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Collateral contacts (not billable)                  | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Interdisciplinary team case<br>reviews/planning     | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Travel Time without Individuals                     | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Training  | 0.12                             | 0.12                             | 0.67                | 0.67                | 0.67                | -            | 0.67                               | 0.67  | 0.67  | 0.96   | 1.35                                     | 1.35                      | 0.67                       | 0.67                             |
| Paid time off                                       | 3.04                             | 3.04                             | 3.04                | 3.04                | 3.04                | 3.04         | 3.04                               | 3.04  | 3.04  | 3.04   | 3.04                                     | 3.04                      | 3.04                       | 3.04                             |
| Total   | 34.60                            | 34.60                            | 34.60               | 34.60               | 34.60               | 34.60        | 34.60                              | 36.35                                       | 36.35                                       | 34.60  | 34.60                                    | 34.60                     | 36.35                      | 34.60                            |

| Factor  | Supplemental Residential Prog. Supp. | Community-Based Day Programs,<br>Center/Facility, 1:10 | Community-Based Day Programs,<br>Center/Facility, 1:9 | Community-Based Day Programs,<br>Center/Facility, 1:8 | Community-Based Day Programs,<br>Center/Facility, 1:7 | Community-Based Day Programs,<br>Center/Facility, 1:6 | Community-Based Day Programs,<br>Center/Facility, 1:5 | Community-Based Day Programs,<br>Center/Facility, 1:4 | Community-Based Day Programs,<br>Center/Facility, 1:3 | Community-Based Day Programs,<br>Center/Facility, 1:2 | Community-Based Day Programs,<br>Community, 1:4 | Community-Based Day Programs,<br>Community, 1:3 | Community-Based Day Programs,<br>Community, 1:2 | Community-Based Day Programs,<br>Community Only, 1:4 |
|---|--------------------------------------|--|---|---|---|---|---|---|---|---|---|---|---|--|
| Direct services                                     | 29.99                                | 26.70  | 26.90   | 27.08   | 27.28   | 27.48   | 27.67   | 27.86   | 28.05   | 28.25   | 28.05   | 28.05   | 28.25   | 28.05  |
| Travel Time Between Individuals                     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Program Set-Up/ Clean-Up                            | -                                    | 0.97   | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97   |
| Networking/ General Development<br>Activities       | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Recordkeeping and Reporting                         | -                                    | 2.32   | 2.12  | 1.94  | 1.74  | 1.54  | 1.35  | 1.16  | 0.97  | 0.77  | 0.97  | 0.97  | 0.77  | 0.97   |
| Supervision and Other Employer Time                 | 0.90                                 | 0.90   | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90   |
| Missed Appointments (not redirected to other tasks) | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Collateral contacts (not billable)                  | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Interdisciplinary team case<br>reviews/planning     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Travel Time without Individuals                     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Training  | 0.67                                 | 0.67   | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67   |
| Paid time off                                       | 3.04                                 | 3.04   | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04   |
| Total   | 34.60                                | 34.60  | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60  |

| Factor  | Community-Based Day Programs,<br>Community Only, 1:3 | Community-Based Day Programs,<br>Community Only, 1:2 | Behavior Management, Center/Facility,<br>1:3 | Behavior Management, Center/Facility,<br>1:2 | Medical Management, Center/Facility,<br>1:3 | Medical Management, Center/Facility,<br>1:2 | Behavior Management, Community, 1:3 | Behavior Management, Community, 1:2 | Medical Management, Community, 1:3 | Medical Management, Community, 1:2 | In-Home Day Program, 1:3 | In-Home Day Program, 1:2 | In-Home Day Program, 1:1 | Participant-Directed Community-Based<br>Training, 1:3 |
|---|--|--|--|--|---|---|-------------------------------------|-------------------------------------|------------------------------------|------------------------------------|--------------------------|--------------------------|--------------------------|---|
| Direct services                                     | 28.05  | 28.25  | 26.90  | 27.09  | 26.90                                       | 27.09                                       | 26.90                               | 27.09                               | 26.90                              | 27.09                              | 29.02                    | 29.22                    | 28.45                    | 30.45   |
| Travel Time Between Individuals                     | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Program Set-Up/ Clean-Up                            | 0.97   | 0.97   | 0.96   | 0.96   | 0.96  | 0.96  | 0.96                                | 0.96                                | 0.96                               | 0.96                               | -                        | -                        | 0.00                     | -   |
| Networking/ General Development<br>Activities       | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Recordkeeping and Reporting                         | 0.97   | 0.77   | 0.96   | 0.77   | 0.96  | 0.77  | 0.96                                | 0.77                                | 0.96                               | 0.77                               | 0.97                     | 0.77                     | 0.77                     | 0.99  |
| Supervision and Other Employer Time                 | 0.90   | 0.90   | 1.78   | 1.78   | 1.78  | 1.78  | 1.78                                | 1.78                                | 1.78                               | 1.78                               | 0.90                     | 0.90                     | 0.90                     | -   |
| Missed Appointments (not redirected to other tasks) | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | 0.77                     | -   |
| Collateral contacts (not billable)                  | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Interdisciplinary team case<br>reviews/planning     | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Travel Time without Individuals                     | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Training  | 0.67   | 0.67   | 0.96   | 0.96   | 0.96  | 0.96  | 0.96                                | 0.96                                | 0.96                               | 0.96                               | 0.67                     | 0.67                     | 0.67                     | 0.12  |
| Paid time off                                       | 3.04   | 3.04   | 3.04   | 3.04   | 3.04  | 3.04  | 3.04                                | 3.04                                | 3.04                               | 3.04                               | 3.04                     | 3.04                     | 3.04                     | 3.04  |
| Total   | 34.60  | 34.60  | 34.60  | 34.60  | 34.60                                       | 34.60                                       | 34.60                               | 34.60                               | 34.60                              | 34.60                              | 34.60                    | 34.60                    | 34.60                    | 34.60   |

| Factor  | Participant-Directed Community-Based<br>Training, 1:2 | Participant-Directed Community-Based<br>Training, 1:1 | Supplemental Day Program Support | Transportation, Company | Transportation, Additional Component | Transportation Assistant | Supported Employment-Group, 1:8 | Supported Employment-Group, 1:7 | Supported Employment-Group, 1:6 | Supported Employment-Group, 1:5 | Supported Employment-Group, 1:4 | Supported Employment-Group, 1:3 | Supported Employment-Group, 1:2 | Supported Employment-Individual, Job<br>Development |
|---|---|---|----------------------------------|-------------------------|--------------------------------------|--------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---|
| Direct services                                     | 30.65   | 30.65   | 29.99                            | 26.00                   | 29.99                                | 28.45                    | 28.27                           | 28.47                           | 28.67                           | 28.86                           | 29.05                           | 29.24                           | 29.44                           | 24.81   |
| Travel Time Between Individuals                     | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | 1.54  |
| Program Set-Up/ Clean-Up                            | -   | 0.00  | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Networking/ General Development<br>Activities       | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | 3.86  |
| Recordkeeping and Reporting                         | 0.79  | 0.79  | -                                | -                       | -                                    | -                        | 1.94                            | 1.74                            | 1.54                            | 1.35                            | 1.16                            | 0.97                            | 0.77                            | -   |
| Supervision and Other Employer Time                 | -   | -   | 0.90                             | 0.90                    | 0.90                                 | 0.90                     | 0.68                            | 0.68                            | 0.68                            | 0.68                            | 0.68                            | 0.68                            | 0.68                            | 0.68  |
| Missed Appointments (not redirected to other tasks) | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Collateral contacts (not billable)                  | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Interdisciplinary team case<br>reviews/planning     | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Travel Time without Individuals                     | -   | -   | -                                | 3.99                    | -                                    | 1.54                     | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Training  | 0.12  | 0.12  | 0.67                             | 0.67                    | 0.67                                 | 0.67                     | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67  |
| Paid time off                                       | 3.04  | 3.04  | 3.04                             | 3.04                    | 3.04                                 | 3.04                     | 3.04                            | 3.04                            | 3.04                            | 3.04                            | 3.04                            | 3.04                            | 3.04                            | 3.04  |
| Total   | 34.60   | 34.60   | 34.60                            | 34.60                   | 34.60                                | 34.60                    | 34.60                           | 34.60                           | 34.60                           | 34.60                           | 34.60                           | 34.60                           | 34.60                           | 34.60   |

| Factor  | Supported Employment-Individual, Job<br>Coaching | Work Activity Program, 1:35+ | Work Activity Program, 1:30-34 | Work Activity Program, 1:25-29 | Work Activity Program, 1:20-24 | Work Activity Program, 1:15-19 | Work Activity Program, 1:10-14 | Work Activity Program | Specialized Therapeutic Services,<br>Professional, 1:1 | Specialized Therapeutic Services,<br>Professional, 1:2 | Specialized Therapeutic Services,<br>Professional, 1:3 | Specialized Therapeutic Services,<br>Assistant, 1:1 | Specialized Therapeutic Services,<br>Assistant, 1:2 | Specialized Therapeutic Services,<br>Assistant, 1:3 |
|---|--|------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|-----------------------|--|--|--|---|---|---|
| Direct services                                     | 26.35  | 27.08                        | 27.28                          | 27.48                          | 27.67                          | 27.86                          | 28.05                          | 28.25                 | 23.40  | 22.28  | 21.83  | 22.45   | 21.49   | 20.71   |
| Travel Time Between Individuals                     | 2.32   | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 4.91   | 4.91   | 4.91   | 4.28  | 4.28  | 4.28  |
| Program Set-Up/ Clean-Up                            | -  | 0.97                         | 0.97                           | 0.97                           | 0.97                           | 0.97                           | 0.97                           | 0.97                  | -  | -  | -  | -   | -   | -   |
| Networking/ General Development<br>Activities       | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Recordkeeping and Reporting                         | 0.77   | 1.94                         | 1.74                           | 1.54                           | 1.35                           | 1.16                           | 0.97                           | 0.77                  | 3.34   | 4.46   | 4.91   | 1.95  | 2.91  | 3.69  |
| Supervision and Other Employer Time                 | 0.68   | 0.90                         | 0.90                           | 0.90                           | 0.90                           | 0.90                           | 0.90                           | 0.90                  | 0.45   | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  |
| Missed Appointments (not redirected to other tasks) | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 0.89   | 0.89   | 0.89   | 0.78  | 0.78  | 0.78  |
| Collateral contacts (not billable)                  | 0.77   | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 2.68   | 2.68   | 2.68   | 1.17  | 1.17  | 1.17  |
| Interdisciplinary team case<br>reviews/planning     | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Travel Time without Individuals                     | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Training  | 0.67   | 0.67                         | 0.67                           | 0.67                           | 0.67                           | 0.67                           | 0.67                           | 0.67                  | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  |
| Paid time off                                       | 3.04   | 3.04                         | 3.04                           | 3.04                           | 3.04                           | 3.04                           | 3.04                           | 3.04                  | 3.85   | 3.85   | 3.85   | 3.04  | 3.04  | 3.04  |
| Total   | 34.60  | 34.60                        | 34.60                          | 34.60                          | 34.60                          | 34.60                          | 34.60                          | 34.60                 | 40.00  | 40.00  | 40.00  | 34.60   | 34.60   | 34.60   |

| Factor  | Specialized Therapeutic Services,<br>Professional, Clinic, 1:1 | Specialized Therapeutic Services,<br>Professional, Clinic, 1:2 | Specialized Therapeutic Services,<br>Professional, Clinic, 1:3 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:1 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:2 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:3 | Adaptive Skills Trainer; Licensed<br>Professional, 1:1 | Adaptive Skills Trainer; Licensed<br>Professional, 1:2 | Adaptive Skills Trainer; Licensed<br>Professional, 1:3 | Adaptive Skills Trainer; Specialist, 1:1 | Adaptive Skills Trainer; Specialist, 1:2 | Adaptive Skills Trainer; Specialist, 1:3 | Behavior Analyst, 1:1 | Behavior Analyst, 1:2 |
|---|--|--|--|---|---|---|--|--|--|--|--|--|-----------------------|-----------------------|
| Direct services                                     | 27.64  | 26.52  | 26.08  | 26.15   | 25.18   | 24.40   | 23.40  | 22.28  | 21.83  | 25.85                                    | 24.74                                    | 23.84                                    | 23.40                 | 22.28                 |
| Travel Time Between Individuals                     | -  | -  | -  | -   | -   | -   | 4.91   | 4.91   | 4.91   | 4.91                                     | 4.91                                     | 4.91                                     | 4.91                  | 4.91                  |
| Program Set-Up/ Clean-Up                            | -  | -  | -  | -   | -   | -   | -  | -  | -  | _  | -  | -  | -                     | -                     |
| Networking/ General Development<br>Activities       | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Recordkeeping and Reporting                         | 4.01   | 5.13   | 5.57   | 2.53  | 3.50  | 4.28  | 3.34   | 4.46   | 4.91   | 2.23                                     | 3.34                                     | 4.24                                     | 3.34                  | 4.46                  |
| Supervision and Other Employer Time                 | 0.45   | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  | 0.45   | 0.45   | 0.45   | 0.45                                     | 0.45                                     | 0.45                                     | 0.45                  | 0.45                  |
| Missed Appointments (not redirected to other tasks) | 0.89   | 0.89   | 0.89   | 0.78  | 0.78  | 0.78  | 0.89   | 0.89   | 0.89   | 0.89                                     | 0.89                                     | 0.89                                     | 0.89                  | 0.89                  |
| Collateral contacts (not billable)                  | 2.68   | 2.68   | 2.68   | 1.17  | 1.17  | 1.17  | 2.68   | 2.68   | 2.68   | 1.34                                     | 1.34                                     | 1.34                                     | 2.68                  | 2.68                  |
| Interdisciplinary team case<br>reviews/planning     | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Travel Time without Individuals                     | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Training  | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   | 0.48                                     | 0.48                                     | 0.48                                     | 0.48                  | 0.48                  |
| Paid time off                                       | 3.85   | 3.85   | 3.85   | 3.04  | 3.04  | 3.04  | 3.85   | 3.85   | 3.85   | 3.85                                     | 3.85                                     | 3.85                                     | 3.85                  | 3.85                  |
| Total   | 40.00  | 40.00  | 40.00  | 34.60   | 34.60   | 34.60   | 40.00  | 40.00  | 40.00  | 40.00                                    | 40.00                                    | 40.00                                    | 40.00                 | 40.00                 |

| Factor  | Behavior Analyst, 1:3 | Associate Behavior Analyst, 1:1 | Associate Behavior Analyst, 1:2 | Associate Behavior Analyst, 1:3 | Behavior Management Assistant, 1:1 | Behavior Management Assistant, 1:2 | Behavior Management Assistant, 1:3 | Behavior Technician - Paraprofessional,<br>1:1 | Behavior Technician - Paraprofessional,<br>1:2 | Behavior Technician - Paraprofessional,<br>1:3 | Behavior Management Consultant, 1:1 | Behavior Management Consultant, 1:2 | Behavior Management Consultant, 1:3 | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:1 |
|---|-----------------------|---------------------------------|---------------------------------|---------------------------------|------------------------------------|------------------------------------|------------------------------------|--|--|--|-------------------------------------|-------------------------------------|-------------------------------------|--|
| Direct services                                     | 21.83                 | 25.85                           | 24.74                           | 23.84                           | 25.85                              | 24.74                              | 23.84                              | 21.92  | 20.97  | 20.21  | 23.40                               | 22.28                               | 21.83                               | 23.17  |
| Travel Time Between Individuals                     | 4.91                  | 4.91                            | 4.91                            | 4.91                            | 4.91                               | 4.91                               | 4.91                               | 4.21   | 4.21   | 4.21   | 4.91                                | 4.91                                | 4.91                                | 4.91   |
| Program Set-Up/ Clean-Up                            | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Networking/ General Development<br>Activities       | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Recordkeeping and Reporting                         | 4.91                  | 2.23                            | 3.34                            | 4.24                            | 2.23                               | 3.34                               | 4.24                               | 1.92   | 2.87   | 3.63   | 3.34                                | 4.46                                | 4.91                                | 2.23   |
| Supervision and Other Employer Time                 | 0.45                  | 0.45                            | 0.45                            | 0.45                            | 0.45                               | 0.45                               | 0.45                               | 1.78   | 1.78   | 1.78   | 0.45                                | 0.45                                | 0.45                                | 0.45   |
| Missed Appointments (not redirected to other tasks) | 0.89                  | 0.89                            | 0.89                            | 0.89                            | 0.89                               | 0.89                               | 0.89                               | 0.77   | 0.77   | 0.77   | 0.89                                | 0.89                                | 0.89                                | 0.89   |
| Collateral contacts (not billable)                  | 2.68                  | 1.34                            | 1.34                            | 1.34                            | 1.34                               | 1.34                               | 1.34                               | -  | -  | -  | 2.68                                | 2.68                                | 2.68                                | 2.68   |
| Interdisciplinary team case<br>reviews/planning     | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | 1.34   |
| Travel Time without Individuals                     | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Training  | 0.48                  | 0.48                            | 0.48                            | 0.48                            | 0.48                               | 0.48                               | 0.48                               | 0.96   | 0.96   | 0.96   | 0.48                                | 0.48                                | 0.48                                | 0.48   |
| Paid time off                                       | 3.85                  | 3.85                            | 3.85                            | 3.85                            | 3.85                               | 3.85                               | 3.85                               | 3.04   | 3.04   | 3.04   | 3.85                                | 3.85                                | 3.85                                | 3.85   |
| Total   | 40.00                 | 40.00                           | 40.00                           | 40.00                           | 40.00                              | 40.00                              | 40.00                              | 34.60  | 34.60  | 34.60  | 40.00                               | 40.00                               | 40.00                               | 40.00  |

| Factor  | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:2 | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:3 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:1 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:2 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:3 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:2 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:3 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:1 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:2 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:3 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:2 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:3 |
|---|--|--|--|--|--|--|--|--|---|---|---|--|--|--|
| Direct services                                     | 22.06  | 21.16  | 21.87  | 20.91  | 20.15  | 22.06  | 20.94  | 20.49  | 19.15   | 18.17   | 17.78   | 22.06  | 20.94  | 20.49  |
| Travel Time Between Individuals                     | 4.91   | 4.91   | 4.25   | 4.25   | 4.25   | 4.91   | 4.91   | 4.91   | 4.28  | 4.28  | 4.28  | 4.91   | 4.91   | 4.91   |
| Program Set-Up/ Clean-Up                            | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Networking/ General Development<br>Activities       | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Recordkeeping and Reporting                         | 3.34   | 4.24   | 1.94   | 2.90   | 3.66   | 3.34   | 4.46   | 4.91   | 2.91  | 3.89  | 4.28  | 3.34   | 4.46   | 4.91   |
| Supervision and Other Employer Time                 | 0.45   | 0.45   | 0.90   | 0.90   | 0.90   | 0.45   | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  | 0.45   | 0.45   | 0.45   |
| Missed Appointments (not redirected to other tasks) | 0.89   | 0.89   | 0.77   | 0.77   | 0.77   | 0.89   | 0.89   | 0.89   | 0.78  | 0.78  | 0.78  | 0.89   | 0.89   | 0.89   |
| Collateral contacts (not billable)                  | 2.68   | 2.68   | -  | -  | -  | 2.68   | 2.68   | 2.68   | 2.34  | 2.34  | 2.34  | 2.68   | 2.68   | 2.68   |
| Interdisciplinary team case<br>reviews/planning     | 1.34   | 1.34   | 1.16   | 1.16   | 1.16   | 1.34   | 1.34   | 1.34   | 1.17  | 1.17  | 1.17  | 1.34   | 1.34   | 1.34   |
| Travel Time without Individuals                     | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Training  | 0.48   | 0.48   | 0.67   | 0.67   | 0.67   | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   |
| Paid time off                                       | 3.85   | 3.85   | 3.04   | 3.04   | 3.04   | 3.85   | 3.85   | 3.85   | 3.04  | 3.04  | 3.04  | 3.85   | 3.85   | 3.85   |
| Total   | 40.00  | 40.00  | 34.60  | 34.60  | 34.60  | 40.00  | 40.00  | 40.00  | 34.60   | 34.60   | 34.60   | 40.00  | 40.00  | 40.00  |

| Factor  | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:1 | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:2 | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:3 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:1 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:2 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:3 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:1 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:2 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:3 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:1 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:2 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:3 | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:2 |
|---|---|---|---|--|--|--|--|--|--|---|---|---|---|---|
| Direct services                                     | 22.06   | 20.94   | 20.49   | 22.06  | 20.94  | 20.49  | 22.06  | 20.94  | 20.49  | 22.06   | 20.94   | 20.49   | 22.06   | 20.94   |
| Travel Time Between Individuals                     | 4.91  | 4.91  | 4.91  | 4.91   | 4.91   | 4.91   | 4.91   | 4.91   | 4.91   | 4.91  | 4.91  | 4.91  | 4.91  | 4.91  |
| Program Set-Up/ Clean-Up                            | -   | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -   |
| Networking/ General Development<br>Activities       | -   | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -   |
| Recordkeeping and Reporting                         | 3.34  | 4.46  | 4.91  | 3.34   | 4.46   | 4.91   | 3.34   | 4.46   | 4.91   | 3.34  | 4.46  | 4.91  | 3.34  | 4.46  |
| Supervision and Other Employer Time                 | 0.45  | 0.45  | 0.45  | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  | 0.45  | 0.45  |
| Missed Appointments (not redirected to other tasks) | 0.89  | 0.89  | 0.89  | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89  | 0.89  | 0.89  | 0.89  | 0.89  |
| Collateral contacts (not billable)                  | 2.68  | 2.68  | 2.68  | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68  | 2.68  | 2.68  | 2.68  | 2.68  |
| Interdisciplinary team case<br>reviews/planning     | 1.34  | 1.34  | 1.34  | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34  | 1.34  | 1.34  | 1.34  | 1.34  |
| Travel Time without Individuals                     | -   | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -   |
| Training  | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48  | 0.48  |
| Paid time off                                       | 3.85  | 3.85  | 3.85  | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85  | 3.85  | 3.85  | 3.85  | 3.85  |
| Total   | 40.00   | 40.00   | 40.00   | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00   | 40.00   | 40.00   | 40.00   | 40.00   |

| Factor  | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:3 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:1 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:2 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:3 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:1 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:2 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:3 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:1 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:2 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:3 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:1 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:2 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:3 | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:1 |
|---|---|--|--|--|--|--|--|--|--|--|---|---|---|--|
| Direct services                                     | 20.49   | 28.52  | 27.41  | 26.51  | 25.53  | 24.57  | 23.81  | 26.30  | 25.18  | 24.74  | 22.84   | 21.87   | 21.49   | 26.30  |
| Travel Time Between Individuals                     | 4.91  | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Program Set-Up/ Clean-Up                            | -   | -  | -  | -  | 0.97   | 0.97   | 0.97   | -  | -  | -  | -   | -   | -   | -  |
| Networking/ General Development<br>Activities       | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Recordkeeping and Reporting                         | 4.91  | 2.23   | 3.34   | 4.24   | 1.94   | 2.90   | 3.66   | 4.01   | 5.13   | 5.57   | 3.50  | 4.47  | 4.85  | 4.01   |
| Supervision and Other Employer Time                 | 0.45  | 0.45   | 0.45   | 0.45   | 0.90   | 0.90   | 0.90   | 0.45   | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  | 0.45   |
| Missed Appointments (not redirected to other tasks) | 0.89  | 0.45   | 0.45   | 0.45   | 0.39   | 0.39   | 0.39   | 0.89   | 0.89   | 0.89   | 0.78  | 0.78  | 0.78  | 0.89   |
| Collateral contacts (not billable)                  | 2.68  | 2.68   | 2.68   | 2.68   | -  | -  | -  | 2.68   | 2.68   | 2.68   | 2.34  | 2.34  | 2.34  | 2.68   |
| Interdisciplinary team case<br>reviews/planning     | 1.34  | 1.34   | 1.34   | 1.34   | 1.16   | 1.16   | 1.16   | 1.34   | 1.34   | 1.34   | 1.17  | 1.17  | 1.17  | 1.34   |
| Travel Time without Individuals                     | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Training  | 0.48  | 0.48   | 0.48   | 0.48   | 0.67   | 0.67   | 0.67   | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   |
| Paid time off                                       | 3.85  | 3.85   | 3.85   | 3.85   | 3.04   | 3.04   | 3.04   | 3.85   | 3.85   | 3.85   | 3.04  | 3.04  | 3.04  | 3.85   |
| Total   | 40.00   | 40.00  | 40.00  | 40.00  | 34.60  | 34.60  | 34.60  | 40.00  | 40.00  | 40.00  | 34.60   | 34.60   | 34.60   | 40.00  |

| Factor  | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:2 | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:3 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:1 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:2 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:3 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:1 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:2 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:3 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:1 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:2 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:3 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:1 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:2 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:3 |
|---|--|--|---|---|---|--|--|--|--|--|--|--|--|--|
| Direct services                                     | 25.18  | 24.74  | 26.30   | 25.18   | 24.74   | 26.30  | 25.18  | 24.74  | 26.30  | 25.18  | 24.74  | 26.30  | 25.18  | 24.74  |
| Travel Time Between Individuals                     | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Program Set-Up/ Clean-Up                            | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Networking/ General Development<br>Activities       | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Recordkeeping and Reporting                         | 5.13   | 5.57   | 4.01  | 5.13  | 5.57  | 4.01   | 5.13   | 5.57   | 4.01   | 5.13   | 5.57   | 4.01   | 5.13   | 5.57   |
| Supervision and Other Employer Time                 | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   |
| Missed Appointments (not redirected to other tasks) | 0.89   | 0.89   | 0.89  | 0.89  | 0.89  | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   |
| Collateral contacts (not billable)                  | 2.68   | 2.68   | 2.68  | 2.68  | 2.68  | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   |
| Interdisciplinary team case<br>reviews/planning     | 1.34   | 1.34   | 1.34  | 1.34  | 1.34  | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   |
| Travel Time without Individuals                     | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Training  | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   |
| Paid time off                                       | 3.85   | 3.85   | 3.85  | 3.85  | 3.85  | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   |
| Total   | 40.00  | 40.00  | 40.00   | 40.00   | 40.00   | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  |

| Factor  | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:1 | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:2 | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:3 |
|---|---|---|---|
| Direct services                                     | 26.30   | 25.18   | 24.74   |
| Travel Time Between Individuals                     | -   | -   | -   |
| Program Set-Up/ Clean-Up                            | -   | -   | -   |
| Networking/ General Development<br>Activities       | -   | -   | -   |
| Recordkeeping and Reporting                         | 4.01  | 5.13  | 5.57  |
| Supervision and Other Employer Time                 | 0.45  | 0.45  | 0.45  |
| Missed Appointments (not redirected to other tasks) | 0.89  | 0.89  | 0.89  |
| Collateral contacts (not billable)                  | 2.68  | 2.68  | 2.68  |
| Interdisciplinary team case<br>reviews/planning     | 1.34  | 1.34  | 1.34  |
| Travel Time without Individuals                     | -   | -   | -   |
| Training  | 0.48  | 0.48  | 0.48  |
| Paid time off                                       | 3.85  | 3.85  | 3.85  |
| Total   | 40.00   | 40.00   | 40.00   |

| Category A Assum | ptions Adjusted for | <sup>•</sup> Training and Paid T | ime Off (Blend of Full and | Part-Time Employees) |
|------------------|---------------------|----------------------------------|----------------------------|----------------------|
|                  | j j                 | 0                                |                            |                      |

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|---|---|--------------------------|--------------------------|--|--|--|-------------------------|-------------------------|-------------------------|------------------------------------|------------------------------------|------------------------------------|---|---|
| Factor  | Personal Assistance, 1:1                | Personal Assistance, 1:2 | Personal Assistance, 1:3 | Parent Coordinated Personal Assistance,<br>1:1 | Parent Coordinated Personal Assistance,<br>1:2 | Parent Coordinated Personal Assistance,<br>1:3 | Independent Living, 1:1 | Independent Living, 1:2 | Independent Living, 1:3 | Independent Living Specialist, 1:1 | Independent Living Specialist, 1:2 | Independent Living Specialist, 1:3 | Parent Coordinated Supported Living,<br>1:1 | Parent Coordinated Supported Living,<br>1:2 |
| Direct services                                     | 28.89                                   | 28.50                    | 28.31                    | 31.05  | 30.75  | 30.56  | 26.91                   | 26.34                   | 25.93                   | 27.82                              | 27.25                              | 26.84                              | 31.05                                       | 30.75                                       |
| Travel Time Between Individuals                     | 0.52                                    | 0.52                     | 0.52                     | -  | -  | -  | 2.09                    | 2.09                    | 2.09                    | 2.09                               | 2.09                               | 2.09                               | -   | -   |
| Program Set-Up/ Clean-Up                            | -                                       | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Networking/ General Development<br>Activities       | -                                       | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Recordkeeping and Reporting                         | 0.58                                    | 0.97                     | 1.16                     | 0.39   | 0.69   | 0.88   | 0.98                    | 1.55                    | 1.96                    | 0.98                               | 1.55                               | 1.96                               | 0.39  | 0.69  |
| Supervision and Other Employer Time                 | 0.90                                    | 0.90                     | 0.90                     | -  | -  | -  | 0.91                    | 0.91                    | 0.91                    | -                                  | -                                  | -                                  | -   | -   |
| Missed Appointments (not redirected to other tasks) | -                                       | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Collateral contacts (not billable)                  | -                                       | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Interdisciplinary team case<br>reviews/planning     | -                                       | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Travel Time without Individuals                     | -                                       | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Training  | 0.67                                    | 0.67                     | 0.67                     | 0.12   | 0.12   | 0.12   | 0.67                    | 0.67                    | 0.67                    | 0.67                               | 0.67                               | 0.67                               | 0.12  | 0.12  |
| Paid time off                                       | 3.04                                    | 3.04                     | 3.04                     | 3.04   | 3.04   | 3.04   | 3.04                    | 3.04                    | 3.04                    | 3.04                               | 3.04                               | 3.04                               | 3.04  | 3.04  |
| Total   | 34.60                                   | 34.60                    | 34.60                    | 34.60  | 34.60  | 34.60  | 34.60                   | 34.60                   | 34.60                   | 34.60                              | 34.60                              | 34.60                              | 34.60                                       | 34.60                                       |

| Factor  | Parent Coordinated Supported Living,<br>1:3 | Supported Living, 1:1 | Supported Living, 1:2 | Supported Living, 1:3 | Parenting Support Services, 1:1 | Parenting Support Services, 1:2 | Parenting Support Services, 1:3 | Respite, Agency, 1:1 | Respite, Agency, 1:2 | Respite, Agency, 1:3 | Participant-Directed Respite, 1:1 | Participant-Directed Respite, 1:2 | Participant-Directed Respite, 1:3 | Respite, Employer of Record, 1:1 |
|---|---|-----------------------|-----------------------|-----------------------|---------------------------------|---------------------------------|---------------------------------|----------------------|----------------------|----------------------|-----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Direct services                                     | 30.56                                       | 30.64                 | 30.25                 | 30.05                 | 28.18                           | 27.59                           | 27.20                           | 29.08                | 28.79                | 28.61                | 31.05                             | 30.75                             | 30.56                             | 30.59                            |
| Travel Time Between Individuals                     | -   | 0.52                  | 0.52                  | 0.52                  | 1.04                            | 1.04                            | 1.04                            | 0.52                 | 0.52                 | 0.52                 | -                                 | -                                 | -                                 | -                                |
| Program Set-Up/ Clean-Up                            | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Networking/ General Development<br>Activities       | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Recordkeeping and Reporting                         | 0.88  | 0.58                  | 0.97                  | 1.17                  | 0.77                            | 1.36                            | 1.75                            | 0.39                 | 0.68                 | 0.86                 | 0.39                              | 0.69                              | 0.88                              | 0.39                             |
| Supervision and Other Employer Time                 | -   | 0.90                  | 0.90                  | 0.90                  | 0.90                            | 0.90                            | 0.90                            | 0.90                 | 0.90                 | 0.90                 | -                                 | -                                 | -                                 | 0.46                             |
| Missed Appointments (not redirected to other tasks) | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Collateral contacts (not billable)                  | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Interdisciplinary team case<br>reviews/planning     | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Travel Time without Individuals                     | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Training  | 0.12  | 0.67                  | 0.67                  | 0.67                  | 0.67                            | 0.67                            | 0.67                            | 0.67                 | 0.67                 | 0.67                 | 0.12                              | 0.12                              | 0.12                              | 0.12                             |
| Paid time off                                       | 3.04  | 3.04                  | 3.04                  | 3.04                  | 3.04                            | 3.04                            | 3.04                            | 3.04                 | 3.04                 | 3.04                 | 3.04                              | 3.04                              | 3.04                              | 3.04                             |
| Total   | 34.60                                       | 36.35                 | 36.35                 | 36.35                 | 34.60                           | 34.60                           | 34.60                           | 34.60                | 34.60                | 34.60                | 34.60                             | 34.60                             | 34.60                             | 34.60                            |

| Factor  | Respite, Employer of Record, 1:2 | Respite, Employer of Record, 1:3 | Tutor Services, 1:1 | Tutor Services, 1:2 | Tutor Services, 1:3 | Housekeeping | Supplemental Prog. Supp Other Svcs | Community Care Facility - Staff<br>Operated | Community Care Facility - Owner<br>Operated | Adult Residential Facility for Persons<br>with Special Health Care Needs | Enhanced Behavioral Supports Home<br>DSP | Community Crisis Home DSP | Supported Living-Community | Family Home Agency In-Home Staff |
|---|----------------------------------|----------------------------------|---------------------|---------------------|---------------------|--------------|------------------------------------|---|---|--|--|---------------------------|----------------------------|----------------------------------|
| Direct services                                     | 30.29                            | 30.10                            | 27.57               | 26.99               | 26.60               | 28.97        | 29.99                              | 31.74                                       | 31.74                                       | 29.71  | 28.46                                    | 28.46                     | 31.74                      | 25.53                            |
| Travel Time Between Individuals                     | -                                | -                                | 2.09                | 2.09                | 2.09                | 2.13         | -                                  | -   | -   | -  | -  | -                         | -                          | 3.47                             |
| Program Set-Up/ Clean-Up                            | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Networking/ General Development<br>Activities       | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Recordkeeping and Reporting                         | 0.69                             | 0.88                             | 0.78                | 1.36                | 1.75                | -            | -                                  | -   | -   | -  | -  | -                         | -                          | 0.98                             |
| Supervision and Other Employer Time                 | 0.46                             | 0.46                             | 0.45                | 0.45                | 0.45                | 0.46         | 0.90                               | 0.90  | 0.90  | 0.89   | 1.75                                     | 1.75                      | 0.90                       | 0.91                             |
| Missed Appointments (not redirected to other tasks) | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Collateral contacts (not billable)                  | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Interdisciplinary team case<br>reviews/planning     | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Travel Time without Individuals                     | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Training  | 0.12                             | 0.12                             | 0.67                | 0.67                | 0.67                | -            | 0.67                               | 0.67  | 0.67  | 0.96   | 1.35                                     | 1.35                      | 0.67                       | 0.67                             |
| Paid time off                                       | 3.04                             | 3.04                             | 3.04                | 3.04                | 3.04                | 3.04         | 3.04                               | 3.04  | 3.04  | 3.04   | 3.04                                     | 3.04                      | 3.04                       | 3.04                             |
| Total   | 34.60                            | 34.60                            | 34.60               | 34.60               | 34.60               | 34.60        | 34.60                              | 36.35                                       | 36.35                                       | 34.60  | 34.60                                    | 34.60                     | 36.35                      | 34.60                            |

| Factor  | Supplemental Residential Prog. Supp. | Community-Based Day Programs,<br>Center/Facility, 1:10 | Community-Based Day Programs,<br>Center/Facility, 1:9 | Community-Based Day Programs,<br>Center/Facility, 1:8 | Community-Based Day Programs,<br>Center/Facility, 1:7 | Community-Based Day Programs,<br>Center/Facility, 1:6 | Community-Based Day Programs,<br>Center/Facility, 1:5 | Community-Based Day Programs,<br>Center/Facility, 1:4 | Community-Based Day Programs,<br>Center/Facility, 1:3 | Community-Based Day Programs,<br>Center/Facility, 1:2 | Community-Based Day Programs,<br>Community, 1:4 | Community-Based Day Programs,<br>Community, 1:3 | Community-Based Day Programs,<br>Community, 1:2 | Community-Based Day Programs,<br>Community Only, 1:4 |
|---|--------------------------------------|--|---|---|---|---|---|---|---|---|---|---|---|--|
| Direct services                                     | 29.99                                | 26.70  | 26.90   | 27.08   | 27.28   | 27.48   | 27.67   | 27.86   | 28.05   | 28.25   | 28.05   | 28.05   | 28.25   | 28.05  |
| Travel Time Between Individuals                     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Program Set-Up/ Clean-Up                            | -                                    | 0.97   | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97   |
| Networking/ General Development<br>Activities       | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Recordkeeping and Reporting                         | -                                    | 2.32   | 2.12  | 1.94  | 1.74  | 1.54  | 1.35  | 1.16  | 0.97  | 0.77  | 0.97  | 0.97  | 0.77  | 0.97   |
| Supervision and Other Employer Time                 | 0.90                                 | 0.90   | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90   |
| Missed Appointments (not redirected to other tasks) | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Collateral contacts (not billable)                  | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Interdisciplinary team case<br>reviews/planning     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Travel Time without Individuals                     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Training  | 0.67                                 | 0.67   | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67   |
| Paid time off                                       | 3.04                                 | 3.04   | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04   |
| Total   | 34.60                                | 34.60  | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60  |

| Factor  | Community-Based Day Programs,<br>Community Only, 1:3 | Community-Based Day Programs,<br>Community Only, 1:2 | Behavior Management, Center/Facility,<br>1:3 | Behavior Management, Center/Facility,<br>1:2 | Medical Management, Center/Facility,<br>1:3 | Medical Management, Center/Facility,<br>1:2 | Behavior Management, Community, 1:3 | Behavior Management, Community, 1:2 | Medical Management, Community, 1:3 | Medical Management, Community, 1:2 | In-Home Day Program, 1:3 | In-Home Day Program, 1:2 | In-Home Day Program, 1:1 | Participant-Directed Community-Based<br>Training, 1:3 |
|---|--|--|--|--|---|---|-------------------------------------|-------------------------------------|------------------------------------|------------------------------------|--------------------------|--------------------------|--------------------------|---|
| Direct services                                     | 28.05  | 28.25  | 26.90  | 27.09  | 26.90                                       | 27.09                                       | 26.90                               | 27.09                               | 26.90                              | 27.09                              | 29.02                    | 29.22                    | 28.45                    | 30.45   |
| Travel Time Between Individuals                     | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Program Set-Up/ Clean-Up                            | 0.97   | 0.97   | 0.96   | 0.96   | 0.96  | 0.96  | 0.96                                | 0.96                                | 0.96                               | 0.96                               | -                        | -                        | 0.00                     | -   |
| Networking/ General Development<br>Activities       | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Recordkeeping and Reporting                         | 0.97   | 0.77   | 0.96   | 0.77   | 0.96  | 0.77  | 0.96                                | 0.77                                | 0.96                               | 0.77                               | 0.97                     | 0.77                     | 0.77                     | 0.99  |
| Supervision and Other Employer Time                 | 0.90   | 0.90   | 1.78   | 1.78   | 1.78  | 1.78  | 1.78                                | 1.78                                | 1.78                               | 1.78                               | 0.90                     | 0.90                     | 0.90                     | -   |
| Missed Appointments (not redirected to other tasks) | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | 0.77                     | -   |
| Collateral contacts (not billable)                  | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Interdisciplinary team case<br>reviews/planning     | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Travel Time without Individuals                     | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Training  | 0.67   | 0.67   | 0.96   | 0.96   | 0.96  | 0.96  | 0.96                                | 0.96                                | 0.96                               | 0.96                               | 0.67                     | 0.67                     | 0.67                     | 0.12  |
| Paid time off                                       | 3.04   | 3.04   | 3.04   | 3.04   | 3.04  | 3.04  | 3.04                                | 3.04                                | 3.04                               | 3.04                               | 3.04                     | 3.04                     | 3.04                     | 3.04  |
| Total   | 34.60  | 34.60  | 34.60  | 34.60  | 34.60                                       | 34.60                                       | 34.60                               | 34.60                               | 34.60                              | 34.60                              | 34.60                    | 34.60                    | 34.60                    | 34.60   |

| Factor  | Participant-Directed Community-Based<br>Training, 1:2 | Participant-Directed Community-Based<br>Training, 1:1 | Supplemental Day Program Support | Transportation, Company | Transportation, Additional Component | Transportation Assistant | Supported Employment-Group, 1:8 | Supported Employment-Group, 1:7 | Supported Employment-Group, 1:6 | Supported Employment-Group, 1:5 | Supported Employment-Group, 1:4 | Supported Employment-Group, 1:3 | Supported Employment-Group, 1:2 | Supported Employment-Individual, Job<br>Development |
|---|---|---|----------------------------------|-------------------------|--------------------------------------|--------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---|
| Direct services                                     | 30.65   | 30.65   | 29.99                            | 26.40                   | 29.99                                | 28.60                    | 28.27                           | 28.47                           | 28.67                           | 28.86                           | 29.05                           | 29.24                           | 29.44                           | 24.94   |
| Travel Time Between Individuals                     | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | 1.39  |
| Program Set-Up/ Clean-Up                            | -   | 0.00  | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Networking/ General Development<br>Activities       | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | 3.88  |
| Recordkeeping and Reporting                         | 0.79  | 0.79  | -                                | -                       | -                                    | -                        | 1.94                            | 1.74                            | 1.54                            | 1.35                            | 1.16                            | 0.97                            | 0.77                            | -   |
| Supervision and Other Employer Time                 | -   | -   | 0.90                             | 0.90                    | 0.90                                 | 0.90                     | 0.68                            | 0.68                            | 0.68                            | 0.68                            | 0.68                            | 0.68                            | 0.68                            | 0.68  |
| Missed Appointments (not redirected to other tasks) | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Collateral contacts (not billable)                  | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Interdisciplinary team case<br>reviews/planning     | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Travel Time without Individuals                     | -   | -   | -                                | 3.59                    | -                                    | 1.39                     | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Training  | 0.12  | 0.12  | 0.67                             | 0.67                    | 0.67                                 | 0.67                     | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67  |
| Paid time off                                       | 3.04  | 3.04  | 3.04                             | 3.04                    | 3.04                                 | 3.04                     | 3.04                            | 3.04                            | 3.04                            | 3.04                            | 3.04                            | 3.04                            | 3.04                            | 3.04  |
| Total   | 34.60   | 34.60   | 34.60                            | 34.60                   | 34.60                                | 34.60                    | 34.60                           | 34.60                           | 34.60                           | 34.60                           | 34.60                           | 34.60                           | 34.60                           | 34.60   |

| Factor  | Supported Employment-Individual, Job<br>Coaching | Work Activity Program, 1:35+ | Work Activity Program, 1:30-34 | Work Activity Program, 1:25-29 | Work Activity Program, 1:20-24 | Work Activity Program, 1:15-19 | Work Activity Program, 1:10-14 | Work Activity Program | Specialized Therapeutic Services,<br>Professional, 1:1 | Specialized Therapeutic Services,<br>Professional, 1:2 | Specialized Therapeutic Services,<br>Professional, 1:3 | Specialized Therapeutic Services,<br>Assistant, 1:1 | Specialized Therapeutic Services,<br>Assistant, 1:2 | Specialized Therapeutic Services,<br>Assistant, 1:3 |
|---|--|------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|-----------------------|--|--|--|---|---|---|
| Direct services                                     | 26.55  | 27.08                        | 27.28                          | 27.48                          | 27.67                          | 27.86                          | 28.05                          | 28.25                 | 23.78  | 22.64  | 22.18  | 22.81   | 21.83   | 21.04   |
| Travel Time Between Individuals                     | 2.09   | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 4.42   | 4.42   | 4.42   | 3.85  | 3.85  | 3.85  |
| Program Set-Up/ Clean-Up                            | -  | 0.97                         | 0.97                           | 0.97                           | 0.97                           | 0.97                           | 0.97                           | 0.97                  | -  | -  | -  | -   | -   | -   |
| Networking/ General Development<br>Activities       | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Recordkeeping and Reporting                         | 0.78   | 1.94                         | 1.74                           | 1.54                           | 1.35                           | 1.16                           | 0.97                           | 0.77                  | 3.39   | 4.53   | 4.99   | 1.98  | 2.96  | 3.75  |
| Supervision and Other Employer Time                 | 0.69   | 0.90                         | 0.90                           | 0.90                           | 0.90                           | 0.90                           | 0.90                           | 0.90                  | 0.46   | 0.46   | 0.46   | 0.46  | 0.46  | 0.46  |
| Missed Appointments (not redirected to other tasks) | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 0.90   | 0.90   | 0.90   | 0.79  | 0.79  | 0.79  |
| Collateral contacts (not billable)                  | 0.78   | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 2.72   | 2.72   | 2.72   | 1.19  | 1.19  | 1.19  |
| Interdisciplinary team case<br>reviews/planning     | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Travel Time without Individuals                     | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Training  | 0.67   | 0.67                         | 0.67                           | 0.67                           | 0.67                           | 0.67                           | 0.67                           | 0.67                  | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  |
| Paid time off                                       | 3.04   | 3.04                         | 3.04                           | 3.04                           | 3.04                           | 3.04                           | 3.04                           | 3.04                  | 3.85   | 3.85   | 3.85   | 3.04  | 3.04  | 3.04  |
| Total   | 34.60  | 34.60                        | 34.60                          | 34.60                          | 34.60                          | 34.60                          | 34.60                          | 34.60                 | 40.00  | 40.00  | 40.00  | 34.60   | 34.60   | 34.60   |

| Factor  | Specialized Therapeutic Services,<br>Professional, Clinic, 1:1 | Specialized Therapeutic Services,<br>Professional, Clinic, 1:2 | Specialized Therapeutic Services,<br>Professional, Clinic, 1:3 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:1 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:2 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:3 | Adaptive Skills Trainer; Licensed<br>Professional, 1:1 | Adaptive Skills Trainer; Licensed<br>Professional, 1:2 | Adaptive Skills Trainer; Licensed<br>Professional, 1:3 | Adaptive Skills Trainer; Specialist, 1:1 | Adaptive Skills Trainer; Specialist, 1:2 | Adaptive Skills Trainer; Specialist, 1:3 | Behavior Analyst, 1:1 | Behavior Analyst, 1:2 |
|---|--|--|--|---|---|---|--|--|--|--|--|--|-----------------------|-----------------------|
| Direct services                                     | 27.64  | 26.52  | 26.08  | 26.15   | 25.18   | 24.40   | 23.78  | 22.64  | 22.18  | 26.26                                    | 25.14                                    | 24.22                                    | 23.78                 | 22.64                 |
| Travel Time Between Individuals                     | -  | -  | -  | -   | -   | -   | 4.42   | 4.42   | 4.42   | 4.42                                     | 4.42                                     | 4.42                                     | 4.42                  | 4.42                  |
| Program Set-Up/ Clean-Up                            | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Networking/ General Development<br>Activities       | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Recordkeeping and Reporting                         | 4.01   | 5.13   | 5.57   | 2.53  | 3.50  | 4.28  | 3.39   | 4.53   | 4.99   | 2.27                                     | 3.39                                     | 4.31                                     | 3.39                  | 4.53                  |
| Supervision and Other Employer Time                 | 0.45   | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  | 0.46   | 0.46   | 0.46   | 0.46                                     | 0.46                                     | 0.46                                     | 0.46                  | 0.46                  |
| Missed Appointments (not redirected to other tasks) | 0.89   | 0.89   | 0.89   | 0.78  | 0.78  | 0.78  | 0.90   | 0.90   | 0.90   | 0.90                                     | 0.90                                     | 0.90                                     | 0.90                  | 0.90                  |
| Collateral contacts (not billable)                  | 2.68   | 2.68   | 2.68   | 1.17  | 1.17  | 1.17  | 2.72   | 2.72   | 2.72   | 1.36                                     | 1.36                                     | 1.36                                     | 2.72                  | 2.72                  |
| Interdisciplinary team case<br>reviews/planning     | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Travel Time without Individuals                     | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Training  | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   | 0.48                                     | 0.48                                     | 0.48                                     | 0.48                  | 0.48                  |
| Paid time off                                       | 3.85   | 3.85   | 3.85   | 3.04  | 3.04  | 3.04  | 3.85   | 3.85   | 3.85   | 3.85                                     | 3.85                                     | 3.85                                     | 3.85                  | 3.85                  |
| Total   | 40.00  | 40.00  | 40.00  | 34.60   | 34.60   | 34.60   | 40.00  | 40.00  | 40.00  | 40.00                                    | 40.00                                    | 40.00                                    | 40.00                 | 40.00                 |

| Factor  | Behavior Analyst, 1:3 | Associate Behavior Analyst, 1:1 | Associate Behavior Analyst, 1:2 | Associate Behavior Analyst, 1:3 | Behavior Management Assistant, 1:1 | Behavior Management Assistant, 1:2 | Behavior Management Assistant, 1:3 | Behavior Technician - Paraprofessional,<br>1:1 | Behavior Technician - Paraprofessional,<br>1:2 | Behavior Technician - Paraprofessional,<br>1:3 | Behavior Management Consultant, 1:1 | Behavior Management Consultant, 1:2 | Behavior Management Consultant, 1:3 | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:1 |
|---|-----------------------|---------------------------------|---------------------------------|---------------------------------|------------------------------------|------------------------------------|------------------------------------|--|--|--|-------------------------------------|-------------------------------------|-------------------------------------|--|
| Direct services                                     | 22.18                 | 26.26                           | 25.14                           | 24.22                           | 26.26                              | 25.14                              | 24.22                              | 22.27  | 21.30  | 20.53  | 23.78                               | 22.64                               | 22.18                               | 23.54  |
| Travel Time Between Individuals                     | 4.42                  | 4.42                            | 4.42                            | 4.42                            | 4.42                               | 4.42                               | 4.42                               | 3.79   | 3.79   | 3.79   | 4.42                                | 4.42                                | 4.42                                | 4.42   |
| Program Set-Up/ Clean-Up                            | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Networking/ General Development<br>Activities       | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Recordkeeping and Reporting                         | 4.99                  | 2.27                            | 3.39                            | 4.31                            | 2.27                               | 3.39                               | 4.31                               | 1.95   | 2.92   | 3.69   | 3.39                                | 4.53                                | 4.99                                | 2.27   |
| Supervision and Other Employer Time                 | 0.46                  | 0.46                            | 0.46                            | 0.46                            | 0.46                               | 0.46                               | 0.46                               | 1.81   | 1.81   | 1.81   | 0.46                                | 0.46                                | 0.46                                | 0.46   |
| Missed Appointments (not redirected to other tasks) | 0.90                  | 0.90                            | 0.90                            | 0.90                            | 0.90                               | 0.90                               | 0.90                               | 0.78   | 0.78   | 0.78   | 0.90                                | 0.90                                | 0.90                                | 0.90   |
| Collateral contacts (not billable)                  | 2.72                  | 1.36                            | 1.36                            | 1.36                            | 1.36                               | 1.36                               | 1.36                               | -  | -  | -  | 2.72                                | 2.72                                | 2.72                                | 2.72   |
| Interdisciplinary team case<br>reviews/planning     | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | 1.36   |
| Travel Time without Individuals                     | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Training  | 0.48                  | 0.48                            | 0.48                            | 0.48                            | 0.48                               | 0.48                               | 0.48                               | 0.96   | 0.96   | 0.96   | 0.48                                | 0.48                                | 0.48                                | 0.48   |
| Paid time off                                       | 3.85                  | 3.85                            | 3.85                            | 3.85                            | 3.85                               | 3.85                               | 3.85                               | 3.04   | 3.04   | 3.04   | 3.85                                | 3.85                                | 3.85                                | 3.85   |
| Total   | 40.00                 | 40.00                           | 40.00                           | 40.00                           | 40.00                              | 40.00                              | 40.00                              | 34.60  | 34.60  | 34.60  | 40.00                               | 40.00                               | 40.00                               | 40.00  |

| Factor  | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:2 | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:3 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:1 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:2 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:3 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:2 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:3 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:1 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:2 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:3 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:2 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:3 |
|---|--|--|--|--|--|--|--|--|---|---|---|--|--|--|
| Direct services                                     | 22.42  | 21.50  | 22.22  | 21.24  | 20.47  | 22.42  | 21.28  | 20.82  | 19.45   | 18.46   | 18.06   | 22.42  | 21.28  | 20.82  |
| Travel Time Between Individuals                     | 4.42   | 4.42   | 3.83   | 3.83   | 3.83   | 4.42   | 4.42   | 4.42   | 3.85  | 3.85  | 3.85  | 4.42   | 4.42   | 4.42   |
| Program Set-Up/ Clean-Up                            | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Networking/ General Development<br>Activities       | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Recordkeeping and Reporting                         | 3.39   | 4.31   | 1.97   | 2.95   | 3.72   | 3.39   | 4.53   | 4.99   | 2.96  | 3.95  | 4.35  | 3.39   | 4.53   | 4.99   |
| Supervision and Other Employer Time                 | 0.46   | 0.46   | 0.91   | 0.91   | 0.91   | 0.46   | 0.46   | 0.46   | 0.46  | 0.46  | 0.46  | 0.46   | 0.46   | 0.46   |
| Missed Appointments (not redirected to other tasks) | 0.90   | 0.90   | 0.78   | 0.78   | 0.78   | 0.90   | 0.90   | 0.90   | 0.79  | 0.79  | 0.79  | 0.90   | 0.90   | 0.90   |
| Collateral contacts (not billable)                  | 2.72   | 2.72   | -  | -  | -  | 2.72   | 2.72   | 2.72   | 2.38  | 2.38  | 2.38  | 2.72   | 2.72   | 2.72   |
| Interdisciplinary team case<br>reviews/planning     | 1.36   | 1.36   | 1.18   | 1.18   | 1.18   | 1.36   | 1.36   | 1.36   | 1.19  | 1.19  | 1.19  | 1.36   | 1.36   | 1.36   |
| Travel Time without Individuals                     | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Training  | 0.48   | 0.48   | 0.67   | 0.67   | 0.67   | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   |
| Paid time off                                       | 3.85   | 3.85   | 3.04   | 3.04   | 3.04   | 3.85   | 3.85   | 3.85   | 3.04  | 3.04  | 3.04  | 3.85   | 3.85   | 3.85   |
| Total   | 40.00  | 40.00  | 34.60  | 34.60  | 34.60  | 40.00  | 40.00  | 40.00  | 34.60   | 34.60   | 34.60   | 40.00  | 40.00  | 40.00  |

| Factor  | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:1 | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:2 | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:3 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:1 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:2 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:3 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:1 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:2 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:3 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:1 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:2 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:3 | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:2 |
|---|---|---|---|--|--|--|--|--|--|---|---|---|---|---|
| Direct services                                     | 22.42   | 21.28   | 20.82   | 22.42  | 21.28  | 20.82  | 22.42  | 21.28  | 20.82  | 22.42   | 21.28   | 20.82   | 22.42   | 21.28   |
| Travel Time Between Individuals                     | 4.42  | 4.42  | 4.42  | 4.42   | 4.42   | 4.42   | 4.42   | 4.42   | 4.42   | 4.42  | 4.42  | 4.42  | 4.42  | 4.42  |
| Program Set-Up/ Clean-Up                            | -   | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -   |
| Networking/ General Development<br>Activities       | -   | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -   |
| Recordkeeping and Reporting                         | 3.39  | 4.53  | 4.99  | 3.39   | 4.53   | 4.99   | 3.39   | 4.53   | 4.99   | 3.39  | 4.53  | 4.99  | 3.39  | 4.53  |
| Supervision and Other Employer Time                 | 0.46  | 0.46  | 0.46  | 0.46   | 0.46   | 0.46   | 0.46   | 0.46   | 0.46   | 0.46  | 0.46  | 0.46  | 0.46  | 0.46  |
| Missed Appointments (not redirected to other tasks) | 0.90  | 0.90  | 0.90  | 0.90   | 0.90   | 0.90   | 0.90   | 0.90   | 0.90   | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  |
| Collateral contacts (not billable)                  | 2.72  | 2.72  | 2.72  | 2.72   | 2.72   | 2.72   | 2.72   | 2.72   | 2.72   | 2.72  | 2.72  | 2.72  | 2.72  | 2.72  |
| Interdisciplinary team case<br>reviews/planning     | 1.36  | 1.36  | 1.36  | 1.36   | 1.36   | 1.36   | 1.36   | 1.36   | 1.36   | 1.36  | 1.36  | 1.36  | 1.36  | 1.36  |
| Travel Time without Individuals                     | -   | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -   |
| Training  | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48  | 0.48  |
| Paid time off                                       | 3.85  | 3.85  | 3.85  | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85  | 3.85  | 3.85  | 3.85  | 3.85  |
| Total   | 40.00   | 40.00   | 40.00   | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00   | 40.00   | 40.00   | 40.00   | 40.00   |

| Factor  | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:3 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:1 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:2 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:3 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:1 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:2 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:3 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:1 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:2 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:3 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:1 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:2 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:3 | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:1 |
|---|---|--|--|--|--|--|--|--|--|--|---|---|---|--|
| Direct services                                     | 20.82   | 28.52  | 27.41  | 26.51  | 25.53  | 24.57  | 23.81  | 26.30  | 25.18  | 24.74  | 22.84   | 21.87   | 21.49   | 26.30  |
| Travel Time Between Individuals                     | 4.42  | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Program Set-Up/ Clean-Up                            | -   | -  | -  | -  | 0.97   | 0.97   | 0.97   | -  | -  | -  | -   | -   | -   | -  |
| Networking/ General Development<br>Activities       | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Recordkeeping and Reporting                         | 4.99  | 2.23   | 3.34   | 4.24   | 1.94   | 2.90   | 3.66   | 4.01   | 5.13   | 5.57   | 3.50  | 4.47  | 4.85  | 4.01   |
| Supervision and Other Employer Time                 | 0.46  | 0.45   | 0.45   | 0.45   | 0.90   | 0.90   | 0.90   | 0.45   | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  | 0.45   |
| Missed Appointments (not redirected to other tasks) | 0.90  | 0.45   | 0.45   | 0.45   | 0.39   | 0.39   | 0.39   | 0.89   | 0.89   | 0.89   | 0.78  | 0.78  | 0.78  | 0.89   |
| Collateral contacts (not billable)                  | 2.72  | 2.68   | 2.68   | 2.68   | -  | -  | -  | 2.68   | 2.68   | 2.68   | 2.34  | 2.34  | 2.34  | 2.68   |
| Interdisciplinary team case<br>reviews/planning     | 1.36  | 1.34   | 1.34   | 1.34   | 1.16   | 1.16   | 1.16   | 1.34   | 1.34   | 1.34   | 1.17  | 1.17  | 1.17  | 1.34   |
| Travel Time without Individuals                     | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Training  | 0.48  | 0.48   | 0.48   | 0.48   | 0.67   | 0.67   | 0.67   | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   |
| Paid time off                                       | 3.85  | 3.85   | 3.85   | 3.85   | 3.04   | 3.04   | 3.04   | 3.85   | 3.85   | 3.85   | 3.04  | 3.04  | 3.04  | 3.85   |
| Total   | 40.00   | 40.00  | 40.00  | 40.00  | 34.60  | 34.60  | 34.60  | 40.00  | 40.00  | 40.00  | 34.60   | 34.60   | 34.60   | 40.00  |

| Factor  | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:2 | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:3 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:1 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:2 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:3 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:1 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:2 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:3 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:1 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:2 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:3 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:1 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:2 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:3 |
|---|--|--|---|---|---|--|--|--|--|--|--|--|--|--|
| Direct services                                     | 25.18  | 24.74  | 26.30   | 25.18   | 24.74   | 26.30  | 25.18  | 24.74  | 26.30  | 25.18  | 24.74  | 26.30  | 25.18  | 24.74  |
| Travel Time Between Individuals                     | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Program Set-Up/ Clean-Up                            | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Networking/ General Development<br>Activities       | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Recordkeeping and Reporting                         | 5.13   | 5.57   | 4.01  | 5.13  | 5.57  | 4.01   | 5.13   | 5.57   | 4.01   | 5.13   | 5.57   | 4.01   | 5.13   | 5.57   |
| Supervision and Other Employer Time                 | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   |
| Missed Appointments (not redirected to other tasks) | 0.89   | 0.89   | 0.89  | 0.89  | 0.89  | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   |
| Collateral contacts (not billable)                  | 2.68   | 2.68   | 2.68  | 2.68  | 2.68  | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   |
| Interdisciplinary team case<br>reviews/planning     | 1.34   | 1.34   | 1.34  | 1.34  | 1.34  | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   |
| Travel Time without Individuals                     | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Training  | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   |
| Paid time off                                       | 3.85   | 3.85   | 3.85  | 3.85  | 3.85  | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   |
| Total   | 40.00  | 40.00  | 40.00   | 40.00   | 40.00   | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  |

| Factor  | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:1 | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:2 | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:3 |
|---|---|---|---|
| Direct services                                     | 26.30   | 25.18   | 24.74   |
| Travel Time Between Individuals                     | -   | -   | -   |
| Program Set-Up/ Clean-Up                            | -   | -   | -   |
| Networking/ General Development<br>Activities       | -   | -   | -   |
| Recordkeeping and Reporting                         | 4.01  | 5.13  | 5.57  |
| Supervision and Other Employer Time                 | 0.45  | 0.45  | 0.45  |
| Missed Appointments (not redirected to other tasks) | 0.89  | 0.89  | 0.89  |
| Collateral contacts (not billable)                  | 2.68  | 2.68  | 2.68  |
| Interdisciplinary team case<br>reviews/planning     | 1.34  | 1.34  | 1.34  |
| Travel Time without Individuals                     | -   | -   | -   |
| Training  | 0.48  | 0.48  | 0.48  |
| Paid time off                                       | 3.85  | 3.85  | 3.85  |
| Total   | 40.00   | 40.00   | 40.00   |

| Category B Assumption | ns Adjusted for | Training and Paid | Time Off (Blend of | Full and Part-Time Employees) |
|-----------------------|-----------------|-------------------|--------------------|-------------------------------|
|                       |                 |                   | (                  |                               |

| Category I  | - 1.55 minp              | 10110 1 100              |                          |  |  |  | 1 (210114               | 011000                  |                         | inte zinp                          | 10,000)                            |                                    |   |   |
|---|--------------------------|--------------------------|--------------------------|--|--|--|-------------------------|-------------------------|-------------------------|------------------------------------|------------------------------------|------------------------------------|---|---|
| Factor  | Personal Assistance, 1:1 | Personal Assistance, 1:2 | Personal Assistance, 1:3 | Parent Coordinated Personal Assistance,<br>1:1 | Parent Coordinated Personal Assistance,<br>1:2 | Parent Coordinated Personal Assistance,<br>1:3 | Independent Living, 1:1 | Independent Living, 1:2 | Independent Living, 1:3 | Independent Living Specialist, 1:1 | Independent Living Specialist, 1:2 | Independent Living Specialist, 1:3 | Parent Coordinated Supported Living,<br>1:1 | Parent Coordinated Supported Living,<br>1:2 |
| Direct services                                     | 28.80                    | 28.41                    | 28.22                    | 31.05  | 30.75  | 30.56  | 26.58                   | 26.02                   | 25.62                   | 27.48                              | 26.92                              | 26.52                              | 31.05                                       | 30.75                                       |
| Travel Time Between Individuals                     | 0.61                     | 0.61                     | 0.61                     | -  | -  | -  | 2.44                    | 2.44                    | 2.44                    | 2.44                               | 2.44                               | 2.44                               | -   | -   |
| Program Set-Up/ Clean-Up                            | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Networking/ General Development<br>Activities       | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Recordkeeping and Reporting                         | 0.58                     | 0.97                     | 1.16                     | 0.39   | 0.69   | 0.88   | 0.97                    | 1.53                    | 1.93                    | 0.97                               | 1.53                               | 1.93                               | 0.39  | 0.69  |
| Supervision and Other Employer Time                 | 0.90                     | 0.90                     | 0.90                     | -  | -  | -  | 0.90                    | 0.90                    | 0.90                    | -                                  | -                                  | -                                  | -   | -   |
| Missed Appointments (not redirected to other tasks) | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Collateral contacts (not billable)                  | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Interdisciplinary team case<br>reviews/planning     | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Travel Time without Individuals                     | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Training  | 0.67                     | 0.67                     | 0.67                     | 0.12   | 0.12   | 0.12   | 0.67                    | 0.67                    | 0.67                    | 0.67                               | 0.67                               | 0.67                               | 0.12  | 0.12  |
| Paid time off                                       | 3.04                     | 3.04                     | 3.04                     | 3.04   | 3.04   | 3.04   | 3.04                    | 3.04                    | 3.04                    | 3.04                               | 3.04                               | 3.04                               | 3.04  | 3.04  |
| Total   | 34.60                    | 34.60                    | 34.60                    | 34.60  | 34.60  | 34.60  | 34.60                   | 34.60                   | 34.60                   | 34.60                              | 34.60                              | 34.60                              | 34.60                                       | 34.60                                       |

| Factor  | Parent Coordinated Supported Living,<br>1:3 | Supported Living, 1:1 | Supported Living, 1:2 | Supported Living, 1:3 | Parenting Support Services, 1:1 | Parenting Support Services, 1:2 | Parenting Support Services, 1:3 | Respite, Agency, 1:1 | Respite, Agency, 1:2 | Respite, Agency, 1:3 | Participant-Directed Respite, 1:1 | Participant-Directed Respite, 1:2 | Participant-Directed Respite, 1:3 | Respite, Employer of Record, 1:1 |
|---|---|-----------------------|-----------------------|-----------------------|---------------------------------|---------------------------------|---------------------------------|----------------------|----------------------|----------------------|-----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Direct services                                     | 30.56                                       | 30.55                 | 30.16                 | 29.96                 | 28.00                           | 27.42                           | 27.03                           | 28.99                | 28.70                | 28.52                | 31.05                             | 30.75                             | 30.56                             | 30.59                            |
| Travel Time Between Individuals                     | -   | 0.61                  | 0.61                  | 0.61                  | 1.22                            | 1.22                            | 1.22                            | 0.61                 | 0.61                 | 0.61                 | -                                 | -                                 | -                                 | -                                |
| Program Set-Up/ Clean-Up                            | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Networking/ General Development<br>Activities       | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Recordkeeping and Reporting                         | 0.88  | 0.58                  | 0.97                  | 1.17                  | 0.77                            | 1.35                            | 1.74                            | 0.39                 | 0.68                 | 0.86                 | 0.39                              | 0.69                              | 0.88                              | 0.39                             |
| Supervision and Other Employer Time                 | -   | 0.90                  | 0.90                  | 0.90                  | 0.90                            | 0.90                            | 0.90                            | 0.90                 | 0.90                 | 0.90                 | -                                 | -                                 | -                                 | 0.46                             |
| Missed Appointments (not redirected to other tasks) | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Collateral contacts (not billable)                  | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Interdisciplinary team case<br>reviews/planning     | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Travel Time without Individuals                     | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Training  | 0.12  | 0.67                  | 0.67                  | 0.67                  | 0.67                            | 0.67                            | 0.67                            | 0.67                 | 0.67                 | 0.67                 | 0.12                              | 0.12                              | 0.12                              | 0.12                             |
| Paid time off                                       | 3.04  | 3.04                  | 3.04                  | 3.04                  | 3.04                            | 3.04                            | 3.04                            | 3.04                 | 3.04                 | 3.04                 | 3.04                              | 3.04                              | 3.04                              | 3.04                             |
| Total   | 34.60                                       | 36.35                 | 36.35                 | 36.35                 | 34.60                           | 34.60                           | 34.60                           | 34.60                | 34.60                | 34.60                | 34.60                             | 34.60                             | 34.60                             | 34.60                            |

| Factor  | Respite, Employer of Record, 1:2 | Respite, Employer of Record, 1:3 | Tutor Services, 1:1 | Tutor Services, 1:2 | Tutor Services, 1:3 | Housekeeping | Supplemental Prog. Supp Other Svcs | Community Care Facility - Staff<br>Operated | Community Care Facility - Owner<br>Operated | Adult Residential Facility for Persons<br>with Special Health Care Needs | Enhanced Behavioral Supports Home<br>DSP | Community Crisis Home DSP | Supported Living-Community | Family Home Agency In-Home Staff |
|---|----------------------------------|----------------------------------|---------------------|---------------------|---------------------|--------------|------------------------------------|---|---|--|--|---------------------------|----------------------------|----------------------------------|
| Direct services                                     | 30.29                            | 30.10                            | 27.23               | 26.66               | 26.27               | 28.61        | 29.99                              | 31.74                                       | 31.74                                       | 29.71  | 28.46                                    | 28.46                     | 31.74                      | 24.99                            |
| Travel Time Between Individuals                     | -                                | -                                | 2.44                | 2.44                | 2.44                | 2.49         | -                                  | -   | -   | -  | -  | -                         | -                          | 4.05                             |
| Program Set-Up/ Clean-Up                            | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Networking/ General Development<br>Activities       | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Recordkeeping and Reporting                         | 0.69                             | 0.88                             | 0.77                | 1.34                | 1.73                | -            | -                                  | -   | -   | -  | -  | -                         | -                          | 0.96                             |
| Supervision and Other Employer Time                 | 0.46                             | 0.46                             | 0.45                | 0.45                | 0.45                | 0.46         | 0.90                               | 0.90  | 0.90  | 0.89   | 1.75                                     | 1.75                      | 0.90                       | 0.89                             |
| Missed Appointments (not redirected to other tasks) | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Collateral contacts (not billable)                  | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Interdisciplinary team case<br>reviews/planning     | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Travel Time without Individuals                     | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Training  | 0.12                             | 0.12                             | 0.67                | 0.67                | 0.67                | -            | 0.67                               | 0.67  | 0.67  | 0.96   | 1.35                                     | 1.35                      | 0.67                       | 0.67                             |
| Paid time off                                       | 3.04                             | 3.04                             | 3.04                | 3.04                | 3.04                | 3.04         | 3.04                               | 3.04  | 3.04  | 3.04   | 3.04                                     | 3.04                      | 3.04                       | 3.04                             |
| Total   | 34.60                            | 34.60                            | 34.60               | 34.60               | 34.60               | 34.60        | 34.60                              | 36.35                                       | 36.35                                       | 34.60  | 34.60                                    | 34.60                     | 36.35                      | 34.60                            |

| Factor  | Supplemental Residential Prog. Supp. | Community-Based Day Programs,<br>Center/Facility, 1:10 | Community-Based Day Programs,<br>Center/Facility, 1:9 | Community-Based Day Programs,<br>Center/Facility, 1:8 | Community-Based Day Programs,<br>Center/Facility, 1:7 | Community-Based Day Programs,<br>Center/Facility, 1:6 | Community-Based Day Programs,<br>Center/Facility, 1:5 | Community-Based Day Programs,<br>Center/Facility, 1:4 | Community-Based Day Programs,<br>Center/Facility, 1:3 | Community-Based Day Programs,<br>Center/Facility, 1:2 | Community-Based Day Programs,<br>Community, 1:4 | Community-Based Day Programs,<br>Community, 1:3 | Community-Based Day Programs,<br>Community, 1:2 | Community-Based Day Programs,<br>Community Only, 1:4 |
|---|--------------------------------------|--|---|---|---|---|---|---|---|---|---|---|---|--|
| Direct services                                     | 29.99                                | 26.70  | 26.90   | 27.08   | 27.28   | 27.48   | 27.67   | 27.86   | 28.05   | 28.25   | 28.05   | 28.05   | 28.25   | 28.05  |
| Travel Time Between Individuals                     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Program Set-Up/ Clean-Up                            | -                                    | 0.97   | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97   |
| Networking/ General Development<br>Activities       | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Recordkeeping and Reporting                         | -                                    | 2.32   | 2.12  | 1.94  | 1.74  | 1.54  | 1.35  | 1.16  | 0.97  | 0.77  | 0.97  | 0.97  | 0.77  | 0.97   |
| Supervision and Other Employer Time                 | 0.90                                 | 0.90   | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90   |
| Missed Appointments (not redirected to other tasks) | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Collateral contacts (not billable)                  | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Interdisciplinary team case<br>reviews/planning     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Travel Time without Individuals                     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Training  | 0.67                                 | 0.67   | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67   |
| Paid time off                                       | 3.04                                 | 3.04   | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04   |
| Total   | 34.60                                | 34.60  | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60  |

| Factor  | Community-Based Day Programs,<br>Community Only, 1:3 | Community-Based Day Programs,<br>Community Only, 1:2 | Behavior Management, Center/Facility,<br>1:3 | Behavior Management, Center/Facility,<br>1:2 | Medical Management, Center/Facility,<br>1:3 | Medical Management, Center/Facility,<br>1:2 | Behavior Management, Community, 1:3 | Behavior Management, Community, 1:2 | Medical Management, Community, 1:3 | Medical Management, Community, 1:2 | In-Home Day Program, 1:3 | In-Home Day Program, 1:2 | In-Home Day Program, 1:1 | Participant-Directed Community-Based<br>Training, 1:3 |
|---|--|--|--|--|---|---|-------------------------------------|-------------------------------------|------------------------------------|------------------------------------|--------------------------|--------------------------|--------------------------|---|
| Direct services                                     | 28.05  | 28.25  | 26.90  | 27.09  | 26.90                                       | 27.09                                       | 26.90                               | 27.09                               | 26.90                              | 27.09                              | 29.02                    | 29.22                    | 28.45                    | 30.45   |
| Travel Time Between Individuals                     | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Program Set-Up/ Clean-Up                            | 0.97   | 0.97   | 0.96   | 0.96   | 0.96  | 0.96  | 0.96                                | 0.96                                | 0.96                               | 0.96                               | -                        | -                        | 0.00                     | -   |
| Networking/ General Development<br>Activities       | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Recordkeeping and Reporting                         | 0.97   | 0.77   | 0.96   | 0.77   | 0.96  | 0.77  | 0.96                                | 0.77                                | 0.96                               | 0.77                               | 0.97                     | 0.77                     | 0.77                     | 0.99  |
| Supervision and Other Employer Time                 | 0.90   | 0.90   | 1.78   | 1.78   | 1.78  | 1.78  | 1.78                                | 1.78                                | 1.78                               | 1.78                               | 0.90                     | 0.90                     | 0.90                     | -   |
| Missed Appointments (not redirected to other tasks) | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | 0.77                     | -   |
| Collateral contacts (not billable)                  | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Interdisciplinary team case<br>reviews/planning     | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Travel Time without Individuals                     | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Training  | 0.67   | 0.67   | 0.96   | 0.96   | 0.96  | 0.96  | 0.96                                | 0.96                                | 0.96                               | 0.96                               | 0.67                     | 0.67                     | 0.67                     | 0.12  |
| Paid time off                                       | 3.04   | 3.04   | 3.04   | 3.04   | 3.04  | 3.04  | 3.04                                | 3.04                                | 3.04                               | 3.04                               | 3.04                     | 3.04                     | 3.04                     | 3.04  |
| Total   | 34.60  | 34.60  | 34.60  | 34.60  | 34.60                                       | 34.60                                       | 34.60                               | 34.60                               | 34.60                              | 34.60                              | 34.60                    | 34.60                    | 34.60                    | 34.60   |

| Factor  | Participant-Directed Community-Based<br>Training, 1:2 | Participant-Directed Community-Based<br>Training, 1:1 | Supplemental Day Program Support | Transportation, Company | Transportation, Additional Component | Transportation Assistant | Supported Employment-Group, 1:8 | Supported Employment-Group, 1:7 | Supported Employment-Group, 1:6 | Supported Employment-Group, 1:5 | Supported Employment-Group, 1:4 | Supported Employment-Group, 1:3 | Supported Employment-Group, 1:2 | Supported Employment-Individual, Job<br>Development |
|---|---|---|----------------------------------|-------------------------|--------------------------------------|--------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---|
| Direct services                                     | 30.65   | 30.65   | 29.99                            | 25.80                   | 29.99                                | 28.37                    | 28.27                           | 28.47                           | 28.67                           | 28.86                           | 29.05                           | 29.24                           | 29.44                           | 24.74   |
| Travel Time Between Individuals                     | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | 1.62  |
| Program Set-Up/ Clean-Up                            | -   | 0.00  | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Networking/ General Development<br>Activities       | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | 3.85  |
| Recordkeeping and Reporting                         | 0.79  | 0.79  | -                                | -                       | -                                    | -                        | 1.94                            | 1.74                            | 1.54                            | 1.35                            | 1.16                            | 0.97                            | 0.77                            | -   |
| Supervision and Other Employer Time                 | -   | -   | 0.90                             | 0.90                    | 0.90                                 | 0.90                     | 0.68                            | 0.68                            | 0.68                            | 0.68                            | 0.68                            | 0.68                            | 0.68                            | 0.68  |
| Missed Appointments (not redirected to other tasks) | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Collateral contacts (not billable)                  | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Interdisciplinary team case<br>reviews/planning     | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Travel Time without Individuals                     | -   | -   | -                                | 4.19                    | -                                    | 1.62                     | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Training  | 0.12  | 0.12  | 0.67                             | 0.67                    | 0.67                                 | 0.67                     | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67  |
| Paid time off                                       | 3.04  | 3.04  | 3.04                             | 3.04                    | 3.04                                 | 3.04                     | 3.04                            | 3.04                            | 3.04                            | 3.04                            | 3.04                            | 3.04                            | 3.04                            | 3.04  |
| Total   | 34.60   | 34.60   | 34.60                            | 34.60                   | 34.60                                | 34.60                    | 34.60                           | 34.60                           | 34.60                           | 34.60                           | 34.60                           | 34.60                           | 34.60                           | 34.60   |

| Factor  | Supported Employment-Individual, Job<br>Coaching | Work Activity Program, 1:35+ | Work Activity Program, 1:30-34 | Work Activity Program, 1:25-29 | Work Activity Program, 1:20-24 | Work Activity Program, 1:15-19 | Work Activity Program, 1:10-14 | Work Activity Program | Specialized Therapeutic Services,<br>Professional, 1:1 | Specialized Therapeutic Services,<br>Professional, 1:2 | Specialized Therapeutic Services,<br>Professional, 1:3 | Specialized Therapeutic Services,<br>Assistant, 1:1 | Specialized Therapeutic Services,<br>Assistant, 1:2 | Specialized Therapeutic Services,<br>Assistant, 1:3 |
|---|--|------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|-----------------------|--|--|--|---|---|---|
| Direct services                                     | 26.23  | 27.08                        | 27.28                          | 27.48                          | 27.67                          | 27.86                          | 28.05                          | 28.25                 | 23.21  | 22.10  | 21.65  | 22.28   | 21.32   | 20.55   |
| Travel Time Between Individuals                     | 2.44   | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 5.16   | 5.16   | 5.16   | 4.49  | 4.49  | 4.49  |
| Program Set-Up/ Clean-Up                            | -  | 0.97                         | 0.97                           | 0.97                           | 0.97                           | 0.97                           | 0.97                           | 0.97                  | -  | -  | -  | -   | -   | -   |
| Networking/ General Development<br>Activities       | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Recordkeeping and Reporting                         | 0.77   | 1.94                         | 1.74                           | 1.54                           | 1.35                           | 1.16                           | 0.97                           | 0.77                  | 3.31   | 4.42   | 4.87   | 1.93  | 2.89  | 3.66  |
| Supervision and Other Employer Time                 | 0.68   | 0.90                         | 0.90                           | 0.90                           | 0.90                           | 0.90                           | 0.90                           | 0.90                  | 0.45   | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  |
| Missed Appointments (not redirected to other tasks) | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 0.88   | 0.88   | 0.88   | 0.77  | 0.77  | 0.77  |
| Collateral contacts (not billable)                  | 0.77   | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 2.66   | 2.66   | 2.66   | 1.16  | 1.16  | 1.16  |
| Interdisciplinary team case<br>reviews/planning     | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Travel Time without Individuals                     | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Training  | 0.67   | 0.67                         | 0.67                           | 0.67                           | 0.67                           | 0.67                           | 0.67                           | 0.67                  | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  |
| Paid time off                                       | 3.04   | 3.04                         | 3.04                           | 3.04                           | 3.04                           | 3.04                           | 3.04                           | 3.04                  | 3.85   | 3.85   | 3.85   | 3.04  | 3.04  | 3.04  |
| Total   | 34.60  | 34.60                        | 34.60                          | 34.60                          | 34.60                          | 34.60                          | 34.60                          | 34.60                 | 40.00  | 40.00  | 40.00  | 34.60   | 34.60   | 34.60   |

| Factor  | Specialized Therapeutic Services,<br>Professional, Clinic, 1:1 | Specialized Therapeutic Services,<br>Professional, Clinic, 1:2 | Specialized Therapeutic Services,<br>Professional, Clinic, 1:3 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:1 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:2 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:3 | Adaptive Skills Trainer; Licensed<br>Professional, 1:1 | Adaptive Skills Trainer; Licensed<br>Professional, 1:2 | Adaptive Skills Trainer; Licensed<br>Professional, 1:3 | Adaptive Skills Trainer; Specialist, 1:1 | Adaptive Skills Trainer; Specialist, 1:2 | Adaptive Skills Trainer; Specialist, 1:3 | Behavior Analyst, 1:1 | Behavior Analyst, 1:2 |
|---|--|--|--|---|---|---|--|--|--|--|--|--|-----------------------|-----------------------|
| Direct services                                     | 27.64  | 26.52  | 26.08  | 26.15   | 25.18   | 24.40   | 23.21  | 22.10  | 21.65  | 25.64                                    | 24.54                                    | 23.64                                    | 23.21                 | 22.10                 |
| Travel Time Between Individuals                     | -  | -  | -  | -   | -   | -   | 5.16   | 5.16   | 5.16   | 5.16                                     | 5.16                                     | 5.16                                     | 5.16                  | 5.16                  |
| Program Set-Up/ Clean-Up                            | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Networking/ General Development<br>Activities       | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Recordkeeping and Reporting                         | 4.01   | 5.13   | 5.57   | 2.53  | 3.50  | 4.28  | 3.31   | 4.42   | 4.87   | 2.21                                     | 3.31                                     | 4.21                                     | 3.31                  | 4.42                  |
| Supervision and Other Employer Time                 | 0.45   | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  | 0.45   | 0.45   | 0.45   | 0.45                                     | 0.45                                     | 0.45                                     | 0.45                  | 0.45                  |
| Missed Appointments (not redirected to other tasks) | 0.89   | 0.89   | 0.89   | 0.78  | 0.78  | 0.78  | 0.88   | 0.88   | 0.88   | 0.88                                     | 0.88                                     | 0.88                                     | 0.88                  | 0.88                  |
| Collateral contacts (not billable)                  | 2.68   | 2.68   | 2.68   | 1.17  | 1.17  | 1.17  | 2.66   | 2.66   | 2.66   | 1.33                                     | 1.33                                     | 1.33                                     | 2.66                  | 2.66                  |
| Interdisciplinary team case<br>reviews/planning     | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Travel Time without Individuals                     | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Training  | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   | 0.48                                     | 0.48                                     | 0.48                                     | 0.48                  | 0.48                  |
| Paid time off                                       | 3.85   | 3.85   | 3.85   | 3.04  | 3.04  | 3.04  | 3.85   | 3.85   | 3.85   | 3.85                                     | 3.85                                     | 3.85                                     | 3.85                  | 3.85                  |
| Total   | 40.00  | 40.00  | 40.00  | 34.60   | 34.60   | 34.60   | 40.00  | 40.00  | 40.00  | 40.00                                    | 40.00                                    | 40.00                                    | 40.00                 | 40.00                 |

| Factor  | Behavior Analyst, 1:3 | Associate Behavior Analyst, 1:1 | Associate Behavior Analyst, 1:2 | Associate Behavior Analyst, 1:3 | Behavior Management Assistant, 1:1 | Behavior Management Assistant, 1:2 | Behavior Management Assistant, 1:3 | Behavior Technician - Paraprofessional,<br>1:1 | Behavior Technician - Paraprofessional,<br>1:2 | Behavior Technician - Paraprofessional,<br>1:3 | Behavior Management Consultant, 1:1 | Behavior Management Consultant, 1:2 | Behavior Management Consultant, 1:3 | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:1 |
|---|-----------------------|---------------------------------|---------------------------------|---------------------------------|------------------------------------|------------------------------------|------------------------------------|--|--|--|-------------------------------------|-------------------------------------|-------------------------------------|--|
| Direct services                                     | 21.65                 | 25.64                           | 24.54                           | 23.64                           | 25.64                              | 24.54                              | 23.64                              | 21.75  | 20.80  | 20.05  | 23.21                               | 22.10                               | 21.65                               | 22.98  |
| Travel Time Between Individuals                     | 5.16                  | 5.16                            | 5.16                            | 5.16                            | 5.16                               | 5.16                               | 5.16                               | 4.42   | 4.42   | 4.42   | 5.16                                | 5.16                                | 5.16                                | 5.16   |
| Program Set-Up/ Clean-Up                            | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Networking/ General Development<br>Activities       | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Recordkeeping and Reporting                         | 4.87                  | 2.21                            | 3.31                            | 4.21                            | 2.21                               | 3.31                               | 4.21                               | 1.90   | 2.85   | 3.60   | 3.31                                | 4.42                                | 4.87                                | 2.21   |
| Supervision and Other Employer Time                 | 0.45                  | 0.45                            | 0.45                            | 0.45                            | 0.45                               | 0.45                               | 0.45                               | 1.77   | 1.77   | 1.77   | 0.45                                | 0.45                                | 0.45                                | 0.45   |
| Missed Appointments (not redirected to other tasks) | 0.88                  | 0.88                            | 0.88                            | 0.88                            | 0.88                               | 0.88                               | 0.88                               | 0.76   | 0.76   | 0.76   | 0.88                                | 0.88                                | 0.88                                | 0.88   |
| Collateral contacts (not billable)                  | 2.66                  | 1.33                            | 1.33                            | 1.33                            | 1.33                               | 1.33                               | 1.33                               | -  | -  | -  | 2.66                                | 2.66                                | 2.66                                | 2.66   |
| Interdisciplinary team case<br>reviews/planning     | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | 1.33   |
| Travel Time without Individuals                     | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Training  | 0.48                  | 0.48                            | 0.48                            | 0.48                            | 0.48                               | 0.48                               | 0.48                               | 0.96   | 0.96   | 0.96   | 0.48                                | 0.48                                | 0.48                                | 0.48   |
| Paid time off                                       | 3.85                  | 3.85                            | 3.85                            | 3.85                            | 3.85                               | 3.85                               | 3.85                               | 3.04   | 3.04   | 3.04   | 3.85                                | 3.85                                | 3.85                                | 3.85   |
| Total   | 40.00                 | 40.00                           | 40.00                           | 40.00                           | 40.00                              | 40.00                              | 40.00                              | 34.60  | 34.60  | 34.60  | 40.00                               | 40.00                               | 40.00                               | 40.00  |

| Factor  | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:2 | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:3 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:1 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:2 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:3 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:2 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:3 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:1 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:2 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:3 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:2 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:3 |
|---|--|--|--|--|--|--|--|--|---|---|---|--|--|--|
| Direct services                                     | 21.88  | 20.98  | 21.71  | 20.75  | 20.00  | 21.88  | 20.77  | 20.32  | 19.00   | 18.03   | 17.64   | 21.88  | 20.77  | 20.32  |
| Travel Time Between Individuals                     | 5.16   | 5.16   | 4.46   | 4.46   | 4.46   | 5.16   | 5.16   | 5.16   | 4.49  | 4.49  | 4.49  | 5.16   | 5.16   | 5.16   |
| Program Set-Up/ Clean-Up                            | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Networking/ General Development<br>Activities       | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Recordkeeping and Reporting                         | 3.31   | 4.21   | 1.92   | 2.88   | 3.63   | 3.31   | 4.42   | 4.87   | 2.89  | 3.86  | 4.25  | 3.31   | 4.42   | 4.87   |
| Supervision and Other Employer Time                 | 0.45   | 0.45   | 0.89   | 0.89   | 0.89   | 0.45   | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  | 0.45   | 0.45   | 0.45   |
| Missed Appointments (not redirected to other tasks) | 0.88   | 0.88   | 0.76   | 0.76   | 0.76   | 0.88   | 0.88   | 0.88   | 0.77  | 0.77  | 0.77  | 0.88   | 0.88   | 0.88   |
| Collateral contacts (not billable)                  | 2.66   | 2.66   | -  | -  | -  | 2.66   | 2.66   | 2.66   | 2.32  | 2.32  | 2.32  | 2.66   | 2.66   | 2.66   |
| Interdisciplinary team case<br>reviews/planning     | 1.33   | 1.33   | 1.15   | 1.15   | 1.15   | 1.33   | 1.33   | 1.33   | 1.16  | 1.16  | 1.16  | 1.33   | 1.33   | 1.33   |
| Travel Time without Individuals                     | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Training  | 0.48   | 0.48   | 0.67   | 0.67   | 0.67   | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   |
| Paid time off                                       | 3.85   | 3.85   | 3.04   | 3.04   | 3.04   | 3.85   | 3.85   | 3.85   | 3.04  | 3.04  | 3.04  | 3.85   | 3.85   | 3.85   |
| Total   | 40.00  | 40.00  | 34.60  | 34.60  | 34.60  | 40.00  | 40.00  | 40.00  | 34.60   | 34.60   | 34.60   | 40.00  | 40.00  | 40.00  |

| Factor  | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:1 | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:2 | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:3 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:1 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:2 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:3 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:1 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:2 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:3 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:1 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:2 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:3 | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:1 | l al  |
|---|---|---|---|--|--|--|--|--|--|---|---|---|---|-------|
| Direct services                                     | 21.88   | 20.77   | 20.32   | 21.88  | 20.77  | 20.32  | 21.88  | 20.77  | 20.32  | 21.88   | 20.77   | 20.32   | 21.88   | 20.77 |
| Travel Time Between Individuals                     | 5.16  | 5.16  | 5.16  | 5.16   | 5.16   | 5.16   | 5.16   | 5.16   | 5.16   | 5.16  | 5.16  | 5.16  | 5.16  | 5.16  |
| Program Set-Up/ Clean-Up                            | -   | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -     |
| Networking/ General Development<br>Activities       | -   | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -     |
| Recordkeeping and Reporting                         | 3.31  | 4.42  | 4.87  | 3.31   | 4.42   | 4.87   | 3.31   | 4.42   | 4.87   | 3.31  | 4.42  | 4.87  | 3.31  | 4.42  |
| Supervision and Other Employer Time                 | 0.45  | 0.45  | 0.45  | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  | 0.45  | 0.45  |
| Missed Appointments (not redirected to other tasks) | 0.88  | 0.88  | 0.88  | 0.88   | 0.88   | 0.88   | 0.88   | 0.88   | 0.88   | 0.88  | 0.88  | 0.88  | 0.88  | 0.88  |
| Collateral contacts (not billable)                  | 2.66  | 2.66  | 2.66  | 2.66   | 2.66   | 2.66   | 2.66   | 2.66   | 2.66   | 2.66  | 2.66  | 2.66  | 2.66  | 2.66  |
| Interdisciplinary team case<br>reviews/planning     | 1.33  | 1.33  | 1.33  | 1.33   | 1.33   | 1.33   | 1.33   | 1.33   | 1.33   | 1.33  | 1.33  | 1.33  | 1.33  | 1.33  |
| Travel Time without Individuals                     | -   | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -     |
| Training  | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48  | 0.48  |
| Paid time off                                       | 3.85  | 3.85  | 3.85  | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85  | 3.85  | 3.85  | 3.85  | 3.85  |
| Total   | 40.00   | 40.00   | 40.00   | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00   | 40.00   | 40.00   | 40.00   | 40.00 |

| Factor  | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:3 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:1 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:2 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:3 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:1 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:2 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:3 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:1 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:2 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:3 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:1 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:2 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:3 | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:1 |
|---|---|--|--|--|--|--|--|--|--|--|---|---|---|--|
| Direct services                                     | 20.32   | 28.52  | 27.41  | 26.51  | 25.53  | 24.57  | 23.81  | 26.30  | 25.18  | 24.74  | 22.84   | 21.87   | 21.49   | 26.30  |
| Travel Time Between Individuals                     | 5.16  | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Program Set-Up/ Clean-Up                            | -   | -  | -  | -  | 0.97   | 0.97   | 0.97   | -  | -  | -  | -   | -   | -   | -  |
| Networking/ General Development<br>Activities       | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Recordkeeping and Reporting                         | 4.87  | 2.23   | 3.34   | 4.24   | 1.94   | 2.90   | 3.66   | 4.01   | 5.13   | 5.57   | 3.50  | 4.47  | 4.85  | 4.01   |
| Supervision and Other Employer Time                 | 0.45  | 0.45   | 0.45   | 0.45   | 0.90   | 0.90   | 0.90   | 0.45   | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  | 0.45   |
| Missed Appointments (not redirected to other tasks) | 0.88  | 0.45   | 0.45   | 0.45   | 0.39   | 0.39   | 0.39   | 0.89   | 0.89   | 0.89   | 0.78  | 0.78  | 0.78  | 0.89   |
| Collateral contacts (not billable)                  | 2.66  | 2.68   | 2.68   | 2.68   | -  | -  | -  | 2.68   | 2.68   | 2.68   | 2.34  | 2.34  | 2.34  | 2.68   |
| Interdisciplinary team case<br>reviews/planning     | 1.33  | 1.34   | 1.34   | 1.34   | 1.16   | 1.16   | 1.16   | 1.34   | 1.34   | 1.34   | 1.17  | 1.17  | 1.17  | 1.34   |
| Travel Time without Individuals                     | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Training  | 0.48  | 0.48   | 0.48   | 0.48   | 0.67   | 0.67   | 0.67   | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   |
| Paid time off                                       | 3.85  | 3.85   | 3.85   | 3.85   | 3.04   | 3.04   | 3.04   | 3.85   | 3.85   | 3.85   | 3.04  | 3.04  | 3.04  | 3.85   |
| Total   | 40.00   | 40.00  | 40.00  | 40.00  | 34.60  | 34.60  | 34.60  | 40.00  | 40.00  | 40.00  | 34.60   | 34.60   | 34.60   | 40.00  |

| Factor  | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:2 | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:3 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:1 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:2 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:3 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:1 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:2 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:3 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:1 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:2 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:3 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:1 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:2 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:3 |
|---|--|--|---|---|---|--|--|--|--|--|--|--|--|--|
| Direct services                                     | 25.18  | 24.74  | 26.30   | 25.18   | 24.74   | 26.30  | 25.18  | 24.74  | 26.30  | 25.18  | 24.74  | 26.30  | 25.18  | 24.74  |
| Travel Time Between Individuals                     | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Program Set-Up/ Clean-Up                            | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Networking/ General Development<br>Activities       | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Recordkeeping and Reporting                         | 5.13   | 5.57   | 4.01  | 5.13  | 5.57  | 4.01   | 5.13   | 5.57   | 4.01   | 5.13   | 5.57   | 4.01   | 5.13   | 5.57   |
| Supervision and Other Employer Time                 | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   |
| Missed Appointments (not redirected to other tasks) | 0.89   | 0.89   | 0.89  | 0.89  | 0.89  | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   |
| Collateral contacts (not billable)                  | 2.68   | 2.68   | 2.68  | 2.68  | 2.68  | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   |
| Interdisciplinary team case<br>reviews/planning     | 1.34   | 1.34   | 1.34  | 1.34  | 1.34  | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   |
| Travel Time without Individuals                     | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Training  | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   |
| Paid time off                                       | 3.85   | 3.85   | 3.85  | 3.85  | 3.85  | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   |
| Total   | 40.00  | 40.00  | 40.00   | 40.00   | 40.00   | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  |

| Factor  | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:1 | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:2 | Infant Development Program,<br>Psychologist, Center/Facility Based, 1:3 |
|---|---|---|---|
| Direct services                                     | 26.30   | 25.18   | 24.74   |
| Travel Time Between Individuals                     | -   | -   | -   |
| Program Set-Up/ Clean-Up                            | -   | -   | -   |
| Networking/ General Development<br>Activities       | -   | -   | -   |
| Recordkeeping and Reporting                         | 4.01  | 5.13  | 5.57  |
| Supervision and Other Employer Time                 | 0.45  | 0.45  | 0.45  |
| Missed Appointments (not redirected to other tasks) | 0.89  | 0.89  | 0.89  |
| Collateral contacts (not billable)                  | 2.68  | 2.68  | 2.68  |
| Interdisciplinary team case<br>reviews/planning     | 1.34  | 1.34  | 1.34  |
| Travel Time without Individuals                     | -   | -   | -   |
| Training  | 0.48  | 0.48  | 0.48  |
| Paid time off                                       | 3.85  | 3.85  | 3.85  |
| Total   | 40.00   | 40.00   | 40.00   |

| Category C Assumpt | tions Adjusted for | Training and Paid 7 | Fime Off (Blend of Full and | 1 Part-Time Employees)                 |
|--------------------|--------------------|---------------------|-----------------------------|--|
|                    |                    |                     |                             | - ···· - ····· -······················ |

| Factor  | Personal Assistance, 1:1 | Personal Assistance, 1:2 | Personal Assistance, 1:3 | Parent Coordinated Personal Assistance,<br>1:1 | Parent Coordinated Personal Assistance,<br>1:2 | Parent Coordinated Personal Assistance,<br>1:3 | Independent Living, 1:1 | Independent Living, 1:2 | Independent Living, 1:3 | Independent Living Specialist, 1:1 | Independent Living Specialist, 1:2 | Independent Living Specialist, 1:3 | Parent Coordinated Supported Living,<br>1:1 | Parent Coordinated Supported Living,<br>1:2 |
|---|--------------------------|--------------------------|--------------------------|--|--|--|-------------------------|-------------------------|-------------------------|------------------------------------|------------------------------------|------------------------------------|---|---|
| Direct services                                     | 28.68                    | 28.29                    | 28.11                    | 31.05  | 30.75  | 30.56  | 26.16                   | 25.60                   | 25.21                   | 27.04                              | 26.48                              | 26.09                              | 31.05                                       | 30.75                                       |
| Travel Time Between Individuals                     | 0.73                     | 0.73                     | 0.73                     | -  | -  | -  | 2.90                    | 2.90                    | 2.90                    | 2.90                               | 2.90                               | 2.90                               | _   | -   |
| Program Set-Up/ Clean-Up                            | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | _   | -   |
| Networking/ General Development<br>Activities       | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Recordkeeping and Reporting                         | 0.58                     | 0.97                     | 1.15                     | 0.39   | 0.69   | 0.88   | 0.95                    | 1.51                    | 1.90                    | 0.95                               | 1.51                               | 1.90                               | 0.39  | 0.69  |
| Supervision and Other Employer Time                 | 0.90                     | 0.90                     | 0.90                     | -  | -  | -  | 0.88                    | 0.88                    | 0.88                    | -                                  | -                                  | -                                  | -   | -   |
| Missed Appointments (not redirected to other tasks) | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Collateral contacts (not billable)                  | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Interdisciplinary team case<br>reviews/planning     | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Travel Time without Individuals                     | -                        | -                        | -                        | -  | -  | -  | -                       | -                       | -                       | -                                  | -                                  | -                                  | -   | -   |
| Training  | 0.67                     | 0.67                     | 0.67                     | 0.12   | 0.12   | 0.12   | 0.67                    | 0.67                    | 0.67                    | 0.67                               | 0.67                               | 0.67                               | 0.12  | 0.12  |
| Paid time off                                       | 3.04                     | 3.04                     | 3.04                     | 3.04   | 3.04   | 3.04   | 3.04                    | 3.04                    | 3.04                    | 3.04                               | 3.04                               | 3.04                               | 3.04  | 3.04  |
| Total   | 34.60                    | 34.60                    | 34.60                    | 34.60  | 34.60  | 34.60  | 34.60                   | 34.60                   | 34.60                   | 34.60                              | 34.60                              | 34.60                              | 34.60                                       | 34.60                                       |

| Factor  | Parent Coordinated Supported Living,<br>1:3 | Supported Living, 1:1 | Supported Living, 1:2 | Supported Living, 1:3 | Parenting Support Services, 1:1 | Parenting Support Services, 1:2 | Parenting Support Services, 1:3 | Respite, Agency, 1:1 | Respite, Agency, 1:2 | Respite, Agency, 1:3 | Participant-Directed Respite, 1:1 | Participant-Directed Respite, 1:2 | Participant-Directed Respite, 1:3 | Respite, Employer of Record, 1:1 |
|---|---|-----------------------|-----------------------|-----------------------|---------------------------------|---------------------------------|---------------------------------|----------------------|----------------------|----------------------|-----------------------------------|-----------------------------------|-----------------------------------|----------------------------------|
| Direct services                                     | 30.56                                       | 30.43                 | 30.04                 | 29.85                 | 27.79                           | 27.21                           | 26.83                           | 28.87                | 28.58                | 28.40                | 31.05                             | 30.75                             | 30.56                             | 30.59                            |
| Travel Time Between Individuals                     | -   | 0.73                  | 0.73                  | 0.73                  | 1.45                            | 1.45                            | 1.45                            | 0.73                 | 0.73                 | 0.73                 | -                                 | -                                 | -                                 | -                                |
| Program Set-Up/ Clean-Up                            | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Networking/ General Development<br>Activities       | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Recordkeeping and Reporting                         | 0.88  | 0.58                  | 0.97                  | 1.16                  | 0.76                            | 1.34                            | 1.72                            | 0.39                 | 0.68                 | 0.86                 | 0.39                              | 0.69                              | 0.88                              | 0.39                             |
| Supervision and Other Employer Time                 | -   | 0.90                  | 0.90                  | 0.90                  | 0.89                            | 0.89                            | 0.89                            | 0.90                 | 0.90                 | 0.90                 | -                                 | -                                 | -                                 | 0.46                             |
| Missed Appointments (not redirected to other tasks) | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Collateral contacts (not billable)                  | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Interdisciplinary team case<br>reviews/planning     | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Travel Time without Individuals                     | -   | -                     | -                     | -                     | -                               | -                               | -                               | -                    | -                    | -                    | -                                 | -                                 | -                                 | -                                |
| Training  | 0.12  | 0.67                  | 0.67                  | 0.67                  | 0.67                            | 0.67                            | 0.67                            | 0.67                 | 0.67                 | 0.67                 | 0.12                              | 0.12                              | 0.12                              | 0.12                             |
| Paid time off                                       | 3.04  | 3.04                  | 3.04                  | 3.04                  | 3.04                            | 3.04                            | 3.04                            | 3.04                 | 3.04                 | 3.04                 | 3.04                              | 3.04                              | 3.04                              | 3.04                             |
| Total   | 34.60                                       | 36.35                 | 36.35                 | 36.35                 | 34.60                           | 34.60                           | 34.60                           | 34.60                | 34.60                | 34.60                | 34.60                             | 34.60                             | 34.60                             | 34.60                            |

| Factor  | Respite, Employer of Record, 1:2 | Respite, Employer of Record, 1:3 | Tutor Services, 1:1 | Tutor Services, 1:2 | Tutor Services, 1:3 | Housekeeping | Supplemental Prog. Supp Other Svcs | Community Care Facility - Staff<br>Operated | Community Care Facility - Owner<br>Operated | Adult Residential Facility for Persons<br>with Special Health Care Needs | Enhanced Behavioral Supports Home<br>DSP | Community Crisis Home DSP | Supported Living-Community | Family Home Agency In-Home Staff |
|---|----------------------------------|----------------------------------|---------------------|---------------------|---------------------|--------------|------------------------------------|---|---|--|--|---------------------------|----------------------------|----------------------------------|
| Direct services                                     | 30.29                            | 30.10                            | 26.80               | 26.23               | 25.85               | 28.15        | 29.99                              | 31.74                                       | 31.74                                       | 29.71  | 28.46                                    | 28.46                     | 31.74                      | 24.25                            |
| Travel Time Between Individuals                     | -                                | -                                | 2.90                | 2.90                | 2.90                | 2.96         | -                                  | -   | -   | -  | -  | -                         | -                          | 4.83                             |
| Program Set-Up/ Clean-Up                            | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Networking/ General Development<br>Activities       | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Recordkeeping and Reporting                         | 0.69                             | 0.88                             | 0.75                | 1.32                | 1.70                | -            | -                                  | -   | -   | -  | -  | -                         | -                          | 0.94                             |
| Supervision and Other Employer Time                 | 0.46                             | 0.46                             | 0.44                | 0.44                | 0.44                | 0.45         | 0.90                               | 0.90  | 0.90  | 0.89   | 1.75                                     | 1.75                      | 0.90                       | 0.87                             |
| Missed Appointments (not redirected to other tasks) | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Collateral contacts (not billable)                  | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Interdisciplinary team case<br>reviews/planning     | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Travel Time without Individuals                     | -                                | -                                | -                   | -                   | -                   | -            | -                                  | -   | -   | -  | -  | -                         | -                          | -                                |
| Training  | 0.12                             | 0.12                             | 0.67                | 0.67                | 0.67                | -            | 0.67                               | 0.67  | 0.67  | 0.96   | 1.35                                     | 1.35                      | 0.67                       | 0.67                             |
| Paid time off                                       | 3.04                             | 3.04                             | 3.04                | 3.04                | 3.04                | 3.04         | 3.04                               | 3.04  | 3.04  | 3.04   | 3.04                                     | 3.04                      | 3.04                       | 3.04                             |
| Total   | 34.60                            | 34.60                            | 34.60               | 34.60               | 34.60               | 34.60        | 34.60                              | 36.35                                       | 36.35                                       | 34.60  | 34.60                                    | 34.60                     | 36.35                      | 34.60                            |

| Factor  | Supplemental Residential Prog. Supp. | Community-Based Day Programs,<br>Center/Facility, 1:10 | Community-Based Day Programs,<br>Center/Facility, 1:9 | Community-Based Day Programs,<br>Center/Facility, 1:8 | Community-Based Day Programs,<br>Center/Facility, 1:7 | Community-Based Day Programs,<br>Center/Facility, 1:6 | Community-Based Day Programs,<br>Center/Facility, 1:5 | Community-Based Day Programs,<br>Center/Facility, 1:4 | Community-Based Day Programs,<br>Center/Facility, 1:3 | Community-Based Day Programs,<br>Center/Facility, 1:2 | Community-Based Day Programs,<br>Community, 1:4 | Community-Based Day Programs,<br>Community, 1:3 | Community-Based Day Programs,<br>Community, 1:2 | Community-Based Day Programs,<br>Community Only, 1:4 |
|---|--------------------------------------|--|---|---|---|---|---|---|---|---|---|---|---|--|
| Direct services                                     | 29.99                                | 26.70  | 26.90   | 27.08   | 27.28   | 27.48   | 27.67   | 27.86   | 28.05   | 28.25   | 28.05   | 28.05   | 28.25   | 28.05  |
| Travel Time Between Individuals                     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Program Set-Up/ Clean-Up                            | -                                    | 0.97   | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97  | 0.97   |
| Networking/ General Development<br>Activities       | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Recordkeeping and Reporting                         | -                                    | 2.32   | 2.12  | 1.94  | 1.74  | 1.54  | 1.35  | 1.16  | 0.97  | 0.77  | 0.97  | 0.97  | 0.77  | 0.97   |
| Supervision and Other Employer Time                 | 0.90                                 | 0.90   | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90  | 0.90   |
| Missed Appointments (not redirected to other tasks) | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Collateral contacts (not billable)                  | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Interdisciplinary team case<br>reviews/planning     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Travel Time without Individuals                     | -                                    | -  | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -   | -  |
| Training  | 0.67                                 | 0.67   | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67  | 0.67   |
| Paid time off                                       | 3.04                                 | 3.04   | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04  | 3.04   |
| Total   | 34.60                                | 34.60  | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60   | 34.60  |

| Factor  | Community-Based Day Programs,<br>Community Only, 1:3 | Community-Based Day Programs,<br>Community Only, 1:2 | Behavior Management, Center/Facility,<br>1:3 | Behavior Management, Center/Facility,<br>1:2 | Medical Management, Center/Facility,<br>1:3 | Medical Management, Center/Facility,<br>1:2 | Behavior Management, Community, 1:3 | Behavior Management, Community, 1:2 | Medical Management, Community, 1:3 | Medical Management, Community, 1:2 | In-Home Day Program, 1:3 | In-Home Day Program, 1:2 | In-Home Day Program, 1:1 | Participant-Directed Community-Based<br>Training, 1:3 |
|---|--|--|--|--|---|---|-------------------------------------|-------------------------------------|------------------------------------|------------------------------------|--------------------------|--------------------------|--------------------------|---|
| Direct services                                     | 28.05  | 28.25  | 26.90  | 27.09  | 26.90                                       | 27.09                                       | 26.90                               | 27.09                               | 26.90                              | 27.09                              | 29.02                    | 29.22                    | 28.45                    | 30.45   |
| Travel Time Between Individuals                     | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Program Set-Up/ Clean-Up                            | 0.97   | 0.97   | 0.96   | 0.96   | 0.96  | 0.96  | 0.96                                | 0.96                                | 0.96                               | 0.96                               | -                        | -                        | 0.00                     | -   |
| Networking/ General Development<br>Activities       | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Recordkeeping and Reporting                         | 0.97   | 0.77   | 0.96   | 0.77   | 0.96  | 0.77  | 0.96                                | 0.77                                | 0.96                               | 0.77                               | 0.97                     | 0.77                     | 0.77                     | 0.99  |
| Supervision and Other Employer Time                 | 0.90   | 0.90   | 1.78   | 1.78   | 1.78  | 1.78  | 1.78                                | 1.78                                | 1.78                               | 1.78                               | 0.90                     | 0.90                     | 0.90                     | -   |
| Missed Appointments (not redirected to other tasks) | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | 0.77                     | -   |
| Collateral contacts (not billable)                  | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Interdisciplinary team case<br>reviews/planning     | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Travel Time without Individuals                     | -  | -  | -  | -  | -   | -   | -                                   | -                                   | -                                  | -                                  | -                        | -                        | -                        | -   |
| Training  | 0.67   | 0.67   | 0.96   | 0.96   | 0.96  | 0.96  | 0.96                                | 0.96                                | 0.96                               | 0.96                               | 0.67                     | 0.67                     | 0.67                     | 0.12  |
| Paid time off                                       | 3.04   | 3.04   | 3.04   | 3.04   | 3.04  | 3.04  | 3.04                                | 3.04                                | 3.04                               | 3.04                               | 3.04                     | 3.04                     | 3.04                     | 3.04  |
| Total   | 34.60  | 34.60  | 34.60  | 34.60  | 34.60                                       | 34.60                                       | 34.60                               | 34.60                               | 34.60                              | 34.60                              | 34.60                    | 34.60                    | 34.60                    | 34.60   |

| Factor  | Participant-Directed Community-Based<br>Training, 1:2 | Participant-Directed Community-Based<br>Training, 1:1 | Supplemental Day Program Support | Transportation, Company | Transportation, Additional Component | Transportation Assistant | Supported Employment-Group, 1:8 | Supported Employment-Group, 1:7 | Supported Employment-Group, 1:6 | Supported Employment-Group, 1:5 | Supported Employment-Group, 1:4 | Supported Employment-Group, 1:3 | Supported Employment-Group, 1:2 | Supported Employment-Individual, Job<br>Development |
|---|---|---|----------------------------------|-------------------------|--------------------------------------|--------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---|
| Direct services                                     | 30.65   | 30.65   | 29.99                            | 25.00                   | 29.99                                | 28.06                    | 28.27                           | 28.47                           | 28.67                           | 28.86                           | 29.05                           | 29.24                           | 29.44                           | 24.48   |
| Travel Time Between Individuals                     | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | 1.93  |
| Program Set-Up/ Clean-Up                            | -   | 0.00  | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Networking/ General Development<br>Activities       | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | 3.81  |
| Recordkeeping and Reporting                         | 0.79  | 0.79  | -                                | -                       | -                                    | -                        | 1.94                            | 1.74                            | 1.54                            | 1.35                            | 1.16                            | 0.97                            | 0.77                            | -   |
| Supervision and Other Employer Time                 | -   | -   | 0.90                             | 0.90                    | 0.90                                 | 0.90                     | 0.68                            | 0.68                            | 0.68                            | 0.68                            | 0.68                            | 0.68                            | 0.68                            | 0.67  |
| Missed Appointments (not redirected to other tasks) | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Collateral contacts (not billable)                  | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Interdisciplinary team case<br>reviews/planning     | -   | -   | -                                | -                       | -                                    | -                        | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Travel Time without Individuals                     | -   | -   | -                                | 4.99                    | -                                    | 1.93                     | -                               | -                               | -                               | -                               | -                               | -                               | -                               | -   |
| Training  | 0.12  | 0.12  | 0.67                             | 0.67                    | 0.67                                 | 0.67                     | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67                            | 0.67  |
| Paid time off                                       | 3.04  | 3.04  | 3.04                             | 3.04                    | 3.04                                 | 3.04                     | 3.04                            | 3.04                            | 3.04                            | 3.04                            | 3.04                            | 3.04                            | 3.04                            | 3.04  |
| Total   | 34.60   | 34.60   | 34.60                            | 34.60                   | 34.60                                | 34.60                    | 34.60                           | 34.60                           | 34.60                           | 34.60                           | 34.60                           | 34.60                           | 34.60                           | 34.60   |

| Factor  | Supported Employment-Individual, Job<br>Coaching | Work Activity Program, 1:35+ | Work Activity Program, 1:30-34 | Work Activity Program, 1:25-29 | Work Activity Program, 1:20-24 | Work Activity Program, 1:15-19 | Work Activity Program, 1:10-14 | Work Activity Program | Specialized Therapeutic Services,<br>Professional, 1:1 | Specialized Therapeutic Services,<br>Professional, 1:2 | Specialized Therapeutic Services,<br>Professional, 1:3 | Specialized Therapeutic Services,<br>Assistant, 1:1 | Specialized Therapeutic Services,<br>Assistant, 1:2 | Specialized Therapeutic Services,<br>Assistant, 1:3 |
|---|--|------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|-----------------------|--|--|--|---|---|---|
| Direct services                                     | 25.82  | 27.08                        | 27.28                          | 27.48                          | 27.67                          | 27.86                          | 28.05                          | 28.25                 | 22.47  | 21.40  | 20.97  | 21.56   | 20.64   | 19.89   |
| Travel Time Between Individuals                     | 2.90   | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 6.14   | 6.14   | 6.14   | 5.35  | 5.35  | 5.35  |
| Program Set-Up/ Clean-Up                            | -  | 0.97                         | 0.97                           | 0.97                           | 0.97                           | 0.97                           | 0.97                           | 0.97                  | -  | -  | -  | -   | -   | -   |
| Networking/ General Development<br>Activities       | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Recordkeeping and Reporting                         | 0.75   | 1.94                         | 1.74                           | 1.54                           | 1.35                           | 1.16                           | 0.97                           | 0.77                  | 3.21   | 4.28   | 4.71   | 1.87  | 2.79  | 3.54  |
| Supervision and Other Employer Time                 | 0.67   | 0.90                         | 0.90                           | 0.90                           | 0.90                           | 0.90                           | 0.90                           | 0.90                  | 0.43   | 0.43   | 0.43   | 0.43  | 0.43  | 0.43  |
| Missed Appointments (not redirected to other tasks) | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 0.85   | 0.85   | 0.85   | 0.75  | 0.75  | 0.75  |
| Collateral contacts (not billable)                  | 0.75   | -                            | -                              | -                              | -                              | -                              | -                              | -                     | 2.57   | 2.57   | 2.57   | 1.12  | 1.12  | 1.12  |
| Interdisciplinary team case<br>reviews/planning     | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Travel Time without Individuals                     | -  | -                            | -                              | -                              | -                              | -                              | -                              | -                     | -  | -  | -  | -   | -   | -   |
| Training  | 0.67   | 0.67                         | 0.67                           | 0.67                           | 0.67                           | 0.67                           | 0.67                           | 0.67                  | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  |
| Paid time off                                       | 3.04   | 3.04                         | 3.04                           | 3.04                           | 3.04                           | 3.04                           | 3.04                           | 3.04                  | 3.85   | 3.85   | 3.85   | 3.04  | 3.04  | 3.04  |
| Total   | 34.60  | 34.60                        | 34.60                          | 34.60                          | 34.60                          | 34.60                          | 34.60                          | 34.60                 | 40.00  | 40.00  | 40.00  | 34.60   | 34.60   | 34.60   |

| Factor  | Specialized Therapeutic Services,<br>Professional, Clinic, 1:1 | Specialized Therapeutic Services,<br>Professional, Clinic, 1:2 | Specialized Therapeutic Services,<br>Professional, Clinic, 1:3 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:1 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:2 | Specialized Therapeutic Services,<br>Assistant, Clinic, 1:3 | Adaptive Skills Trainer; Licensed<br>Professional, 1:1 | Adaptive Skills Trainer; Licensed<br>Professional, 1:2 | Adaptive Skills Trainer; Licensed<br>Professional, 1:3 | Adaptive Skills Trainer; Specialist, 1:1 | Adaptive Skills Trainer; Specialist, 1:2 | Adaptive Skills Trainer; Specialist, 1:3 | Behavior Analyst, 1:1 | Behavior Analyst, 1:2 |
|---|--|--|--|---|---|---|--|--|--|--|--|--|-----------------------|-----------------------|
| Direct services                                     | 27.64  | 26.52  | 26.08  | 26.15   | 25.18   | 24.40   | 22.47  | 21.40  | 20.97  | 24.82                                    | 23.75                                    | 22.89                                    | 22.47                 | 21.40                 |
| Travel Time Between Individuals                     | -  | -  | -  | -   | -   | -   | 6.14   | 6.14   | 6.14   | 6.14                                     | 6.14                                     | 6.14                                     | 6.14                  | 6.14                  |
| Program Set-Up/ Clean-Up                            | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Networking/ General Development<br>Activities       | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Recordkeeping and Reporting                         | 4.01   | 5.13   | 5.57   | 2.53  | 3.50  | 4.28  | 3.21   | 4.28   | 4.71   | 2.14                                     | 3.21                                     | 4.07                                     | 3.21                  | 4.28                  |
| Supervision and Other Employer Time                 | 0.45   | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  | 0.43   | 0.43   | 0.43   | 0.43                                     | 0.43                                     | 0.43                                     | 0.43                  | 0.43                  |
| Missed Appointments (not redirected to other tasks) | 0.89   | 0.89   | 0.89   | 0.78  | 0.78  | 0.78  | 0.85   | 0.85   | 0.85   | 0.85                                     | 0.85                                     | 0.85                                     | 0.85                  | 0.85                  |
| Collateral contacts (not billable)                  | 2.68   | 2.68   | 2.68   | 1.17  | 1.17  | 1.17  | 2.57   | 2.57   | 2.57   | 1.29                                     | 1.29                                     | 1.29                                     | 2.57                  | 2.57                  |
| Interdisciplinary team case<br>reviews/planning     | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Travel Time without Individuals                     | -  | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -                     | -                     |
| Training  | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   | 0.48                                     | 0.48                                     | 0.48                                     | 0.48                  | 0.48                  |
| Paid time off                                       | 3.85   | 3.85   | 3.85   | 3.04  | 3.04  | 3.04  | 3.85   | 3.85   | 3.85   | 3.85                                     | 3.85                                     | 3.85                                     | 3.85                  | 3.85                  |
| Total   | 40.00  | 40.00  | 40.00  | 34.60   | 34.60   | 34.60   | 40.00  | 40.00  | 40.00  | 40.00                                    | 40.00                                    | 40.00                                    | 40.00                 | 40.00                 |

| Factor  | Behavior Analyst, 1:3 | Associate Behavior Analyst, 1:1 | Associate Behavior Analyst, 1:2 | Associate Behavior Analyst, 1:3 | Behavior Management Assistant, 1:1 | Behavior Management Assistant, 1:2 | Behavior Management Assistant, 1:3 | Behavior Technician - Paraprofessional,<br>1:1 | Behavior Technician - Paraprofessional,<br>1:2 | Behavior Technician - Paraprofessional,<br>1:3 | Behavior Management Consultant, 1:1 | Behavior Management Consultant, 1:2 | Behavior Management Consultant, 1:3 | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:1 |
|---|-----------------------|---------------------------------|---------------------------------|---------------------------------|------------------------------------|------------------------------------|------------------------------------|--|--|--|-------------------------------------|-------------------------------------|-------------------------------------|--|
| Direct services                                     | 20.97                 | 24.82                           | 23.75                           | 22.89                           | 24.82                              | 23.75                              | 22.89                              | 21.05  | 20.13  | 19.40  | 22.47                               | 21.40                               | 20.97                               | 22.25  |
| Travel Time Between Individuals                     | 6.14                  | 6.14                            | 6.14                            | 6.14                            | 6.14                               | 6.14                               | 6.14                               | 5.26   | 5.26   | 5.26   | 6.14                                | 6.14                                | 6.14                                | 6.14   |
| Program Set-Up/ Clean-Up                            | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Networking/ General Development<br>Activities       | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Recordkeeping and Reporting                         | 4.71                  | 2.14                            | 3.21                            | 4.07                            | 2.14                               | 3.21                               | 4.07                               | 1.84   | 2.76   | 3.49   | 3.21                                | 4.28                                | 4.71                                | 2.14   |
| Supervision and Other Employer Time                 | 0.43                  | 0.43                            | 0.43                            | 0.43                            | 0.43                               | 0.43                               | 0.43                               | 1.71   | 1.71   | 1.71   | 0.43                                | 0.43                                | 0.43                                | 0.43   |
| Missed Appointments (not redirected to other tasks) | 0.85                  | 0.85                            | 0.85                            | 0.85                            | 0.85                               | 0.85                               | 0.85                               | 0.74   | 0.74   | 0.74   | 0.85                                | 0.85                                | 0.85                                | 0.85   |
| Collateral contacts (not billable)                  | 2.57                  | 1.29                            | 1.29                            | 1.29                            | 1.29                               | 1.29                               | 1.29                               | -  | -  | -  | 2.57                                | 2.57                                | 2.57                                | 2.57   |
| Interdisciplinary team case<br>reviews/planning     | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | 1.29   |
| Travel Time without Individuals                     | -                     | -                               | -                               | -                               | -                                  | -                                  | -                                  | -  | -  | -  | -                                   | -                                   | -                                   | -  |
| Training  | 0.48                  | 0.48                            | 0.48                            | 0.48                            | 0.48                               | 0.48                               | 0.48                               | 0.96   | 0.96   | 0.96   | 0.48                                | 0.48                                | 0.48                                | 0.48   |
| Paid time off                                       | 3.85                  | 3.85                            | 3.85                            | 3.85                            | 3.85                               | 3.85                               | 3.85                               | 3.04   | 3.04   | 3.04   | 3.85                                | 3.85                                | 3.85                                | 3.85   |
| Total   | 40.00                 | 40.00                           | 40.00                           | 40.00                           | 40.00                              | 40.00                              | 40.00                              | 34.60  | 34.60  | 34.60  | 40.00                               | 40.00                               | 40.00                               | 40.00  |

| Factor  | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:2 | Infant Development Program - Early<br>Intervention Specialist, Home- and<br>Community-Based, 1:3 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:1 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:2 | Infant Development Program - Early<br>Intervention Assistants, Home- and<br>Community-Based, 1:3 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:2 | Infant Development Program,<br>PT/OT/SLP, Home- and Community-<br>Based, 1:3 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:1 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:2 | Infant Development Program,<br>PT/OT/SLP Assistant, Home- and<br>Community-Based, 1:3 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:2 | Infant Development Program,<br>Audiologist, Home- and Community-<br>Based, 1:3 |
|---|--|--|--|--|--|--|--|--|---|---|---|--|--|--|
| Direct services                                     | 21.18  | 20.32  | 21.01  | 20.09  | 19.36  | 21.18  | 20.11  | 19.68  | 18.39   | 17.45   | 17.07   | 21.18  | 20.11  | 19.68  |
| Travel Time Between Individuals                     | 6.14   | 6.14   | 5.31   | 5.31   | 5.31   | 6.14   | 6.14   | 6.14   | 5.35  | 5.35  | 5.35  | 6.14   | 6.14   | 6.14   |
| Program Set-Up/ Clean-Up                            | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Networking/ General Development<br>Activities       | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Recordkeeping and Reporting                         | 3.21   | 4.07   | 1.86   | 2.78   | 3.51   | 3.21   | 4.28   | 4.71   | 2.79  | 3.73  | 4.11  | 3.21   | 4.28   | 4.71   |
| Supervision and Other Employer Time                 | 0.43   | 0.43   | 0.86   | 0.86   | 0.86   | 0.43   | 0.43   | 0.43   | 0.43  | 0.43  | 0.43  | 0.43   | 0.43   | 0.43   |
| Missed Appointments (not redirected to other tasks) | 0.85   | 0.85   | 0.74   | 0.74   | 0.74   | 0.85   | 0.85   | 0.85   | 0.75  | 0.75  | 0.75  | 0.85   | 0.85   | 0.85   |
| Collateral contacts (not billable)                  | 2.57   | 2.57   | -  | -  | -  | 2.57   | 2.57   | 2.57   | 2.25  | 2.25  | 2.25  | 2.57   | 2.57   | 2.57   |
| Interdisciplinary team case<br>reviews/planning     | 1.29   | 1.29   | 1.11   | 1.11   | 1.11   | 1.29   | 1.29   | 1.29   | 1.12  | 1.12  | 1.12  | 1.29   | 1.29   | 1.29   |
| Travel Time without Individuals                     | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  | -  | -  |
| Training  | 0.48   | 0.48   | 0.67   | 0.67   | 0.67   | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   |
| Paid time off                                       | 3.85   | 3.85   | 3.04   | 3.04   | 3.04   | 3.85   | 3.85   | 3.85   | 3.04  | 3.04  | 3.04  | 3.85   | 3.85   | 3.85   |
| Total   | 40.00  | 40.00  | 34.60  | 34.60  | 34.60  | 40.00  | 40.00  | 40.00  | 34.60   | 34.60   | 34.60   | 40.00  | 40.00  | 40.00  |

| Factor  | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:1 | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:2 | Infant Development Program, Family<br>Therapist, Home- and Community-<br>Based, 1:3 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:1 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:2 | Infant Development Program, Nurse,<br>Home- and Community-Based, 1:3 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:1 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:2 | Infant Development Program, Dietician,<br>Home- and Community-Based, 1:3 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:1 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:2 | Infant Development Program, Social<br>Worker, Home- and Community-Based,<br>1:3 | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:1 | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:2 |
|---|---|---|---|--|--|--|--|--|--|---|---|---|---|---|
| Direct services                                     | 21.18   | 20.11   | 19.68   | 21.18  | 20.11  | 19.68  | 21.18  | 20.11  | 19.68  | 21.18   | 20.11   | 19.68   | 21.18   | 20.11   |
| Travel Time Between Individuals                     | 6.14  | 6.14  | 6.14  | 6.14   | 6.14   | 6.14   | 6.14   | 6.14   | 6.14   | 6.14  | 6.14  | 6.14  | 6.14  | 6.14  |
| Program Set-Up/ Clean-Up                            | -   | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -   |
| Networking/ General Development<br>Activities       | -   | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -   |
| Recordkeeping and Reporting                         | 3.21  | 4.28  | 4.71  | 3.21   | 4.28   | 4.71   | 3.21   | 4.28   | 4.71   | 3.21  | 4.28  | 4.71  | 3.21  | 4.28  |
| Supervision and Other Employer Time                 | 0.43  | 0.43  | 0.43  | 0.43   | 0.43   | 0.43   | 0.43   | 0.43   | 0.43   | 0.43  | 0.43  | 0.43  | 0.43  | 0.43  |
| Missed Appointments (not redirected to other tasks) | 0.85  | 0.85  | 0.85  | 0.85   | 0.85   | 0.85   | 0.85   | 0.85   | 0.85   | 0.85  | 0.85  | 0.85  | 0.85  | 0.85  |
| Collateral contacts (not billable)                  | 2.57  | 2.57  | 2.57  | 2.57   | 2.57   | 2.57   | 2.57   | 2.57   | 2.57   | 2.57  | 2.57  | 2.57  | 2.57  | 2.57  |
| Interdisciplinary team case<br>reviews/planning     | 1.29  | 1.29  | 1.29  | 1.29   | 1.29   | 1.29   | 1.29   | 1.29   | 1.29   | 1.29  | 1.29  | 1.29  | 1.29  | 1.29  |
| Travel Time without Individuals                     | -   | -   | -   | -  | -  | -  | -  | -  | -  | -   | -   | -   | -   | -   |
| Training  | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48  | 0.48  |
| Paid time off                                       | 3.85  | 3.85  | 3.85  | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85  | 3.85  | 3.85  | 3.85  | 3.85  |
| Total   | 40.00   | 40.00   | 40.00   | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00   | 40.00   | 40.00   | 40.00   | 40.00   |

| Factor  | Infant Development Program,<br>Psychologist, Home- and Community-<br>Based, 1:3 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:1 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:2 | Infant Development Program - Early<br>Intervention Specialist, Center/Facility<br>Based, 1:3 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:1 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:2 | Infant Development Program - Early<br>Intervention Assistants, Center/Facility<br>Based, 1:3 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:1 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:2 | Infant Development Program,<br>PT/OT/SLP, Center/Facility Based, 1:3 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:1 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:2 | Infant Development Program,<br>PT/OT/SLP Assistant, Center/Facility<br>Based, 1:3 | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:1 |
|---|---|--|--|--|--|--|--|--|--|--|---|---|---|--|
| Direct services                                     | 19.68   | 28.52  | 27.41  | 26.51  | 25.53  | 24.57  | 23.81  | 26.30  | 25.18  | 24.74  | 22.84   | 21.87   | 21.49   | 26.30  |
| Travel Time Between Individuals                     | 6.14  | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Program Set-Up/ Clean-Up                            | -   | -  | -  | -  | 0.97   | 0.97   | 0.97   | -  | -  | -  | -   | -   | -   | -  |
| Networking/ General Development<br>Activities       | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Recordkeeping and Reporting                         | 4.71  | 2.23   | 3.34   | 4.24   | 1.94   | 2.90   | 3.66   | 4.01   | 5.13   | 5.57   | 3.50  | 4.47  | 4.85  | 4.01   |
| Supervision and Other Employer Time                 | 0.43  | 0.45   | 0.45   | 0.45   | 0.90   | 0.90   | 0.90   | 0.45   | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  | 0.45   |
| Missed Appointments (not redirected to other tasks) | 0.85  | 0.45   | 0.45   | 0.45   | 0.39   | 0.39   | 0.39   | 0.89   | 0.89   | 0.89   | 0.78  | 0.78  | 0.78  | 0.89   |
| Collateral contacts (not billable)                  | 2.57  | 2.68   | 2.68   | 2.68   | -  | -  | -  | 2.68   | 2.68   | 2.68   | 2.34  | 2.34  | 2.34  | 2.68   |
| Interdisciplinary team case<br>reviews/planning     | 1.29  | 1.34   | 1.34   | 1.34   | 1.16   | 1.16   | 1.16   | 1.34   | 1.34   | 1.34   | 1.17  | 1.17  | 1.17  | 1.34   |
| Travel Time without Individuals                     | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  | -   | -   | -   | -  |
| Training  | 0.48  | 0.48   | 0.48   | 0.48   | 0.67   | 0.67   | 0.67   | 0.48   | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   |
| Paid time off                                       | 3.85  | 3.85   | 3.85   | 3.85   | 3.04   | 3.04   | 3.04   | 3.85   | 3.85   | 3.85   | 3.04  | 3.04  | 3.04  | 3.85   |
| Total   | 40.00   | 40.00  | 40.00  | 40.00  | 34.60  | 34.60  | 34.60  | 40.00  | 40.00  | 40.00  | 34.60   | 34.60   | 34.60   | 40.00  |

| Factor  | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:2 | Infant Development Program,<br>Audiologist, Center/Facility Based, 1:3 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:1 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:2 | Infant Development Program, Family<br>Therapist, Center/Facility Based, 1:3 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:1 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:2 | Infant Development Program, Nurse,<br>Center/Facility Based, 1:3 | Infant Development Program, Dictician,<br>Center/Facility Based, 1:1 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:2 | Infant Development Program, Dietician,<br>Center/Facility Based, 1:3 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:1 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:2 | Infant Development Program, Social<br>Worker, Center/Facility Based, 1:3 |
|---|--|--|---|---|---|--|--|--|--|--|--|--|--|--|
| Direct services                                     | 25.18  | 24.74  | 26.30   | 25.18   | 24.74   | 26.30  | 25.18  | 24.74  | 26.30  | 25.18  | 24.74  | 26.30  | 25.18  | 24.74  |
| Travel Time Between Individuals                     | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Program Set-Up/ Clean-Up                            | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Networking/ General Development<br>Activities       | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Recordkeeping and Reporting                         | 5.13   | 5.57   | 4.01  | 5.13  | 5.57  | 4.01   | 5.13   | 5.57   | 4.01   | 5.13   | 5.57   | 4.01   | 5.13   | 5.57   |
| Supervision and Other Employer Time                 | 0.45   | 0.45   | 0.45  | 0.45  | 0.45  | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   | 0.45   |
| Missed Appointments (not redirected to other tasks) | 0.89   | 0.89   | 0.89  | 0.89  | 0.89  | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   | 0.89   |
| Collateral contacts (not billable)                  | 2.68   | 2.68   | 2.68  | 2.68  | 2.68  | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   | 2.68   |
| Interdisciplinary team case<br>reviews/planning     | 1.34   | 1.34   | 1.34  | 1.34  | 1.34  | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   | 1.34   |
| Travel Time without Individuals                     | -  | -  | -   | -   | -   | -  | -  | -  | -  | -  | -  | -  | -  | -  |
| Training  | 0.48   | 0.48   | 0.48  | 0.48  | 0.48  | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   | 0.48   |
| Paid time off                                       | 3.85   | 3.85   | 3.85  | 3.85  | 3.85  | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   | 3.85   |
| Total   | 40.00  | 40.00  | 40.00   | 40.00   | 40.00   | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  | 40.00  |

| Factor  | Infant<br>Development<br>Program, | Infant<br>Development<br>Program, | Infant<br>Development<br>Program, |
|---|-----------------------------------|-----------------------------------|-----------------------------------|
| Direct services                                     | 26.30                             | 25.18                             | 24.74                             |
| Travel Time Between Individuals                     | -                                 | -                                 | -                                 |
| Program Set-Up/ Clean-Up                            | -                                 | -                                 | -                                 |
| Networking/ General Development<br>Activities       | -                                 | -                                 | -                                 |
| Recordkeeping and Reporting                         | 4.01                              | 5.13                              | 5.57                              |
| Supervision and Other Employer Time                 | 0.45                              | 0.45                              | 0.45                              |
| Missed Appointments (not redirected to other tasks) | 0.89                              | 0.89                              | 0.89                              |
| Collateral contacts (not billable)                  | 2.68                              | 2.68                              | 2.68                              |
| Interdisciplinary team case<br>reviews/planning     | 1.34                              | 1.34                              | 1.34                              |
| Travel Time without Individuals                     | -                                 | -                                 | -                                 |
| Training  | 0.48                              | 0.48                              | 0.48                              |
| Paid time off                                       | 3.85                              | 3.85                              | 3.85                              |
| Total   | 40.00                             | 40.00                             | 40.00                             |