#### Transportation, Company (Small)

		Base Model	Alta	Central Valley	East Bay
	Unit of Service	Mile	Mile	Mile	Mile
80	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
efit	- Direct Care Staff Hourly Wage	\$29.21	\$27.75	\$27.75	\$33.59
Ber	- Employee Benefit Rate (as a percent of wages)	16.63%	17.10%	17.10%	15.46%
l pu	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
Direct Care Staff Wages and Benefits	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$36.45	\$34.76	\$34.76	\$41.53
ĕa	Productivity Adjustments				
aff	Total Hours	34.60	34.60	34.60	34.60
s St	- Supervision and Other Employer Time	0.90	0.90	0.90	0.90
Care	- Training - Paid Time Off	0.67 3.04	0.67	0.67	0.67
t	- Paid Time Off  "Billable" Hours	29.99	3.04 29.99	3.04 29.99	3.04 29.99
)ire	Productivity Factor	1.15	1.15	1.15	1.15
"					
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,198.82	\$1,198.82	\$1,432.31
	- Number of Miles Traveled per Week	700.0	700.0	700.0	700.0
	- Maintenance Cost per Mile	\$0.10	\$0.10	\$0.10	\$0.10
9.	- Fuel Cost per Mile	\$0.30	\$0.30	\$0.30	\$0.30
eag	- Insurance and Registration Cost per Mile	\$0.20	\$0.20	\$0.20	\$0.20
Mileage	Operating Cost per Mile	\$0.60	\$0.60	\$0.60	\$0.60
	- Vehicle Acquisition Cost per Mile (Standard)	\$0.31	\$0.31	\$0.31	\$0.31
	Total Cost per Mile	\$0.91	\$0.91	\$0.91	\$0.91
	Weekly Mileage Cost	\$637.00	\$637.00	\$637.00	\$637.00
_	- Supervisor Hourly Wage	\$35.74	\$33.95	\$33.95	\$41.10
Supervision	- Supervisor Benefit Rate (as a percent of wages)	16.43%	16.89%	16.89%	15.28%
IX:	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
edn	Weekly Supervision Cost	\$1,781.28	\$1,698.31	\$1,698.31	\$2,029.52
S	- Number of Direct Care Staff Supervised	10	10	10	10
<u> </u>	Supervision Cost per Week per Direct Care Staff	\$178.13	\$169.83	\$169.83	\$202.95
Prog	Cost per Week, Before Program Operations and Administration	\$2,072.24	\$2,005.65	\$2,005.65	\$2,272.26
l di	- Program Operations Costs	\$20.00	\$20.00	\$20.00	\$20.00
Admin. and Prog. Operations	Program Operations Cost per Week	\$100.00	\$100.00	\$100.00	\$100.00
Jmi Or	- Administration Percent	12.0%	12.0%	12.0%	12.0%
Ă	Administration Cost per Week	\$296.21	\$287.13	\$287.13	\$323.49
	Total Cost per Week	\$2,468.45	\$2,392.78	\$2,392.78	\$2,695.75
	Total Rate per Mile	\$3.53	\$3.42	\$3.42	\$3.85

1

		Base Model	Far Northern	Golden Gate	Inland
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
nefits	- Direct Care Staff Hourly Wage	\$29.21	\$27.75	\$33.59	\$27.75
Beı	- Employee Benefit Rate (as a percent of wages)	16.63%	17.10%	15.46%	17.10%
pu	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
Direct Care Staff Wages and Benefits	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$36.45	\$34.76	\$41.53	\$34.76
⊗	Productivity Adjustments				
l H	Total Hours	34.60	34.60	34.60	34.60
Sta	- Supervision and Other Employer Time	0.90	0.90	0.90	0.90
are	- Training	0.67	0.67	0.67	0.67
1 C	- Paid Time Off	3.04	3.04	3.04	3.04
irec	"Billable" Hours	29.99	29.99	29.99	29.99
	Productivity Factor	1.15	1.15	1.15	1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,198.82	\$1,432.31	\$1,198.82
	- Number of Miles Traveled per Week	700.0	700.0	700.0	700.0
	- Maintenance Cost per Mile	\$0.10	\$0.10	\$0.10	\$0.10
l o	- Fuel Cost per Mile	\$0.30	\$0.30	\$0.30	\$0.30
eag	- Insurance and Registration Cost per Mile	\$0.20	\$0.20	\$0.20	\$0.20
Mileage	Operating Cost per Mile	\$0.60	\$0.60	\$0.60	\$0.60
	- Vehicle Acquisition Cost per Mile (Standard)	\$0.31	\$0.31	\$0.31	\$0.31
	Total Cost per Mile	\$0.91	\$0.91	\$0.91	\$0.91
	Weekly Mileage Cost	\$637.00	\$637.00	\$637.00	\$637.00
g g	- Supervisor Hourly Wage	\$35.74	\$33.95	\$41.10	\$33.95
Supervision	- Supervisor Benefit Rate (as a percent of wages)	16.43%	16.89%	15.28%	16.89%
erv	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
dnş	Weekly Supervision Cost	\$1,781.28	\$1,698.31	\$2,029.52	\$1,698.31
	- Number of Direct Care Staff Supervised	10	10	10	10
	Supervision Cost per Week per Direct Care Staff	\$178.13	\$169.83	\$202.95	\$169.83
Prog	Cost per Week, Before Program Operations and Administration	\$2,072.24	\$2,005.65	\$2,272.26	\$2,005.65
nd [	- Program Operations Costs	\$20.00	\$20.00	\$20.00	\$20.00
Admin. and Prog. Operations	Program Operations Cost per Week	\$100.00	\$100.00	\$100.00	\$100.00
dm O	- Administration Percent	12.0%	12.0%	12.0%	12.0%
A	Administration Cost per Week	\$296.21	\$287.13	\$323.49	\$287.13
	Total Cost per Week	\$2,468.45	\$2,392.78	\$2,695.75	\$2,392.78
	Total Rate per Mile	\$3.53	\$3.42	\$3.85	\$3.42

		Base Model	Kern	Eastern LA	Lanterman
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
efits	- Direct Care Staff Hourly Wage	\$29.21	\$27.75	\$29.21	\$29.21
3en	- Employee Benefit Rate (as a percent of wages)	16.63%	17.10%	16.63%	16.63%
l pu	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
Direct Care Staff Wages and Benefits	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$36.45	\$34.76	\$36.45	\$36.45
Wa	Productivity Adjustments				
aff	Total Hours	34.60	34.60	34.60	34.60
Sts	- Supervision and Other Employer Time	0.90	0.90	0.90	0.90
are	- Training	0.67	0.67	0.67	0.67
J	- Paid Time Off	3.04	3.04	3.04	3.04
ire	"Billable" Hours	29.99	29.99	29.99	29.99
	Productivity Factor	1.15	1.15	1.15	1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,198.82	\$1,257.11	\$1,257.11
	- Number of Miles Traveled per Week	700.0	700.0	700.0	700.0
	- Maintenance Cost per Mile	\$0.10	\$0.10	\$0.10	\$0.10
ပ	- Fuel Cost per Mile	\$0.30	\$0.30	\$0.30	\$0.30
Mileage	- Insurance and Registration Cost per Mile	\$0.20	\$0.20	\$0.20	\$0.20
Wij.	Operating Cost per Mile	\$0.60	\$0.60	\$0.60	\$0.60
	- Vehicle Acquisition Cost per Mile (Standard)	\$0.31	\$0.31	\$0.31	\$0.31
	Total Cost per Mile	\$0.91	\$0.91	\$0.91	\$0.91
	Weekly Mileage Cost	\$637.00	\$637.00	\$637.00	\$637.00
_	- Supervisor Hourly Wage	\$35.74	\$33.95	\$35.74	\$35.74
ior	- Supervisor Benefit Rate (as a percent of wages)	16.43%	16.89%	16.43%	16.43%
Zi.	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
Supervision	Weekly Supervision Cost	\$1,781.28	\$1,698.31	\$1,781.28	\$1,781.28
Ñ	- Number of Direct Care Staff Supervised	10	10	10	10
	Supervision Cost per Week per Direct Care Staff	\$178.13	\$169.83	\$178.13	\$178.13
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration	\$2,072.24	\$2,005.65	\$2,072.24	\$2,072.24
I bu	- Program Operations Costs	\$20.00	\$20.00	\$20.00	\$20.00
nin. and Pro Operations	Program Operations Cost per Week	\$100.00	\$100.00	\$100.00	\$100.00
	- Administration Percent	12.0%	12.0%	12.0%	12.0%
Ϋ́	Administration Cost per Week	\$296.21	\$287.13	\$296.21	\$296.21
	Total Cost per Week	\$2,468.45	\$2,392.78	\$2,468.45	\$2,468.45
	Total Rate per Mile	\$3.53	\$3.42	\$3.53	\$3.53

		Base Model	Harbor	North LA	San Gabriel/ Pomona
	Unit of Service	Mile	Mile	Mile	Mile
100	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
efits	- Direct Care Staff Hourly Wage	\$29.21	\$29.21	\$29.21	\$29.21
3en	- Employee Benefit Rate (as a percent of wages)	16.63%	16.63%	16.63%	16.63%
l pu	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
Direct Care Staff Wages and Benefits	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$36.45	\$36.45	\$36.45	\$36.45
Ma	Productivity Adjustments				
aff	Total Hours	34.60	34.60	34.60	34.60
St	- Supervision and Other Employer Time	0.90	0.90	0.90	0.90
Jare	- Training	0.67	0.67	0.67	0.67
ਰ ਹ	- Paid Time Off	3.04	3.04	3.04	3.04
ire	"Billable" Hours	29.99	29.99	29.99	29.99
	Productivity Factor	1.15	1.15	1.15	1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,257.11	\$1,257.11	\$1,257.11
	- Number of Miles Traveled per Week	700.0	700.0	700.0	700.0
	- Maintenance Cost per Mile	\$0.10	\$0.10	\$0.10	\$0.10
l o	- Fuel Cost per Mile	\$0.30	\$0.30	\$0.30	\$0.30
Mileage	- Insurance and Registration Cost per Mile	\$0.20	\$0.20	\$0.20	\$0.20
Mij.	Operating Cost per Mile	\$0.60	\$0.60	\$0.60	\$0.60
	- Vehicle Acquisition Cost per Mile (Standard)	\$0.31	\$0.31	\$0.31	\$0.31
	Total Cost per Mile	\$0.91	\$0.91	\$0.91	\$0.91
	Weekly Mileage Cost	\$637.00	\$637.00	\$637.00	\$637.00
_	- Supervisor Hourly Wage	\$35.74	\$35.74	\$35.74	\$35.74
Supervision	- Supervisor Benefit Rate (as a percent of wages)	16.43%	16.43%	16.43%	16.43%
Zi.	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
nbe	Weekly Supervision Cost	\$1,781.28	\$1,781.28	\$1,781.28	\$1,781.28
N N	- Number of Direct Care Staff Supervised	10	10	10	10
	Supervision Cost per Week per Direct Care Staff	\$178.13	\$178.13	\$178.13	\$178.13
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration	\$2,072.24	\$2,072.24	\$2,072.24	\$2,072.24
I bu	- Program Operations Costs	\$20.00	\$20.00	\$20.00	\$20.00
nin. and Pro Operations	Program Operations Cost per Week	\$100.00	\$100.00	\$100.00	\$100.00
Jamii Or	- Administration Percent	12.0%	12.0%	12.0%	12.0%
A	Administration Cost per Week	\$296.21	\$296.21	\$296.21	\$296.21
	Total Cost per Week	\$2,468.45	\$2,468.45	\$2,468.45	\$2,468.45
	Total Rate per Mile	\$3.53	\$3.53	\$3.53	\$3.53

		Base Model	S. Central LA	Westside	North Bay
	Unit of Service	Mile	Mile	Mile	Mile
×	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
efit	- Direct Care Staff Hourly Wage	\$29.21	\$29.21	\$29.21	\$29.21
Ber	- Employee Benefit Rate (as a percent of wages)	16.63%	16.63%	16.63%	16.63%
l pu	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
Direct Care Staff Wages and Benefits	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$36.45	\$36.45	\$36.45	\$36.45
ĕa	Productivity Adjustments				
aff	Total Hours	34.60	34.60	34.60	34.60
s St	- Supervision and Other Employer Time	0.90	0.90	0.90	0.90
Care	- Training - Paid Time Off	0.67 3.04	0.67	0.67	0.67
t	- Paid Time Off  "Billable" Hours	29.99	3.04 29.99	3.04 29.99	3.04 29.99
)ire	Productivity Factor	1.15	1.15	1.15	1.15
	Troductivity ractor	1.13	1.13		1.13
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,257.11	\$1,257.11	\$1,257.11
	- Number of Miles Traveled per Week	700.0	700.0	700.0	700.0
	- Maintenance Cost per Mile	\$0.10	\$0.10	\$0.10	\$0.10
l o	- Fuel Cost per Mile	\$0.30	\$0.30	\$0.30	\$0.30
eag	- Insurance and Registration Cost per Mile	\$0.20	\$0.20	\$0.20	\$0.20
Mileage	Operating Cost per Mile	\$0.60	\$0.60	\$0.60	\$0.60
	- Vehicle Acquisition Cost per Mile (Standard)	\$0.31	\$0.31	\$0.31	\$0.31
	Total Cost per Mile	\$0.91	\$0.91	\$0.91	\$0.91
	Weekly Mileage Cost	\$637.00	\$637.00	\$637.00	\$637.00
	- Supervisor Hourly Wage	\$35.74	\$35.74	\$35.74	\$35.74
Supervision	- Supervisor Benefit Rate (as a percent of wages)	16.43%	16.43%	16.43%	16.43%
izi	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
nbe	Weekly Supervision Cost	\$1,781.28	\$1,781.28	\$1,781.28	\$1,781.28
Š	- Number of Direct Care Staff Supervised	10	10	10	10
<u> </u>	Supervision Cost per Week per Direct Care Staff	\$178.13	\$178.13	\$178.13	\$178.13
rog	Cost per Week, Before Program Operations and Administration	\$2,072.24	\$2,072.24	\$2,072.24	\$2,072.24
l di	- Program Operations Costs	\$20.00	\$20.00	\$20.00	\$20.00
Admin. and Prog. Operations	Program Operations Cost per Week	\$100.00	\$100.00	\$100.00	\$100.00
Imii Op	- Administration Percent	12.0%	12.0%	12.0%	12.0%
Υ	Administration Cost per Week	\$296.21	\$296.21	\$296.21	\$296.21
	Total Cost per Week	\$2,468.45	\$2,468.45	\$2,468.45	\$2,468.45
	Total Rate per Mile	\$3.53	\$3.53	\$3.53	\$3.53

		Base Model	Orange County	Redwood Coast	San Andreas
	Unit of Service	Mile	Mile	Mile	Mile
×	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
efit	- Direct Care Staff Hourly Wage	\$29.21	\$29.21	\$27.75	\$33.59
Ben	- Employee Benefit Rate (as a percent of wages)	16.63%	16.63%	17.10%	15.46%
l pu	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
Direct Care Staff Wages and Benefits	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$36.45	\$36.45	\$34.76	\$41.53
Wa	Productivity Adjustments				
aff	Total Hours	34.60	34.60	34.60	34.60
St	- Supervision and Other Employer Time	0.90	0.90	0.90	0.90
are	- Training	0.67	0.67	0.67	0.67
t	- Paid Time Off	3.04	3.04	3.04	3.04
)ire	"Billable" Hours	29.99	29.99	29.99	29.99
	Productivity Factor	1.15	1.15	1.15	1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,257.11	\$1,198.82	\$1,432.31
	- Number of Miles Traveled per Week	700.0	700.0	700.0	700.0
	- Maintenance Cost per Mile	\$0.10	\$0.10	\$0.10	\$0.10
l o	- Fuel Cost per Mile	\$0.30	\$0.30	\$0.30	\$0.30
eag	- Insurance and Registration Cost per Mile	\$0.20	\$0.20	\$0.20	\$0.20
Mileage	Operating Cost per Mile	\$0.60	\$0.60	\$0.60	\$0.60
	- Vehicle Acquisition Cost per Mile (Standard)	\$0.31	\$0.31	\$0.31	\$0.31
	Total Cost per Mile	\$0.91	\$0.91	\$0.91	\$0.91
	Weekly Mileage Cost	\$637.00	\$637.00	\$637.00	\$637.00
	- Supervisor Hourly Wage	\$35.74	\$35.74	\$33.95	\$41.10
Supervision	- Supervisor Benefit Rate (as a percent of wages)	16.43%	16.43%	16.89%	15.28%
izi	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
nbe	Weekly Supervision Cost	\$1,781.28	\$1,781.28	\$1,698.31	\$2,029.52
N N	- Number of Direct Care Staff Supervised	10	10	10	10
<u> </u>	Supervision Cost per Week per Direct Care Staff	\$178.13	\$178.13	\$169.83	\$202.95
Prog	Cost per Week, Before Program Operations and Administration	\$2,072.24	\$2,072.24	\$2,005.65	\$2,272.26
nd F	- Program Operations Costs	\$20.00	\$20.00	\$20.00	\$20.00
Admin. and Prog. Operations	Program Operations Cost per Week	\$100.00	\$100.00	\$100.00	\$100.00
Imi O	- Administration Percent	12.0%	12.0%	12.0%	12.0%
Ă	Administration Cost per Week	\$296.21	\$296.21	\$287.13	\$323.49
	Total Cost per Week	\$2,468.45	\$2,468.45	\$2,392.78	\$2,695.75
	Total Rate per Mile	\$3.53	\$3.53	\$3.42	\$3.85

		Base Model	San Diego	Tri-Counties	Valley Mountain
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
refits	- Direct Care Staff Hourly Wage	\$29.21	\$29.21	\$29.21	\$27.75
Вет	- Employee Benefit Rate (as a percent of wages)	16.63%	16.63%	16.63%	17.10%
l pu	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
Direct Care Staff Wages and Benefits	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$36.45	\$36.45	\$36.45	\$34.76
≪aş	Productivity Adjustments				
lff.	Total Hours	34.60	34.60	34.60	34.60
Sta	- Supervision and Other Employer Time	0.90	0.90	0.90	0.90
are	- Training	0.67	0.67	0.67	0.67
C	- Paid Time Off	3.04	3.04	3.04	3.04
irec	"Billable" Hours	29.99	29.99	29.99	29.99
Ä	Productivity Factor	1.15	1.15	1.15	1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,257.11	\$1,257.11	\$1,198.82
	- Number of Miles Traveled per Week	700.0	700.0	700.0	700.0
	- Maintenance Cost per Mile	\$0.10	\$0.10	\$0.10	\$0.10
o o	- Fuel Cost per Mile	\$0.30	\$0.30	\$0.30	\$0.30
eag	- Insurance and Registration Cost per Mile	\$0.20	\$0.20	\$0.20	\$0.20
Mileage	Operating Cost per Mile	\$0.60	\$0.60	\$0.60	\$0.60
	- Vehicle Acquisition Cost per Mile (Standard)	\$0.31	\$0.31	\$0.31	\$0.31
	Total Cost per Mile	\$0.91	\$0.91	\$0.91	\$0.91
	Weekly Mileage Cost	\$637.00	\$637.00	\$637.00	\$637.00
g g	- Supervisor Hourly Wage	\$35.74	\$35.74	\$35.74	\$33.95
Supervision	- Supervisor Benefit Rate (as a percent of wages)	16.43%	16.43%	16.43%	16.89%
i i	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
dn	Weekly Supervision Cost	\$1,781.28	\$1,781.28	\$1,781.28	\$1,698.31
01	- Number of Direct Care Staff Supervised	10	10	10	10
	Supervision Cost per Week per Direct Care Staff	\$178.13	\$178.13	\$178.13	\$169.83
Prog	Cost per Week, Before Program Operations and Administration	\$2,072.24	\$2,072.24	\$2,072.24	\$2,005.65
nd ] tior	- Program Operations Costs	\$20.00	\$20.00	\$20.00	\$20.00
Admin. and Prog. Operations	Program Operations Cost per Week	\$100.00	\$100.00	\$100.00	\$100.00
dmi	- Administration Percent	12.0%	12.0%	12.0%	12.0%
Ā	Administration Cost per Week	\$296.21	\$296.21	\$296.21	\$287.13
	Total Cost per Week	\$2,468.45	\$2,468.45	\$2,468.45	\$2,392.78
	Total Rate per Mile	\$3.53	\$3.53	\$3.53	\$3.42

		Base Model	Alta	Central Valley	East Bay
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	<del>70%</del>	70%
s and Benefit	- Direct Care Staff Hourly Wage - Employee Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$29.21 16.63% 8.17% \$36.45	\$27.75 17.10% 8.17% \$34.76	\$27.75 17.10% 8.17% \$34.76	\$33.59 15.46% 8.17% \$41.53
Direct Care Staff Wages and Benefits	Productivity Adjustments Total Hours - Supervision and Other Employer Time - Training - Paid Time Off "Billable" Hours	34.60 0.90 0.67 3.04 29.99	34.60 0.90 0.67 3.04 29.99	34.60 0.90 0.67 3.04 29.99	34.60 0.90 0.67 3.04 29.99
	Productivity Factor  Weekly Staff Cost After Productivity Adjustments	1.15 <b>\$1,257.11</b>	1.15 <b>\$1,198.82</b>	1.15 <b>\$1,198.82</b>	1.15 <b>\$1,432.31</b>
Mileage	- Number of Miles Traveled per Week - Maintenance Cost per Mile - Fuel Cost per Mile - Insurance and Registration Cost per Mile Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard) - Additional Acquisition Cost - Vehicle Useful Life, Miles Adjusted Vehicle Acquisition Cost per Mile Total Cost per Mile	700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$15,000 \$0.41 \$1.01	700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$0.31 \$15,000 150,000 \$0.41 \$1.01	700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$15,000 \$0.41 \$1.01	700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$0.31 \$15,000 150,000 \$0.41 \$1.01
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$707.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$707.00 \$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$707.00 \$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$707.00 \$41.10 15.28% 8.17% \$2,029.52 10 \$202.95
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs Program Operations Cost per Week - Administration Percent Administration Cost per Week	\$2,142.24 \$20.00 \$100.00 12.0% \$305.76	\$2,075.65 \$20.00 \$100.00 12.0% \$296.68	\$2,075.65 \$20.00 \$100.00 12.0% \$296.68	\$2,342.26 \$20.00 \$100.00 12.0% \$333.04
	Total Cost per Week Total Rate per Mile	\$2,548.00 <b>\$3.64</b>	\$2,472.33 <b>\$3.53</b>	\$2,472.33 <b>\$3.53</b>	\$2,775.30 <b>\$3.96</b>

### Transportation, Company (Small), Non-Ambulatory

		Base Model	Far Northern	Golden Gate	Inland
	Unit of Service	Mile	Mile	Mile	Mile
s s	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
es and Benefi'	<ul> <li>- Direct Care Staff Hourly Wage</li> <li>- Employee Benefit Rate (as a percent of wages)</li> <li>- Workers' Compensation Rate (as a percent of wages)</li> <li>Hourly Staff Cost Before Productivity Adj. (wages + benefits)</li> </ul>	\$29.21 16.63% 8.17% \$36.45	\$27.75 17.10% 8.17% \$34.76	\$33.59 15.46% 8.17% \$41.53	\$27.75 17.10% 8.17% \$34.76
Direct Care Staff Wages and Benefits	Productivity Adjustments Total Hours - Supervision and Other Employer Time - Training - Paid Time Off	34.60 0.90 0.67 3.04	34.60 0.90 0.67 3.04	34.60 0.90 0.67 3.04	34.60 0.90 0.67 3.04
Direct	"Billable" Hours Productivity Factor	29.99 1.15	29.99 1.15	29.99 1.15	29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,198.82	\$1,432.31	\$1,198.82
Mileage	<ul> <li>Number of Miles Traveled per Week</li> <li>Maintenance Cost per Mile</li> <li>Fuel Cost per Mile</li> <li>Insurance and Registration Cost per Mile</li> <li>Operating Cost per Mile</li> <li>Vehicle Acquisition Cost per Mile (Standard)</li> <li>Additional Acquisition Cost</li> <li>Vehicle Useful Life, Miles</li> <li>Adjusted Vehicle Acquisition Cost per Mile</li> <li>Total Cost per Mile</li> <li>Weekly Mileage Cost</li> </ul>	700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$0.31 \$15,000 150,000 \$0.41 \$1.01	700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$0.31 \$15,000 150,000 \$0.41 \$1.01 \$707.00	700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$0.31 \$15,000 150,000 \$0.41 \$1.01 \$707.00	700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$0.31 \$15,000 150,000 \$0.41 \$1.01 \$707.00
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$41.10 15.28% 8.17% \$2,029.52 10 \$202.95	\$33.95 16.89% 8.17% \$1,698.31 10 \$169.83
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs Program Operations Cost per Week - Administration Percent Administration Cost per Week	\$2,142.24 \$20.00 \$100.00 12.0% \$305.76	\$2,075.65 \$20.00 \$100.00 12.0% \$296.68	\$2,342.26 \$20.00 \$100.00 12.0% \$333.04	\$2,075.65 \$20.00 \$100.00 12.0% \$296.68
	Total Cost per Week Total Rate per Mile	\$2,548.00 <b>\$3.64</b>	\$2,472.33 <b>\$3.53</b>	\$2,775.30 <b>\$3.96</b>	\$2,472.33 <b>\$3.53</b>

9

		Base Model	Kern	Eastern LA	Lanterman
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
es and Benefit	<ul> <li>- Direct Care Staff Hourly Wage</li> <li>- Employee Benefit Rate (as a percent of wages)</li> <li>- Workers' Compensation Rate (as a percent of wages)</li> <li>Hourly Staff Cost Before Productivity Adj. (wages + benefits)</li> </ul>	\$29.21 16.63% 8.17% \$36.45	\$27.75 17.10% 8.17% \$34.76	\$29.21 16.63% 8.17% \$36.45	\$29.21 16.63% 8.17% \$36.45
Direct Care Staff Wages and Benefits	Productivity Adjustments Total Hours - Supervision and Other Employer Time - Training - Paid Time Off "Billable" Hours	34.60 0.90 0.67 3.04 29.99	34.60 0.90 0.67 3.04 29.99	34.60 0.90 0.67 3.04 29.99	34.60 0.90 0.67 3.04 29.99
Dir	Productivity Factor	1.15	1.15	1.15	1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,198.82	\$1,257.11	\$1,257.11
Mileage	<ul> <li>Number of Miles Traveled per Week</li> <li>Maintenance Cost per Mile</li> <li>Fuel Cost per Mile</li> <li>Insurance and Registration Cost per Mile</li> <li>Operating Cost per Mile</li> <li>Vehicle Acquisition Cost per Mile (Standard)</li> <li>Additional Acquisition Cost</li> <li>Vehicle Useful Life, Miles</li> <li>Adjusted Vehicle Acquisition Cost per Mile</li> <li>Total Cost per Mile</li> <li>Weekly Mileage Cost</li> </ul>	700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$0.31 \$15,000 150,000 \$0.41 \$1.01 \$707.00	700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$0.31 \$15,000 \$0.41 \$1.01 \$707.00	700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$0.31 \$15,000 150,000 \$0.41 \$1.01	700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$0.31 \$15,000 150,000 \$0.41 \$1.01 \$707.00
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs Program Operations Cost per Week - Administration Percent Administration Cost per Week	\$2,142.24 \$20.00 \$100.00 12.0% \$305.76	\$2,075.65 \$20.00 \$100.00 12.0% \$296.68	\$2,142.24 \$20.00 \$100.00 12.0% \$305.76	\$2,142.24 \$20.00 \$100.00 12.0% \$305.76
	Total Cost per Week Total Rate per Mile	\$2,548.00 <b>\$3.64</b>	\$2,472.33 <b>\$3.53</b>	\$2,548.00 <b>\$3.64</b>	\$2,548.00 <b>\$3.64</b>

		Base Model	Harbor	North LA	San Gabriel/ Pomona
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
es and Benefit	- Direct Care Staff Hourly Wage - Employee Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$29.21 16.63% 8.17% \$36.45	\$29.21 16.63% 8.17% \$36.45	\$29.21 16.63% 8.17% \$36.45	\$29.21 16.63% 8.17% \$36.45
Direct Care Staff Wages and Benefits	Productivity Adjustments Total Hours - Supervision and Other Employer Time - Training - Paid Time Off "Billable" Hours Productivity Factor	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,257.11	\$1,257.11	\$1,257.11
Mileage	- Number of Miles Traveled per Week - Maintenance Cost per Mile - Fuel Cost per Mile - Insurance and Registration Cost per Mile Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard) - Additional Acquisition Cost - Vehicle Useful Life, Miles Adjusted Vehicle Acquisition Cost per Mile Total Cost per Mile	700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$0.31 \$15,000 150,000 \$0.41 \$1.01	700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$0.31 \$15,000 150,000 \$0.41 \$1.01	700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$0.31 \$15,000 150,000 \$0.41 \$1.01	700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$0.31 \$15,000 150,000 \$0.41 \$1.01
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$707.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$707.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$707.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$707.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs  Program Operations Cost per Week  - Administration Percent  Administration Cost per Week	\$2,142.24 \$20.00 \$100.00 12.0% \$305.76	\$2,142.24 \$20.00 \$100.00 12.0% \$305.76	\$2,142.24 \$20.00 \$100.00 12.0% \$305.76	\$2,142.24 \$20.00 \$100.00 12.0% \$305.76
	Total Cost per Week  Total Rate per Mile	\$2,548.00 <b>\$3.64</b>	\$2,548.00 <b>\$3.64</b>	\$2,548.00 <b>\$3.64</b>	\$2,548.00 <b>\$3.64</b>

		Base Model	S. Central LA	Westside	North Bay
	Unit of Service	Mile	Mile	Mile	Mile
S.	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	<mark>70%</mark>
Direct Care Staff Wages and Benefits	- Direct Care Staff Hourly Wage	\$29.21	\$29.21	\$29.21	\$29.21
Beı	- Employee Benefit Rate (as a percent of wages)	16.63%	16.63%	16.63%	16.63%
and	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
ses	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$36.45	\$36.45	\$36.45	\$36.45
Wag	Productivity Adjustments				
aff	Total Hours	34.60	34.60	34.60	34.60
St	- Supervision and Other Employer Time	0.90	0.90	0.90	0.90
Carc	- Training - Paid Time Off	0.67	0.67	0.67	0.67
sct (	- Paid Time Off  "Billable" Hours	3.04 29.99	3.04 29.99	3.04 29.99	3.04 29.99
Dir	Productivity Factor	1.15	1.15	1.15	1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,257.11	\$1,257.11	\$1,257.11
	- Number of Miles Traveled per Week	700.0	700.0	700.0	700.0
	- Maintenance Cost per Mile	\$0.10	\$0.10	\$0.10	\$0.10
	- Fuel Cost per Mile	\$0.30	\$0.30	\$0.30	\$0.30
	- Insurance and Registration Cost per Mile	\$0.20	\$0.20	\$0.20	\$0.20
Mileage	Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard)	\$0.60 \$0.31	\$0.60 \$0.31	\$0.60 \$0.31	\$0.60 \$0.31
Milk	- Additional Acquisition Cost  - Additional Acquisition Cost	\$15,000	\$15,000	\$15,000	\$15,000
	- Vehicle Useful Life, Miles	150,000	150,000	150,000	150,000
	Adjusted Vehicle Acquisition Cost per Mile	\$0.41	\$0.41	\$0.41	\$0.41
	Total Cost per Mile	\$1.01	\$1.01	\$1.01	\$1.01
	Weekly Mileage Cost	\$707.00	\$707.00	\$707.00	\$707.00
_	- Supervisor Hourly Wage	\$35.74	\$35.74	\$35.74	\$35.74
Supervision	- Supervisor Benefit Rate (as a percent of wages)	16.43%	16.43%	16.43%	16.43%
ivi	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
dn	Weekly Supervision Cost	\$1,781.28	\$1,781.28	\$1,781.28	\$1,781.28
01	- Number of Direct Care Staff Supervised	10	10	10 0170 12	10 0179 12
فخ	Supervision Cost per Week per Direct Care Staff	\$178.13	\$178.13	\$178.13	\$178.13
	Cost per Week, Before Program Operations and Administration	\$2,142.24	\$2,142.24	\$2,142.24	\$2,142.24
nd J	- Program Operations Costs	\$20.00	\$20.00	\$20.00	\$20.00
Admin. and Pro Operations	Program Operations Cost per Week	\$100.00	\$100.00	\$100.00	\$100.00
dmi O	- Administration Percent	12.0%	12.0%	12.0%	12.0%
Ac	Administration Cost per Week	\$305.76	\$305.76	\$305.76	\$305.76
	Total Cost per Week	\$2,548.00	\$2,548.00	\$2,548.00	\$2,548.00
	Total Rate per Mile	\$3.64	\$3.64	\$3.64	\$3.64

		Base Model	Orange County	Redwood Coast	San Andreas
	Unit of Service	Mile	Mile	Mile	Mile
,,	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
es and Benefits	- Direct Care Staff Hourly Wage - Employee Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$29.21 16.63% 8.17% \$36.45	\$29.21 16.63% 8.17% \$36.45	\$27.75 17.10% 8.17% \$34.76	\$33.59 15.46% 8.17% \$41.53
Direct Care Staff Wages and Benefits	Productivity Adjustments Total Hours - Supervision and Other Employer Time - Training - Paid Time Off "Billable" Hours	34.60 0.90 0.67 3.04 29.99	34.60 0.90 0.67 3.04 29.99	34.60 0.90 0.67 3.04 29.99	34.60 0.90 0.67 3.04 29.99
	Productivity Factor  Weekly Staff Cost After Productivity Adjustments	1.15 <b>\$1,257.11</b>	1.15 <b>\$1,257.11</b>	1.15 <b>\$1,198.82</b>	1.15 <b>\$1,432.31</b>
Mileage	- Number of Miles Traveled per Week - Maintenance Cost per Mile - Fuel Cost per Mile - Insurance and Registration Cost per Mile Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard) - Additional Acquisition Cost - Vehicle Useful Life, Miles Adjusted Vehicle Acquisition Cost per Mile Total Cost per Mile	700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$0.31 \$15,000 150,000 \$0.41 \$1.01	700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$0.31 \$15,000 150,000 \$0.41 \$1.01	700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$15,000 \$0.41 \$1.01	700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$15,000 \$0.41 \$1.01
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$707.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$707.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$707.00 \$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$707.00 \$41.10 15.28% 8.17% \$2,029.52 10 \$202.95
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs  Program Operations Cost per Week  - Administration Percent  Administration Cost per Week	\$2,142.24 \$20.00 \$100.00 12.0% \$305.76	\$2,142.24 \$20.00 \$100.00 12.0% \$305.76	\$2,075.65 \$20.00 \$100.00 12.0% \$296.68	\$2,342.26 \$20.00 \$100.00 12.0% \$333.04
	Total Cost per Week Total Rate per Mile	\$2,548.00 <b>\$3.64</b>	\$2,548.00 <b>\$3.64</b>	\$2,472.33 <b>\$3.53</b>	\$2,775.30 <b>\$3.96</b>

		Base Model	San Diego	Tri-Counties	Valley Mountain
	Unit of Service	Mile	Mile	Mile	Mile
S.	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
es and Benefi	<ul> <li>- Direct Care Staff Hourly Wage</li> <li>- Employee Benefit Rate (as a percent of wages)</li> <li>- Workers' Compensation Rate (as a percent of wages)</li> <li>Hourly Staff Cost Before Productivity Adj. (wages + benefits)</li> </ul>	\$29.21 16.63% 8.17% \$36.45	\$29.21 16.63% 8.17% \$36.45	\$29.21 16.63% 8.17% \$36.45	\$27.75 17.10% 8.17% \$34.76
Direct Care Staff Wages and Benefits	Productivity Adjustments Total Hours - Supervision and Other Employer Time - Training - Paid Time Off	34.60 0.90 0.67 3.04	34.60 0.90 0.67 3.04	34.60 0.90 0.67 3.04	34.60 0.90 0.67 3.04
Direct	"Billable" Hours Productivity Factor	29.99 1.15	29.99 1.15	29.99 1.15	29.99 1.15
Mileage	Weekly Staff Cost After Productivity Adjustments  - Number of Miles Traveled per Week - Maintenance Cost per Mile - Fuel Cost per Mile - Insurance and Registration Cost per Mile Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard) - Additional Acquisition Cost - Vehicle Useful Life, Miles Adjusted Vehicle Acquisition Cost per Mile Total Cost per Mile  Weekly Mileage Cost	\$1,257.11  700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$0.31 \$15,000 \$0.41 \$1.01 \$707.00	\$1,257.11  700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$15,000 \$0.41 \$1.01 \$707.00	\$1,257.11  700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$0.31 \$15,000 \$0.41 \$1.01 \$707.00	\$1,198.82  700.0 \$0.10 \$0.30 \$0.20 \$0.60 \$15,000 \$0.41 \$1.01 \$707.00
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$33.95 16.89% 8.17% \$1,698.31 10 \$169.83
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs  Program Operations Cost per Week  - Administration Percent  Administration Cost per Week	\$2,142.24 \$20.00 \$100.00 12.0% \$305.76	\$2,142.24 \$20.00 \$100.00 12.0% \$305.76	\$2,142.24 \$20.00 \$100.00 12.0% \$305.76	\$2,075.65 \$20.00 \$100.00 12.0% \$296.68
	Total Cost per Week Total Rate per Mile	\$2,548.00 <b>\$3.64</b>	\$2,548.00 <b>\$3.64</b>	\$2,548.00 <b>\$3.64</b>	\$2,472.33 <b>\$3.53</b>

		Base Model	Alta	Central Valley	East Bay
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
es and Benefit	<ul> <li>- Direct Care Staff Hourly Wage</li> <li>- Employee Benefit Rate (as a percent of wages)</li> <li>- Workers' Compensation Rate (as a percent of wages)</li> <li>Hourly Staff Cost Before Productivity Adj. (wages + benefits)</li> </ul>	\$29.21 16.63% 8.17% \$36.45	\$27.75 17.10% 8.17% \$34.76	\$27.75 17.10% 8.17% \$34.76	\$33.59 15.46% 8.17% \$41.53
Direct Care Staff Wages and Benefits	Productivity Adjustments Total Hours - Supervision and Other Employer Time - Training - Paid Time Off "Billable" Hours Productivity Factor	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,198.82	\$1,198.82	\$1,432.31
Mileage	- Number of Miles Traveled per Week - Maintenance Cost per Mile - Fuel Cost per Mile - Insurance and Registration Cost per Mile Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard) - Additional Acquisition Cost - Vehicle Useful Life, Miles Adjusted Vehicle Acquisition Cost per Mile Total Cost per Mile  Weekly Mileage Cost	\$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$30,000 150,000 \$0.51 \$1.66 \$1,079.00	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$30,000 150,000 \$0.51 \$1.66 \$1,079.00	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$30,000 150,000 \$0.51 \$1.66 \$1,079.00	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$30,000 150,000 \$0.51 \$1.66 \$1,079.00
Supervision	<ul> <li>Supervisor Hourly Wage</li> <li>Supervisor Benefit Rate (as a percent of wages)</li> <li>Workers' Compensation Rate (as a percent of wages)</li> <li>Weekly Supervision Cost</li> <li>Number of Direct Care Staff Supervised</li> <li>Supervision Cost per Week per Direct Care Staff</li> </ul>	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$41.10 15.28% 8.17% \$2,029.52 10 \$202.95
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs Program Operations Cost per Week - Administration Percent Administration Cost per Week	\$2,514.24 \$20.00 \$100.00 12.0% \$356.49	\$2,447.65 \$20.00 \$100.00 12.0% \$347.41	\$2,447.65 \$20.00 \$100.00 12.0% \$347.41	\$2,714.26 \$20.00 \$100.00 12.0% \$383.76
	Total Cost per Week Total Rate per Mile	\$2,970.73 <b>\$4.57</b>	\$2,895.06 <b>\$4.45</b>	\$2,895.06 <b>\$4.45</b>	\$3,198.02 <b>\$4.92</b>

		Base Model	Far Northern	Golden Gate	Inland
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
es and Benefit	- Direct Care Staff Hourly Wage  - Employee Benefit Rate (as a percent of wages)  - Workers' Compensation Rate (as a percent of wages)  Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$29.21 16.63% 8.17% \$36.45	\$27.75 17.10% 8.17% \$34.76	\$33.59 15.46% 8.17% \$41.53	\$27.75 17.10% 8.17% \$34.76
Direct Care Staff Wages and Benefits	Productivity Adjustments Total Hours - Supervision and Other Employer Time - Training - Paid Time Off "Billable" Hours	34.60 0.90 0.67 3.04 29.99	34.60 0.90 0.67 3.04 29.99	34.60 0.90 0.67 3.04 29.99	34.60 0.90 0.67 3.04 29.99
Dir	Productivity Factor	1.15	1.15	1.15	1.15
Mileage	Weekly Staff Cost After Productivity Adjustments  - Number of Miles Traveled per Week - Maintenance Cost per Mile - Fuel Cost per Mile - Insurance and Registration Cost per Mile Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard) - Additional Acquisition Cost - Vehicle Useful Life, Miles Adjusted Vehicle Acquisition Cost per Mile Total Cost per Mile  Weekly Mileage Cost	\$1,257.11 650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$30,000 150,000 \$0.51 \$1.66 \$1,079.00	\$1,198.82 650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$30,000 150,000 \$0.51 \$1.66 \$1,079.00	\$1,432.31 650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$30,000 150,000 \$0.51 \$1.66 \$1,079.00	\$1,198.82 650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$30,000 150,000 \$0.51 \$1.66 \$1,079.00
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$41.10 15.28% 8.17% \$2,029.52 10 \$202.95	\$33.95 16.89% 8.17% \$1,698.31 10 \$169.83
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs Program Operations Cost per Week - Administration Percent Administration Cost per Week	\$2,514.24 \$20.00 \$100.00 12.0% \$356.49	\$2,447.65 \$20.00 \$100.00 12.0% \$347.41	\$2,714.26 \$20.00 \$100.00 12.0% \$383.76	\$2,447.65 \$20.00 \$100.00 12.0% \$347.41
	Total Cost per Week Total Rate per Mile	\$2,970.73 <b>\$4.57</b>	\$2,895.06 <b>\$4.45</b>	\$3,198.02 <b>\$4.92</b>	\$2,895.06 <b>\$4.45</b>

		Base Model	Kern	Eastern LA	Lanterman
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
and Benefits	<ul> <li>- Direct Care Staff Hourly Wage</li> <li>- Employee Benefit Rate (as a percent of wages)</li> <li>- Workers' Compensation Rate (as a percent of wages)</li> <li>Hourly Staff Cost Before Productivity Adj. (wages + benefits)</li> </ul>	\$29.21 16.63% 8.17% \$36.45	\$27.75 17.10% 8.17% \$34.76	\$29.21 16.63% 8.17% \$36.45	\$29.21 16.63% 8.17% \$36.45
Direct Care Staff Wages and Benefits	Productivity Adjustments Total Hours - Supervision and Other Employer Time	34.60 0.90	34.60 0.90	34.60 0.90	34.60 0.90
Care	- Training - Paid Time Off	0.67 3.04	0.67 3.04	0.67 3.04	0.67 3.04
Direct	"Billable" Hours Productivity Factor	29.99 1.15	29.99 1.15	29.99 1.15	29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,198.82	\$1,257.11	\$1,257.11
Mileage	<ul> <li>Number of Miles Traveled per Week</li> <li>Maintenance Cost per Mile</li> <li>Fuel Cost per Mile</li> <li>Insurance and Registration Cost per Mile</li> <li>Operating Cost per Mile</li> <li>Vehicle Acquisition Cost per Mile (Standard)</li> <li>Additional Acquisition Cost</li> <li>Vehicle Useful Life, Miles</li> <li>Adjusted Vehicle Acquisition Cost per Mile</li> <li>Total Cost per Mile</li> </ul>	\$0.30 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$30,000 150,000 \$0.51 \$1.66	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$30,000 150,000 \$0.51 \$1.66	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$30,000 150,000 \$0.51 \$1.66	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$30,000 150,000 \$0.51 \$1.66
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$1,079.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$1,079.00 \$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$1,079.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$1,079.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs Program Operations Cost per Week - Administration Percent Administration Cost per Week	\$2,514.24 \$20.00 \$100.00 12.0% \$356.49	\$2,447.65 \$20.00 \$100.00 12.0% \$347.41	\$2,514.24 \$20.00 \$100.00 12.0% \$356.49	\$2,514.24 \$20.00 \$100.00 12.0% \$356.49
	Total Cost per Week Total Rate per Mile	\$2,970.73 <b>\$4.57</b>	\$2,895.06 <b>\$4.45</b>	\$2,970.73 <b>\$4.57</b>	\$2,970.73 <b>\$4.57</b>

		Base Model	Harbor	North LA	San Gabriel/ Pomona
	Unit of Service	Mile	Mile	Mile	Mile
70	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
Direct Care Staff Wages and Benefits	- Direct Care Staff Hourly Wage	\$29.21	\$29.21	\$29.21	\$29.21
Beı	- Employee Benefit Rate (as a percent of wages)	16.63%	16.63%	16.63%	16.63%
pur	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
ses a	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$36.45	\$36.45	\$36.45	\$36.45
Wag	Productivity Adjustments	24.60	24.50	24.60	24.50
taff	Total Hours	34.60	34.60	34.60	34.60
e S	- Supervision and Other Employer Time	0.90	0.90	0.90	0.90
Car	- Training - Paid Time Off	0.67 3.04	0.67 3.04	0.67 3.04	0.67 3.04
sct	"Billable" Hours	29.99	29.99	29.99	29.99
Dir	Productivity Factor	1.15	1.15	1.15	1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,257.11	\$1,257.11	\$1,257.11
	- Number of Miles Traveled per Week	650.0	650.0	650.0	650.0
	- Maintenance Cost per Mile	\$0.30	\$0.30	\$0.30	\$0.30
	- Fuel Cost per Mile	\$0.50	\$0.50	\$0.50	\$0.50
	- Insurance and Registration Cost per Mile	\$0.35	\$0.35	\$0.35	\$0.35
Mileage	Operating Cost per Mile	\$1.15	\$1.15	\$1.15	\$1.15
ile.	- Vehicle Acquisition Cost per Mile (Standard)	\$0.31	\$0.31	\$0.31	\$0.31
Σ	- Additional Acquisition Cost	\$30,000	\$30,000	\$30,000	\$30,000
	- Vehicle Useful Life, Miles	150,000	150,000	150,000	150,000
	Adjusted Vehicle Acquisition Cost per Mile	\$0.51	\$0.51	\$0.51	\$0.51
	Total Cost per Mile	\$1.66	\$1.66	\$1.66	\$1.66
	Weekly Mileage Cost	\$1,079.00	\$1,079.00	\$1,079.00	\$1,079.00
_	- Supervisor Hourly Wage	\$35.74	\$35.74	\$35.74	\$35.74
Supervision	- Supervisor Benefit Rate (as a percent of wages)	16.43%	16.43%	16.43%	16.43%
ivi	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
) 	Weekly Supervision Cost	\$1,781.28	\$1,781.28	\$1,781.28	\$1,781.28
$\sim$	- Number of Direct Care Staff Supervised	10	10	10	10
	Supervision Cost per Week per Direct Care Staff	\$178.13	\$178.13	\$178.13	\$178.13
rog.	Cost per Week, Before Program Operations and Administration	\$2,514.24	\$2,514.24	\$2,514.24	\$2,514.24
ld P	- Program Operations Costs	\$20.00	\$20.00	\$20.00	\$20.00
Admin. and Pr Operations	Program Operations Cost per Week	\$100.00	\$100.00	\$100.00	\$100.00
dmii Op	- Administration Percent	12.0%	12.0%	12.0%	12.0%
A	Administration Cost per Week	\$356.49	\$356.49	\$356.49	\$356.49
	Total Cost per Week	\$2,970.73	\$2,970.73	\$2,970.73	\$2,970.73
	Total Rate per Mile	\$4.57	\$4.57	\$4.57	\$4.57

		Base Model	S. Central LA	Westside	North Bay
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
es and Benefits	<ul> <li>- Direct Care Staff Hourly Wage</li> <li>- Employee Benefit Rate (as a percent of wages)</li> <li>- Workers' Compensation Rate (as a percent of wages)</li> <li>Hourly Staff Cost Before Productivity Adj. (wages + benefits)</li> </ul>	\$29.21 16.63% 8.17% \$36.45	\$29.21 16.63% 8.17% \$36.45	\$29.21 16.63% 8.17% \$36.45	\$29.21 16.63% 8.17% \$36.45
Direct Care Staff Wages and Benefits	Productivity Adjustments Total Hours - Supervision and Other Employer Time - Training - Paid Time Off "Billable" Hours Productivity Factor	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,257.11	\$1,257.11	\$1,257.11
Mileage	- Number of Miles Traveled per Week - Maintenance Cost per Mile - Fuel Cost per Mile - Insurance and Registration Cost per Mile Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard) - Additional Acquisition Cost - Vehicle Useful Life, Miles Adjusted Vehicle Acquisition Cost per Mile Total Cost per Mile	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$30,000 150,000 \$0.51 \$1.66	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$30,000 150,000 \$0.51 \$1.66	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$30,000 150,000 \$0.51 \$1.66	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$30,000 150,000 \$0.51 \$1.66
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$1,079.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$1,079.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$1,079.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$1,079.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs Program Operations Cost per Week - Administration Percent Administration Cost per Week	\$2,514.24 \$20.00 \$100.00 12.0% \$356.49	\$2,514.24 \$20.00 \$100.00 12.0% \$356.49	\$2,514.24 \$20.00 \$100.00 12.0% \$356.49	\$2,514.24 \$20.00 \$100.00 12.0% \$356.49
	Total Cost per Week Total Rate per Mile	\$2,970.73 <b>\$4.57</b>	\$2,970.73 <b>\$4.57</b>	\$2,970.73 <b>\$4.57</b>	\$2,970.73 <b>\$4.57</b>

		Base Model	Orange County	Redwood Coast	San Andreas
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
es and Benefit	- Direct Care Staff Hourly Wage - Employee Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$29.21 16.63% 8.17% \$36.45	\$29.21 16.63% 8.17% \$36.45	\$27.75 17.10% 8.17% \$34.76	\$33.59 15.46% 8.17% \$41.53
Direct Care Staff Wages and Benefits	Productivity Adjustments  Total Hours  - Supervision and Other Employer Time  - Training  - Paid Time Off  "Billable" Hours	34.60 0.90 0.67 3.04 29.99	34.60 0.90 0.67 3.04 29.99	34.60 0.90 0.67 3.04 29.99	34.60 0.90 0.67 3.04 29.99
	Productivity Factor  Weekly Staff Cost After Productivity Adjustments	1.15 <b>\$1,257.11</b>	1.15 <b>\$1,257.11</b>	1.15 <b>\$1,198.82</b>	1.15 <b>\$1,432.31</b>
Mileage	- Number of Miles Traveled per Week - Maintenance Cost per Mile - Fuel Cost per Mile - Insurance and Registration Cost per Mile Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard) - Additional Acquisition Cost - Vehicle Useful Life, Miles Adjusted Vehicle Acquisition Cost per Mile Total Cost per Mile  Weekly Mileage Cost	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$30,000 150,000 \$0.51 \$1.66	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$30,000 150,000 \$0.51 \$1.66 \$1,079.00	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$30,000 150,000 \$0.51 \$1.66 \$1,079.00	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$30,000 150,000 \$0.51 \$1.66 \$1,079.00
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$41.10 15.28% 8.17% \$2,029.52 10 \$202.95
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs Program Operations Cost per Week - Administration Percent Administration Cost per Week	\$2,514.24 \$20.00 \$100.00 12.0% \$356.49	\$2,514.24 \$20.00 \$100.00 12.0% \$356.49	\$2,447.65 \$20.00 \$100.00 12.0% \$347.41	\$2,714.26 \$20.00 \$100.00 12.0% \$383.76
	Total Cost per Week Total Rate per Mile	\$2,970.73 <b>\$4.57</b>	\$2,970.73 <b>\$4.57</b>	\$2,895.06 <b>\$4.45</b>	\$3,198.02 <b>\$4.92</b>

		Base Model	San Diego	Tri-Counties	Valley Mountain
	Unit of Service	Mile	Mile	Mile	Mile
×	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
enefits	- Direct Care Staff Hourly Wage - Employee Benefit Rate (as a percent of wages)	\$29.21 16.63%	\$29.21 16.63%	\$29.21 16.63%	\$27.75 17.10%
d B	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
Direct Care Staff Wages and Benefits	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$36.45	\$36.45	\$36.45	\$34.76
ff Wa	Productivity Adjustments Total Hours	34.60	34.60	34.60	34.60
Sta	- Supervision and Other Employer Time	0.90	0.90	0.90	0.90
are	- Training	0.67	0.67	0.67	0.67
j	- Paid Time Off "Billable" Hours	3.04 29.99	3.04 29.99	3.04 29.99	3.04 29.99
Dire	Productivity Factor	1.15	1.15	1.15	1.15
_					
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,257.11	\$1,257.11	\$1,198.82
	- Number of Miles Traveled per Week	650.0	650.0	650.0	650.0
	- Maintenance Cost per Mile	\$0.30	\$0.30	\$0.30	\$0.30
	- Fuel Cost per Mile	\$0.50	\$0.50	\$0.50	\$0.50
	- Insurance and Registration Cost per Mile	\$0.35	\$0.35	\$0.35	\$0.35
Mileage	Operating Cost per Mile	\$1.15	\$1.15	\$1.15	\$1.15
Tile	- Vehicle Acquisition Cost per Mile (Standard)	\$0.31	\$0.31	\$0.31	\$0.31
2	- Additional Acquisition Cost - Vehicle Useful Life, Miles	\$30,000 150,000	\$30,000 150,000	\$30,000 150,000	\$30,000
	Adjusted Vehicle Acquisition Cost per Mile	\$0.51	\$0.51	\$0.51	150,000 \$0.51
	Total Cost per Mile	\$1.66	\$1.66	\$1.66	\$1.66
	Weekly Mileage Cost	\$1,079.00	\$1,079.00	\$1,079.00	\$1,079.00
	- Supervisor Hourly Wage	\$35.74	\$35.74	\$35.74	\$33.95
Supervision	- Supervisor Benefit Rate (as a percent of wages)	16.43%	16.43%	16.43%	16.89%
iVi	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
edn	Weekly Supervision Cost	\$1,781.28	\$1,781.28	\$1,781.28	\$1,698.31
S	- Number of Direct Care Staff Supervised	10	10	10	10
	Supervision Cost per Week per Direct Care Staff	\$178.13	\$178.13	\$178.13	\$169.83
rog.	Cost per Week, Before Program Operations and Administration	\$2,514.24	\$2,514.24	\$2,514.24	\$2,447.65
d P	- Program Operations Costs	\$20.00	\$20.00	\$20.00	\$20.00
Admin. and Pr Operations	Program Operations Cost per Week	\$100.00	\$100.00	\$100.00	\$100.00
lmir Op	- Administration Percent	12.0%	12.0%	12.0%	12.0%
Ad	Administration Cost per Week	\$356.49	\$356.49	\$356.49	\$347.41
	Total Cost per Week	\$2,970.73	\$2,970.73	\$2,970.73	\$2,895.06
	Total Rate per Mile	\$4.57	\$4.57	\$4.57	\$4.45

		Base Model	Alta	Central Valley	East Bay
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
ses and Benefit	- Direct Care Staff Hourly Wage - Employee Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$29.21 16.63% 8.17% \$36.45	\$27.75 17.10% 8.17% \$34.76	\$27.75 17.10% 8.17% \$34.76	\$33.59 15.46% 8.17% \$41.53
Direct Care Staff Wages and Benefits	Productivity Adjustments  Total Hours - Supervision and Other Employer Time - Training - Paid Time Off  "Billable" Hours  Productivity Factor	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,198.82	\$1,198.82	\$1,432.31
Mileage	- Number of Miles Traveled per Week - Maintenance Cost per Mile - Fuel Cost per Mile - Insurance and Registration Cost per Mile Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard) - Additional Acquisition Cost - Vehicle Useful Life, Miles Adjusted Vehicle Acquisition Cost per Mile Total Cost per Mile  Weekly Mileage Cost	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$41.10 15.28% 8.17% \$2,029.52 10 \$202.95
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs Program Operations Cost per Week - Administration Percent Administration Cost per Week	\$2,579.24 \$20.00 \$100.00 12.0% \$365.35	\$2,512.65 \$20.00 \$100.00 12.0% \$356.27	\$2,512.65 \$20.00 \$100.00 12.0% \$356.27	\$2,779.26 \$20.00 \$100.00 12.0% \$392.63
	Total Cost per Week Total Rate per Mile	\$3,044.59 <b>\$4.68</b>	\$2,968.92 <b>\$4.57</b>	\$2,968.92 <b>\$4.57</b>	\$3,271.89 <b>\$5.03</b>

		Base Model	Far Northern	Golden Gate	Inland
	Unit of Service	Mile	Mile	Mile	Mile
100	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
es and Benefit	- Direct Care Staff Hourly Wage  - Employee Benefit Rate (as a percent of wages)  - Workers' Compensation Rate (as a percent of wages)  Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$29.21 16.63% 8.17% \$36.45	\$27.75 17.10% 8.17% \$34.76	\$33.59 15.46% 8.17% \$41.53	\$27.75 17.10% 8.17% \$34.76
Direct Care Staff Wages and Benefits	Productivity Adjustments Total Hours - Supervision and Other Employer Time - Training - Paid Time Off "Billable" Hours	34.60 0.90 0.67 3.04 29.99	34.60 0.90 0.67 3.04 29.99	34.60 0.90 0.67 3.04 29.99	34.60 0.90 0.67 3.04 29.99
Dii	Productivity Factor	1.15	1.15	1.15	1.15
Mileage	Weekly Staff Cost After Productivity Adjustments  - Number of Miles Traveled per Week - Maintenance Cost per Mile - Fuel Cost per Mile - Insurance and Registration Cost per Mile Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard) - Additional Acquisition Cost - Vehicle Useful Life, Miles Adjusted Vehicle Acquisition Cost per Mile Total Cost per Mile  Weekly Mileage Cost	\$1,257.11 650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76 \$1,144.00	\$1,198.82 650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76 \$1,144.00	\$1,432.31 650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76	\$1,198.82 650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$41.10 15.28% 8.17% \$2,029.52 10 \$202.95	\$33.95 16.89% 8.17% \$1,698.31 10 \$169.83
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs Program Operations Cost per Week - Administration Percent Administration Cost per Week	\$2,579.24 \$20.00 \$100.00 12.0% \$365.35	\$2,512.65 \$20.00 \$100.00 12.0% \$356.27	\$2,779.26 \$20.00 \$100.00 12.0% \$392.63	\$2,512.65 \$20.00 \$100.00 12.0% \$356.27
	Total Cost per Week Total Rate per Mile	\$3,044.59 <b>\$4.68</b>	\$2,968.92 <b>\$4.57</b>	\$3,271.89 <b>\$5.03</b>	\$2,968.92 <b>\$4.57</b>

		Base Model	Kern	Eastern LA	Lanterman
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
s and Benefits	- Direct Care Staff Hourly Wage - Employee Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$29.21 16.63% 8.17% \$36.45	\$27.75 17.10% 8.17% \$34.76	\$29.21 16.63% 8.17% \$36.45	\$29.21 16.63% 8.17% \$36.45
Direct Care Staff Wages and Benefits	Productivity Adjustments  Total Hours  - Supervision and Other Employer Time  - Training  - Paid Time Off  "Billable" Hours  Productivity Factor	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,198.82	\$1,257.11	\$1,257.11
Mileage	<ul> <li>Number of Miles Traveled per Week</li> <li>Maintenance Cost per Mile</li> <li>Fuel Cost per Mile</li> <li>Insurance and Registration Cost per Mile</li> <li>Operating Cost per Mile</li> <li>Vehicle Acquisition Cost per Mile (Standard)</li> <li>Additional Acquisition Cost</li> <li>Vehicle Useful Life, Miles</li> <li>Adjusted Vehicle Acquisition Cost per Mile</li> <li>Total Cost per Mile</li> <li>Weekly Mileage Cost</li> </ul>	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76 \$1,144.00	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs Program Operations Cost per Week - Administration Percent Administration Cost per Week	\$2,579.24 \$20.00 \$100.00 12.0% \$365.35	\$2,512.65 \$20.00 \$100.00 12.0% \$356.27	\$2,579.24 \$20.00 \$100.00 12.0% \$365.35	\$2,579.24 \$20.00 \$100.00 12.0% \$365.35
<u> </u>	Total Cost per Week  Total Rate per Mile	\$3,044.59 <b>\$4.68</b>	\$2,968.92 <b>\$4.57</b>	\$3,044.59 \$4.68	\$3,044.59 \$4.68

		Base Model	Harbor	North LA	San Gabriel/ Pomona
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
Direct Care Staff Wages and Benefits	- Direct Care Staff Hourly Wage - Employee Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages)	\$29.21 16.63% 8.17%	\$29.21 16.63% 8.17%	\$29.21 16.63% 8.17%	\$29.21 16.63% 8.17%
/ages and	Hourly Staff Cost Before Productivity Adj. (wages + benefits)  Productivity Adjustments	\$36.45	\$36.45	\$36.45	\$36.45
taff W	Total Hours - Supervision and Other Employer Time	34.60	34.60 0.90	34.60 0.90	34.60 0.90
Care S	- Training - Paid Time Off	0.67 3.04	0.67 3.04	0.90 0.67 3.04	0.67 3.04
Direct	"Billable" Hours Productivity Factor	29.99 1.15	29.99 1.15	29.99 1.15	29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,257.11	\$1,257.11	\$1,257.11
Mileage	<ul> <li>Number of Miles Traveled per Week</li> <li>Maintenance Cost per Mile</li> <li>Fuel Cost per Mile</li> <li>Insurance and Registration Cost per Mile</li> <li>Operating Cost per Mile</li> <li>Vehicle Acquisition Cost per Mile (Standard)</li> <li>Additional Acquisition Cost</li> <li>Vehicle Useful Life, Miles</li> <li>Adjusted Vehicle Acquisition Cost per Mile</li> <li>Total Cost per Mile</li> <li>Weekly Mileage Cost</li> </ul>	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76 \$1,144.00	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76 \$1,144.00
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs Program Operations Cost per Week	\$2,579.24 \$20.00 \$100.00	\$2,579.24 \$20.00 \$100.00	\$2,579.24 \$20.00 \$100.00	\$2,579.24 \$20.00 \$100.00
Adm	- Administration Percent Administration Cost per Week	12.0% \$365.35	12.0% \$365.35	12.0% \$365.35	12.0% \$365.35
	Total Cost per Week Total Rate per Mile	\$3,044.59 <b>\$4.68</b>	\$3,044.59 <b>\$4.68</b>	\$3,044.59 <b>\$4.68</b>	\$3,044.59 <b>\$4.68</b>

		Base Model	S. Central LA	Westside	North Bay
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
Direct Care Staff Wages and Benefits	- Direct Care Staff Hourly Wage - Employee Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages)	\$29.21 16.63% 8.17%	\$29.21 16.63% 8.17%	\$29.21 16.63% 8.17%	\$29.21 16.63% 8.17%
ff Wages	Hourly Staff Cost Before Productivity Adj. (wages + benefits)  Productivity Adjustments Total Hours	\$36.45 34.60	\$36.45 34.60	\$36.45 34.60	\$36.45 34.60
Care Sta	- Supervision and Other Employer Time - Training - Paid Time Off	0.90 0.67 3.04	0.90 0.67 3.04	0.90 0.67 3.04	0.90 0.67 3.04
Direct	"Billable" Hours Productivity Factor	29.99 1.15	29.99 1.15	29.99	29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,257.11	\$1,257.11	\$1,257.11
Mileage	<ul> <li>Number of Miles Traveled per Week</li> <li>Maintenance Cost per Mile</li> <li>Fuel Cost per Mile</li> <li>Insurance and Registration Cost per Mile</li> <li>Operating Cost per Mile</li> <li>Vehicle Acquisition Cost per Mile (Standard)</li> <li>Additional Acquisition Cost</li> <li>Vehicle Useful Life, Miles</li> <li>Adjusted Vehicle Acquisition Cost per Mile</li> <li>Total Cost per Mile</li> </ul>	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$1,144.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$1,144.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$1,144.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$1,144.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs  Program Operations Cost per Week  - Administration Percent	\$2,579.24 \$20.00 \$100.00	\$2,579.24 \$20.00 \$100.00	\$2,579.24 \$20.00 \$100.00	\$2,579.24 \$20.00 \$100.00
7	Administration Cost per Week Total Cost per Week Total Rate per Mile	\$365.35 \$3,044.59 \$4.68	\$365.35 \$3,044.59 \$4.68	\$365.35 \$3,044.59 \$4.68	\$365.35 \$3,044.59 \$4.68

		Base Model	Orange County	Redwood Coast	San Andreas
	Unit of Service	Mile	Mile	Mile	Mile
100	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
es and Benefit	- Direct Care Staff Hourly Wage - Employee Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$29.21 16.63% 8.17% \$36.45	\$29.21 16.63% 8.17% \$36.45	\$27.75 17.10% 8.17% \$34.76	\$33.59 15.46% 8.17% \$41.53
Direct Care Staff Wages and Benefits	Productivity Adjustments  Total Hours - Supervision and Other Employer Time - Training - Paid Time Off  "Billable" Hours Productivity Factor	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,257.11	\$1,198.82	\$1,432.31
Mileage	- Number of Miles Traveled per Week - Maintenance Cost per Mile - Fuel Cost per Mile - Insurance and Registration Cost per Mile Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard) - Additional Acquisition Cost - Vehicle Useful Life, Miles Adjusted Vehicle Acquisition Cost per Mile Total Cost per Mile  Weekly Mileage Cost	\$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76	650.0 \$0.30 \$0.50 \$0.35 \$1.15 \$0.31 \$45,000 150,000 \$0.61 \$1.76
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$41.10 15.28% 8.17% \$2,029.52 10 \$202.95
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs Program Operations Cost per Week - Administration Percent Administration Cost per Week	\$2,579.24 \$20.00 \$100.00 12.0% \$365.35	\$2,579.24 \$20.00 \$100.00 12.0% \$365.35	\$2,512.65 \$20.00 \$100.00 12.0% \$356.27	\$2,779.26 \$20.00 \$100.00 12.0% \$392.63
	Total Cost per Week  Total Rate per Mile	\$3,044.59 <b>\$4.68</b>	\$3,044.59 <b>\$4.68</b>	\$2,968.92 <b>\$4.57</b>	\$3,271.89 <b>\$5.03</b>

		Base Model	San Diego	Tri-Counties	Valley Mountain
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
Direct Care Staff Wages and Benefits	- Direct Care Staff Hourly Wage	\$29.21	\$29.21	\$29.21	\$27.75
Ber	- Employee Benefit Rate (as a percent of wages)	16.63%	16.63%	16.63%	17.10%
pu	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
ses a	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$36.45	\$36.45	\$36.45	\$34.76
Wag	Productivity Adjustments				
taff	Total Hours	34.60	34.60	34.60	34.60
e S	- Supervision and Other Employer Time - Training	0.90 0.67	0.90 0.67	0.90 0.67	0.90 0.67
Car	- Paid Time Off	3.04	3.04	3.04	3.04
ect	"Billable" Hours	29.99	29.99	29.99	29.99
Dir	Productivity Factor	1.15	1.15	1.15	1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,257.11	\$1,257.11	\$1,198.82
	- Number of Miles Traveled per Week	650.0	650.0	650.0	650.0
	- Maintenance Cost per Mile	\$0.30	\$0.30	\$0.30	\$0.30
	- Fuel Cost per Mile	\$0.50	\$0.50	\$0.50	\$0.50
	- Insurance and Registration Cost per Mile	\$0.35	\$0.35	\$0.35	\$0.35
Mileage	Operating Cost per Mile	\$1.15	\$1.15	\$1.15	\$1.15
- Uile	<ul><li>- Vehicle Acquisition Cost per Mile (Standard)</li><li>- Additional Acquisition Cost</li></ul>	\$0.31 \$45,000	\$0.31 \$45,000	\$0.31 \$45,000	\$0.31 \$45,000
_	- Additional Acquisition Cost - Vehicle Useful Life, Miles	150,000	150,000	150,000	150,000
	Adjusted Vehicle Acquisition Cost per Mile	\$0.61	\$0.61	\$0.61	\$0.61
	Total Cost per Mile	\$1.76	\$1.76	\$1.76	\$1.76
	Weekly Mileage Cost	\$1,144.00	\$1,144.00	\$1,144.00	\$1,144.00
	- Supervisor Hourly Wage	\$35.74	\$35.74	\$35.74	\$33.95
Supervision	- Supervisor Benefit Rate (as a percent of wages)	16.43%	16.43%	16.43%	16.89%
Zi	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
edn	Weekly Supervision Cost	\$1,781.28	\$1,781.28	\$1,781.28	\$1,698.31
Š	- Number of Direct Care Staff Supervised	10	10	10	10
	Supervision Cost per Week per Direct Care Staff	\$178.13	\$178.13	\$178.13	\$169.83
rog.	Cost per Week, Before Program Operations and Administration	\$2,579.24	\$2,579.24	\$2,579.24	\$2,512.65
nd F	- Program Operations Costs	\$20.00	\$20.00	\$20.00	\$20.00
Admin. and Pro Operations	Program Operations Cost per Week	\$100.00	\$100.00	\$100.00	\$100.00
dmi O <sub>F</sub>	- Administration Percent	12.0%	12.0%	12.0%	12.0%
Ā	Administration Cost per Week	\$365.35	\$365.35	\$365.35	\$356.27
	Total Cost per Week	\$3,044.59	\$3,044.59	\$3,044.59	\$2,968.92
	Total Rate per Mile	\$4.68	\$4.68	\$4.68	<b>\$4.57</b>

		Base Model	Alta	Central Valley	East Bay
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
es and Benefit	<ul> <li>- Direct Care Staff Hourly Wage</li> <li>- Employee Benefit Rate (as a percent of wages)</li> <li>- Workers' Compensation Rate (as a percent of wages)</li> <li>Hourly Staff Cost Before Productivity Adj. (wages + benefits)</li> </ul>	\$29.21 16.63% 8.17% \$36.45	\$27.75 17.10% 8.17% \$34.76	\$27.75 17.10% 8.17% \$34.76	\$33.59 15.46% 8.17% \$41.53
Direct Care Staff Wages and Benefits	Productivity Adjustments  Total Hours - Supervision and Other Employer Time - Training - Paid Time Off "Billable" Hours Productivity Factor	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,198.82	\$1,198.82	\$1,432.31
Mileage	- Number of Miles Traveled per Week - Maintenance Cost per Mile - Fuel Cost per Mile - Insurance and Registration Cost per Mile Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard) - Additional Acquisition Cost - Vehicle Useful Life, Miles Adjusted Vehicle Acquisition Cost per Mile Total Cost per Mile	600.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$60,000 150,000 \$0.71 \$2.21	\$0.40 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$60,000 150,000 \$0.71 \$2.21	600.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$60,000 150,000 \$0.71 \$2.21	600.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$60,000 150,000 \$0.71 \$2.21
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$1,326.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$1,326.00 \$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$1,326.00 \$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$1,326.00 \$41.10 15.28% 8.17% \$2,029.52 10 \$202.95
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs Program Operations Cost per Week - Administration Percent Administration Cost per Week	\$2,761.24 \$20.00 \$100.00 12.0% \$390.17	\$2,694.65 \$20.00 \$100.00 12.0% \$381.09	\$2,694.65 \$20.00 \$100.00 12.0% \$381.09	\$2,961.26 \$20.00 \$100.00 12.0% \$417.44
	Total Cost per Week Total Rate per Mile	\$3,251.41 <b>\$5.42</b>	\$3,175.74 <b>\$5.29</b>	\$3,175.74 <b>\$5.29</b>	\$3,478.70 <b>\$5.80</b>

		Base Model	Far Northern	Golden Gate	Inland
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
s and Benefits	- Direct Care Staff Hourly Wage - Employee Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$29.21 16.63% 8.17% \$36.45	\$27.75 17.10% 8.17% \$34.76	\$33.59 15.46% 8.17% \$41.53	\$27.75 17.10% 8.17% \$34.76
Direct Care Staff Wages and Benefits	Productivity Adjustments Total Hours - Supervision and Other Employer Time - Training - Paid Time Off "Billable" Hours Productivity Factor	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,198.82	\$1,432.31	\$1,198.82
Mileage	- Number of Miles Traveled per Week - Maintenance Cost per Mile - Fuel Cost per Mile - Insurance and Registration Cost per Mile Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard) - Additional Acquisition Cost - Vehicle Useful Life, Miles Adjusted Vehicle Acquisition Cost per Mile Total Cost per Mile	600.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$60,000 150,000 \$0.71 \$2.21	600.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$60,000 150,000 \$0.71 \$2.21	600.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$60,000 150,000 \$0.71 \$2.21	600.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$60,000 150,000 \$0.71 \$2.21
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$1,326.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$1,326.00 \$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$1,326.00 \$41.10 15.28% 8.17% \$2,029.52 10 \$202.95	\$1,326.00 \$33.95 16.89% 8.17% \$1,698.31 10 \$169.83
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs Program Operations Cost per Week - Administration Percent Administration Cost per Week	\$2,761.24 \$20.00 \$100.00 12.0%	\$2,694.65 \$20.00 \$100.00 12.0% \$381.09	\$2,961.26 \$20.00 \$100.00 12.0% \$417.44	\$2,694.65 \$20.00 \$100.00 12.0%
7	Total Cost per Week  Total Rate per Mile	\$390.17 \$3,251.41 \$5.42	\$3,175.74 \$5.29	\$3,478.70 \$5.80	\$381.09 \$3,175.74 \$5.29

		Base Model	Kern	Eastern LA	Lanterman
	Unit of Service	Mile	Mile	Mile	Mile
l	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
Direct Care Staff Wages and Benefits	- Direct Care Staff Hourly Wage - Employee Benefit Rate (as a percent of wages)	\$29.21 16.63%	\$27.75 17.10%	\$29.21 16.63%	\$29.21 16.63%
nd B	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
ges a	Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$36.45	\$34.76	\$36.45	\$36.45
f Wa	Productivity Adjustments Total Hours	34.60	34.60	34.60	34.60
Staf	- Supervision and Other Employer Time	0.90	0.90	0.90	0.90
are	- Training	0.67	0.67	0.67	0.67
ت   ت (	- Paid Time Off	3.04	3.04	3.04	3.04
	"Billable" Hours Productivity Factor	29.99 1.15	29.99 1.15	29.99 1.15	29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,198.82	\$1,257.11	\$1,257.11
	- Number of Miles Traveled per Week	600.0	600.0	600.0	600.0
	- Maintenance Cost per Mile	\$0.40	\$0.40	\$0.40	\$0.40
	- Fuel Cost per Mile	\$0.65	\$0.65	\$0.65	\$0.65
0	- Insurance and Registration Cost per Mile	\$0.45 \$1.50	\$0.45 \$1.50	\$0.45 \$1.50	\$0.45 \$1.50
Mileage	Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard)	\$0.31	\$0.31	\$0.31	\$1.30
ĕij	- Additional Acquisition Cost  - Additional Acquisition Cost	\$60,000	\$60,000	\$60,000	\$60,000
	- Vehicle Useful Life, Miles	150,000	150,000	150,000	150,000
	Adjusted Vehicle Acquisition Cost per Mile	\$0.71	\$0.71	\$0.71	\$0.71
	Total Cost per Mile	\$2.21	\$2.21	\$2.21	\$2.21
	Weekly Mileage Cost	\$1,326.00	\$1,326.00	\$1,326.00	\$1,326.00
	- Supervisor Hourly Wage	\$35.74	\$33.95	\$35.74	\$35.74
Supervision	- Supervisor Benefit Rate (as a percent of wages)	16.43%	16.89%	16.43%	16.43%
ervi	- Workers' Compensation Rate (as a percent of wages)	8.17%	8.17%	8.17%	8.17%
dnş	Weekly Supervision Cost	\$1,781.28	\$1,698.31	\$1,781.28	\$1,781.28
01	- Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$178.13	10 \$169.83	10 \$178.13	10 \$178.13
- Sc	<u> </u>				
Pro <sub>2</sub>	Cost per Week, Before Program Operations and Administration	\$2,761.24	\$2,694.65	\$2,761.24	\$2,761.24
Admin. and Pro Operations	- Program Operations Costs Program Operations Cost per Week	\$20.00 \$100.00	\$20.00 \$100.00	\$20.00 \$100.00	\$20.00 \$100.00
in. 8					
- Mb/ O	- Administration Percent	12.0%	12.0%	12.0%	12.0%
₹.	Administration Cost per Week	\$390.17	\$381.09	\$390.17	\$390.17
	Total Cost per Week	\$3,251.41	\$3,175.74	\$3,251.41	\$3,251.41
	Total Rate per Mile	\$5.42	\$5.29	\$5.42	\$5.42

		Base Model	Harbor	North LA	San Gabriel/ Pomona
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
Direct Care Staff Wages and Benefits	- Direct Care Staff Hourly Wage - Employee Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages)	\$29.21 16.63% 8.17%	\$29.21 16.63% 8.17%	\$29.21 16.63% 8.17%	\$29.21 16.63% 8.17%
ages an	Hourly Staff Cost Before Productivity Adj. (wages + benefits)  Productivity Adjustments	\$36.45	\$36.45	\$36.45	\$36.45
Staff W	Total Hours - Supervision and Other Employer Time	34.60 0.90	34.60	34.60 0.90	34.60 0.90
Care	- Training - Paid Time Off	0.67 3.04	0.67 3.04	0.67 3.04	0.67 3.04
Direct	"Billable" Hours Productivity Factor	29.99 1.15	29.99	29.99 1.15	29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,257.11	\$1,257.11	\$1,257.11
Mileage	<ul> <li>Number of Miles Traveled per Week</li> <li>Maintenance Cost per Mile</li> <li>Fuel Cost per Mile</li> <li>Insurance and Registration Cost per Mile</li> <li>Operating Cost per Mile</li> <li>Vehicle Acquisition Cost per Mile (Standard)</li> <li>Additional Acquisition Cost</li> <li>Vehicle Useful Life, Miles</li> <li>Adjusted Vehicle Acquisition Cost per Mile</li> <li>Total Cost per Mile</li> <li>Weekly Mileage Cost</li> </ul>	\$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$60,000 150,000 \$0.71 \$2.21 \$1,326.00	\$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$60,000 150,000 \$0.71 \$2.21 \$1,326.00	600.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$60,000 150,000 \$0.71 \$2.21 \$1,326.00	\$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$60,000 150,000 \$0.71 \$2.21 \$1,326.00
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs  Program Operations Cost per Week	\$2,761.24 \$20.00 \$100.00	\$2,761.24 \$20.00 \$100.00	\$2,761.24 \$20.00 \$100.00	\$2,761.24 \$20.00 \$100.00
Adn	- Administration Percent Administration Cost per Week	12.0% \$390.17	12.0% \$390.17	12.0% \$390.17	12.0% \$390.17
	Total Cost per Week  Total Rate per Mile	\$3,251.41 <b>\$5.42</b>	\$3,251.41 <b>\$5.42</b>	\$3,251.41 <b>\$5.42</b>	\$3,251.41 <b>\$5.42</b>

		Base Model	S. Central LA	Westside	North Bay
	Unit of Service	Mile	Mile	Mile	Mile
100	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
es and Benefit	- Direct Care Staff Hourly Wage - Employee Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$29.21 16.63% 8.17% \$36.45	\$29.21 16.63% 8.17% \$36.45	\$29.21 16.63% 8.17% \$36.45	\$29.21 16.63% 8.17% \$36.45
Direct Care Staff Wages and Benefits	Productivity Adjustments Total Hours - Supervision and Other Employer Time - Training - Paid Time Off "Billable" Hours Productivity Factor	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,257.11	\$1,257.11	\$1,257.11
Mileage	- Number of Miles Traveled per Week - Maintenance Cost per Mile - Fuel Cost per Mile - Insurance and Registration Cost per Mile Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard) - Additional Acquisition Cost - Vehicle Useful Life, Miles Adjusted Vehicle Acquisition Cost per Mile Total Cost per Mile	600.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$60,000 150,000 \$0.71 \$2.21	600.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$60,000 150,000 \$0.71 \$2.21	600.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$60,000 150,000 \$0.71 \$2.21	600.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$60,000 150,000 \$0.71 \$2.21
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$1,326.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$1,326.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$1,326.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$1,326.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs Program Operations Cost per Week - Administration Percent Administration Cost per Week	\$2,761.24 \$20.00 \$100.00 12.0% \$390.17	\$2,761.24 \$20.00 \$100.00 12.0% \$390.17	\$2,761.24 \$20.00 \$100.00 12.0% \$390.17	\$2,761.24 \$20.00 \$100.00 12.0% \$390.17
	Total Cost per Week  Total Rate per Mile	\$3,251.41 \$5.42	\$3,251.41 \$5.42	\$3,251.41 \$5.42	\$3,251.41 \$5.42

		Base Model	Orange County	Redwood Coast	San Andreas
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
es and Benefit	<ul> <li>- Direct Care Staff Hourly Wage</li> <li>- Employee Benefit Rate (as a percent of wages)</li> <li>- Workers' Compensation Rate (as a percent of wages)</li> <li>Hourly Staff Cost Before Productivity Adj. (wages + benefits)</li> </ul>	\$29.21 16.63% 8.17% \$36.45	\$29.21 16.63% 8.17% \$36.45	\$27.75 17.10% 8.17% \$34.76	\$33.59 15.46% 8.17% \$41.53
Direct Care Staff Wages and Benefits	Productivity Adjustments Total Hours - Supervision and Other Employer Time - Training - Paid Time Off "Billable" Hours Productivity Factor	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,257.11	\$1,198.82	\$1,432.31
Mileage	- Number of Miles Traveled per Week - Maintenance Cost per Mile - Fuel Cost per Mile - Insurance and Registration Cost per Mile Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard) - Additional Acquisition Cost - Vehicle Useful Life, Miles Adjusted Vehicle Acquisition Cost per Mile Total Cost per Mile  Weekly Mileage Cost	\$00.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$60,000 150,000 \$0.71 \$2.21 \$1,326.00	600.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$60,000 150,000 \$0.71 \$2.21 \$1,326.00	600.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$60,000 150,000 \$0.71 \$2.21 \$1,326.00	\$0.40 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$60,000 150,000 \$0.71 \$2.21 \$1,326.00
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$41.10 15.28% 8.17% \$2,029.52 10 \$202.95
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs  Program Operations Cost per Week  - Administration Percent  Administration Cost per Week	\$2,761.24 \$20.00 \$100.00 12.0% \$390.17	\$2,761.24 \$20.00 \$100.00 12.0% \$390.17	\$2,694.65 \$20.00 \$100.00 12.0% \$381.09	\$2,961.26 \$20.00 \$100.00 12.0% \$417.44
	Total Cost per Week Total Rate per Mile	\$3,251.41 <b>\$5.42</b>	\$3,251.41 <b>\$5.42</b>	\$3,175.74 <b>\$5.29</b>	\$3,478.70 <b>\$5.80</b>

		Base Model	San Diego	Tri-Counties	Valley Mountain
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
Direct Care Staff Wages and Benefits	- Direct Care Staff Hourly Wage - Employee Benefit Rate (as a percent of wages)	\$29.21 16.63%	\$29.21 16.63%	\$29.21 16.63%	\$27.75 17.10%
iges and	- Workers' Compensation Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	8.17% \$36.45	8.17% \$36.45	8.17% \$36.45	8.17% \$34.76
Staff Wa	Productivity Adjustments  Total Hours - Supervision and Other Employer Time	34.60	34.60 0.90	34.60	34.60 0.90
t Care S	- Training - Paid Time Off	0.67 3.04	0.67 3.04	0.67 3.04	0.67 3.04
Direc	"Billable" Hours Productivity Factor	29.99 1.15	29.99 1.15	29.99 1.15	29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,257.11	\$1,257.11	\$1,198.82
	- Number of Miles Traveled per Week - Maintenance Cost per Mile - Fuel Cost per Mile	600.0 \$0.40 \$0.65	600.0 \$0.40 \$0.65	600.0 \$0.40 \$0.65	600.0 \$0.40 \$0.65
Mileage	- Insurance and Registration Cost per Mile Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard)	\$0.45 \$1.50 \$0.31	\$0.45 \$1.50 \$0.31	\$0.45 \$1.50 \$0.31	\$0.45 \$1.50 \$0.31
×	- Additional Acquisition Cost - Vehicle Useful Life, Miles Adjusted Vehicle Acquisition Cost per Mile	\$60,000 150,000 \$0.71	\$60,000 150,000 \$0.71	\$60,000 150,000 \$0.71	\$60,000 150,000 \$0.71
	Total Cost per Mile	\$2.21	\$2.21	\$2.21	\$2.21
	Weekly Mileage Cost	\$1,326.00	\$1,326.00	\$1,326.00	\$1,326.00
ision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages)	\$35.74 16.43%	\$35.74 16.43%	\$35.74 16.43%	\$33.95 16.89%
Supervision	<ul> <li>Workers' Compensation Rate (as a percent of wages)</li> <li>Weekly Supervision Cost</li> <li>Number of Direct Care Staff Supervised</li> </ul>	8.17% \$1,781.28 10	8.17% \$1,781.28 10	8.17% \$1,781.28 10	8.17% \$1,698.31
	Supervision Cost per Week per Direct Care Staff	\$178.13	\$178.13	\$178.13	\$169.83
d Prog.	Cost per Week, Before Program Operations and Administration - Program Operations Costs	\$2,761.24 \$20.00	\$2,761.24 \$20.00	\$2,761.24 \$20.00	\$2,694.65 \$20.00
min. and Pro Operations	Program Operations Cost per Week	\$100.00	\$100.00	\$100.00	\$100.00
Admin. and Pro Operations	- Administration Percent Administration Cost per Week	12.0% \$390.17	12.0% \$390.17	12.0% \$390.17	12.0% \$381.09
	Total Cost per Week  Total Rate per Mile	\$3,251.41 \$5.42	\$3,251.41 <b>\$5.42</b>	\$3,251.41 \$5.42	\$3,175.74 <b>\$5.29</b>

		Base Model	Alta	Central Valley	East Bay
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
Direct Care Staff Wages and Benefits	- Direct Care Staff Hourly Wage - Employee Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages)	\$29.21 16.63% 8.17%	\$27.75 17.10% 8.17%	\$27.75 17.10% 8.17%	\$33.59 15.46% 8.17%
.Wages	Hourly Staff Cost Before Productivity Adj. (wages + benefits)  Productivity Adjustments	\$36.45	\$34.76	\$34.76	\$41.53
Staff	Total Hours - Supervision and Other Employer Time	34.60 0.90	34.60 0.90	34.60 0.90	0.90 0.67
t Car	- Training - Paid Time Off	0.67 3.04	0.67 3.04	0.67 3.04	0.67 3.04
Direc	"Billable" Hours Productivity Factor	29.99 1.15	29.99 1.15	29.99 1.15	29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,198.82	\$1,198.82	\$1,432.31
	- Number of Miles Traveled per Week - Maintenance Cost per Mile - Fuel Cost per Mile - Insurance and Registration Cost per Mile	\$0.40 \$0.65 \$0.45	\$0.40 \$0.65 \$0.45	\$0.40 \$0.65 \$0.45	600.0 \$0.40 \$0.65 \$0.45
Mileage	Operating Cost per Mile  - Vehicle Acquisition Cost per Mile (Standard)  - Additional Acquisition Cost  - Vehicle Useful Life, Miles  Adjusted Vehicle Acquisition Cost per Mile	\$1.50 \$0.31 \$75,000 150,000 \$0.81	\$1.50 \$0.31 \$75,000 150,000 \$0.81	\$1.50 \$0.31 \$75,000 150,000 \$0.81 \$2.31	\$1.50 \$0.31 \$75,000 150,000 \$0.81
	Total Cost per Mile Weekly Mileage Cost	\$2.31 <b>\$1,386.00</b>	\$2.31 <b>\$1,386.00</b>	\$1,386.00	\$2.31 <b>\$1,386.00</b>
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$41.10 15.28% 8.17% \$2,029.52 10 \$202.95
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs  Program Operations Cost per Week	\$2,821.24 \$20.00 \$100.00	\$2,754.65 \$20.00 \$100.00	\$2,754.65 \$20.00 \$100.00	\$3,021.26 \$20.00 \$100.00
Adn	- Administration Percent Administration Cost per Week	12.0% \$398.35	12.0% \$389.27	12.0% \$389.27	12.0% \$425.63
	Total Cost per Week  Total Rate per Mile	\$3,319.59 <b>\$5.53</b>	\$3,243.92 <b>\$5.41</b>	\$3,243.92 <b>\$5.41</b>	\$3,546.89 <b>\$5.91</b>

		Base Model	Far Northern	Golden Gate	Inland
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	<del>70%</del>
s and Benefits	- Direct Care Staff Hourly Wage - Employee Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$29.21 16.63% 8.17% \$36.45	\$27.75 17.10% 8.17% \$34.76	\$33.59 15.46% 8.17% \$41.53	\$27.75 17.10% 8.17% \$34.76
Direct Care Staff Wages and Benefits	Productivity Adjustments Total Hours - Supervision and Other Employer Time - Training - Paid Time Off "Billable" Hours Productivity Factor	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,198.82	\$1,432.31	\$1,198.82
Mileage	- Number of Miles Traveled per Week - Maintenance Cost per Mile - Fuel Cost per Mile - Insurance and Registration Cost per Mile Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard) - Additional Acquisition Cost - Vehicle Useful Life, Miles Adjusted Vehicle Acquisition Cost per Mile Total Cost per Mile	600.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$75,000 150,000 \$0.81 \$2.31	600.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$75,000 150,000 \$0.81 \$2.31	600.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$75,000 150,000 \$0.81 \$2.31	600.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$75,000 150,000 \$0.81 \$2.31
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$1,386.00 \$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$1,386.00 \$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$1,386.00 \$41.10 15.28% 8.17% \$2,029.52 10 \$202.95	\$1,386.00 \$33.95 16.89% 8.17% \$1,698.31 10 \$169.83
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs  Program Operations Cost per Week  - Administration Percent  Administration Cost per Week	\$2,821.24 \$20.00 \$100.00 12.0% \$398.35	\$2,754.65 \$20.00 \$100.00 12.0% \$389.27	\$3,021.26 \$20.00 \$100.00 12.0% \$425.63	\$2,754.65 \$20.00 \$100.00 12.0% \$389.27
	Total Cost per Week Total Rate per Mile	\$3,319.59 <b>\$5.53</b>	\$3,243.92 <b>\$5.41</b>	\$3,546.89 <b>\$5.91</b>	\$3,243.92 <b>\$5.41</b>

	Base Model	Kern	Eastern LA	Lanterman
Unit of Service	Mile	Mile	Mile	Mile
- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
- Direct Care Staff Hourly Wage - Employee Benefit Rate (as a percent of wages)	\$29.21 16.63%	\$27.75 17.10%	\$29.21 16.63%	\$29.21 16.63%
Hourly Staff Cost Before Productivity Adj. (wages + benefits)	8.17% \$36.45	8.17% \$34.76	8.17% \$36.45	8.17% \$36.45
Total Hours	34.60	34.60	34.60	34.60 0.90
- Training - Paid Time Off	0.67 3.04	0.67 3.04	0.67 3.04	0.67 3.04
"Billable" Hours Productivity Factor	29.99 1.15	29.99 1.15	29.99 1.15	29.99 1.15
Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,198.82	\$1,257.11	\$1,257.11
<ul><li>Number of Miles Traveled per Week</li><li>Maintenance Cost per Mile</li><li>Fuel Cost per Mile</li></ul>	600.0 \$0.40 \$0.65	600.0 \$0.40 \$0.65	600.0 \$0.40 \$0.65	600.0 \$0.40 \$0.65
Operating Cost per Mile	\$0.45 \$1.50 \$0.31	\$0.45 \$1.50 \$0.31	\$1.50	\$0.45 \$1.50 \$0.31
- Additional Acquisition Cost - Vehicle Useful Life, Miles	\$75,000 150,000	\$75,000 150,000	\$75,000 150,000	\$75,000 150,000
Total Cost per Mile	\$2.31	\$2.31	\$2.31	\$0.81 \$2.31
Weekly Mileage Cost	\$1,386.00	\$1,386.00	\$1,386.00	\$1,386.00
- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) Workstell Commenceation Pote (as a percent of wages)	\$35.74 16.43%	\$33.95 16.89%	\$35.74 16.43%	\$35.74 16.43%
- Workers Compensation Rate (as a percent of wages)  Weekly Supervision Cost - Number of Direct Care Staff Supervised	\$1,781.28	\$1,698.31 10	\$1,781.28 10	8.17% \$1,781.28 10
Supervision Cost per Week per Direct Care Staff	\$178.13	\$169.83	\$178.13	\$178.13
Cost per Week, Before Program Operations and Administration - Program Operations Costs	\$2,821.24 \$20.00	\$2,754.65 \$20.00	\$2,821.24 \$20.00	\$2,821.24 \$20.00
Program Operations Cost per Week	\$100.00	\$100.00	\$100.00	\$100.00
- Administration Percent  Administration Cost per Week	12.0% \$398.35	12.0% \$389.27	12.0% \$398.35	12.0% \$398.35
Total Cost per Week	\$3,319.59	\$3,243.92	\$3,319.59	\$3,319.59 \$5.53
	- Percent of Direct Care Staff Working Full-Time  - Direct Care Staff Hourly Wage - Employee Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)  Productivity Adjustments Total Hours - Supervision and Other Employer Time - Training - Paid Time Off "Billable" Hours Productivity Factor  Weekly Staff Cost After Productivity Adjustments  - Number of Miles Traveled per Week - Maintenance Cost per Mile - Fuel Cost per Mile - Fuel Cost per Mile - Insurance and Registration Cost per Mile Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard) - Additional Acquisition Cost - Vehicle Useful Life, Miles Adjusted Vehicle Acquisition Cost per Mile Total Cost per Mile  Weekly Mileage Cost  - Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff  Cost per Week, Before Program Operations and Administration - Program Operations Cost per Week - Administration Percent Administration Cost per Week	Unit of Service	Unit of Service	Unit of Service

		Base Model	Harbor	North LA	San Gabriel/ Pomona
	Unit of Service	Mile	Mile	Mile	Mile
100	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
Direct Care Staff Wages and Benefits	- Direct Care Staff Hourly Wage - Employee Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages)	\$29.21 16.63% 8.17%	\$29.21 16.63% 8.17%	\$29.21 16.63% 8.17%	\$29.21 16.63% 8.17%
Wages a	Hourly Staff Cost Before Productivity Adj. (wages + benefits)  Productivity Adjustments	\$36.45	\$36.45	\$36.45	\$36.45
taff	Total Hours - Supervision and Other Employer Time	34.60 0.90	34.60 0.90	34.60 0.90	34.60 0.90
Care S	- Training - Paid Time Off	0.67 3.04	0.67 3.04	0.67 3.04	0.67 3.04
Direct	"Billable" Hours Productivity Factor	29.99 1.15	29.99 1.15	29.99 1.15	29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,257.11	\$1,257.11	\$1,257.11
Mileage	- Number of Miles Traveled per Week - Maintenance Cost per Mile - Fuel Cost per Mile - Insurance and Registration Cost per Mile Operating Cost per Mile	600.0 \$0.40 \$0.65 \$0.45 \$1.50	600.0 \$0.40 \$0.65 \$0.45 \$1.50	600.0 \$0.40 \$0.65 \$0.45 \$1.50	\$0.40 \$0.65 \$0.45 \$1.50
	- Vehicle Acquisition Cost per Mile (Standard)  - Additional Acquisition Cost  - Vehicle Useful Life, Miles  Adjusted Vehicle Acquisition Cost per Mile  Total Cost per Mile	\$0.31 \$75,000 150,000 \$0.81 \$2.31	\$0.31 \$75,000 150,000 \$0.81 \$2.31	\$0.31 \$75,000 150,000 \$0.81 \$2.31	\$0.31 \$75,000 150,000 \$0.81 \$2.31
	Weekly Mileage Cost	\$1,386.00	\$1,386.00	\$1,386.00	\$1,386.00
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs  Program Operations Cost per Week  - Administration Percent  Administration Cost per Week	\$2,821.24 \$20.00 \$100.00 12.0% \$398.35	\$2,821.24 \$20.00 \$100.00 12.0% \$398.35	\$2,821.24 \$20.00 \$100.00 12.0% \$398.35	\$2,821.24 \$20.00 \$100.00 12.0% \$398.35
,	Total Cost per Week  Total Rate per Mile	\$3,319.59 \$5.53	\$3,319.59 \$5.53	\$3,319.59 \$5.53	\$3,319.59 \$5.53

		Base Model	S. Central LA	Westside	North Bay
	Unit of Service	Mile	Mile	Mile	Mile
s.	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
Direct Care Staff Wages and Benefits	- Direct Care Staff Hourly Wage - Employee Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	\$29.21 16.63% 8.17% \$36.45	\$29.21 16.63% 8.17% \$36.45	\$29.21 16.63% 8.17% \$36.45	\$29.21 16.63% 8.17% \$36.45
	Productivity Adjustments Total Hours - Supervision and Other Employer Time - Training - Paid Time Off "Billable" Hours Productivity Factor	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,257.11	\$1,257.11	\$1,257.11
Mileage	- Number of Miles Traveled per Week - Maintenance Cost per Mile - Fuel Cost per Mile - Insurance and Registration Cost per Mile Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard) - Additional Acquisition Cost - Vehicle Useful Life, Miles Adjusted Vehicle Acquisition Cost per Mile Total Cost per Mile  Weekly Mileage Cost	\$00.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$75,000 150,000 \$0.81 \$2.31	600.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$75,000 150,000 \$0.81 \$2.31	\$00.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$75,000 150,000 \$0.81 \$2.31	600.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$75,000 150,000 \$0.81 \$2.31
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs Program Operations Cost per Week - Administration Percent Administration Cost per Week	\$2,821.24 \$20.00 \$100.00 12.0% \$398.35	\$2,821.24 \$20.00 \$100.00 12.0% \$398.35	\$2,821.24 \$20.00 \$100.00 12.0% \$398.35	\$2,821.24 \$20.00 \$100.00 12.0% \$398.35
	Total Cost per Week Total Rate per Mile	\$3,319.59 <b>\$5.53</b>	\$3,319.59 <b>\$5.53</b>	\$3,319.59 <b>\$5.53</b>	\$3,319.59 <b>\$5.53</b>

		Base Model	Orange County	Redwood Coast	San Andreas
	Unit of Service	Mile	Mile	Mile	Mile
100	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
Direct Care Staff Wages and Benefits	<ul> <li>- Direct Care Staff Hourly Wage</li> <li>- Employee Benefit Rate (as a percent of wages)</li> <li>- Workers' Compensation Rate (as a percent of wages)</li> <li>Hourly Staff Cost Before Productivity Adj. (wages + benefits)</li> </ul>	\$29.21 16.63% 8.17% \$36.45	\$29.21 16.63% 8.17% \$36.45	\$27.75 17.10% 8.17% \$34.76	\$33.59 15.46% 8.17% \$41.53
	Productivity Adjustments Total Hours - Supervision and Other Employer Time - Training - Paid Time Off "Billable" Hours Productivity Factor	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15	34.60 0.90 0.67 3.04 29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,257.11	\$1,198.82	\$1,432.31
Mileage	- Number of Miles Traveled per Week - Maintenance Cost per Mile - Fuel Cost per Mile - Insurance and Registration Cost per Mile Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard) - Additional Acquisition Cost - Vehicle Useful Life, Miles Adjusted Vehicle Acquisition Cost per Mile Total Cost per Mile  Weekly Mileage Cost	\$0.40 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$75,000 150,000 \$0.81 \$2.31	\$00.0 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$75,000 150,000 \$0.81 \$2.31	\$0.00 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$75,000 150,000 \$0.81 \$2.31	\$0.40 \$0.40 \$0.65 \$0.45 \$1.50 \$0.31 \$75,000 150,000 \$0.81 \$2.31 \$1,386.00
Supervision	- Supervisor Hourly Wage - Supervisor Benefit Rate (as a percent of wages) - Workers' Compensation Rate (as a percent of wages) Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$35.74 16.43% 8.17% \$1,781.28 10 \$178.13	\$33.95 16.89% 8.17% \$1,698.31 10 \$169.83	\$41.10 15.28% 8.17% \$2,029.52 10 \$202.95
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs Program Operations Cost per Week - Administration Percent Administration Cost per Week	\$2,821.24 \$20.00 \$100.00 12.0% \$398.35	\$2,821.24 \$20.00 \$100.00 12.0% \$398.35	\$2,754.65 \$20.00 \$100.00 12.0% \$389.27	\$3,021.26 \$20.00 \$100.00 12.0% \$425.63
	Total Cost per Week  Total Rate per Mile	\$3,319.59 <b>\$5.53</b>	\$3,319.59 <b>\$5.53</b>	\$3,243.92 <b>\$5.41</b>	\$3,546.89 <b>\$5.91</b>

		Base Model	San Diego	Tri-Counties	Valley Mountain
	Unit of Service	Mile	Mile	Mile	Mile
	- Percent of Direct Care Staff Working Full-Time	70%	70%	70%	70%
Direct Care Staff Wages and Benefits	- Direct Care Staff Hourly Wage - Employee Benefit Rate (as a percent of wages)	\$29.21 16.63%	\$29.21 16.63%	\$29.21 16.63%	\$27.75 17.10%
ages and	- Workers' Compensation Rate (as a percent of wages) Hourly Staff Cost Before Productivity Adj. (wages + benefits)	8.17% \$36.45	8.17% \$36.45	8.17% \$36.45	8.17% \$34.76
Staff Wa	Productivity Adjustments  Total Hours  - Supervision and Other Employer Time	34.60	34.60	34.60	34.60 0.90
t Care	- Training - Paid Time Off	0.67 3.04	0.67 3.04	0.67 3.04	0.67 3.04
Direct	"Billable" Hours Productivity Factor	29.99 1.15	29.99 1.15	29.99 1.15	29.99 1.15
	Weekly Staff Cost After Productivity Adjustments	\$1,257.11	\$1,257.11	\$1,257.11	\$1,198.82
	<ul> <li>Number of Miles Traveled per Week</li> <li>Maintenance Cost per Mile</li> <li>Fuel Cost per Mile</li> <li>Insurance and Registration Cost per Mile</li> </ul>	600.0 \$0.40 \$0.65 \$0.45	600.0 \$0.40 \$0.65 \$0.45	600.0 \$0.40 \$0.65 \$0.45	600.0 \$0.40 \$0.65 \$0.45
Mileage	Operating Cost per Mile - Vehicle Acquisition Cost per Mile (Standard) - Additional Acquisition Cost	\$1.50 \$0.31 \$75,000	\$1.50 \$0.31 \$75,000	\$1.50 \$0.31 \$75,000	\$1.50 \$0.31 \$75,000
	- Vehicle Useful Life, Miles Adjusted Vehicle Acquisition Cost per Mile Total Cost per Mile	\$0.81 \$2.31	150,000 \$0.81 \$2.31	150,000 \$0.81 \$2.31	150,000 \$0.81 \$2.31
	Weekly Mileage Cost	\$1,386.00	\$1,386.00	\$1,386.00	\$1,386.00
Supervision	<ul><li>Supervisor Hourly Wage</li><li>Supervisor Benefit Rate (as a percent of wages)</li><li>Workers' Compensation Rate (as a percent of wages)</li></ul>	\$35.74 16.43% 8.17%	\$35.74 16.43% 8.17%	\$35.74 16.43% 8.17%	\$33.95 16.89% 8.17%
ednS	Weekly Supervision Cost - Number of Direct Care Staff Supervised Supervision Cost per Week per Direct Care Staff	\$1,781.28 10 \$178.13	\$1,781.28 10 \$178.13	\$1,781.28 10 <b>\$178.13</b>	\$1,698.31 10 <b>\$169.83</b>
Admin. and Prog. Operations	Cost per Week, Before Program Operations and Administration - Program Operations Costs  Program Operations Cost per Week	\$2,821.24 \$20.00 \$100.00	\$2,821.24 \$20.00 \$100.00	\$2,821.24 \$20.00 \$100.00	\$2,754.65 \$20.00 \$100.00
dmin. Ope	- Administration Percent	12.0%	12.0%	12.0%	12.0%
Ā	Administration Cost per Week	\$398.35	\$398.35	\$398.35	\$389.27
	Total Cost per Week  Total Rate per Mile	\$3,319.59 <b>\$5.53</b>	\$3,319.59 <b>\$5.53</b>	\$3,319.59 <b>\$5.53</b>	\$3,243.92 <b>\$5.41</b>